



# Memorandum

**TO:** CITY COUNCIL

**FROM:** Vice Mayor Chappie Jones  
Councilmember Sylvia Arenas

**SUBJECT:** SEE BELOW

**DATE:** May 31, 2019

Approved

Date

5-31-2019

**SUBJECT: MAYOR'S GANG PREVENTION TASK FORCE AUDIT REPORT**

## RECOMMENDATION

Accept the Audit on the Mayor's Gang Prevention Task Force and Administration Response, and direct the City Manager to:

1. Implement an interim solution for school service delivery site mis-alignment, as an additional step for Recommendation 9, in time for the upcoming 2019-2020 school year.
  - a. Utilize the data assembled by the City Auditor, with a focus on alignment with Level 1 and 2 incidents.
  - b. Where school-city coordination has presented a challenge to effective alignment at school sites, work with Council offices and/or City Administration to help find solutions to service delivery challenges.
2. Incorporate a December 2019 report in the PSFSS workplan with updates on:
  - a. Implementation of audit components, especially those with December 2019 timelines
  - b. Formalize the Police Department role of providing violent crime data and gang-related crime data (by MGPTF Hot-spots and Emerging Hot Spots) as part of the Bi-monthly report to PSFSS, as an annual presentation, and sharing this data each year with the MGPTF Technical Team and Policy Team.
  - c. Direct staff to review and report out on the feasibility of segmenting future grants by target population profile to ensure that each segment has sufficient targeted services provided.
  - d. Discussion of Mayor's Gang Prevention Task Force name change as mentioned in previous Policy Team and PSFSS meetings.
3. Reaffirm the funding commitment to MGPTF, and encourage PRNS to seek further funding when available. If the City establishes an Equity Fund, seek funding from that fund.
4. Add risk factors to the MGPTF Target Population Profiles "At-Risk" and "High-Risk" that would include exposure to sexual assault, domestic violence and family violence as "gang risk" characteristics.

## **BACKGROUND**

We thank the Office of the City Auditor and staff from the Mayor's Gang Prevention Task Force for providing this opportunity for improvement in this nationally recognized model for preventing, intervening and responding to violence and crime impacting our youth and our communities.

Originally known as the Mayor's Blue Ribbon Task Force on Gangs under then Mayor Susan Hammer, the Task Force has evolved for more than a quarter century, pivoting along the way to change the name, incorporate community based service delivery through the Bringing Everyone's Strengths Together (BEST) model, adding process changes such as the inclusion of the Action Collaboration Transformation (ACT) Model, and other improvements. The MGPTF has recently changed again, and included service delivery that addresses the evolution of criminal and other anti-social behavior such as internet based "pop-up" criminal activity, homeless gang members, and offering jobs for high-risk and gang impacted youth through programs such as the SJ Works program. The ability to reflect and change as our youth change is what makes the MGPTF such an effective tool in providing stability in the lives of so many people, and ensures that we continue to have one of the lowest incidents of gang related violence in the Country for a City our size.

The audit presents an opportunity to reflect and improve on service delivery and reporting for the MGPTF. It has become evident that some services, such as school based services, need some realignment and in some cases, re-engagement with school and/or district administration teams to optimize the safety and stable learning environments for our youth. Staff challenges on school-city coordination should be reported to City Administration and/or Council Offices so that we can be part of a solution in ensuring the best environment for our youth. Each Council office is available as a resource to help expedite interim improvements in time for the coming school year.

Additionally, it is critical that the important work of supporting young women, as well as young men is continued. One important step would include updating the current Target Population Profiles to include exposure to sexual assault, domestic violence, and family violence as factors that would make someone more at risk and appropriate to receive support services.

Lastly, we would like to request a report on this item at the December meeting of the Public Safety, Finance, and Strategic Support Committee regarding audit implementation progress, as well as interdepartmental coordination with SJPD's crime analysis team. SJPD's participation in that hearing would be beneficial.