BASE CASE

February 2009 Forecast

REVENUE SUMMARY	ADOPTED 2008-2009	FORECAST 2010	2011	2012	2013	2014
PROPERTY TAX	208,267,000	207,810,000	204,796,000	210,940,000	219,230,000	230,148,000
		(0.22%)	**(1.45%)**	**3.00%**	**3.93%**	**4.98%**
SALES TAX	152,536,000	138,987,000	144,324,000	150,544,000	157,153,000	164,775,000
		(8.88%)	**3.84%**	**4.31%**	**4.39%**	**4.85%**
DEPARTMENTAL CHARGES	30,863,305	28,301,000	29,263,000	29,673,000	30,088,000	30,510,000
		(8.30%)	**3.40%**	**1.40%**	**1.40%**	**1.40%**
BUSINESS LICENSE TAX	26,412,059	24,900,000	24,940,000	24,990,000	25,042,000	25,097,000
		(5.72%)	**0.16%**	**0.20%**	**0.21%**	**0.22%**
MONEY & PROPERTY	13,221,500	7,950,000	8,110,000	8,273,000	8,457,000	8,678,000
		(39.87%)	**2.01%**	**2.01%**	**2.22%**	**2.61%**
OTHER LICENSES	52,471,845	46,167,000	47,736,000	48,405,000	49,082,000	49,769,000
		(12.02%)	**3.40%**	**1.40%**	**1.40%**	**1.40%**
MOTOR VEHICLE IN LIEU	4,896,000	2,766,000	2,757,000	2,757,000	2,768,000	2,793,000
		(43.50%)	**(0.33%)**	**0.00%**	**0.40%**	**0.90%**
FEDERAL REVENUE	3,815,311	222,000	222,000	222,000	222,000	222,000
		(94.18%)	**0.00%**	**0.00%**	**0.00%**	**0.00%**
OTHER STATE REVENUE	5,369,304	6,054,000	6,175,000	6,299,000	6,425,000	6,553,000
		12.75%	**2.00%**	**2.01%**	**2.00%**	**1.99%**
GAS TAX	17,200,000	16,366,000	16,448,000	16,530,000	16,613,000	16,696,000
		(4.85%)	**0.50%**	**0.50%**	**0.50%**	**0.50%**
TRANSIENT OCCUPANCY TAX	9,972,000	7,651,000	7,858,000	8,573,000	9,269,000	10,003,000
		(23.28%)	**2.71%**	**9.10%**	**8.12%**	**7.92%**
TELEPHONE TAX	0	21,600,000	22,032,000	22,473,000	22,922,000	23,381,000
		N/A	**2.00%**	**2.00%**	**2.00%**	**2.00%**
UTILITY TAX	83,690,000	84,959,000	87,915,000	91,581,000	95,922,000	100,642,000
		1.52%	**3.48%**	**4.17%**	**4.74%**	**4.92%**
FRANCHISE FEES	41,621,000	41,172,000	42,563,000	44,274,000	46,293,000	48,506,000
		(1.08%)	**3.38%**	**4.02%**	**4.56%**	**4.78%**
FINES, FORFEITURES & PENALTIES	15,726,000	15,509,000	15,658,000	15,854,000	16,052,000	16,252,000
		(1.38%)	**0.96%**	**1.25%**	**1.25%**	**1.25%**
REVENUE FROM LOCAL AGENCIES	48,071,886	47,725,000	48,761,000	49,575,000	49,653,000	50,118,000
		(0.72%)	**2.17%**	**1.67%**	**0.16%**	**0.94%**
OTHER REVENUE	17,496,485	13,290,000	11,791,000	12,014,000	12,245,000	12,220,000
		(24.04%)	**(11.28%)**	**1.89%**	**1.92%**	**(0.20%)**
TOTAL GENERAL REVENUES	**731,629,695**	**711,429,000**	**721,349,000**	**742,977,000**	**767,436,000**	**796,363,000**
		(2.76%)	**1.39%**	**3.00%**	**3.29%**	**3.77%**

February 2009 Forecast

REVENUE SUMMARY

	ADOPTED 2008-2009	FORECAST 2010	2011	2012	2013	2014
TRANSFERS & REIMBURSEMENTS						
OVERHEAD REIMBURSEMENTS	34,253,745	37,936,000	39,226,000	39,775,000	40,332,000	40,897,000
TRANSFERS	51,717,001	24,485,000	23,630,000	24,047,000	24,272,000	24,499,000
REIMBURSEMENTS FOR SERVICES	617,796	669,000	695,000	720,000	745,000	771,000
TOTAL TRANSFERS & REIMBURSEMENTS	**86,588,542**	**63,090,000**	**63,551,000**	**64,542,000**	**65,349,000**	**66,167,000**
		(27.14%)	**0.73%**	**1.56%**	**1.25%**	**1.25%**
TOTAL GENERAL FUND REVENUES	**818,218,237**	**774,519,000**	**784,900,000**	**807,519,000**	**832,785,000**	**862,530,000**
		(5.34%)	**1.34%**	**2.88%**	**3.13%**	**3.57%**
BEGINNING FUND BALANCE	202,881,541	50,429,000	49,362,000	55,620,000	57,244,000	58,535,000
GRAND TOTAL SOURCES	**1,021,099,778**	**824,948,000**	**834,262,000**	**863,139,000**	**890,029,000**	**921,065,000**
		(19.21%)	**1.13%**	**3.46%**	**3.12%**	**3.49%**

February 2009 Forecast

EXPENDITURE SUMMARY

	ADOPTED 2008-2009	FORECAST 2010	2011	2012	2013	2014
PERSONAL SERVICES						
Salaries and Other Compensation	480,803,000	483,097,000	500,700,000	507,449,000	514,289,000	521,221,000
Retirement	113,106,000	107,180,000	112,703,000	116,147,000	119,517,000	122,841,000
Health and Other Fringe Benefits	59,974,000	59,477,000	64,295,000	69,503,000	75,133,000	81,219,000
TOTAL PERSONAL SERVICES	**653,883,000**	**649,754,000**	**677,698,000**	**693,099,000**	**708,939,000**	**725,281,000**
		(0.63%)	**4.30%**	**2.27%**	**2.29%**	**2.31%**
TOTAL NON-PERSONAL/EQUIPMENT	**92,745,428**	**90,132,000**	**91,221,000**	**93,045,000**	**94,906,000**	**96,804,000**
		(2.82%)	**1.21%**	**2.00%**	**2.00%**	**2.00%**
OTHER EXPENDITURES						
CAPITAL PROJECTS	33,662,749	3,296,000	4,623,000	4,821,000	5,625,000	5,620,000
CITY-WIDE EXPENSES	122,659,251	77,258,000	79,151,000	83,077,000	83,922,000	85,647,000
EARMARKED RESERVES	80,273,373	2,070,000	2,070,000	2,070,000	2,070,000	2,070,000
EQUIPMENT (INCLUDING COMPUTER)	0	350,000	350,000	350,000	350,000	350,000
TRANSFERS	32,812,459	27,470,000	27,826,000	28,697,000	26,216,000	25,633,000
VEHICLE REPLACEMENT/GENERAL FLEET	0	2,082,000	2,023,000	2,053,000	1,777,000	1,777,000
VEHICLE REPLACEMENT/POLICE FLEET	*Included in N/P*	*Included in N/P*	(244,000)	724,000	(458,000)	(2,175,000)
TOTAL OTHER EXPENDITURES	**269,407,832**	**112,526,000**	**115,799,000**	**121,792,000**	**119,502,000**	**118,922,000**
		(58.23%)	**2.91%**	**5.18%**	**(1.88%)**	**(0.49%)**
CONTINGENCY RESERVE	30,294,000	28,723,000	30,064,000	31,048,000	31,643,000	32,252,000
TOTAL BASE EXPENDITURES (w/o ADDITIONS)	**1,046,330,260**	**881,135,000**	**914,782,000**	**938,984,000**	**954,990,000**	**973,259,000**
		(15.79%)	**3.82%**	**2.65%**	**1.70%**	**1.91%**

OPERATING MARGIN

BASE EXPENDITURES (w/o COMMITTED ADDITIONS)	ADOPTED 2008-2009	FORECAST 2010	2011	2012	2013	2014
GRAND TOTAL REVENUE	1,021,099,778	824,948,000	834,262,000	863,139,000	890,029,000	921,065,000
GROWTH RATE		(19.21%)	1.13%	3.46%	3.12%	3.49%
TOTAL BASE EXPENDITURES (w/o COMMITTED ADDITIONS)	1,046,330,260	881,135,000	914,782,000	938,984,000	954,990,000	973,259,000
GROWTH RATE		(15.79%)	3.82%	2.65%	1.70%	1.91%
OPERATING MARGIN CHANGE *From Prior Year*		**(56,187,000)**	**(24,333,000)**	**4,675,000**	**10,884,000**	**12,767,000**

February 2009 Forecast

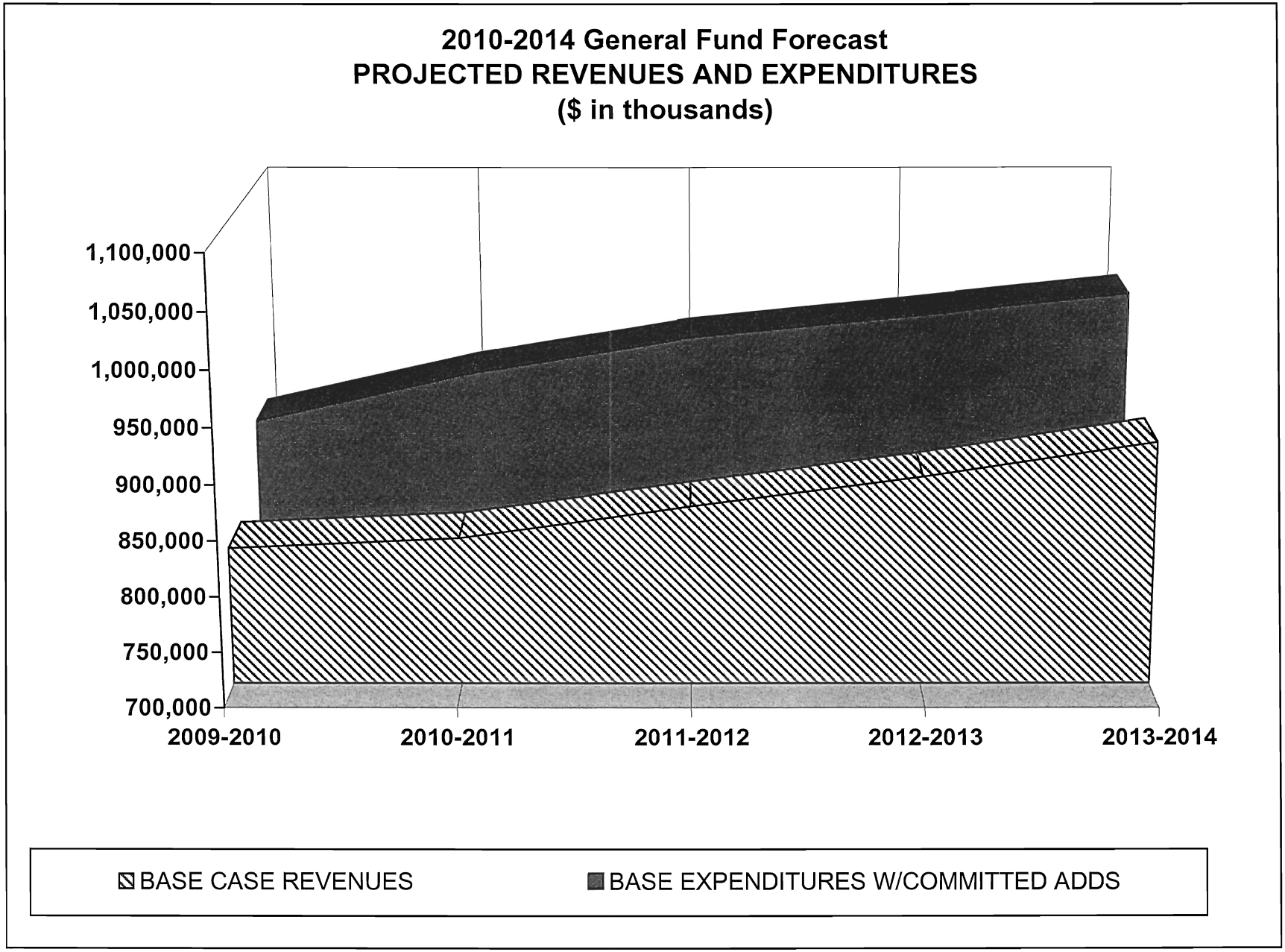
EXPENDITURE SUMMARY

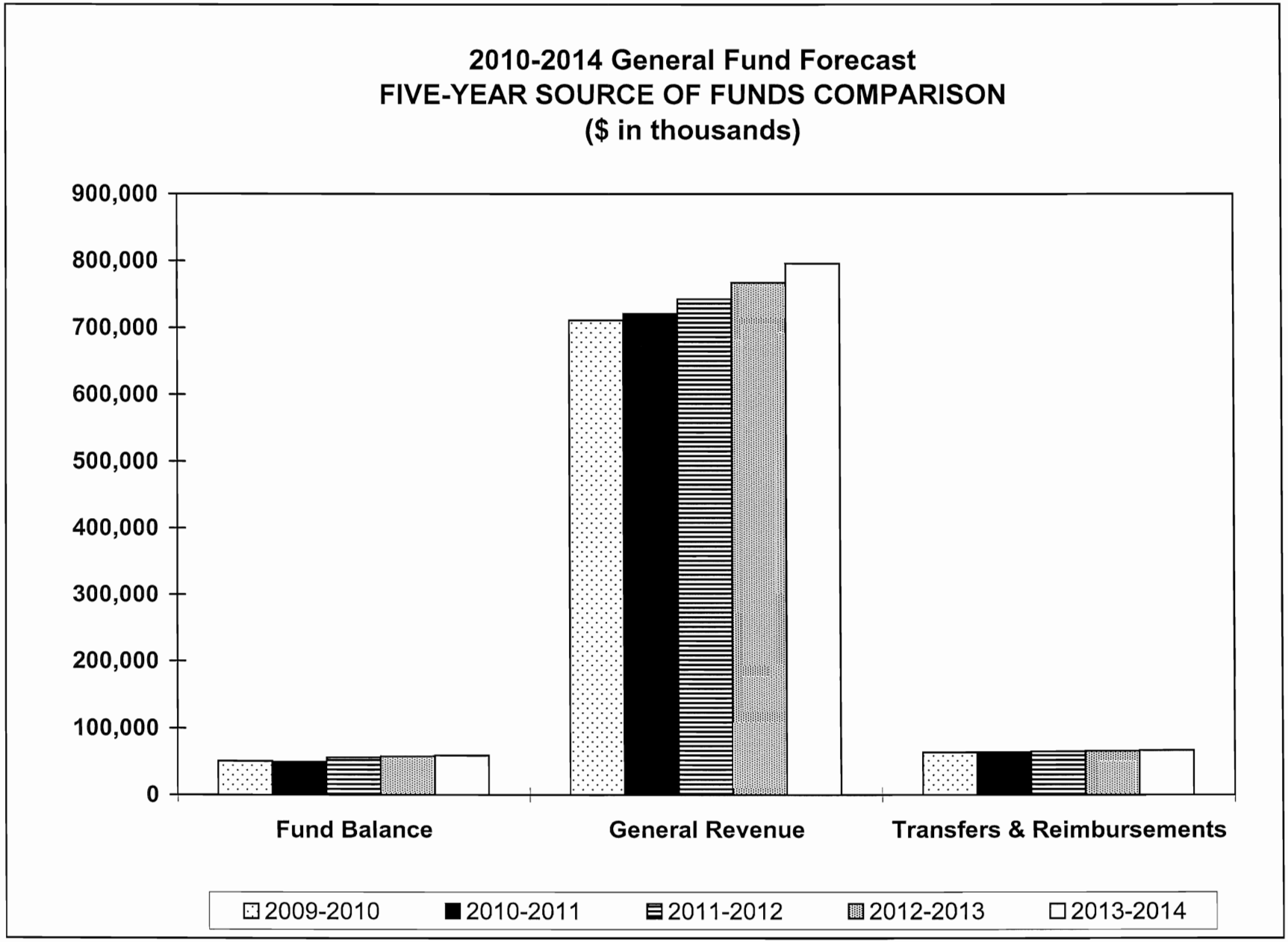
	ADOPTED 2008-2009	FORECAST 2010	2011	2012	2013	2014
COMMITTED ADDITIONS:						
Additional Police Officers (25 annually until 2011-2012)		1,754,000	5,019,000	8,460,000	10,325,000	10,849,000
County Pocket Annexations (Transportation)		298,000	478,000	478,000	478,000	478,000
New Parks and Recreation Facilities Maintenance and Operations		130,000	1,048,000	1,619,000	1,925,000	2,107,000
New Traffic Infrastructure Assets Maintenance and Operations		204,000	397,000	550,000	649,000	749,000
Measure O (Library) Maintenance and Operations		773,000	4,088,000	5,164,000	5,529,000	5,557,000
Measure P (Parks) Maintenance and Operations		889,000	2,251,000	2,734,000	2,723,000	2,786,000
Measure O (Public Safety) Maintenance and Operations: Fire		9,000	507,000	2,610,000	2,693,000	2,763,000
Measure O (Public Safety) Maintenance and Operations: Police		749,000	1,808,000	1,865,000	1,895,000	1,928,000
Retiree Healthcare Benefits		199,000	1,819,000	3,527,000	5,186,000	6,846,000
TOTAL COMMITTED ADDITIONS	**0**	**5,005,000**	**17,415,000**	**27,007,000**	**31,403,000**	**34,063,000**
TOTAL BASE EXPENDITURES (w / COMMITTED ADDITIONS)	**1,046,330,260**	**886,140,000**	**932,197,000**	**965,991,000**	**986,393,000**	**1,007,322,000**
		(15.31%)	**5.20%**	**3.63%**	**2.11%**	**2.12%**

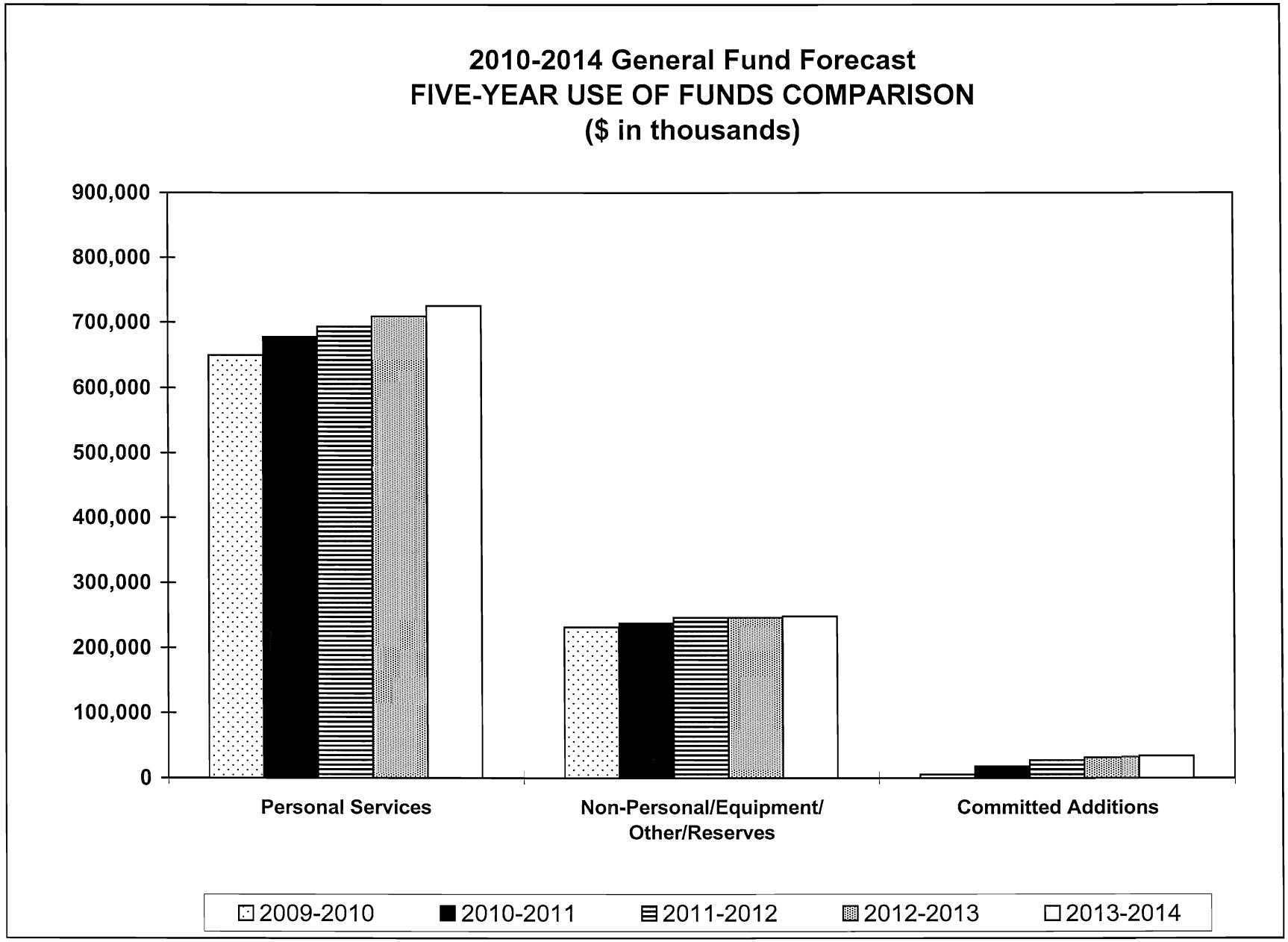
OPERATING MARGIN

BASE EXPENDITURES (w / COMMITTED ADDITIONS)	ADOPTED 2008-2009	FORECAST 2010	2011	2012	2013	2014
GRAND TOTAL REVENUE	1,021,099,778	824,948,000	834,262,000	863,139,000	890,029,000	921,065,000
GROWTH RATE		(19.21%)	1.13%	3.46%	3.12%	3.49%
TOTAL BASE EXPENDITURES (w / COMMITTED ADDITIONS)	1,046,330,260	886,140,000	932,197,000	965,991,000	986,393,000	1,007,322,000
GROWTH RATE		(15.31%)	5.20%	3.63%	2.11%	2.12%
ONGOING OPERATING MARGIN CHANGE *From Prior Year*		**(61,192,000)**	**(36,743,000)**	**(4,917,000)**	**6,488,000**	**10,107,000**

ONE-TIME FUNDING AVAILABLE	
2009-2010 Future Deficit Reserve	4,000,000
Airport West Proceeds Reserve	2,300,000
TOTAL ONE-TIME FUNDING	**6,300,000**


2010-2014 General Fund Forecast
PROJECTED REVENUES AND EXPENDITURES
($ in thousands)
1,100,000
1,050,000
1,000,000
950,000
900,000
850,000
800,000
750,000
700,000
2009-2010
2010-2011
2011-2012
2012-2013
2013-2014
BASE CASE REVENUES
BASE EXPENDITURES W/COMMITTED ADDS


2010-2014 General Fund Forecast
FIVE-YEAR SOURCE OF FUNDS COMPARISON
($ in thousands)
900,000
800,000
700,000
600,000
500,000
400,000
300,000
200,000
100,000
0
Fund Balance
General Revenue
Transfers & Reimbursements
2009-2010
2010-2011
2011-2012
2012-2013
2013-2014


2010-2014 General Fund Forecast
FIVE-YEAR USE OF FUNDS COMPARISON
($ in thousands)
900,000
800,000
700,000
600,000
500,000
400,000
300,000
200,000
100,000
0
Personal Services
Non-Personal/Equipment/ Other/Reserves
Committed Additions
2009-2010
2010-2011
2011-2012
2012-2013
2013-2014