The Mayor's March Budget Message for Fiscal Year 2023-2024, as approved by City Council on March 21, 2023, contains policy direction and a framework of priorities for the City Manager to use in the development of the 2023-2024 Adopted Operating and Capital Budgets. The complete Budget Message can be found in the Appendix section of this document. The matrix below provides responses by category for how the direction was addressed in the development of the 2023-2024 Adopted Budget.

Included in the 2023-2024 Adopted Budget

This column is marked if the referral was addressed through an action included in the 2023-2024 Adopted Operating or Capital Budget.

Addressed in a Manager's Budget Addendum

This column is marked if the response to the referral was included in a Manager's Budget Addendum (MBA) that was issued subsequent to the release of the Proposed Budget. All MBAs can be found at the following link: <u>https://www.sanjoseca.gov/your-government/departments-offices/office-of-the-city-manager/budget/budget-documents/2023-2024-budget-documents/budget-deliberations</u>

Current or Future Referral/Policy Work

This column is marked if the response to the referral does not require a budget action, but is considered direction to the Administration. An update on the referral/policy work will be provided at a future City Council meeting, a City Council Committee meeting, through an Information Memorandum, or through some other means. A status on these referrals will be provided several times throughout the fiscal year.

Addressed by the Rebudgeting of 2022-2023 Savings into the 2023-2024 Adopted Budget

Several referrals were included and funded in the 2023-2024 Adopted Operating Budget with the approval of <u>City Manager's Budget Addendum #60</u>, <u>Recommended Amendments to the 2023-2024 Proposed Operating and Capital Budgets</u>.

Not Included, Subject to Further Evaluation, or Completed

One referral was not included in the 2023-2024 Adopted Budget due to insufficient levels of Measure E resources, and two referrals were completed prior to the adoption of the 2023-2024 Adopted Operating Budget.

2023-2024 Adopted Operating Budget

		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Mayor's March Budget Message (MBM) for Fiscal Year 2023-2024	Direct the City Manager to submit a balanced budget for Fiscal Year 2023- 2024, guided by the policy direction and framework of priorities outlined in this March Budget Message.	Х		
Staff: Our Most Precious Resource (Recruitment)	The City Manager is directed to continue [the] prioritization [of recruiting and hiring], including the allocation of one-time and ongoing resources, throughout the organization and especially in our community-facing departments as this is the greatest need we have across the entire organization.	Х		
Public Safety Staffing Levels (Police)	The City Manager is directed to allocate ongoing funding sufficient for a headcount increase of 15 additional personnel in SJPD beginning in 2023-2024 – doubling the rate of new headcount growth that Council approved last year. The City Manager should determine whether a proportion of the additional budgeted positions should be reserved for Community Service Officers.	Х		
Public Safety Staffing Levels (Police)	The City Manager is further directed to reallocate, on a one-time basis, the 2023-2024 cost of new officers that will not start until 2024-2025 toward high impact, one-time investments in technology, recruitment, and other capacity-building opportunities within the Department, as well as crime prevention strategies outlined below.	Х		
Public Safety Staffing Levels (Police)	The City Manager is directed to work with the Police Department (PD) to explore methods of reducing our reliance on mandatory overtime, which reduces officer morale and increases costs.		<u>MBA #59</u>	
Public Safety Staffing Levels (Police)	To expedite the hiring process and reduce the dropoff of qualified PD candidates, the City Manager is directed to evaluate the potential impact and ongoing funding requirements associated with the additional capacity for HR software solutions that can accelerate the hiring process by multiple weeks.	x		
Recruitment (Paramedic)	To address this staffing challenge, the City Manager is directed to explore additional solutions and funding needs related to paramedic recruitment and retention, including the potential for additional Fire Academy classes each year. The City Manager is further directed to bring forward budget requests to ensure new fire stations funded through Measure T coming online are equipped and supported through commensurate and necessary staffing levels.			

2023-2024 Adopted Operating Budget

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		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Recruitment (Police)	The City Manager is directed to explore a range of potential investments to enhance our recruitment efforts, including potential increases to officer referral and signing bonuses, a one-time officer relocation stipend, and programs designed to engage youth interested in law enforcement careers.	x		х
Recruitment (Police)	The City Manager is further directed to allocate additional funding to the Department's budget for marketing and campus outreach.	Х		
Retention (911 Call Diversion)	The City Manager is directed to identify types of 911 calls that might be assigned to capable public safety or health personnel, including in partnership with the County or other service providers, evaluate potential staffing and cost implications, and initiate preliminary conversations with the Police Officers' Association (POA).			Х
Retention (Rehired Retirees)	The City Manager is directed to explore additional strategies to supplement Police Department staffing levels, such as the use of rehired retirees as previously negotiated with the POA, and also to identify any legal and/or charter prohibitions to such rehires working more than 960 hours a year, and return through the City Manager's Proposed Budget with related recommendations.		<u>MBA #11</u>	
Utilizing Technology (Automated License Plate Readers)	The City Manager is directed to allocate sufficient funding to continue the use of ALPR cameras on an ongoing basis.	х		
Utilizing Technology (Police Technology Demonstration Pilot)	The City Manager should use one-time funding not to exceed \$250,000 to test, plan and implement technology applications in various units. Initial efforts could include transcription software to automate interview transcriptions.	x		
Crime Prevention (Community-Based Violence Solutions)	To further this equity endeavor, the City Manager is directed to allocate one- time funding toward the exploration of additional community-based violence solutions.	х		
Crime Prevention (Recidivism)	The City Manager is further directed to explore in collaboration with the County programmatic opportunities for recidivism intervention for high-risk populations such as those exiting jails, prisons, and hospitals who all too often end up as repeat offenders and members of our unhoused community. The goal of any related program should be to help people successfully and productively reintegrate into society.			Х

2023-2024 Adopted Operating Budget

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		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Traffic Safety (Pedestrian Safety Program)	The City Manager is directed to explore accelerating the development of the Pedestrian Safety Program, Safe Routes to School as well as the development and deployment of quick build solutions aligned with our Vision Zero plan.	Х		
Traffic Safety (Vision Zero)	The City Manager is directed to evaluate the impact of hiring or designating a staff member responsible for assessing programmatic success of Vision Zero programs to determine future investments and better inform grant proposals and community engagement initiatives.	Х		
Ghost Guns	The City Manager is directed to report on the effectiveness of this unit at a future meeting of the Public Safety, Finance and Strategic Support Committee as part of the Bi-Monthly Police Department Operations and Performance Status Report.			х
Reducing Unsheltered Homelessness	The City Manager is directed to follow through on the City's funding commitments related to all Council-approved affordable housing projects currently in the pipeline and to continue seeking opportunities to support new affordable housing projects with land, financing, or both.	х		
Reducing Unsheltered Homelessness	The City Manager is directed to explore the use of uncommitted Measure E resources for reallocation to homeless prevention, support and management investments as part of the overall strategy to fund the priorities described in this message.	Х		
Reducing Unsheltered Homelessness (Scaling Interim Solutions)	The City Manager is directed to identify expanded staffing and other resources needed, including staffing resources in the Public Works Department, to deliver at least 500 new EIH units by the end of this calendar year to meet our collective goal of operating 1,000 interim units citywide.	x		
Reducing Unsheltered Homelessness (Scaling Interim Solutions)	The City Manager is directed to allocate a sufficient amount of one-time funding to enhance staffing efforts to identify and lease or acquire privately-owned properties that can convert quickly to EIH.	Х		
Reducing Unsheltered Homelessness (Scaling Interim Solutions)	The City Manager should also explore strategies that would expand her authority to approve and advance sites expeditiously in coordination with Council offices – including appropriate community engagement.			x

		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Reducing Unsheltered Homelessness (Scaling Interim Solutions)	The City Manager is directed to identify strategies and recommend associated funding for securing and experimenting with such sites - including leasing underutilized private land and revisiting publicly-owned land assessed for EIH communities - that can serve multiple purposes, from safe parking to safe sleeping spaces and shelter.	Х		
Reducing Unsheltered Homelessness (Scaling Interim Solutions)	The City Manager is directed to make permanent the Deputy City Manager role overseeing homelessness and quality of life issues to ensure sustained multi-year progress, with a focus on delivering EIH communities and rapidly deploying other alternatives to unmanaged encampments.	X		
Reducing Unsheltered Homelessness (Scaling Interim Solutions)	The City Manager should allocate sufficient resources and funding to create new capacity to move at least 1,000 people who are currently living in the most environmentally-destructive and unsafe encampments into safer alternatives by the end of the calendar year.	х		
Reducing Unsheltered Homelessness (Preserving Our Progress)	The City Manager should develop a criteria/framework that identifies areas in the city where the impacts of encampments are most costly and create unsafe conditions for all residents and the environment.			х
Reducing Unsheltered Homelessness (Preserving Our Progress)	The City Manager is further directed to explore piloting a small team of trauma-informed specialists working in close concert with BeautifySJ and SJPD who can keep identified areas free of encampments while adhering to the City Attorney's guidance.	X		
Reducing Unsheltered Homelessness (Homelessness Prevention, Intervention, and Eviction Diversion)	The City Manager is directed to double the 2023-2024 Measure E set aside for Homelessness Prevention on a one-time basis.	Х		
Reducing Unsheltered Homelessness (Mental Health Care)	The City Manager is directed to work with the County's Office of Reentry Services, Office of Supportive Housing, Department of Family and Children's Services, and local health plans to explore partnerships and associated funding needs for a jail "in reach" intervention program that would focus on helping incarcerated unhoused residents navigate from custody straight to a home, increase housing support for unhoused residents recovering from hospital stays, and opportunities to support self-sufficiency and housing for former foster youth.			Х

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		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Reducing Unsheltered Homelessness (Measuring Impact)	The City Manager is directed to identify and allocate the funding required to gather this data on unsheltered homelessness more frequently without relying on a model that is as onerous and resource-intensive as the PIT count, and could potentially the embedding staffing resources in the County Homeless Management Information System (HMIS) with direct reporting to her office as an alternative to manual field counts.	x		
Reducing Unsheltered Homelessness (Measuring Impact)	The City Manager is directed to explore further improvements to this data collection and reporting tool to increase its usefulness.	Х		
Cleaning Up Our Neighborhoods (Beautify San Jose)	The City Manager is directed to transition the one-time non- personal/equipment and contractual costs in the BeautifySJ program to ongoing expenditures to the extent feasible and explore associated vehicle procurement needs.	Х		
Cleaning Up Our Neighborhoods (Clean Gateways)	The City Manager is directed to design and recommend a "Clean Gateways" approach that identifies the top blighted gateways (i.e. heavily trafficked intersections and corridors) citywide, and evaluates strategies for keeping them clean along with required staffing and funding levels.	x		
Cleaning Up Our Neighborhoods (Clean Gateways)	The City Manager is directed to explore cost-sharing with Caltrans on physical deterrents along key city gateways that are consistently encamped and freeway signs that are repeatedly tagged.			Х
Cleaning Up Our Neighborhoods (Interagency Coordination) Cleaning Up Our Neighborhoods	The City Manager should accelerate these interagency partnerships and explore whether additional gap funding is needed to meet the need. The City Manager is directed to pilot funding for two waterways teams to	~		Х
(Encampment-related Blight) Cleaning Up Our Neighborhoods (Encampment-related Blight)	provide focused, weekly trash pickup at encampments along creeks. The City Manager is directed to analyze and bring back cost estimates for enforcing the prohibition of private vehicles on city trails and in parks.	X	<u>MBA #36</u>	
Cleaning Up Our Neighborhoods (Encampment-related Blight)	The City Manager is directed to continue the SJ Bridge program in the next year and explore opportunities to increase the impact of the program, represented by the amount of trash removed and number of participants connected to living wage jobs. The City Manager is directed to return with cost estimates to increase Cash for Trash by at least 200 participants while doubling the weekly limit of bags that participants can be compensated for.		<u>MBA #9</u>	
Cleaning Up Our Neighborhoods (Encampment-related Blight)	The City Manager should evaluate and return with a recommendation to expand the use of garbage cans or dumpsters at encampments and integrate these locations into the city's garbage hauler's routes.			Х

2023-2024 Adopted Operating Budget

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		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Cleaning Up Our Neighborhoods (Community Engagement)	The City Manager is directed to pilot on a one-time basis "Beautify Your Block" - a program modeled after "Adopt a Block" - to train and support residents and local businesses in keeping their neighborhoods clean by regularly covering up graffiti, picking up litter, and reporting blight.	х		
Cleaning Up Our Neighborhoods (Community Engagement)	The "Beautify Your Block" pilot program should be augmented with at least \$150,000 in BeautifySJ grants for neighborhood associations and businesses for tree planting, landscaping, murals, and other small scale beautification projects.	х		
Cleaning Up Our Neighborhoods (Community Engagement)	The City Manager is directed to explore funding avenues to expand our community partnerships in high-need areas.	Х		
Cleaning Up Our Neighborhoods (Community Engagement)	The City Manager is directed to recommend investments that increase the ease of use and effectiveness of our overall 311 system as a two-way communication platform for requesting and fulfilling basic city services, including improved language accessibility, warm handoffs to other departments and agencies, enhanced loop-closing (e.g. residents who request a service are sent a photo of completed work), and eventually, the ability to participate in volunteer opportunities.	Х		
Cleaning Up Our Neighborhoods (Expanding Our Tree Canopy)	The City Manager is directed to explore whether additional staff or contracts with community partners will result in more trees in the ground by the end of this year, and – as previously directed by Council – focus tree planting efforts in districts with the lowest tree canopy.			x
Cleaning Up Our Neighborhoods (Vehicle Abatement)	The City Manager is directed to propose budget and program changes that wil measurably improve the effectiveness of and resident satisfaction with vehicle blight complaints. The City Manager should return to City Council by mid-May 2023 to review staff's proposed direction on Vehicle Blight and receive feedback.	2	<u>MBA #32</u>	
Cleaning Up Our Neighborhoods (Vehicle Abatement)	The City Manager is further directed to track the progress of this reinvigorated program and regularly report back to Council until performance significantly improves.	I		х
Cleaning Up Our Neighborhoods (Vehicle Abatement)	The City Manager should explore new solutions for administering street parking capacity and allowing accelerated removal of boats, trailers, and similar vehicles or accessories impacting public rights-of-way, including the cost and staffing implications of this level of enforcement.			х

2023-2024 Adopted Operating Budget

		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Cleaning Up Our Neighborhoods (Blighted Properties)	The City Manager is directed to work with Code Enforcement, BeautifySJ and the City Attorney's office to explore and propose strategies to ensure the rapid resolution of blighted private properties, including a fee-for-service program.		<u>MBA #49</u>	
Cleaning Up Our Neighborhoods (Blighted Properties)	The City Manager is directed to accelerate efforts to establish memoranda of understanding with other public agencies such as VTA and Caltrans that would allow the City – in exchange for a fee or other cost-sharing agreement – to proactively address graffiti and other blight.			Х
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager is directed to prepare an MBA evaluating the need for administrative support for PBCE, including grant managers, potentially with General Fund support. The MBA should, at a high level, attempt to quantify the time planners spend doing administrative work that could otherwise be spent on key policy objectives, including completing the Housing Element or other General Plan and land use planning. Further, the MBA should discuss the costs necessary to implement the highest priority policies and programs in the Housing Element.		<u>MBA #53</u>	
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager is directed to explore creative ideas for new methods that enable the City to better recruit and retain mid-level planners and supervisors.			Х
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager is further directed to explore and evaluate the cost to establish a paid fellowship program with local post-secondary institutions such as San Jose State University to create a pipeline whereby students can potentially receive employment with the City following graduation.	Х		
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager should prioritize the existing resources allocated for CEQA preclearance for "market ready" urban villages and explore ongoing funding opportunities for this work.	х		
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager is directed to explore one-time funding to implement the recommendations that will have the biggest impact on streamlining CEQA work, especially for housing, and explore ways of recovering some of the cost of the CEQA work conducted by the city.	Х		
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager is directed to explore launching a pilot program to dedicate project managers in PBCE with the responsibility of shepherding high-priority project types, such as affordable housing and tenant improvements, through the application process and serving as a single point of contact for applicants.			х

2023-2024 Adopted Operating Budget

		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager is further directed to explore upgrading our Planning and Building web portal with additional functionality that provides greater transparency into the approval process, average time of completion for various tasks, and application status. This consideration should include assessment of PBCE's technology needs and the staff resources required to deliver high-quality customer service.	Х		
Attracting Investment in Jobs and Housing (Planning, Permitting and Development Services)	The City Manager is directed to change the General Plan's land use designation for the remaining mobile home parks not yet redesignated from multifamily residential to "mobile home" park, and begin allocating the funding needed.	Х		
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager is directed to explore allocating ongoing funding to make this position permanent. This position should have the appropriate authority to manage and coordinate across all city departments, liaise with businesses, the community, other government agencies, and lead on downtown economic development activities and policy development.	X		
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager is directed to explore and recommend methods of reducing downtown event barriers, including experimenting with a permit-free pilot zone and relaxing the security requirements associated with smaller scale events.		<u>MBA #50</u>	
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager is also directed to explore allocated limited gap bridge funding for the arts community as we bring visitors back to our urban core.	Х		
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager is directed to evaluate the SJDA report and issue a Manager's Budget Addendum identifying the cost of an initial phase of high- impact lighting investments for future budgetary consideration and funding required to begin this work.		<u>MBA #10</u>	
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager is further directed to explore adding CSOs as a supplement to the downtown foot patrols.	Х		
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager is directed to explore allocating staffing for citywide Business Recruitment to engage in active recruitment efforts with prospective businesses, reducing or eliminating fees for new entrants, and simplifying permit requirements for pop-ups to easily open in vacant spaces.	Х		

		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager is further directed to explore establishing a partnership with San José State University and the SJDA whereby the City may subsidize the rent of storefronts for authorized uses by SJSU students, departments and organizations and for entrepreneurs interested in exploring the downtown market before committing to a long term lease.	x		
Attracting Investment in Jobs and Housing (Downtown Vibrancy)	The City Manager should also approach large anchor institutions in Downtown, including SJSU, Adobe and Sharks Sports & Entertainment to explore the potential for creative partnerships around pop-ups, programming and public art that will contribute to vibrancy.			х
Important Ongoing Work	The City Manager is directed to continue the workstreams included in the FY 2022-2023 Roadmap until completed or otherwise directed by Council.			Х
Important Ongoing Work (Children and Youth)	The City Manager is further directed to report regularly to the Neighborhood Services and Education Committee on status updates to the Children and Youth Services Master Plan.			Х
Important Ongoing Work (Infrastructure, Climate Mitigation, and Climate Adaptation)	City Manager is directed to prepare an MBA outlining the cost to the City of assuming the responsibility for maintenance of sidewalks and street trees, as well as potential ways to mitigate that financial impact to the City.		<u>MBA #12</u>	
Operational Values (Making San José a Great Place to Work - Recruitment, Hiring, and Retention)	The City Manager is directed to bring forward budgetary recommendations to continue the acceleration of recruitment and retention work – with the goal of driving down the City's vacancy rate – including the further development of relationships with educational institutions and evaluation of recruitment capacity within departments.	Х		
Operational Values (Delivering Excellent Customer Service)	The City Manager is directed to continue her efforts and include funding for the first year of this transformation in her City Manager's Proposed Budget.	х		

2023-2024 Adopted Operating Budget

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			Response Category	/
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Operational Values (Driving Organizational Performance)	City Manager is directed to use the four Focus Areas to experiment with a more robust performance management system that enables both the public and the Council to understand on a regular basis how current outcomes compare with our stated goals and evaluate the performance of major services and programs funded to achieve our goals. Further, as part of the Management Pay for Performance evaluation process, all Council Appointees and their Senior Staff performance appraisals should ensure that performance pay is aligned specifically to the achievement of the outcomes and performance measures for the four Focus Areas, among the success of other priority core service areas. As a starting point, the City Manager is directed to issue an Informational Memorandum in fall 2023 with a status update of the framework she intends to use to implement this direction so that Council Appointees as well the Mayor and Council can consider following a similar framework.			x
Operational Values (Closing Racial Inequities)	The City Auditor is directed to prepare and publish an Information Memo that explores the scope and costs associated with conducting an audit of access to and use of our most critical city services in traditionally marginalized communities, including recommendations for improving the value the City is delivering to residents who most need these services.			x
Operational Values (Structurally Balancing the Budget)	The City Manager is directed, as she incorporates the direction within this message into her 2023-2024 Proposed Budget, to bring forward a balanced budget that brings the General Fund into closer long-term structural alignment, which may include reducing and reprioritizing funding for lower priority programs, that also positions the city to weather the anticipated shortfall in future years, including the establishment of a 2024-2025 Future Deficit Reserve to address the projected shortfall in that year.	Х		
Operational Values (Structurally Balancing the Budget)	Prior One-Time Funded Items: The City Manager is directed to evaluate programs funded on a one-time basis in Fiscal Year 2022-2023 for continuation in Fiscal Year 2023-2024.	x		
Operational Values (Structurally Balancing the Budget)	Essential Services Reserve: For the FY 2023-2024 budget cycle the City Manager is directed to set aside \$3,000,000 in the Essential Services Reserve. This reserve allows Councilmembers to request one-time funds for critical projects within their districts.	Х		

2023-2024 Adopted Operating Budget

		Response Category		
	Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work
Operational Values (Structurally Balancing the Budget)	Budget Balancing Strategy Guidelines: In addition to the principles described in this memorandum, the City Manager is directed to deploy the familiar Budget Balancing Strategy Guidelines, as described in Appendix A, to guide her approach to crafting a balanced budget in the year ahead.	х		

2023-2024 Adopted Operating Budget

	F	Response Category	
Referral	Included in the 2023- 2024 Adopted	Manager's Budget	Current or Future Referral/
	Budget	Addendum	Policy Work

Addressed by the Rebudgeting of 2022-2023 Savings into the 2023-2024 Adopted Budget

	The City Manager is directed to bring forward recommendations for using
	remaining American Rescue Plan (ARP) funds to invest in programs proven to
	support at-risk youth, via City-sponsored programs such as the Clean Slate
Youth Programs)	Program, the Safe Schools Initiative, and intra-agency partnerships like
	Trauma to Triumph and such as the Bringing Everyone's Strengths Together
	(B.E.S.T.) grant program.
Reducing Unsheltered Homelessness	The City Manager is directed to explore the use of one-time funding to
(Homelessness Prevention, Intervention,	continue rent stabilization and eviction diversion efforts in 2023-2024.
and Eviction Diversion)	
	The Promotores Pilot program is also continuing through June 2023 to
Important Ongoing Work (Equitable	connect residents in the neighborhoods most impacted by the pandemic with
COVID-19 Pandemic Recovery)	existing programs and services and the City Manager should explore extending
	the program further using remaining ARP funding.
Important Ongoing Work (Equitable	The City Manager is directed to continue one-time resources for the staffing
COVID-19 Pandemic Recovery)	of the Task Force recommendations and measuring impact.
	The City Manager is directed to ensure strategic investment of this remaining
Important Ongoing Work (Children and Youth)	funding, and bring forward limited supplemental investments or extensions
	that leverage the City's existing program-delivery, including allocating funding
	towards scholarships for PRNS-funded programs like recreation programming,
	preschool, and summer and family camps.

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			Response Category			
		Referral	Included in the 2023- 2024 Adopted Budget	Addressed in a Manager's Budget Addendum	Current or Future Referral/ Policy Work	
1	Not Included, Subject to Further Evaluat	ion, or Completed				
	Reducing Unsheltered Homelessness (Mental Health Care)	The City Manager is directed to (a) initiate exploratory conversations with Santa Clara County related to opportunities to create and help facilitate a secure mental health facility in San Jose with support from the city, (b) explore the potential reserve Measure E funding for the construction of such a facility and (c) expedite permitting for in-patient treatment options.	Status - Not Included. Due to insufficient levels of uncommitted Measure E resources and lower than expected revenues, Measure E funding is not reserved to help facilitate a secure mental health facility in San José.			
	Important Ongoing Work (Infrastructure, Climate Mitigation, and Climate Adaptation)	City Manager is further directed to report to the Transportation and Environment Committee on the plan and return as part of the budget process with recommendations for a Brilliant at the Basics Infrastructure Strategy that addresses meeting our 2030 carbon mitigation goals, municipal regional permit requirements, water supply needs, and strategies to pursue federal and state funding for aligned programs.	Status - Completed. Item presented to the Transportation and Environment Committee on June 5, 2023. <u>https://sanjose.legistar.com/View.ashx?M=F&ID=12029037&GUID=9A8</u> <u>3F917-FD07-4959-A52E-1CE8EEA5863B</u>			
	Operational Values (Structurally Balancing the Budget)	Cost Estimate Request and City Council Budget Document Guidelines: This March Budget Message includes definitions and guidelines for the Cost Estimate Request and Budget Document process to better ensure the delivery of meaningful budgetary information for City Council decision-making. These guidelines can be found in Appendix B.	Status - Completed. The guidelines were used for the Cost Estimate Request and Budget Document process.			