

Citywide Capital Improvement Program Status Report

FY 2021-22

The 2021-22 Adopted Capital Budget, part of the \$3.8 billion 5-year Capital Improvement Program, totaled \$1.6 billion. It included significant investments to sustain, enhance and develop a wide array of public infrastructure to improve reliability, enhance recreational experiences, advance public safety and ensure that San José is well positioned for further economic growth and opportunity. This Citywide Capital Improvement Program Status Report highlights some of the key projects from fiscal year (FY) 2021-22 (July 1, 2021 through June 30, 2022) that have had a positive impact on the community, including:

- · Rehabilitating and enhancing parks and recreation facilities
- Upgrading and revitalizing the San José-Santa Clara Regional Wastewater Facility
- Investments in city infrastructure, including upgrades to emergency and disaster response facilities, road reconstruction, flood protection, water quality protection, and other improvements to critical infrastructure through the Measure T bond

In FY 2021-22 the City implemented and continued these new programs and policies which helped to shape our infrastructure:

- On December 14, 2021, Council directed staff to expand the scope of the City's Project Labor Agreement by:
 - Decreasing the project threshold covered under PLA from \$3 million to \$1 million, adjusted annually to match the contract authorization threshold for the Director of Public Works.
 - Remove exemptions to the PLA currently included in Addendum C for street maintenance, sewer maintenance, municipal water, airport pavement maintenance, on-call contracts, and building maintenance and rehabilitation.
 - Specify that contractors on PLA covered projects employ apprentices from a joint labor management apprenticeship program approved by the California Division of Apprenticeship Standards

Project Labor Agreements provide contracting agencies and labor with a crucial framework for construction projects, reducing labor conflicts and shortages of skilled workers, preventing wage and hour violations, and helping to ensure that projects are delivered quickly, efficiently, and safely.

- Section 1217(b) of the City of San Jose City Charter requires the threshold used to define a Major Public Works Contract to be adjusted for inflation in the construction industry every year on July 1st. The following adjustments were made:
 - The Major Public Works Contract threshold for July 1, 2021 to June 30, 2022 was adjusted by +4.7% and rounded to the nearest \$10,000, taking the threshold from \$620,000 to \$650,000.
 - The Micro Contract threshold for July 1, 2021 to June 30, 2022 was adjusted by +4.7% and rounded to the nearest \$1,000, resulting in no change to the \$10,000 threshold.

- The Director's award authority threshold for July 1, 2021 to June 30, 2022 was adjusted by +4.7% and rounded to the nearest \$10,000, taking the threshold from \$1,000,000 to \$1,050,000.
- An amendment to Section 27.06.050(g) of the San Jose Municipal Code "Procuring Minor Public Works Projects" increased the preference provided if the Contractor is:
 - o a Local Business Enterprise from 2.5% to 5%; and
 - o a Local and a Small Business Enterprise from 2.5% to 5%

The purpose of a Small Business Enterprise (SBE) and Local Business Enterprise (LBE) preferences is to increase opportunity and assist small and local businesses when competing for the award of City contracts.

 Measure T provides \$650 million in general obligation bond funding for important infrastructure projects throughout the City. Measure T funding in the amount of \$168.8 million was programmed in the 2021-22 Adopted Capital Budget. During FY 21-22, the program witnessed the completion of the new Fire Station No. 37 and the completion of the Norman Y. Mineta San Jose International Airport Aircraft Rescue and Fire Fighting Facility/Fire Station No. 20.

More information on the Measure T program can be found in the bi-annual report submitted to Council on March 14, 2023.





SECTION 1 - PROGRAM OVERVIEW



WATER, STORM, AND SEWER LINES PUBLIC ART PROJECTS SAN JOSÉ-SANTA CLARA REGIONAL WASTEWATER FACILITY

SAN JOSÉ MCENERY
CONVENTION
CENTER FACILITIES
NORMAN Y. MINETA
SAN JOSÉ
INTERNATIONAL AIRPORT

The City of San José's Capital Improvement Program (CIP) includes capital improvement projects, which are major improvements or expansions to City facilities or infrastructure. Typical major CIP projects include new construction, replacement, and/or renovation of:

- o Community centers, libraries, playgrounds, trails, fire stations and corp. yards
- Sidewalks, bikeways and roads
- Water, storm, and sewer lines
- Public art projects
- San José-Santa Clara Regional Wastewater Facility (RWF)
- San José McEnery Convention Center facilities
- Norman Y. Mineta San José International Airport facilities (SJC)

The CIP also includes services that indirectly lead to the construction of capital improvements, such as feasibility studies and master planning efforts, as well as real estate transactions.

The CIP was approved by the City Council as the 2021-22 Adopted Capital Budget and 2022-26 Capital Improvement Program. Projects were recommended for funding in the proposed CIP in consideration of approved budgets, policy, guidelines, public safety and/or economic development urgency, approved master plans, and external regulatory agencies.

While this report was prepared by the Department of Public Works, multiple departments in the City take lead and partnering roles in CIP delivery, such as the lead role the Environmental Services Department takes at the RWF.

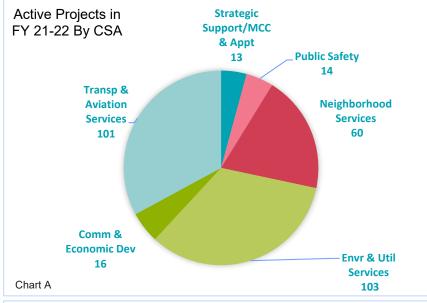
To facilitate program delivery across multiple departments, the City works within six City Service Areas (CSAs).

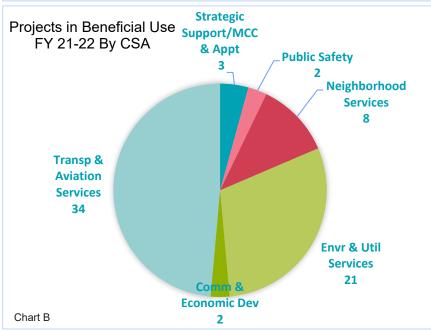
- Community and Economic Development
- Environmental and Utility Services
- Neighborhood Services
- Public Safety
- Strategic Support
- Transportation and Aviation Services

2021-22 Adopted Capital Budget	2021-25 Capital Improvement Program
\$1.6 billion	\$3.8 billion

SECTION 2 - CIP BY THE NUMBERS

The City tracks CIP projects through the Capital Program Management System (CPMS) database. CPMS is an internal and external tool, allowing City staff to manage CIP projects, and the public to locate information about CIP projects. In addition to listing all projects citywide, CPMS can filter projects by Council District, or by CSA at http://cpms.sanjoseca.gov.





From July 1, 2021 through June 30, 2022, the City actively worked on 307 CIP projects totaling approximately \$1.41B in value. This volume of work reflects the various phases that CIP projects undergo from start finish. These projects involved the work of several divisions within Public Works as well as partner departments (ESD, DOT, PRNS, and Airport).

Of the 307 CIP projects active in FY 2021-22, 211 are defined as major public works projects (Major Projects) above \$650,000 for a total value of approximately \$1.37B, and 97 are defined as minor public works contracts (Minor Projects) under \$650,000 for a total value of approximately \$33M. The number of active projects fluctuates from year to year; however, this FY the number of Major and Minor Projects remained relatively the same from the prior fiscal year. Chart A represents the total active CIP projects by CSA.

Of the 307 projects, 70 projects

(valuing \$266M) were put into beneficial use during FY 2021-22. Of the 70 projects, 46 were Major Projects (valuing \$258M) and 24 were Minor Projects (valuing \$8M). Chart B represents the total completed CIP projects by CSA. Chart C illustrates the total dollar value of the active CIP projects by CSA.



Performance Measures

A set of consistent and comprehensive performance measures along with targets and goals have been established for the CIP. Measures have been established in two key areas: schedule and project delivery cost. When determining the number of projects within schedule, staff compare actual beneficial use date to the baseline beneficial use date identified at time of award. Staff identified that 60 of 70 (85.7%) projects were delivered in 2021-22 within two months of approved baseline schedules, which is within the 85% target.

The department did approve 7 baseline schedule resets during the FY. Project baseline schedule and budget reset requests are typically only considered for significant issues such as dramatic changes in scope or funding status. Without the approval of the 7 baseline schedule resets, the on-time percentage for the FY would have been 76%. The reasoning for the approval of the resets is mainly due significant delay to material deliveries/procurement and change in scope.

In FY 2021-22, 74 projects were formally accepted and the Notice of Completion and Acceptance was recorded through the County Recorder's Office. Of the 74 projects, 67 projects were delivered on-budget with a performance percentage of 90%, meeting the 90% "on-budget" performance target.

The department did approve 3 baseline budget resets during the FY. Without the approval of the 3 baseline budget resets, the on-time percentage for the FY would have been 86.5%. The reasoning for the approval of the budget resets is mainly due to unknown utility conflicts.

Bidding Environment

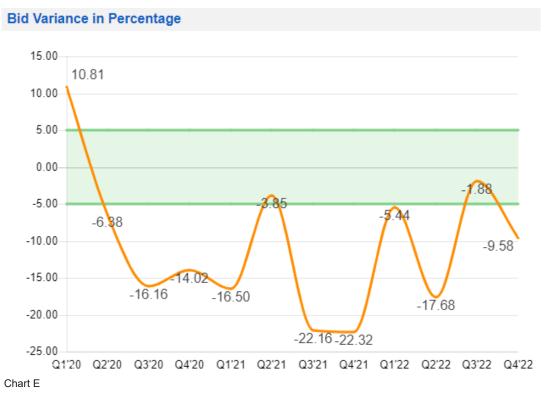
During FY 2021-22, 66 construction contracts totaling \$148.2M were awarded. Of those 66 contracts, 46 were Major Projects (valued \$140.7M). In accordance with the City Charter, the primary means of procuring a Major Project is through formal public bidding in which, following a public notice, the City will award the contract to the lowest responsive bidder that is responsible. Utilizing the formal bidding process, the program received an average of 3.93 bids per project for Major Projects with an average variance of 4.21% below the engineer's estimate.

Additionally, the process for awarding Minor Projects (under \$650,000) is defined in Title 27 of the San Jose Municipal Code as opposed to in the City Charter. For Minor Projects, the City awarded 20 Minor Projects with a total value of \$7.5M. The program received an average of 3.8 bids per project with an average variance of 19.7% below the engineer's estimate.

The goal of the program for both major and minor projects is to keep the average bid variance within the industry average of +/- 5%. As reported, the variance between projects bids and the Engineer's Estimates for Major Projects came in within the industry average. However, the variance for Minor Projects came in well below the industry average. Majority of the minor projects that had a significant impact on the variance between the engineer's estimate and the project bids were local street projects that included upgrading wheelchair ramps to ensure compliance with the Americans with Disabilities Act of 1990 (ADA). The average bid variance for the ADA projects was 30.7% below the engineer's estimate. If this data was removed, the average bid variance for minor projects would be 6.5% below the engineer's estimate. This is still not within the industry average but is much closer than the average variance of 19.7% below the engineer's estimate.

The two charts below reflect the 3-year average for all projects, major and minor. The chart illustrates that the average bidders have stayed consistent and the average variance has been consistently low between bids and engineer's estimate throughout the years.





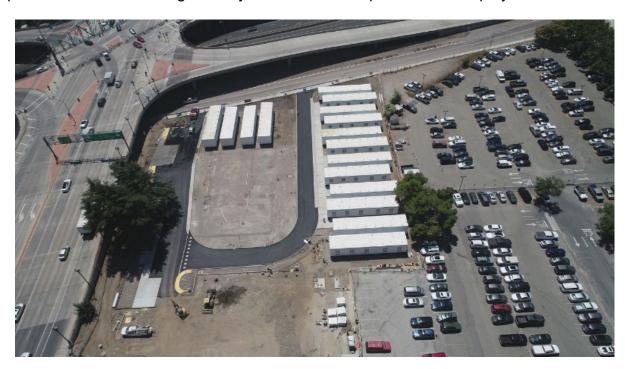
SECTION 3 - EMERGENCY RESPONSE

Emergency Interim Housing Program

In response to the COVID-19 emergency and the City's shelter crisis declaration, the City of San José continues to commit to developing additional emergency interim housing for at-risk and unsheltered people, reducing the risk of the spread of COVID-19 to them and to others, and providing future bridge housing after this immediate public health emergency recedes. In FY 21-22, two additional project locations were added with Guadalupe Parkway Interim Housing in construction and the Emergency Interim Shelter at Lot E Parking lot in design. Each site has different accommodations with similar amenities including:

- Admin building shared double kitchen, pantry, restroom, lounge, computer lab, shared office space/check-in, meeting room
- Hygiene building shared laundry room, utility room, two private offices, two case management meeting rooms, restroom
- Other Amenities: Site is fully ADA accessible, resident gardens, dog run, smoking area, outside lounge areas, guard station/cabin at entry, trash enclosures, on-site parking, bed bug eradication station, outdoor amenities

Even though the Emergency Housing projects are not included in the CIP Budget, they are included in the Operating Budget and have been critical projects as part of the emergency response. Staff is continuing to analyze other sites for potential future projects.



SECTION 4 - BUILDING OUR CITY TOGETHER WITH OUR COMMUNITY

Building our City together with our community is a critical component of the CIP program. Contracting with local businesses helps promote the hiring of local workers and has a positive impact on the local economy.

The San Jose Municipal Code defines local and small business as follows:

- Local business: a business with a headquarters or a satellite office located in Santa Clara County with at least one (1) full time employee and a valid San Jose Business Tax Certificate
- Small business: a local business that has thirty-five (35) or fewer total employees

The Department of Public Works tracks the number and value of contract awards made to local and small businesses for both Major and Minor Projects. For Major Projects, this data is collected through the submission of a voluntary form at the time of bid. For Minor Projects, it is collected through the submission of a Request for Local and Small Business Preference form, which is required if the contractor is requesting the application of local and/or small business preference to their bid.

As mentioned in section two of this report, during FY 2021-22 the City awarded 46 Major Projects at a value of \$140.7M. Eleven of those projects (worth \$35M) were awarded to local businesses; of those eleven projects, three projects (worth \$8.8M) were awarded to small businesses. Additionally, the City awarded 20 Minor Projects at a value of \$7.4M. Thirteen of those projects (worth \$4.9M) were awarded to local businesses; of those thirteen, nine projects (worth \$3.7M) were awarded to small businesses.

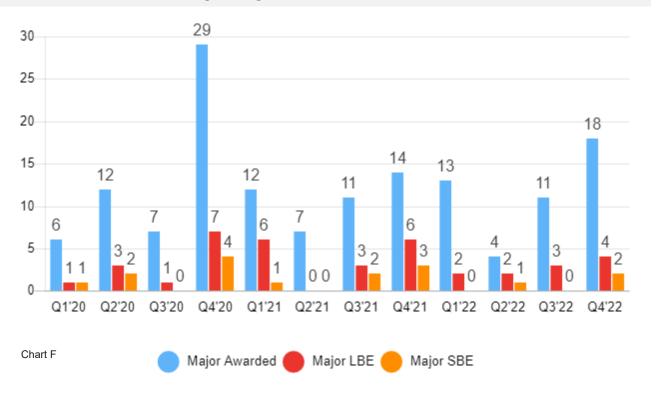
The charts below illustrates the year over year local and small awards for both Major and Minor Projects, comparing the last three fiscal years. Overall, the program saw a decrease in the percentage of contracts awarded to local and small businesses for both Major and Minor Projects from the previous fiscal year. Analyzing the data, staff identified that both sewer and trail projects as having the lowest percentage of local and small contract awards. The small number of contract awards could be due to a limited number of local and small businesses that have the ability or can meet the experience requirement to perform the specialty work. Given that 34% of the projects awarded in FY 21-22 were sewer and trail projects, this low availability of local and small businesses would necessarily have an impact on the number of contract awards for that fiscal year. Roughly 60% of the projects awarded in FY 21-22 to local businesses were pavement related projects with the scope around upgrading ADA wheelchair ramps and resurfacing projects.

However, the overall value of the contracts awarded to local and small businesses increased and the value awarded to local businesses was above the five-year average (but below average for small businesses). This may be due to the fact that two of the year's highest value contracts – paving projects valued at \$17.8M and \$12M respectively – were awarded to local

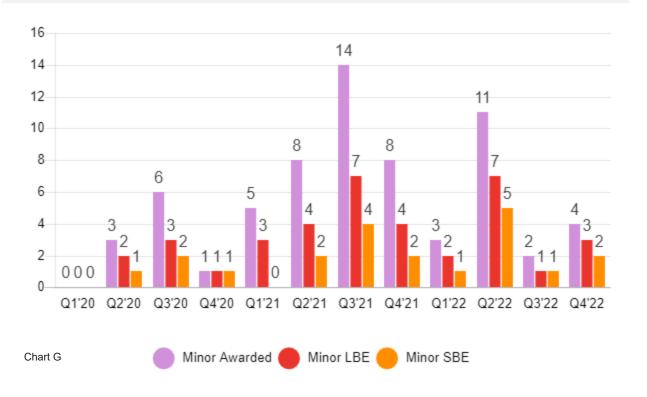
businesses. A \$5.5M accessibility project and a \$3M park project were also among those awarded to local businesses.

Both the percentage of minor public works contracts awarded to local and small contractors as well as the overall value of those contracts increased compared to the previous fiscal year. The percentages were also above the three-year average. A look at the types of minor public works contracts awarded during the fiscal year shows that pavement-related projects – specifically those involving ADA wheelchair ramps – have a high percentage of local and small contract awards. The relatively high number of contract awards could be due to the fact that several of the City's regular pavement contractors opened local satellite offices over the past couple of years, thereby becoming local businesses.









An increase in the preference to 5% for local businesses and an additional 5% for small businesses went into effect in June 2022. Public Works will monitor the effect the increased preference has had on contract awards and report on the findings in next year's report.

Public Works is continuously working to improve engagement by local and small businesses and will evaluate the proper outreach programs to help increase the number of local and small businesses bidding on City projects.

SECTION 5 – ADVANCING THE CIP PROGRAM

CON Academy Digital Experience

During FY 21-22, the Public Works Department continued its efforts to outreach and engage with the contracting community. In February 2022, staff rolled out the first digital version of the free Construction Contracting Seminar Series. The series involved six pre-recorded training sessions — accessible on-demand at contractors' convenience — demonstrating how to navigate through a public works construction project from bidding to close-out. Roughly 70 registrants and 15 graduates learned about bonding requirements, prevailing wage, creating a project schedule, and more from department leaders. Staff is currently evaluating the effectiveness of this and other outreach programs and will continue to pursue different ways of engaging with the contracting community.

Staff Training and Team Building

The Public Works Department provides staff training and team building opportunities through its Training and Development team. During FY 21-22, efforts included providing both an in person and a digital project management training for CIP project managers. Other trainings focused on the updates to the Capital Project Management System (CPMS), the new Resource Planning Management module, changes to the Project Labor Agreement, and Public Works emergency response protocols. In the upcoming fiscal year, training efforts will include advanced project management trainings such as how to effectively write change orders and prepare cost estimates. Staff is also looking into creating a digital onboarding dashboard for new staff.

CPMS NextGen Project

The City tracks all CIP projects through the CPMS database. First developed by staff over twenty years ago, CPMS has been used primarily as a reporting tool. However, a major effort is underway by the Public Works Department to enhance CPMS and make it a multi-faceted project management tool. Branded CPMS NextGen, the enhancements include improving the user experience through an updated interface, enhanced automation, process refinement, improved data collection, and engaging third party software to provide project managers with necessary tools to manage CIP projects. As these upgrades are integrated, more refined data points will enable staff to further analyze various aspects of the CIP. This is a multi-year effort of which is approximately 75% complete.

SECTION 6 - ONGOING POLICY WORK

The Office of Equality Assurance (OEA) is a division within Public Works consisting of approximately eleven staff persons and is charged with the significant responsibility of administering and enforcing the City's prevailing, living, and minimum wage ordinances and policies. It is also involved in all City labor issues, including leading the development and administration of council policy priorities and identifying wage theft. The division has focused on wage theft issues in FY 21-22 and the City's Project Labor Agreement. Below is a summary of both those council policy priorities:

Wage Theft

The Wage Theft Prevention Policy and Responsible Contractor Ordinance was added to the FY22-23 City Initiatives Road Map and funding for a Contract Compliance Coordinator was approved during the annual budget process. OEA has commenced policy analysis and stakeholder outreach regarding the Wage Theft Prevention Policy revisions with an expected completion of Spring 2023. Development of the Responsible Contractor Ordinance work plan will be started upon completion of the Wage Theft Prevention Policy revisions.

Citywide Project Labor Agreement

Fifteen projects, with a total construction cost of approx. \$159.5M, were subject to PLA requirements, including Nitrification Clarifiers Rehabilitation, New Fire Station No. 37, two Wi-Fi infrastructure projects and two park projects. Those projects were procured through competitive bidding and had an average variance of 8% below the engineer's estimate. Chart H illustrate the bid variance of all PLA projects.



Solar4America Ice Facility Expansion

Community and Economic Development

The Community and Economic Development CSA projects include those projects implemented by the Office of Economic Development and public art projects.



Solar4America Ice Facility Expansion includes a 200,000 square-foot expansion, which will add two additional recreational ice sheets to the facility, increasing the building's total ice sheets to six. One of the additional ice sheets will be located inside a 4,200-seat, two-story spectator arena which will serve as the new home for the San Jose Barracuda, the ice hockey team in the American Hockey League (AHL). This spectator arena will include locker rooms, training facilities and executive office space for the Barracuda, an in-arena Jumbotron with a 360-degree LED display ring, 12 suites, eight loge boxes, one theatre suite, a 46-person party deck, three bar locations, seven food concession stations, a press room and press box and two team merchandise stores. The expansion will also include 20,000 square feet for a dedicated medical facility, expanded and enhanced restaurant facilities, a homework study area and a fitness center. This project also includes the installation of one 680-1,000KW emergency generator with a 660-gallon fuel tank and sound attenuating enclosure to be located on the eastern side of the facility.

Estimated Total Construction Costs: \$118,430,000

Estimated Beneficial Use Date: 8/24/2022

Total # of Active Projects in CSA: 16 Total Completed Projects in CSA: 2 5 Year CIP Dollar Value: \$20,400,000

All-Inclusive Lincoln Glen Park

Neighborhood Services The Neighborhood Services CSA includes capital project development for parks, trails, libraries, and community facilities.



The All-Inclusive Lincoln Glen Park Playground project is the renovation of a 0.8 acre park located at the intersection of Curtner Avenue and Radio Avenue in south central San Jose. This renovation qualifies the park to be renamed All-Inclusive Lincoln Glen Park and meets the definition of an All-Inclusive Playground (AIPG) as defined by Santa Clara County. This AIPG playground is designed to develop essential physical, social, and cognitive skills, encourage independent physical access and provide equal use of integrated environments for all children and families of all abilities.

All-inclusive features include a welcoming secure environment, solitary or semisolitary retreat areas, open sightlines, imaginative play opportunities and play activities that are grouped into "rooms". The renovated playground features a tot lot and youth play areas, motion play areas, fitness area, picnic area, planting, irrigation, restroom renovation and various other site furnishings. Two community meetings were held for this project in January and March of 2019. A grand opening was celebrated on October 16, 2021.

The Contractor for this project was Redwood Engineering Construction, Inc. The lead Consultant for this project was Callandar Associates.

Construction Awarded Amount: \$1,391,840

Beneficial Use Date: July 29, 2021

Total # of Active Projects in CSA: 60 Total Completed Projects in CSA: 11 5 Year CIP Dollar Value: \$400,818,000 Environmental and Utility Services

Digester and Thickener Facilities Upgrade Project

The Environmental and Utility Services CSA includes the sanitary sewer system, storm sewer system, water pollution control and water utility capital programs.



The Digester and Thickener Facilities Upgrade Project started in 2015, recommended by the 2013 Plant Master Plan and the 2014 Council-approved Biosolids Transition Strategy, which sought to convert the RWF's digesters from a low-temperature mesophilic single-phase digestion process to a more efficient, two-phased process known as Temperature-Phased Anaerobic Digestion (TPAD). Upgrading digesters to the TPAD process improves gas production, which is used to power generators enabling the RWF to meet more of its energy needs, while reducing sludge volume and the number of required digesters.

Construction started in June 2016. Four of the existing digesters were converted to TPAD. The project also constructed a new primary sludge screening facility to provide cleaner primary sludge, improving anaerobic process efficiency; rehabilitated existing dissolved air flotation thickener (DAFT) tanks, including adding covers and odor control; removed existing digester gas lines from tunnels for improved employee safety and installed them on new elevated pipe racks; and installed new odor control facilities to treat foul air from the primary sludge screening facility and the DAFT tanks.

The project reached substantial completion on April 20, 2022, and it is expected to be fully operational by October 2022.

Construction Awarded Amount: \$175,000,000 (as of June 2022)

Beneficial Use Date: April 20, 2022

Total # of Active Projects in CSA: 103
Total Completed Projects in CSA: 20
5 Year CIP Dollar Value: \$1,602,190,000

San Jose Airport Aircraft Rescue & Fire

Transportation and Aviation Services

The Transportation and Aviation Services CSA is dedicated to the development and completion of surface and air transportation projects and centered on roads, bicycling and pedestrian movement.



The Norman Y. Mineta San Jose International Airport Aircraft Rescue and Fire Fighting Facility (ARFF) - Fire Station No. 20 project was developed upon approximately 1.5-acre, vacant Airport lot located on 1120 Coleman Avenue, at the northeast corner of Coleman Avenue and Newhall Drive. The ARFF Facility - Fire Station No. 20 consists of a one-story 17,190 sq. ft. building to house five Airside Apparatus Bays, one Landside Apparatus Bay, firefighter dormitories, administrations office, meeting rooms, utility room, day room, kitchen, watch room, turnout room, and many other rooms for a fire house.

The On and Off site improvements for the ARFF Facility - Fire Station No. 20 will include landside and airside access for emergency response. A new airport access road, provided by the new traffic signal leg at the intersection at Coleman Avenue and Newhall Drive, giving access to the ARFF Facility - Fire Station No. 20. New utility and infrastructure from Coleman Avenue and the Airport. Vehicular pavement secured personnel parking with electrical charging, visitor parking, sidewalks, landscaping, bio retention areas, and exterior lighting. The Airport Operations Area is secured by fencing, cameras, vehicular gates, pedestrian gates, and pedestal keypads.

The project was awarded to Overaa Construction with project Certificate of Substantial Completion on February 3, 2022.

Beneficial Use Date: November 10, 2020

Fire Station No. 37

Public Safety

The Public Safety CSA consists of fire and police capital projects, including projects funded through Measure T, the Disaster Preparedness, Public Safety and Infrastructure Bond approved by San José voters in November 2018.



The Fire Station No. 37 project is the first new fire station to be initiated under the voter approved Measure T Bond with a portion of the funding from the Fire Construction & Conveyance Tax Fund.

The new station serves the south area of the Willow Glen community and the north area of the Cambrian community. The thoughtful and strategic placement of this new Fire Station will strengthen SJFD's emergency response capabilities citywide and improve response time performance of adjacent Fire Stations 6, 9, 13 and 26.

The new building is an 8,100 square foot two-story single-fire company station that contains two (2) apparatus bays, separate crew and captain's offices, an open kitchen, dining and living room plan, exercise room, and five (5) two bed capacity dormitories with private restrooms.

The project was awarded to Gonsalves & Stronck Construction and is fully operational as of May 2022.

Construction Award Amount: \$8,715,600

Beneficial Use Date: May 2022

Total # of Active Projects in CSA: 14
Total Completed Projects in CSA: 2
5 Year CIP Dollar Value: \$219,291,523

Strategic Support

ity Hall Council Chambers & Committee Rooms Audio/Visual System Upgrad

The Strategic Support CSA implements projects at City Hall and other city-owned facilities while managing the City's financial and technology systems.



The Audio and Visual System at San Jose City Hall Council Chambers, Committee Rooms, and the Rotunda was originally installed in 2004. Separate elements and functions of the electronics and software system have been upgraded and modified independently over the years resulting in a configuration that is unreliable and difficult to repair.

Advancements in the fast-changing audio and video technology and software market limit options for repair and prevent upgrades due to the system compatibility issues. Over the years, maintaining the system in a working condition becomes a challenge in regard to cost for the specialized expertise needed due to its fundamental overly complicated software system.

Based on the current system issues, this project is to upgrade the Audio and Visual System for the Council Chambers and the Committee Rooms, and to upgrade the existing voting system and its user interface system. The new voting system will be a standardized product for easy maintenance and market tested reliability. The upgraded Audio, visual and sound systems will be completely compatible with the current market technology with the plan for future Rotunda audio and video system add-on.

The project was awarded to EIDIM Group Inc is currently in construction.

Construction Award Amount: \$895,328.51

Beneficial Use Date: August 3, 2023

Total # of Active Projects in CSA: 13 Total Completed Projects in CSA: 3 5 Year CIP Dollar Value: \$ 165,233,549