COMMUNITY AND ECONOMIC DEVELOPMENT







MISSION

Facilitate the equitable and focused evolution of the City to foster strong communities and a diverse economy with shared prosperity for all

Primary Partners

Economic Development and Cultural Affairs

Fire

Housing

Planning, Building and Code Enforcement
Public Works

CSA OUTCOMES

- ☐ Thriving, inclusive, and attractive communities and vibrant public spaces
- ☐ Strong, responsive, and equitable economy
- ☐ Accessible and diverse range of housing and business opportunities

COMMUNITY AND ECONOMIC DEVELOPMENT

SERVICE DELIVERY FRAMEWORK

CITY SERVICE AREA A cross-departmental collection of core services that form one of the City's 6 key "lines of business"

MISSION STATEMENT Why the CSA exists

Community & Economic Development CSA

Mission:

Facilitate the equitable and focused evolution of the City to foster strong communities and a diverse economy with shared prosperity for all.



Outcomes:

- Thriving, inclusive, and attractive communities and vibrant public spaces
- Strong, responsive, and equitable economy
- Accessible and diverse range of housing and business opportunities

CSA OUTCOMES
The high-level results of service delivery sought by the CSA partners



City Manager Office of
Economic
Development
and Cultural
Affairs

Core Services:

Arts and Cultural Development

Business Development and Economic Strategy

Real Estate Services

Regional Workforce Development



Fire Department

Core Services:

Fire Safety Code Compliance

PRIMARY PARTNERS
Departments with Core Services that contribute to achievement of CSA Outcomes

CORE SERVICES
Primary deliverables of the organization

- 236 -

COMMUNITY AND ECONOMIC DEVELOPMENT

SERVICE DELIVERY FRAMEWORK

PRIMARY PARTNERS
Departments with Core
Services that contribute to
achievement of CSA
Outcomes

CORE SERVICES
Primary deliverables of the organization

Housing Department

Core Services:

Affordable Housing Portfolio Management

Housing Production and Preservation

> Neighborhood Investments

Rent Stabilization and Tenant Protections Planning, Building and Code Enforcement Department

Core Services:

Citywide Land Use Planning

Development Plan Review and Building Construction Inspection

Public Works Department

Core Services:

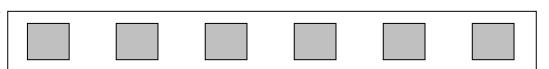
Regulate/Facilitate Private Development

PROGRAMS Elements of Core Services; the "front-line" of service delivery



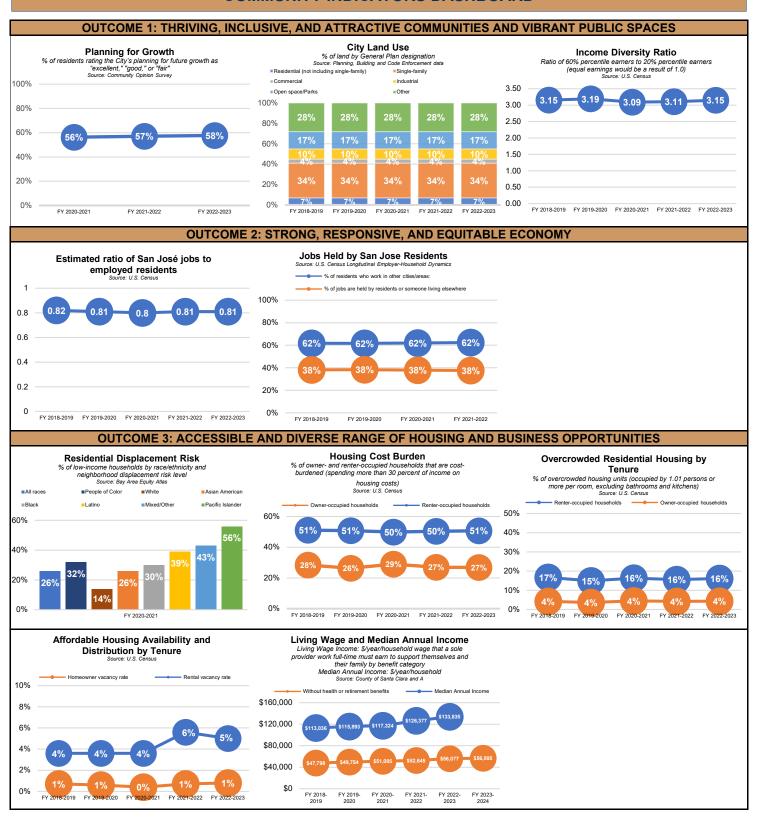


STRATEGIC SUPPORT Organization-wide guidance and support to enable direct service delivery



COMMUNITY AND ECONOMIC DEVELOPMENT

COMMUNITY INDICATORS DASHBOARD



COMMUNITY AND ECONOMIC DEVELOPMENT

PERFORMANCE MEASURE DASHBOARD



¹ The City uses building permit issued as the standard for unit production.

²RHNA is the part of the Housing Element process used to determine how many housing units each local government must plan for in its Housing Element. The current RHNA target for San José is 62,200 new housing units produced for the period from 2023 to 2031, which includes 34,486 overall for affordable housing units and 27,714 overall for market-rate housing units.

³ Year 1 of the eight-year Housing Element cycle corresponds with 1/8th of the overall RHNA target being met

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

CSA Priorities/Expected 2024-2025 Service Delivery

- Focus on delivery of services to San José businesses and support arts, culture, and sports in Downtown and throughout San José.
- Develop for Council consideration, a streamlined ministerial approval process for a wider range of housing development than is currently eligible for statewide streamlining.
- As part of the Housing Catalyst Team Work Plan, advance near-term strategies, programs, and policies from the 2023-2031 Housing Element.
- Continue to digitally transform the Development Services operations to improve the public search of permit records online and permit fee payment process, launch a permit fee estimator, and provide additional self-administered permits on the public portal.

2024-2025 Key Budget Actions

- As directed by the Mayor's March Budget Message for Fiscal Year 2024-2025, as approved by the City Council, provides one-time funding in the General Fund of \$500,000 for arts and cultural grants administered by OEDCA, supplementing projected allocations from Transient Occupancy Tax revenues for 2024-2025.
- As directed by the Mayor's March Budget Message for Fiscal Year 2024-2025, as approved by the City Council, provides one-time funding in the General Fund of \$400,000 to support a destination marketing/tourism campaign.
- As directed by the Mayor's March Budget Message for Fiscal Year 2024-2025, as approved by the City Council, adds one-time funding in the General Fund of \$400,000 to improve downtown San José by beautifying Santa Clara Street and upgrading the San Pedro Street pedestrian mall.
- As directed by the Mayor's March Budget Message for Fiscal Year 2024-2025, as approved by the City Council, adds one-time funding in the General Fund of \$200,000 to support the City's efforts to promote major sporting events coming to San José in 2026 through the San José Sports Authority and other complimentary initiatives, and adds one-time funding of \$100,000 for initial planning and coordination efforts related to those events.
- As directed in the Mayor's March Budget Message for 2024-2025, as approved by the City Council, adds one-time funding of \$250,000 to develop an incentive program to attract companies focused on artificial intelligence and manufacturing to San José, and also incentivize companies in these two industry sectors looking to expand their operations.
- Adds one-time funding of \$200,000 for a Neighborhood Economic Grants project and one-time funding of \$150,000 for a Microbusiness Start-Up Grants project.
- Adds one-time non-personal/equipment funding of \$100,000 to develop a citywide adaptive reuse ordinance to make it easier to convert vacant office and commercial spaces into housing and encourage the conversion of underutilized building that are at least fifteen years old.
- Adds one-time non-personal/equipment funding of \$375,000 to comply with the State law to update the Safety and Open Space sections of City's General Plan, and add a new mandatory Element related to Environmental Justice.
- Continues 3.0 Analyst II and 1.0 Staff Specialist positions, through June 30, 2025, in the Housing
 Department to support contract development and management, performance tracking, non-profit
 agency support, community engagement and federal reporting to distribute and monitor the influx of
 grant funding related to federal and State programs.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

y Servi	ce Area Budget Summary**				
		2022-2023 Actuals **	2023-2024 Adopted	2024-2025 Forecast	2024-2025 Proposed
	Dollars by Core Service *		•		•
City Mana	nger - Office of Economic Development and Cult	ural Affairs			
	trategic Support - Other - Community & conomic Development	4,686,796	5,029,523	547,440	1,347,440
	trategic Support - Community & Economic evelopment	6,873,039	7,462,328	2,585,263	2,648,202
A	rts and Cultural Development	33,501,703	36,849,735	40,770,498	41,270,498
В	usiness Development and Economic Strategy	8,094,175	10,419,329	8,328,442	10,218,810
R	egional Workforce Development	9,615,901	12,022,082	10,663,055	10,585,980
R	eal Estate Services	2,799,254	3,047,238	3,119,396	3,119,396
Fire Depa	rtment				
Fi	re Safety Code Compliance	7,869,906	8,463,860	9,077,321	8,567,367
	trategic Support - Other - Community & conomic Development	477,450	0	0	0
	trategic Support - Community & Economic evelopment	377,646	0	0	0
Housing L	Department				
Е	trategic Support - Other - Community & conomic Development	44,711,823	108,437,536	2,510,578	2,651,792
	trategic Support - Community & Economic evelopment	26,035,967	30,213,365	5,786,471	5,786,471
R	ent Stabilization and Tenant Protections	2,502,180	3,334,336	3,707,080	3,707,080
N	eighborhood Investments	22,599,372	36,549,509	8,564,095	8,752,071
A	ffordable Housing Portfolio Management	3,772,596	4,199,442	4,670,045	4,670,045
Н	ousing Production and Preservation	29,999,794	78,452,929	4,718,332	4,718,332
•	Building and Code Enforcement Department				
E	trategic Support - Other - Community & conomic Development	6,013,624	9,133,143	7,429,470	7,036,249
D	trategic Support - Community & Economic evelopment	2,949,072	2,840,046	2,731,771	2,883,736
C	evelopment Plan Review and Building onstruction Inspection	33,269,948	40,029,278	45,421,104	42,528,016
С	itywide Land Use Planning	5,878,075	8,897,680	7,897,587	7,783,649
	orks Department				
E	trategic Support - Other - Community & conomic Development	175,595	1,862,319	608,118	608,118
R	egulate/Facilitate Private Development	16,355,385	16,556,997	18,484,030	18,984,630
	Total CSA	\$268,559,300	\$423,800,675	\$187,620,096	\$187,867,882
Authorize	ed Positions	514.01	513.67	497.19	483.14

^{*} Fund Balance, Transfers, and Reserves for funds that may be managed by the departments in this CSA have been excluded from this display. This information can be found in Source and Use of Funds Statements elsewhere in this document.

^{**} The positions displayed in the 2022-2023 Actuals column reflect those included in the 2022-2023 Adopted Budget. 2022-2023 Actuals may not subtotal due to rounding.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

Development Services Budget Summary

2024-2025 Proposed Operating Budget Development Fee Program Summary

	Revenue	Cost	% Cost Recovery*	Positions	Bala	nding Fund ance/Works-in- Progress Funding**
2023-2024 Modified						
Building	\$ 38,428,697	\$ 45,248,146	84.9%	36.55	\$	30,801,728
Fire	8,940,600	10,785,098	82.9%	71.26		572,505
Planning	7,720,152	9,302,630	83.0%	173.34		2,538,732
Public Works	15,300,000	17,583,881	87.0%	39.82		5,424,732
Total	\$ 70,389,449	\$ 82,919,755	84.9%	320.97	\$	39,337,697
2024-2025 Proposed						
Building	\$ 36,604,300	\$ 43,850,912	83.5%	33.43	\$	25,136,841
Fire	9,570,000	10,475,406	91.4%	74.62		499,295
Planning	7,700,657	9,404,563	81.9%	159.86		1,828,980
Public Works	16,720,500	19,334,716	86.5%	39.02		1,756,952
Total	\$ 70,595,457	\$ 83,065,597	85.0%	306.93	\$	29,222,068

^{*} In 2023-2024 and in 2024-2025, all programs reach 100% cost recovery once the use of Ending Fund Balance/ Works-in-Progress funding are incorporated.

Development Services is a \$83.1 million business for the City of San José, providing integrated technical plan review and inspection services across Planning, Building, Public Works, and Fire (Development Services Partners). Businesses, homeowners, and other customers use Development Services when remodeling, building new structures, or making other investments to their properties. These investments bring tax revenue, jobs, and other direct benefits to the City. Development Services are provided in an efficient, thorough, and quality-driven manner. While each partner's budget is discussed within their Department section, all partners are committed to working closely together to provide "one voice" to Development Services customers.

^{**} The Ending Fund Balance/Works-in-Progress Funding for 2024-2025 are the estimated levels and will be trued up once 2023-2024 revenues and expenditures are reconciled and 2023-2024 balancing actions are included.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

Budget Dollars at Work: Performance Goals

OUTCOME 1: THRIVING, INCLUSIVE, AND ATTRACTIVE COMMUNITIES AND VIBRANT PUBLIC SPACES

Strategic Goals		CSA Performance Measures	2022-2023 Actual	2023-2024 Target	2023-2024 Estimate	2024-2025 Target	5-Year Goal
SG 1.1 Support inclusive policy and decisions to shape healthy,	PM 1.1.1	City Growth and Development Management. % of residents rating the City's management of growth and development as "good" or "excellent."	23%	30%	26%	30%	45%
thriving, and attractive neighborhoods with access to community opportunities and resources	PM 1.1.2	Eviction Help Center Utilization Rate. Number of tenants facing eviction who are served by the Eviction Help Center and Court Clinic.	6,822	5,000	6,750	4,500	N/A¹
	PM 1.2.1	Quality and Diversity of Arts and Cultural Activities. % of residents surveyed rating the availability and variety of arts and cultural offerings as "good" or "excellent"	34%	60%	29%	40%	40%
SG 1.2 Support diverse private and public art, cultural assets,	PM 1.2.2	number and variety of outdoor special events as "good" or "excellent."	36%	40%	35%	40%	40%
and public entertainment offerings	PM 1.2.3	attractive and viable as "good" or "excellent."	23%	50%	26%	50%	60%
	PM 1.2.4	San José as a Shopping and Dining Destination. % of residents rating San José as a place to shop and dine as "good" or "excellent."	55%	65%	55%	70%	75%

There is proposed funding for 2024-2025 but no funding secured beyond that date.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

Budget Dollars at Work: Performance Goals

OUTCOME 2: STRONG, RESPONSIVE, AND EQUITABLE ECONOMY

Strategic Goals		CSA Performance Measures	2022-2023 Actual	2023-2024 Target	2023-2024 Estimate	2024-2025 Target	5-Year Goal
	PM 2.1.1	Workforce Innovation and Opportunity Act Clients. % of work2future adult and youth clients served who are low income or have a significant barrier to employment	83%	N/A ¹	85%	85%	85%
SG 2.1: Cultivate and support a	PM 2.1.2	Business Development Assistance Tax Changes. Estimated % change in sales and business tax revenue from businesses receiving Business Development assistance: - Taxes from attracted or expanded companies - Taxes from retained companies	(26%) 37%	52% 60%	88% (4%)	10% 10%	10% 10%
diverse business ecosystem and workforce.	PM 2.1.3	Specialized Building Project Reviews. % of total Building projects that utilize specialized application and permit review programs: - Streamlined Restaurant	N/A¹	N/A¹	N/A¹	75%	85%
		Program (SRP) - Streamlined Tenant Alteration Review (STAR)	N/A ¹	N/A ¹	N/A ¹	75%	90%
		- Mall Thursday	N/A ¹	N/A ¹	N/A ¹	75%	90%
1 Name of the last		Attracting Businesses and Good Paying Jobs. % of residents rating the City's efforts at attracting businesses and good paying jobs as "good' or "excellent"	40%	40%	37%	40%	50%

¹ New performance measure for 2024-2025.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

OUTCOME 2: STRONG, RESPONSIVE, AND EQUITABLE ECONOMY

Strategic Goals		CSA	Performance Measures	2022-2023 Actual	2023-2024 Target	2023-2024 Estimate	2024-2025 Target	5-Year Goal
		Consisto	nt Staff Feedback. % of	Aotuai	rargot	Lotimato	rurgot	Ooui
			nat receive consistent staff					
			throughout project review:					
			itlement Process:					
		- Liii	Planning Review	68%	80%	N/A ¹	80%	80%
		0	Public Works Review	66%	70%	N/A ¹	75%	80%
		0	Fire Review	57%	79%	N/A ¹	84%	90%
			nstruction Process:	000/	000/	N1/A1	000/	000/
	PM 2.2.1	0	Building Plan Check	66%	80%	N/A ¹	80%	90%
		0	Building Inspectors	700/	000/	N1/A1	000/	000/
			Consistent with Building	76%	80%	N/A ¹	80%	90%
			Plan Check					
		0	Building Inspectors	000/	000/	N1/A1	000/	000/
			Consistent among Multiple	62%	80%	N/A ¹	80%	90%
			Inspectors					
		0	Fire Plan Check	82%	79%	N/A ¹	85%	85%
		0	Public Works	68%	70%	N/A ¹	75%	80%
			Improvement Permit					
			nent Project On-Time					
SG 2.2: Ensure			% of development projects					
_		for first re	d within published timelines					
the safety and								
welfare of the			nning Permit Process:					
built		0	Planning Review (30	67%	100%	90%	100%	100%
environment			calendar days)					
through reliable		0	Environmental Review (21	N/A ¹	N/A ¹	N/A ¹	N/A ¹	N/A ¹
and solutions-			business days)					
oriented		0	Historic Preservation	NI/A 1	N/A¹	NI/A1	NI/A 1	NI/A 1
regulatory			Review (21 business	N/A ¹	N/A	N/A ¹	N/A ¹	N/A ¹
compliance and			days)					
inspections.		0	Building Review (19	62%	75%	69%	80%	100%
irispections.			business days)					
		0	Public Works Review (15-	89%	85%	85%	85%	85%
			20 business days)					
	PM 2.2.2	0	Fire Review (19 business	N/A ¹	N/A ¹	N/A ¹	N/A ¹	N/A ¹
		0	days)					
			nstruction Process:					
		0	Planning Review of	NI/A 1	N1/A1	NI/A1	000/	000/
			Building Permits (10-40	N/A ¹	N/A ¹	N/A ¹	80%	80%
			days)					
		0	Building Plan Check (10-	62%	75%	70%	75%	80%
			40 days)					
		0	Building Inspection	000/	050/	050/	050/	000/
			Scheduling within 24	80%	85%	85%	85%	90%
			hours					
		0	Building Inspection	0.407	050/	070/	050/	050/
			Scheduling within 48	84%	95%	87%	95%	95%
			hours					
		0	Fire Plan Check (10-40	N/A^2	N/A^2	N/A^2	N/A ²	N/A ²
			days)					•
		0	Public Works Plan Review	93%	85%	85%	85%	85%

New performance measure for 2024-2025.

New performance measure for 2024-2025.

2023-2024 Development Survey is in progress. It is anticipated that the performance measure data for 2023-2024 will be available for inclusion in the 2024-2025 Adopted Budget.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

OUTCOME 2: STRONG, RESPONSIVE, AND EQUITABLE ECONOMY

Strategic Goals		CSA Performance Measures	2022-2023 Actual	2023-2024 Target	2023-2024 Estimate	2024-2025 Target	5-Year Goal
		Development Services Customer Service Satisfaction. % of customers surveyed who: - Discretionary Projects ² : o Rated service as "good" or better	61%	75%	N/A ⁴	75%	80%
	PM 2.2.3	 "strongly agree" or "somewhat agree" the City improved service in the past 12 months Ministerial Projects³: 	46%	70%	N/A ⁴	70%	75%
		Rated service as "good" or better "strongly agree" or	53%	80%	N/A ⁴	75%	80%
		somewhat agree" the City improved customer service in the past 12 months	41%	80%	N/A ⁴	75%	80%
	PM 2.2.4	Resident Perception of Building and Safety Code Compliance. % of residents rating the City's efforts of ensuring new construction follows codes as "good" or "excellent"	36%	N/A ¹	N/A¹	39%	45%

New performance measure for 2024-2025.

Discretionary projects are those that require a public hearing (e.g. zoning change, General Plan amendment).

Ministerial projects are administrative in nature and do not require a public hearing (e.g. water heater replacements).

2023-2024 Development Survey is in progress. It is anticipated that the performance measure data for 2023-2024 will be available for inclusion in the 2024-2025 Adopted Budget.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

Budget Dollars at Work: Performance Goals

OUTCOME 3: ACCESSIBLE AND DIVERSE RANGE OF HOUSING AND BUSINESS OPPORTUNITIES

Strategic Goals		CSA Performance Measures	2022-2023 Actual	2023-2024 Target	2023-2024 Estimate	2024-2025 Target	5-Year Goal
		Affordable Housing Production					
		Rates. % of target achieved for total					
		affordable housing units produced in:					
	PM 3.1.1	- Overall	214	737	515	340	1,700
		 Continued Investment 	79%	88%	83%	100%	1,105
		Areas					
_		 Housing Expansion Area 	21%	12%	17%	0%¹	595
		Extremely Low-Income Household	44%	38%	38%	56%	45%
	PM 3.1.2	Funding Rates. % of Housing					
	7 107 0.7.2	Department funds committed to					
		extremely low-income households					
		Housing Production Rates. % of					
SG 3.1 Steward		San José housing production					
the production and		compared to regional fair share					
preservation of a		number (RHNA) target for total					
mix of housing		units/affordable units/market rate					
types, tenure, and	PM 3.1.3	units:					
affordability		- Planning Permit Issued	62%/19%/43% ²	12.5%	92%/28%/64%	12.5%	62.5%
		(%/%/%)	0=0//000//000//		100//070//1470/	40.504	22 =2/
		- Building Permit Issued	85%/62%/23% ²	12.5%	42%/27%/15%	12.5%	62.5%
		(%/%/%)	E00/ (00/ (4E0/ 2	40.50/	400/ /50/ /440/	40.50/	CO F0/
		 Certificate of Occupancy Issued (%/%/%) 	53%/8%/45% ²	12.5%	19%/5%/14%	12.5%	62.5%
-		Affordable Housing Units					
		Receiving Subsidies. % of					
		affordable housing units receiving					
	PM 3.1.4	City subsidy by phase:					
	7 10 0.7.7	- Entitled	N/A ³	N/A ³	N/A ³	N/A ³	N/A ³
		- Building permit issued	N/A ³	N/A ³	N/A ³	N/A ³	N/A ³
		- Certificate of Occupancy issued		N/A ³	N/A ³	N/A ³	N/A ³
		Businesses in Neighborhood	N/A ³	N/A ³	N/A ³	N/A ³	N/A ³
		Business Districts. Ratio of sales		,,			
		tax to number of small businesses					
	PM 3.2.1	(with a sales tax license):					
		- With City investment					
CC 2 2. Characath an		- City Wide					
SG 3.2: Strengthen		Housing Rehabilitation Completion	222	230	230	230	230
and stabilize our		Units. Rehabilitation projects					
community through neighborhood		completed by Area Median Income:					
investment and		 Residents earning 30% Area 	128	130	130	130	130
displacement	PM 3.2.2	Median Income or less:					
prevention.		 Residents earning 50% Area 	70	75	75	75	75
provontion.		Median Income or less:	_				
		 Residents earning 80% Area 	24	25	25	25	25
		Median Income or less:		/	/		/
		Rent Stabilization Rates. % of rent-	81%	85%	83%	85%	85%
	PM 3.2.3	stabilized units that did not have					
		vacancy turnover in the past year					

Affordable housing production is a multi-year process and in any given year though progress is being made it will not be reflected in a specific measurable field until completion or some other milestone. ² FY 2022-2023 covered two Housing Element cycles with different RHNA goals.

³This is a new performance measure for 2024-2025 and further analysis is needed to establish targets.

COMMUNITY AND ECONOMIC DEVELOPMENT

BUDGET OVERVIEW

CED CSA-Lev	rel Data Sources
Identifier	Data Source
PM 1.1.1	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 55
PM 1.1.2	EHC data trackers for phone, email, walk-in and superior court interactions
PM 1.2.1	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 35
PM 1.2.2	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 15
PM 1.2.3	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 54
PM 1.2.4	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 52
PM 2.1.1	work2future internal tracking report (Based on intake, client interviews, case management)
PM 2.1.2	Business Development outreach tracking
PM 2.1.3	AMANDA Yellowfin report
PM 2.14	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 15
PM 2.2.1	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 55
PM 2.2.2	AMANDA Analytics report
PM 2.2.3	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 9, 70, 72
PM 2.2.4	True North City of San Jose Community Opinion Survey Summary Report (October 2023) Page 55
PM 3.1.1	Project Tracker, City Council Memos, Siting Policy
PM 3.1.2	Project pipeline, Project description, Salesforce data
PM 3.1.3	Housing Element Annual Performance Report
PM 3.1.4	Project Tracker, City Council Memos
PM 3.2.1	This is a new performance measure to be established for 24-25. Further analysis is needed to establish targets. Measurement is anticipated to begin in July of 2024
PM 3.2.2	Project Tracker, Affordability Restrictions
PM 3.2.3	Rent Registry Salesforce data - Methodology: total # of units w/"same tenant" registration/ total # of units registered during period

COMMUNITY AND ECONOMIC DEVELOPMENT

PROPOSED BUDGET CHANGES

Proposed Changes	Positions	All Funds (\$)	General Fund (\$)
CITY MANAGER - OFFICE OF ECONOMIC DEVELOPM	MENT AND CU	LTURAL AFFAI	RS
Neighborhood Economic Grants		200,000	200,000
 East San José Small Business Corridor Support Manager 	1.00	175,368	175,368
Microbusiness Start-Up Grants		150,000	150,000
Downtown Peddler Mitigation Pilot Program		100,000	100,000
Workforce Development Staffing		6	(96,061)
work2future Staffing	(1.00)	(173,142)	0
 Non-Personal/Equipment Savings 		(50,000)	(50,000)
Office of Cultural Affairs Staffing		(37,133)	0
Subtotal	0.00	365,099	479,307
FIRE			
 Non-Development Fee Program Realignment 	(1.00)	(362,090)	0
Vacant Position Elimination	(1.00)	(147,864)	0
Subtotal	(2.00)	(509,954)	0
HOUSING			
 Housing Grants Program Management Staffing 	1.30	187,976	0
Subtotal	1.30	187,976	0

COMMUNITY AND ECONOMIC DEVELOPMENT

PROPOSED BUDGET CHANGES

Proposed Changes	Positions	All Funds (\$)	General Fund (\$)
		(4)	(+)
PLANNING, BUILDING AND CODE ENFORCEMENT			
General Plan Update - Environmental Justice Mandatory Element Consultant Services		375,000	0
Policy and Technology Support Staffing	1.00	151,965	0
Office and Commercial Buildings Adaptive Re-use Ordinance Consultant Services		100,000	0
Vacant Position Elimination	(16.00)	(3,215,055)	0
Citywide Planning - Ordinances and Policy Staffing	(1.00)	(219,660)	(219,660)
 Building Development Fee Program Staffing (Engineering and Plan Review) 		(47,311)	0
Subtotal	(16.00)	(2,855,061)	(219,660)
PUBLIC WORKS			
Public Works Department Staffing Plan - Capital Improvement Program	1.65	327,616	0
Public Works Department Development Services Coordination (Direct Discharge)	1.00	172,984	172,984
Small Cell to Development Services Utilities Program Staffing	0.00	0	0
Subtotal	2.65	500,600	172,984
Subtotal Departments	(14.05)	(2,311,340)	432,631
CITY-WIDE EXPENSES			
Storefront Activation Grant Program		650,000	650,000
Small Business Recovery - Supplemental Arts + Cultural Funding		500,000	500,000
Downtown Pedestrian Quality of Life		400,000	400,000
Destination Marketing Incentive		400,000	400,000
 AI + Manufacturing Incentive 		250,000	250,000
Sports Authority		200,000	200,000
 Economic Development Pre-Development Activities 		200,000	200,000
 2026 Sporting Events Preparation 		100,000	100,000
 Neighborhood Business Districts 		50,000	50,000
Interpretive Amplification and Marketing		25,000	25,000
Paseo de San Antonio Wayfinding		25,000	25,000
Joint Venture Silicon Valley		(26,000)	(26,000)
Subtotal Other Changes	0.00	2,774,000	2,774,000
Total Proposed Budget Changes	(14.05)	462,660	3,206,631