IT Innovation Advisory Board Q3 Meeting Sept 7, 2017

Arjun Batra Encore Fellow – Mayor's Innovation Group

City of San José



IT Advisory Board (Established Jan 2017)

Satchit Dokras, US Leader, PricewaterhouseCoopers

Shesha Krishnapura, CTO, Intel

Alan Cox, Vice President, e.Republic (Replaced Todd Sander who took role of CIO at Lower Colorado River Authority in Austin Texas)

Bill Schmarzo, CTO for Big Data, Dell EMC

Velu Sinha, Partner, Bain

Matt Spence, Partner Andreessen-Horowitz

David Witkowski, ED, Joint Venture Silicon Valley

City Representative / Attendees

Kip Harkness, Deputy City Manager, City of San José

Rob Lloyd, CIO, City of San José

Shireen Santosham, Mayor CIO & Liaison, City of San José

Arjun Batra, Encore Fellow, Mayor's Innovation Group, City of San Jose

IT Advisory Board New Member



Alan Cox

Alan is Executive Vice President of e.Republic, where he oversees the annual production of more than 200 events for Governing, Government Technology, Public CIO, Emergency Management, the Center for Digital Government, and the Center for Digital Education. Held regionally in state capitols and large metropolitan areas, the events address key strategy and policy issues surrounding the use of information technology in state and local government and education.

Alan took over the reins as Executive Director of Executive Events in 1999. Since assuming this role in 1999, the events area has seen unprecedented growth.

Alan has been a guest lecturer at Stanford University and a frequent speaker for key government organizations. For over 25 years, Alan has worked with industry, education and government officials to help them better understand the importance and use of information technology. Alan received his Bachelor of Science degree in Business Administration at California State University, Sacramento.

Mayor, City Manager and Advisory Board Members on Sept 7, 2017 at San Jose City Hall



Front Row:
Sam Liccardo
Rob Lloyd
Norberto Dueñas
Arjun Batra
Back row:
Shesha Krishnapura
Kip Harkness
Bill Schmarzo
Shireen Santosham
Dolan Beckel
Satchit Dokras
Matt Spence

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Innovation & Technology Strategic Plan

Summer 2017– IT Advisory Board Update

Rob Lloyd, Chief Information Officer City of San José



Innovation & Technology Strategic Plan

Summer 2017– IT Advisory Board Update

City of San José Information Technology Department



Key Projects

Strategic

- Hiring and Engagement Initiative
- City Information Security Office
- Portfolio-Products Management Office
- Customer Relationship Management System (CRM)
- Open Data and Smart Cities
- Business Process Automation
- Cloud-Hub Infrastructure and Cybersecurity Procurements

Tactical

- Audits
- Policies Refresh
- Enterprise Architecture
- Content Management + eDiscovery

Resourcing

Changes for Fiscal Year 2017-2018

Cybersecurity Office and Compliance	\$0.9M
Customer Responsiveness (CRM)	\$0.1M
Cloud-Hub Infrastructure:	\$1.1M \$2.6M
Payroll Compliance and Maintenance	\$0.2M
Budget System Phase 2	\$0.3M
Portfolio-Products Management	(Converted 2 FTE)
Utilities Department Reductions	-3 FTE

^{*}The City of San José had to prioritize recovery activities related to the 2017 Floods

Accomplishments

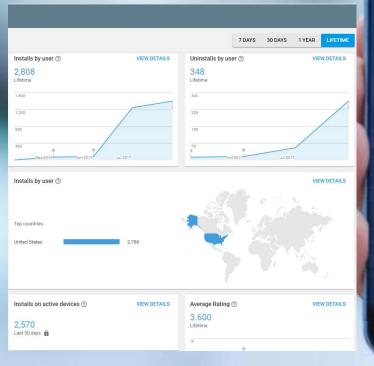
Projects

- My San Jose Live and major audit now resolved
- IT Talent Resolved vacancies +classifications; Engagement up
- Business Tax Met online registration and payment requirements
- Budget System Phase 1 complete; Phase 2 in progress
- <u>Utility Billing</u> System recovery complete and live
- Workers' Comp System live; Fine status resolved
- Compliance PCI card processing status approved

My San Jose

10,340 downloads

As of 8/31/2017





Accomplishments

Partnerships

- Intel Donating servers for capacity and on-prem failover
- Dell EMC Open Data Architecture design validated
- ESU High School District Inclusion network connected
- Facebook Highspeed wireless installations nearing completion

IT Scorecard



Project Success Rate Infrastructure Reliability

IT Employee Engagement

<5% → 57%

99.7% → 99.2%

8%ile → 29%ile



Core IT % of City Budget

Expired Hardware

Vacant IT Positions

7AM-6PM

1.2% → 1.3%

71% → 68%

37% → 10%

1-Page IT Strategic Plan

Out of a decade of deficits, execute, secure, and sustain the civic solutions that allow the San José community to thrive.

Strategic Direction

- 1. Engage an exceptional team defined by our solutions, service, & growth.
- 2. Re-platform onto current and responsive technologies and services as our foundation.
- 3. <u>Secure</u> to manage evolving cybersecurity risks and operating requirements.
- 4. Maximize investments through project management and user-centric approaches.
- 5. Accelerate the City's ability to execute and sustain innovation.
- 6. Focus on prioritized business needs:
 - Customer Relationship Management
 - Use of Data for Decision-making
 - Business Process Automation

Underlying Assumptions

- 1. **Need**: Technology demands are core to operations and are increasing.
- **2. Vision**: The San José Smart City Vision identifies IT as a strategic multiplier for our future.
- 3. **Priority**: The City aims to coordinate its increasing IT investments.
- 4. Opportunity: No city has better assets to make Smart Cities part of a successful community.



IT Metrics 2017-2019









IT as % of City Budget >2.5%