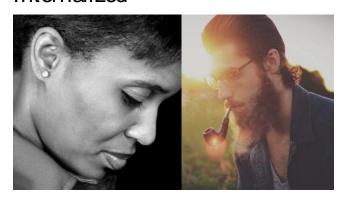
GROUND RULES

- 1. Confidentiality: Keep names and identity markers to yourself when sharing your experience outside this space
- 2. Awareness: Step up, Step back. Participate fully and evenly.
- 3. Engagement: Turn from reaction to inquiry and wonder.
- **4. Compassion:** Take care of yourself. Let's hold each other accountable for our words and actions.

LEVELS OF OPPRESSION

"Symptoms"/ Micro

Internalized



Interpersonal



"Systems"/ Macro

Institutional



Structural



INTERNALIZED OPPRESSION (EXPLICIT AND IMPLICIT BIAS)

Internalized oppression lies within individuals. These are private beliefs about race, class, gender, sexuality, etc...that reside inside our minds. An individual's conscious or subconscious acceptance of an oppressive hierarchy in which advantaged groups are consistently ranked above target groups. It is manifested by, but not limited to, exhibiting patterns of thinking that one's identity group is inferior or/and thinking aspects of the dominant culture are superior.

Examples: prejudice, xenophobia, internalized oppression and privilege, and biases (conscious and unconscious) influenced by the dominant culture.

INTERPERSONAL OPPRESSION

Interpersonal oppression occurs between individuals. When individuals with societal power or privilege act in ways that assert their privilege, protect their privilege, or enact oppression on an individual basis.

<u>Examples</u>: public expressions of prejudice, hate, bias, and bigotry between individuals.

INSTITUTIONAL OPPRESSION

Institutional oppression occurs within institutions. It involves discriminatory treatment, unfair policies and practices, and inequitable opportunities and impacts, based on aspects of identity, privilege and oppression. The policies and practices of individual institutions such as government agencies, banks, schools, prisons, corporations, and police departments that maintain advantages and benefits for groups with societal power, and discrimination and disadvantages for groups without societal power.

Example: a school system that concentrates people of color in the

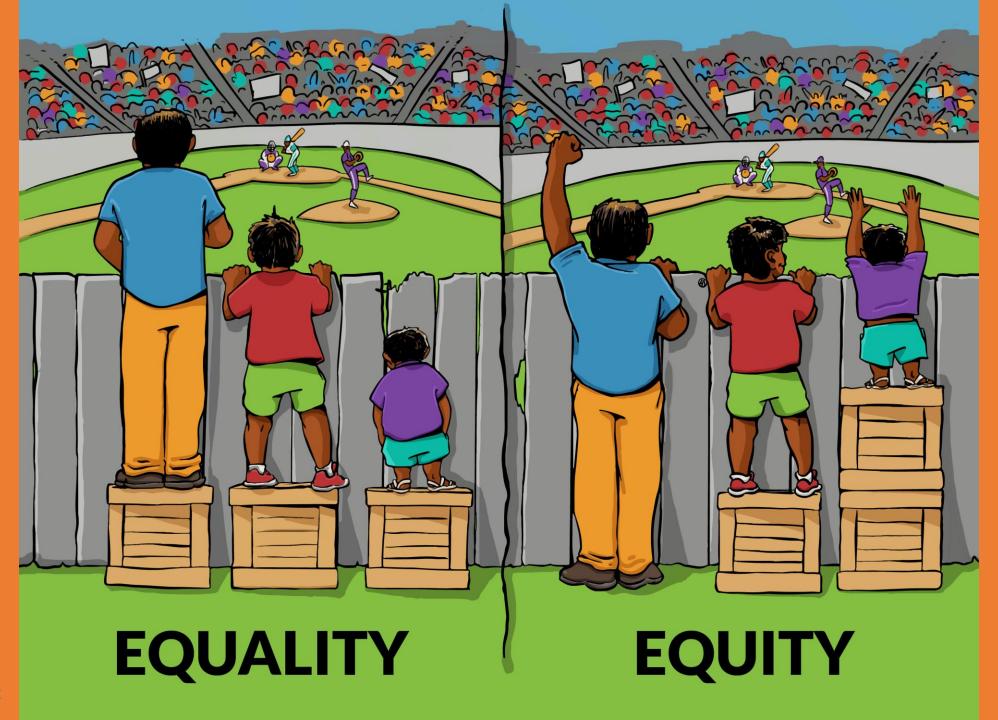
most overcrowded, underfunded schools with the least experienced

STRUCTURAL OPPRESSION

Structural oppression is bias across institutions and society. It's the cumulative and compounded effects of an array of factors that systematically privilege some people and disadvantage others based on -isms. (racism, classism, sexism, homophobia, xenophobia, etc...)

Example: The "racial wealth divide" (where whites have many times the wealth of people of color), results from generations of discrimination and racial inequality.

teachers.



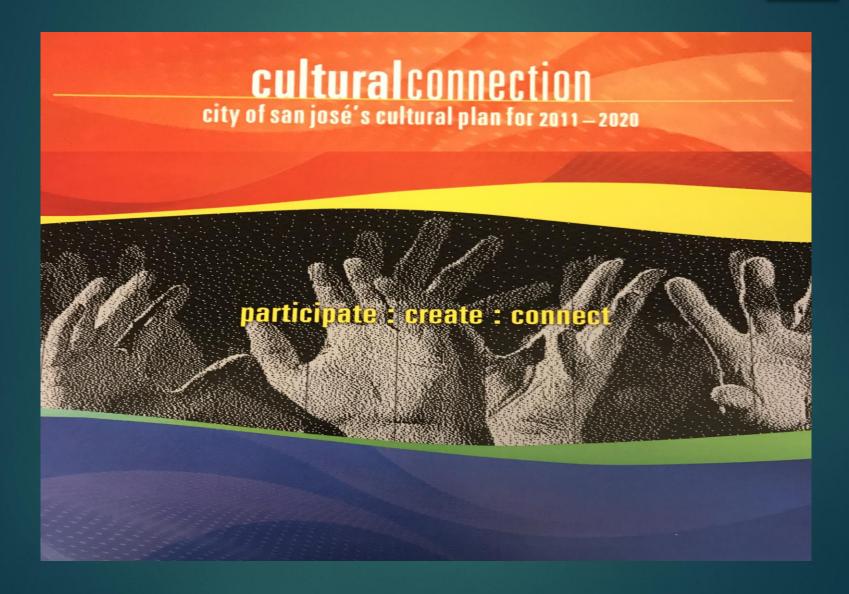
Cultural Equity and Inclusion San Jose Office of Cultural Affairs



PRESENTATION OVERVIEW

- Cultural Equity in Planning and Policy
- Practices for Inclusion and Access
- Highlights
 - Arts Industry Support Section
 - Special Events Section
 - Public Art Section

PLANNING AND POLICY



PRACTICES PROMOTING INCLUSION AND ACCESS



ARTS INDUSTRY SUPPORT

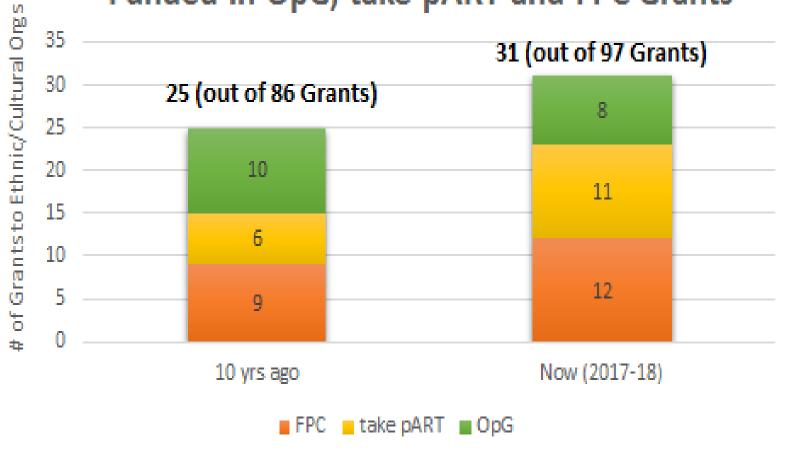


PROGRAMS (1990 – 2005, 15 years)



Trends in Long-standing Grant Programs Operating (OpG), take pART and Festival, Parade & Celebration (FPC)

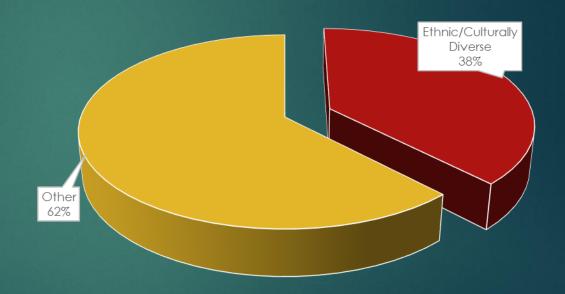
Number of Ethnic/Culturally Rooted Orgs Funded in OpG, take pART and FPC Grants



Snapshot of Grant Recipients 38% Ethnic/Culturally Diverse

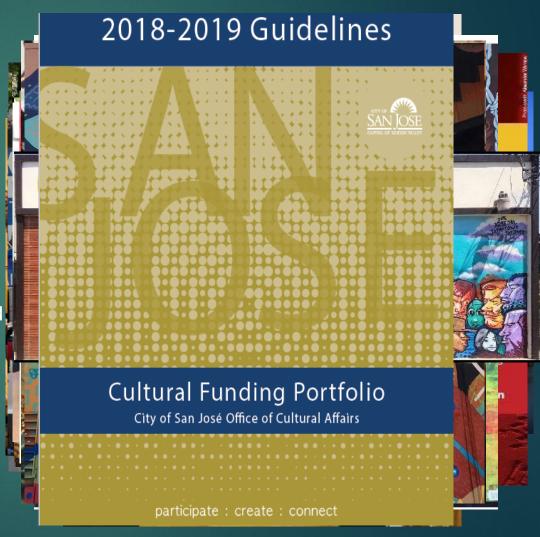
- Operating (8/30)
- ▶ take pART (11/30)
- Festival, Parade and Celebration (FPC) (12/37)
- Arts & Cultural Exchange (ACE) (3/5)
- Creative Industries Incentive Fund (CIIF) (10/14)

FY2017-18 (Current Snapshot) (116 Grants)



ARTS INDUSTRY SUPPORT

- Guidelines
- Streamlined grant applications
- Grantwriting workshops
- Funding policies
- Peer panels
- Grant evaluation criteria
- Focused community outreach & coaching
- Special projects



SAN JOSE CREATES & CONNECTS



SPECIAL EVENTS









Polskotest 2017







BEWARE OF ARTISTS

THEY MIX WITH ALL CLASSES OF SOCIETY AND ARE THEREFORE THE MOST DANGEROUS





Plumed Serpent, Robert Graham 1994





F.O.Gwaste Literature Design, Cheng & Snyder, 2017



Urban Rooms, Dedication, Forman and Cruz, 2017



Japanese-American Internment Memorial, Ruth Asawa, 1994



Space Observer, Bjorn Schülke, 2010







Cultivating Community, Valerie Raps, 2011







Questions?

Two minute video with scholar, Jeff Chang speak on cultural equity

https://www.fordfoundation.org/ideas/ford-forum/inequalityis/jeff-chang-on-inequality-and-culture/

Cultural Equity at Children's Discovery Museum of San Jose



Marilee Jennings, Executive Director

Cultural Equity

- 27 year journey
- Foundational commitment to children and access to all
- We demonstrate this by...

Speaking up to Children



Respecting Learning Styles

Educational approach, particularly the arts, has three distinctive strategies

1. Experiencing professionals at the height of their artform

Latin Grammy Winner "Mr. G."



Respecting Learning Styles

Educational approach, particularly the arts, has three distinctive strategies

- 1. Experiencing professionals at the height of their artform
- 2. Seeing their peers engaged in the artform



Respecting Learning Styles

Educational approach, particularly the arts, has three distinctive strategies

- 1. Experiencing professionals at the height of their artform
- 2. Seeing their peers engaged in the artform
- 3. Trying their hands (and feet!) at the artform



Valuing Their Work

Demonstrating that their work is respected by adults by:

1. Providing high quality materials to work with

Carving in Marble



Valuing Their Work

Demonstrating that their work is respected by adults by:

- 1. Providing high quality materials to work with
- 2. Creating immersive environments that nurture their innate curiosity and creativity





Valuing Their Work

Demonstrating that their work is respected by adults by:

- 1. Providing high quality materials to work with
- 2. Creating immersive environments that nurture their innate curiosity and creativity
- 3. Displaying their work in prominent, important places for visitors to see

hildren's Art Gallery











Open Door Policy

Free and subsidized admission program since Museum opening that serves 90,000 children, families and schools each year

Cultural Equity as Key Strategy

Focusing on serving San Jose's ethnically diverse families is the RIGHT thing to do <u>and</u> the SMART thing to do.

- Mission aligned
- Pathway to staying relevant

AAM Study of Museum Audiences

1900s - 1970s

10-13% minority population

25 years ago

20% minority population

Now

34% minority population

25 years ahead

46% minority population

Core museum visitors today

9% minority population



Latino Audience Development Initiative

Comprehensive approach to attract and <u>sustain</u> new audiences:

- Exhibit experiences
- Educational programs
- Operations
- Events
- Governance

Cultural Touchpoints



Corn Husk Doll

Language



Tri-Lingual Signage

Events





El Dia De Los Tres Reyes (Large-scale, broad reach)

Lunadas Familiares (Grassroots, neighborhood focus)

Co-Created Offerings



World Theatre

Other Audience Initiatives

Vietnamese community

 Families of children with Autism

• LGBTQ

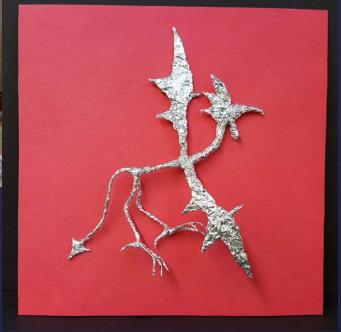
Funding Important Changes for Specific Audience Members



Developing New Networks



Mateus Abilities United



Our Approach

- Identifying target audiences is a two-way street
- Recruit an Advisory Committee
- Advisors are the teachers; Museum staff are the learners
- Sustain interactions to move from partners to co-creators
- Museum leadership involved

Staff is Key

- Diversity training for all staff; focus on empathy
- Created "core" staff diversity by growing it from floor staff
- Offered support systems to ensure their success
- Developed several new cultural liaison positions

Staff Committee

 Internal cross-departmental Cultural Competence Committee



Impact

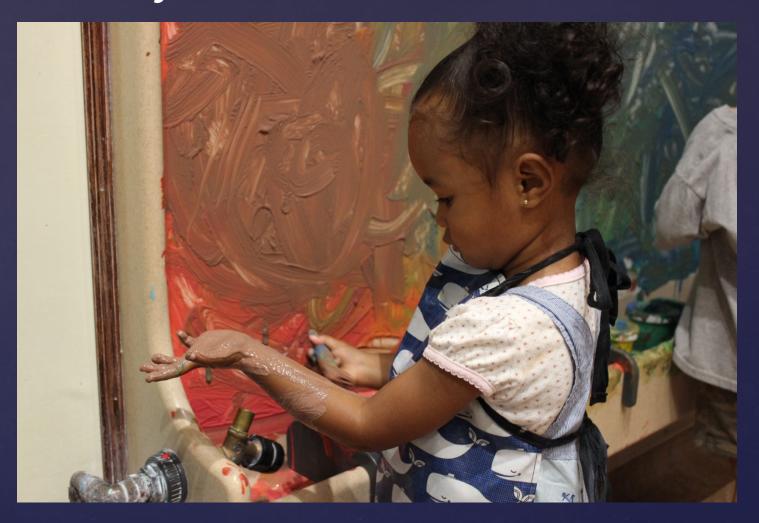
- 1. Annual audience mirrors San Jose's population
- 2. Made inroads into staff diversity
 - 40% of core staff are from minority ethnic communities
 - Additional 10% are LGBTQ or have disabilities
- 3. Have skills and processes to be responsive to rapid community change (audience turnover)
- 4. Thoughtful in hiring; impactful on organization and employee

Tools & Resources

- HR recruitment & hiring
- EEOC reporting tracks change
- EMCArts' Belbin Team Composition
- Cultural Competence Learning Institute

www.community.astc/ccli/home

Today's Children Become



Tomorrow's Visionaries

My 2



JAPS KEEP MOVING THIS A WHITE MAN'S NEIGHBORHOOD.



May 23, 1942

INSTRUCTIONS TO ALL PERSONS OF JAPANESE ANCESTRY

Living in the Following Area:

All of that portion of the County of Santa Clara. State of California, lying generally north and northwest of the following boundary: Beginning at the point on the Santa Cruz-Santa Clara County line, due west of a line drawn through the peak of Loma Prieta; thence due east along said line through said peak to its intersection with Llagas Crock; thence downstream along said crock toward Madrone to the point where it is crossed by Llagas Avenue; thence northeasterly on Llagas Avenue to U. S. Highway No. 101; thence northerly on said Highway No. 101 to Cochran Road; thence northeasterly on Cochran Road to its junction with Steeley Road; thence easterly on Steeley Road to Madrone Springs; thence along a line projected due east from Madrone Springs to its intersection with the Santa Clara-Stanislaus County line; together with all portions of Santa Clara County not previously covered by Exclusion Orders of this Hendquarters.

Pursuant to the provisions of Civilian Exclusion Order No. 96, this Headquarters, dated May 23, 1942, all persons of Japanese ancestry, both alien and non-alien, will be evacuated from the above area by 12 o'clock noon, P. W. T., Saturday, May 30, 1942.

No Japanese person will be permitted to move into, or out of, the above area after 12 o'clock noon, P. W. T., Saturday, May 23, 1942, without obtaining special permission from the representative of the Commanding General, Northern California Sector, at the Civil Control Station located at:

> Men's Gymnasium, San Jose State College, 4th and San Carlos Streets, San Jose, California.











