

CYBERSECURITY ADVISORY BOARD

February 19, 2019



AGENDA

- Introductions
- Disclaimer
- Purpose/Objectives
- Cybersecurity Strategy and Roadmap
 - Background
 - Current initiatives FY 18-19
 - Coming initiatives for FY 19-20
 - Roadmap for FY 20-21
- Feedback and Action Items
- Closing

INTRODUCTIONS

- Alex Tosheff, CSO, VMware
- Arun Singh, Senior Director Security, Salesforce.com
- George DeCesare, SVP/Chief Technology Risk Officer, Kaiser Permanente
- Justin Dietrich, CISO, Santa Clara County
- Joe Fulton, PhD, CISO, Splunk
- Malcom Harkins, Chief Security and Trust Officer, Cylance
- Michael Makstman, CISO, City & County of San Francisco
- Taher Elgamal, CTO, Salesforce.com
- Yassir Abousselham, SVP/Chief Security Officer, Okta

DISCLAIMER

- This is a body created to advise City Management and staff. Advisory Board members are required to comply with the City's Procurement and Contract Process and related Integrity and Conflict of Interest provisions. Advisory Board members also need to avoid making recommendations that promote products and/or services that directly benefit their business interests, and must exclude any sales content to avoid procurement conflicts.
- The above requirements are for the benefit of the public, City, and any vendors that want to preserve their right to participate in future procurements.

PURPOSE/OBJECTIVES

Build a Secure City

- Partner with cybersecurity leaders for insights
- Best ways to secure people, systems, and our community
- Refine City's strategies, tactics, operations, and resourcing
- Plan for IoT and Data at scale
- Support privacy

A staggering range of City services...

11.5 million airport passengers per year

9.2 million library items checked out

565,000 police emergency calls per year

69,000 streetlights

38,000 building permits

3,500 acres of parkland

3,000 fires per year

2,400 miles of streets

178 zoo animals



6,200
employees

San Jose



35%
Asian

32%
Latino

26%
White

3%
Black

3%
Two+ races

39% born outside the United States

Your residents are experiencing a service delivery revolution

But does that revolution include your local government?

amazon

Introduces Prime offering free two day shipping



Steve Jobs Unveils the iPhone



Offers on demand streaming music of your choice



U B E R
Summon and pay for a ride using an app

airbnb

Hits one Million nights booked allowing anyone to stay anywhere

facebook

Over one Billion people are connected and sharing their lives



Alexa let's you use natural language voice commands

2005

2007

2009

2011

2013

2015

2017

Local Government must innovate or be left behind...

LOCAL GOV UNDER ATTACK

CDOT computers held for ransom

9/27/2018
06:45 PM

Ransomware Attack Hits Port of San Diego

~\$30M

Forbes

Billionaires

Innovation

Leadership

Money

9

Forbes CommunityVoice Connecting expert communities to the Forbes audience. What is This?

1,837 views | Apr 18, 2018, 07:15am

Cities Are Facing A Deluge Of Cyberattacks, And The Worst Is Yet To Come



Cesar Cerrudo Forbes Council
Forbes Technology Council CommunityVoice ⓘ

POST WRITTEN BY

Cesar Cerrudo

Professional hacker and CTO of [IOActive Labs](#), creating cutting-edge research on AI, Cars, Smart Cities, Robots, IoT and Blockchain Security.

SUN

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em hacked, officials confirm



rompting a temporary shutdown of
e confirmed to The Baltimore Sun on

attack affecting
park permits and
the attack, first reported
statement from the port.
attack and the one that
sential customer

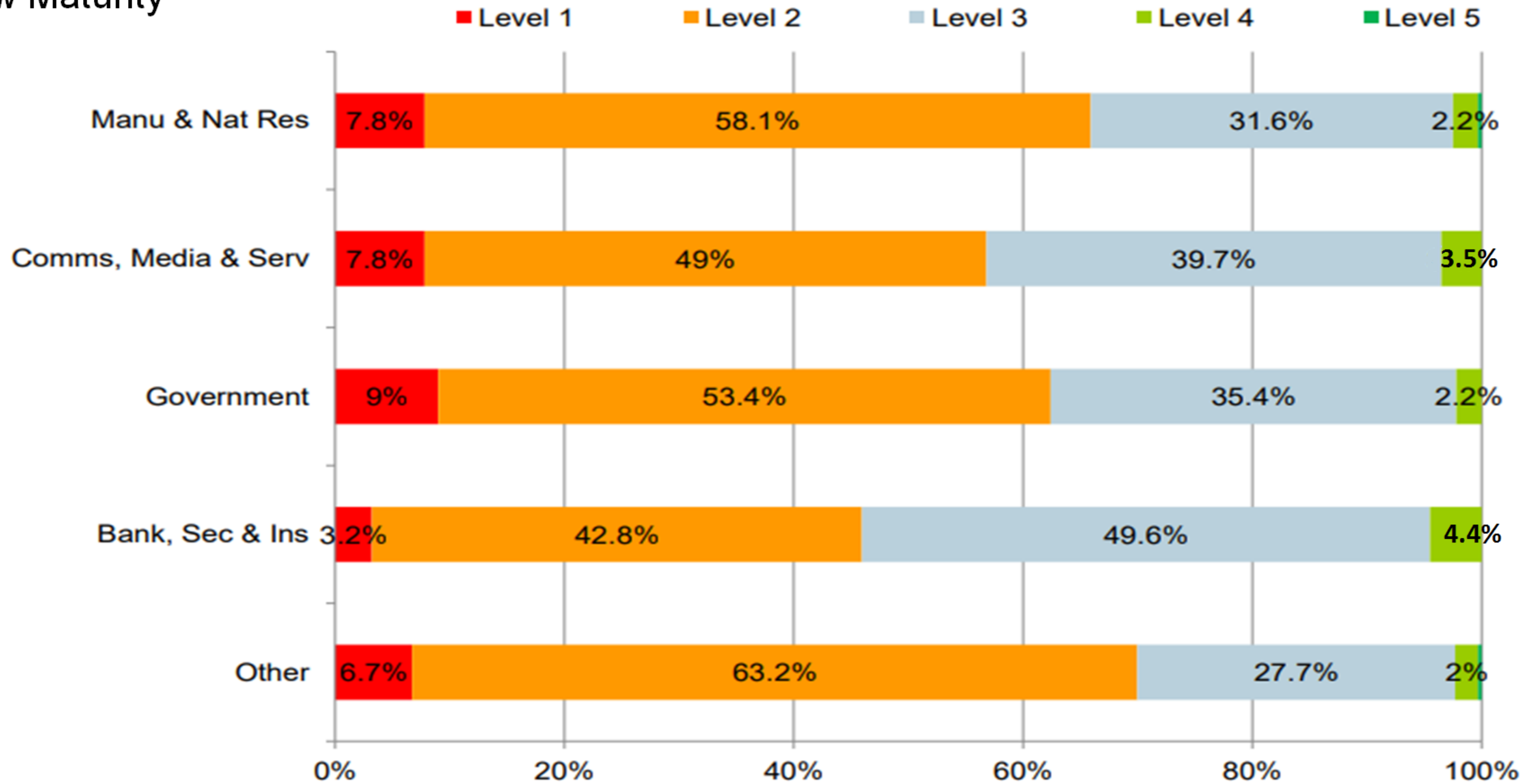
ck Atlanta has

during a random scan and a
ng
according to a security advisor.

ile
ologetic as it is invasive. In Atlanta's case, a
ack also included a level of irony in that file
ers were altered to include "weapologize"

STATE OF LOCAL GOV. SECURITY

Slow Maturity



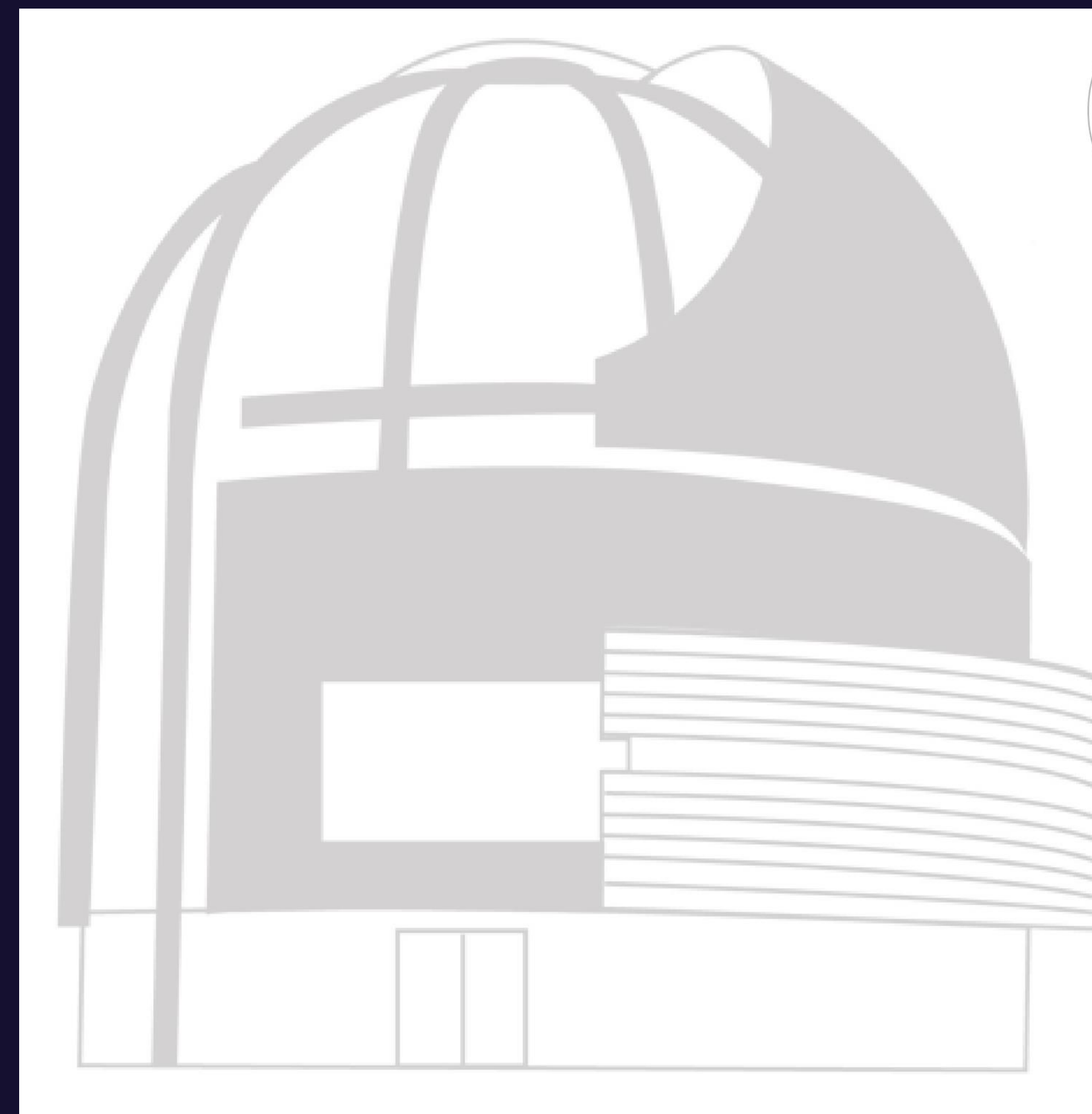
SAN JOSE RISK PROFILE

Vectors

- Phishing/Smishing/Vishing
- Ransomware/Cryptoware Attacks
- Exposures from Weak Controls
- Internal Threats
- Advanced Threats

Impacts

- Audits / Insurance / Bonds
- Reputation
- Lawsuits
- Services



CYBERSECURITY STRATEGIES

- Leadership: CIO-CISO Tag Team
- Build Org: Cyber Office, Advisory Board, Work Plan, Resources
- Habituation: Practiced Learning and Cyberdisaster Drills
- Keep Current with Risks: Vendor-sourced Services
- Ally for Power: Allied Intel Sharing, Joint Response, Talent Development
- Security at Scale: Pattern-Based Security through AI

BUSINESS STRATEGY



PEOPLE

CIO/CISO Tag Team
Executive Team "Owns it"
Cybersecurity Habits
Lean Team



ALLIED PROCESSES

Cyberthreat Intel Alliance
Incident and Joint Response
Cyberdisaster Drills
Innovative Vendor-Partner Services

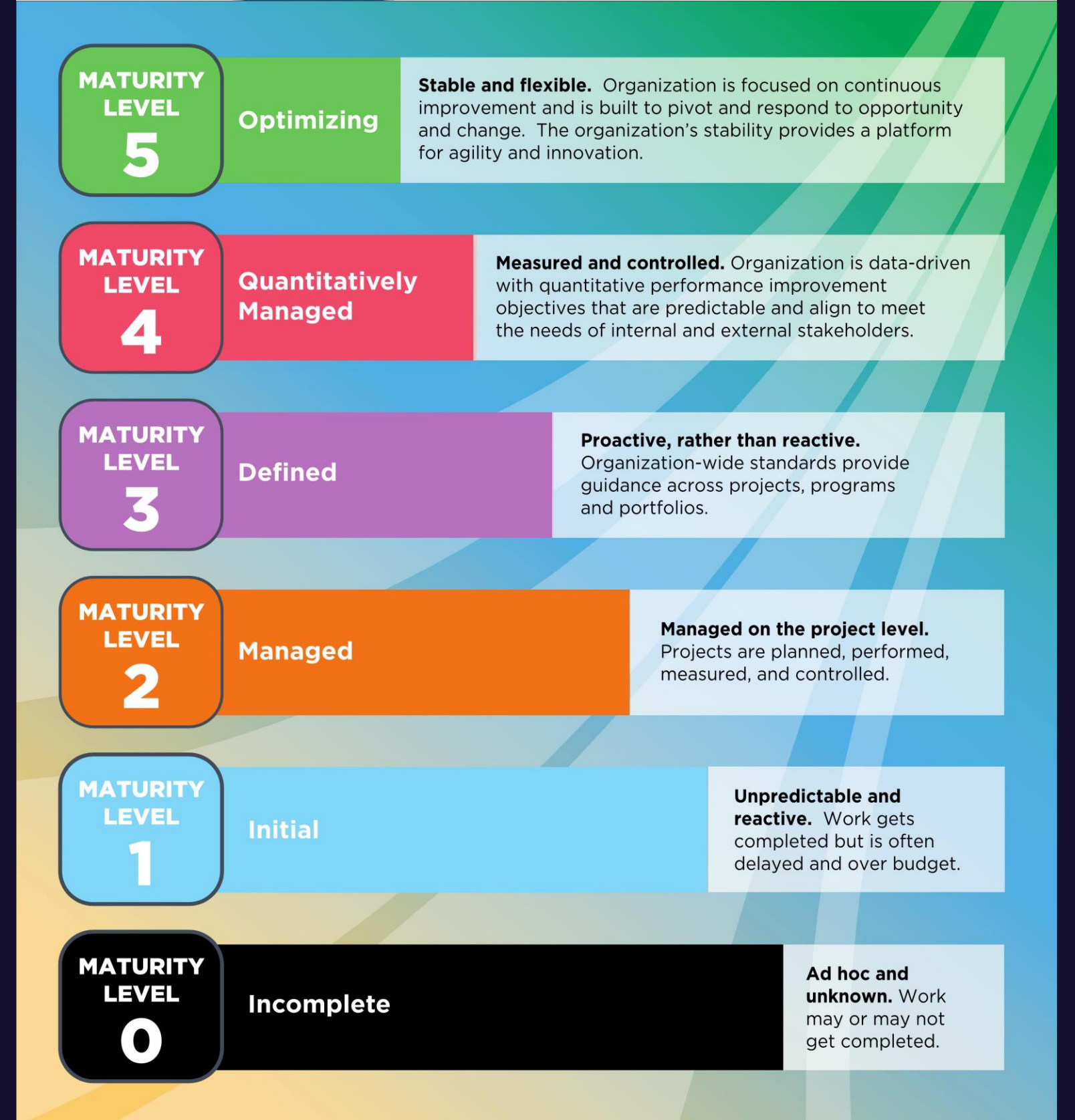
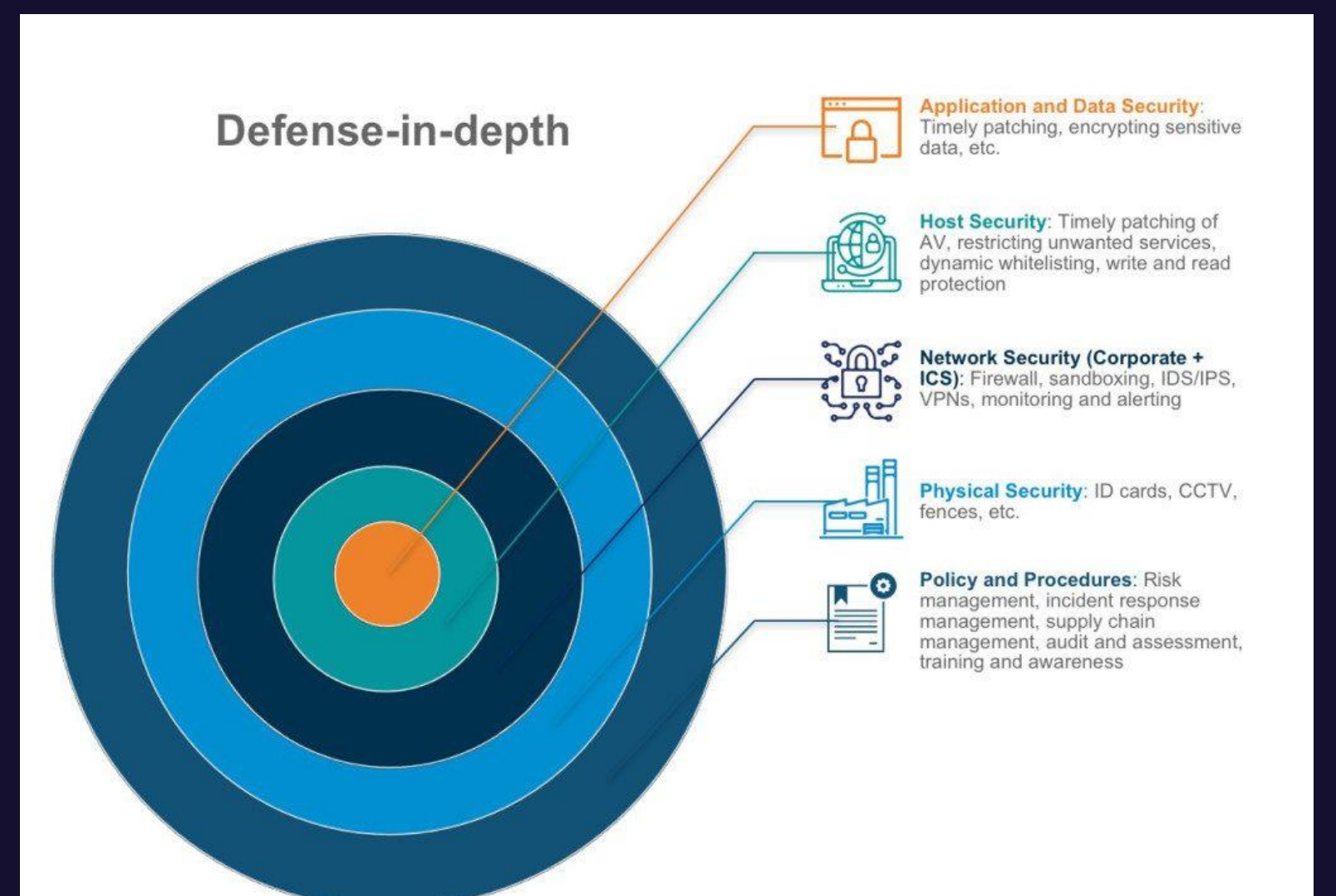


TOOLBOX

Artificial Intelligence/ML/DL
Security Assessments
vSOC Monitoring
Incident Response Partners
Perimeter Security
Habit-forming Training per Audience

CYBERSECURITY TACTICS

- Cybersecurity Office
- NIST Cybersecurity Framework
- CMMI Security Maturity Model
- NSA Defense-in-depth
- IoT NIST Guidelines
- Intelligence Sharing



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Thank you!

