FINANCE DEPARTMENT

Impact Analysis Report

OVERVIEW

The Finance Department is responsible for collecting, accounting, and monitoring the license and permit fees for Christmas tree and pumpkin patch lots, circuses, carnivals, parades, and several miscellaneous fees. The Department is also responsible for collecting the Integrated Waste Management (IWM) - related late charges.

The Finance Department fees and charges program for 2019-2020, excluding penalties, is estimated to generate General Fund revenues of approximately \$170,000 reflecting a 99.9% cost recovery rate, compared to 2018-2019 revenues of \$135,000 and a cost recovery rate of 99.3%. The increase in revenue is primarily due to estimated activity levels for the Neglected and Vacant Homes Lien Fee.

Late payment charges related to the Solid Waste Delinquency Program and Solid Waste Delinquency Service Fees, which are not subject to cost recovery restrictions, are anticipated to generate approximately \$477,000 in the Integrated Waste Management (IWM) Fund. Estimated revenue from Solid Waste Delinquency fees, primarily associated with multi-family customers, decreased from the 2018-2019 Adopted Fees and Charges estimate of \$842,000 due to a combination of lower estimated late payment fees and lower administrative fee activity.

SUMMARY AND IMPACT OF PROPOSED FEE REVISIONS

Existing Fees

Proposed fee changes for 2019-2020 are recommended to align with updated staffing and overhead costs and projected activity levels.

To maintain full cost recovery, fee increases are proposed for the following programs: Circus/Carnival/Parade Permits; Handbill Distributors Licenses; Business Tax Special Report Fees; Returned Check Fees; Lien Activities Fees, and Collection Fees; a reduction to the Christmas Tree/Pumpkin License - Lot is also recommended to maintain cost recovery. Modifications to Solid Waste Delinquency Fees are also based on the evaluation of activity levels, staff time involved to administer these fee programs, and updated personnel costs for 2019-2020.

Staff also recommends reinstating the Neglected Vacant House (NVH) Lien Fee, which was first authorized in 2015-2016, but subsequently removed due to inactivity. NVH fees have not been assessed since inception; however, the Planning, Building, and Code Enforcement department approved the future processing the Neglected Vacant House lien program in late 2018-2019. NVH lien fees are charged to recover the administrative costs associated with the processing of liens of delinquent of Neglected/Vacant Building Registration Fees charged to owners of buildings that have been vacant and that have outstanding violations for longer than 30 days. Approximately 20 liens are projected to be filed during 2019-2020, but due to uncertainty regarding the timing of collection, no revenue is estimated for 2019-2020.

SUMMARY AND IMPACT OF PROPOSED FEE REVISIONS

A complete list of proposed fee revisions by service is provided in the Summary of Proposed Fee Changes section of this document, and in the tables that follow this section.

NOTIFICATION

The Proposed Fees and Charges Report was released on May 3, 2019, allowing for a minimum of 10 days for public review. Public input on fee proposals will be heard by the City Council at public hearings held on Tuesday, May 14, 2019 at 1:30 p.m. and Monday, June 10, 2019 at 6:00 p.m. in the Council Chambers.

FINANCE

| | | 2018-2019 % Cost 2019-2020 Recovery Proposed Fee | 2019-2020 | 2019-2020 Estimated Revenue | | 2019-2020 % Cost Recovery | | |
|---|--|--|--|--------------------------------|----------------|------------------------------|----------------|-----------------|
| Service | 2018-2019 Adopted Fee | | | Estimated Cost | Current Fee | Proposed Fee | Current Fee | Proposed Fee |
| FINANCE DEPARTMENT GENERAL 1. Business Tax Special Reports | | | | | | | | |
| 1 CD/E-mail | \$57 per CD/transmission | | \$69.25 per CD/transmission | | | | | |
| 2 Computer Printout | \$57 up to 25 pages, \$1 each additional page | | \$69.25 up to 25 pages, \$1 each additional page | | | | | |
| Sub-total Business Tax Special Re | eports | 100.0% | | 3,471 | 2,850 | 3,463 | 82.1% | 99.8% |
| Circus/Carnival/Parade Carnival Permit | \$250 1st week; \$25 each additional day | | No Change | | | | | |
| 2 Carnival Permit (Charitable) | \$100 1st week; \$10 each additional day | | No Change | | | | | |
| 3 Circus Advertising | \$100 bond for removal within 48 hours of last performance | | No Change | | | | | |
| 4 Circus Parade (Circus Outside of City Limits) | \$250 per day | | No Change | | | | | |
| 5 Circus Permit | \$250 1st Day; \$136.50 each additional day | | \$250 1st Day; \$155.75 each additional day | | | | | |
| 6 Circus Permit (Charitable) | \$100 1st day; \$50 each additional day | | No Change | | | | | |
| 7 Circus Sideshow Permit | \$12.50 each per day | | No Change | | | | | |
| 8 Circus or Carnival Permit - Sanitary Standards Bond | \$1,000 bond | | No Change | | | | | |
| Sub-total Circus/Carnival/Parade | | 99.9% | | 2,183 | 1,911 | 2,181 | 87.5% | 99.9% |
| 3. Collection Fee1 Collection Agency Recovery Fee (90 days past due) | \$25 or 15% of the bill; whichever is higher | | No Change | | | | | |
| 2 Collection Fee (60-90 days past due) | \$25.25 per invoice | | \$26.50 per invoice | | | | | |
| Sub-total Collection Fee | | 99.2% | | 83,307 | 79,336 | 83,263 | 95.2% | 99.9% |

Actual printing and mailing

costs

1 Comprehensive Annual Financial Report

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| | | 2018-2019 | 2018-2019 | | 2019-2020 Estimated Revenue | | 2019-2020 % Cost Recovery | |
|--|----------------------------------|--------------------|----------------------------|--------------------------------|--------------------------------|-----------------|------------------------------|-----------------|
| Service | 2018-2019 Adopted Fee | % Cost Recovery | 2019-2020 | 2019-2020 Estimated Cost | Current Fee | Proposed Fee | Current Fee | Proposed Fee |
| FINANCE DEPARTMENT GENERAL | FEES - CATEGORY I | | | | | | | |
| 4. Handbill Distributors 1 Commercial Distributor Permit | \$1 per distribution | | No Change | | | | | |
| 2 Handbill Distributors License | \$57 per year | | \$57.25 per year | | | | | |
| 3 Owner's Permit | \$44 per year | | No Change | | | | | |
| Sub-total Handbill Distributors | | 98.9% | | 23,341 | 23,256 | 23,313 | 99.6% | 99.9% |
| 5. Lien Activities1 Abatement Lien Fee | \$117.50 per lien | | \$144.25 per lien | | | | | |
| 2 Administrative Remedies Lien Fee | \$179.25 per lien | | \$198 per lien | | | | | |
| 3 Neglected and Vacant Homes Lien Fee Note: Deleted in 2016-2017. Reinstated for 2019-2020. | | | \$142.50 per lien | | | | | |
| 4 Sidewalk Lien Administrative Fee | \$117.50 per lien | | \$135.75 per lien | | | | | |
| 5 Tree Lien Fee | \$178 per lien | | \$196.25 per lien | | | | | |
| Sub-total Lien Activities | | 100.0% | | 28,733 | 22,667 | 28,694 | 78.9% | 99.9% |
| Returned Check Fee1 Returned Check Fee | \$35.25 per returned check | | \$38.50 per returned check | | | | | |
| Sub-total Returned Check Fee | | 99.7% | | 27,671 | 25,239 | 27,566 | 91.2% | 99.6% |
| 7. Sale of Publications | A study mainting a good modified | | No Change | | | | | |

No Change

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| | | 2018-2019 | | 2019-2020 | | 9-2020 d Revenue | | 9-2020 Recovery |
|--|---|--------------------|---------------------------|-------------------|----------------|---------------------|----------------|--------------------|
| Service | 2018-2019 Adopted Fee | % Cost Recovery | 2019-2020 Proposed Fee | Estimated Cost | Current Fee | Proposed Fee | Current Fee | Proposed Fee |
| FINANCE DEPARTMENT GENERAL F 7. Sale of Publications | FEES - CATEGORY I | | | | | | | |
| 2 Monthly Investment Report | Actual printing and mailing costs | | No Change | | | | | |
| 3 Single Audit (Grants) | Actual printing and mailing costs | | No Change | | | | | |
| Sub-total Sale of Publications | | | | | | | | |
| 8. Sales1 Christmas Tree/Pumpkin License - Deposit (Refundable) | \$100 per lot | | No Change | | | | | |
| Christmas Tree/Pumpkin License - Lot | \$125.75 per lot | | \$124.50 per lot | | | | | |
| Sub-total Sales | | 99.9% | | 1,246 | 1,258 | 1,245 | 101.0% | 99.9% |
| SUB-TOTAL FINANCE DEPARTME CATEGORY I | NT GENERAL FEES - | 99.3% | | 169,952 | 156,517 | 169,725 | 92.1% | 99.9% |
| NTEGRATED WASTE MANAGEMEN | T LATE CHARGES - CATEGOR | RY II | | | | | | |
| Solid Waste Delinquencies Administrative Charges for Collection Procedures | \$78.25 per lien | 100.1% | \$75.50 per lien | 18,847 | 19,563 | 18,875 | 103.8% | 100.1% |
| 2 Late Payment Charge (The charge level is set to encourage customers to submit payments by due date) | \$10 or 10% of the bill, whichever is greater | | No Change | | 450,000 | 450,000 | | |
| Notice of Intent to Lien (The notice is not a penalty) | \$8.75 per notice | 100.5% | No Change | 6,856 | 7,000 | 7,000 | 102.1% | 102.1% |
| 4 Special Assessment Charge (The charge is not a penalty) | \$6 per parcel | 100.0% | No Change | 1,500 | 1,500 | 1,500 | 100.0% | 100.0% |
| Sub-total Solid Waste Delinquencie | es | 593.7% | | 27,203 | 478,063 | 477,375 | 1,757.4% | 1,754.9% |
| SUB-TOTAL INTEGRATED WASTE CHARGES - CATEGORY II | MANAGEMENT LATE | 593.7% | | 27,203 | 478,063 | 477,375 | 1,757.4% | 1,754.9% |

FINANCE

| | | 2018-2019 | | 2019-2020 | 2019-2020 Estimated Revenue | | 2019-2020 % Cost Recovery | |
|---------|-------------|-----------|--------------|-----------|--------------------------------|----------|------------------------------|----------|
| Service | 2018-2019 | % Cost | 2019-2020 | Estimated | Current | Proposed | Current | Proposed |
| | Adopted Fee | Recovery | Proposed Fee | Cost | Fee | Fee | Fee | Fee |

MUNICIPAL WATER SYSTEM - CATEGORY II

| 1 | Municipal | Water | Collection | Foos |
|---|-----------|-------|------------|------|
| | | | | |

1 Delinquency Late Payment Charge

\$10 or 10% of the bill, whichever is greater

No Change

Sub-total Municipal Water Collection Fees

SUB-TOTAL MUNICIPAL WATER SYSTEM - CATEGORY II

| TOTAL DEPARTMENT - GENERAL FUND | 169,952 | 156,517 | 169,725 | 92.1% | 99.9% |
|-------------------------------------|---------|---------|---------|----------|----------|
| TOTAL DEPARTMENT - NON-GENERAL FUND | 27,203 | 478,063 | 477,375 | 1,757.4% | 1,754.9% |
| TOTAL DEPARTMENT - Category I | 169,952 | 156,517 | 169,725 | 92.1% | 99.9% |
| TOTAL DEPARTMENT - Category II | 27,203 | 478,063 | 477,375 | 1,757.4% | 1,754.9% |
| TOTAL DEPARTMENT | 197,155 | 634,580 | 647,100 | 321.9% | 328.2% |