

o provide for City-Wide expenses that relate to more than one department or are not directly associated with ongoing departmental operations

City Service Areas

| Community and Economic Development |
|--------------------------------------|
| Neighborhood Services |
| Transportation and Aviation Services |
| Environmental and Utility Services |
| Public Safety |
| Strategic Support |

Department Budget Summary

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed | % Change |
|--|----------------------|---|-----------------------|-----------------------|-------------|
| | 1 | 2 | 3 | 4 | (2 to 4) |
| Dollars by Core Service | | / ************************************ | ** | 9 | |
| Community and Economic Development | 12,236,129 | \$18,107,330 | \$14,138,844 | \$17,716,344 | (2.2%) |
| Environmental and Utility Services | 1,905,705 | 1,386,073 | 1,092,032 | 1,792,032 | 29.3% |
| Neighborhood Services | 9,473,813 | 10,052,246 | 8,348,539 | 8,823,539 | (12.2%) |
| Public Safety | 20,706,186 | 19,606,465 | 16,838,297 | 17,838,297 | (9.0%) |
| Transportation and Aviation Services | 3,392,373 | 3,499,308 | 3,356,840 | 3,356,840 | (4.1%) |
| Strategic Support | 220,393,155 | 23,555,058 | 17,233,000 | 17,706,000 | (24.8%) |
| Strategic Support - Council Appointees | 25,566,067 | 19,166,670 | 13,901,209 | 14,576,209 | (24.0%) |
| Total | \$293,673,426 | \$95,373,150 | \$74,908,761 | \$81,809,261 | (47.0%) |
| Dollars by Category | | | | | |
| City-Wide Expenses | \$293,673,426 | \$95,373,150 | \$74,908,761 | \$81,809,261 | (14.2%) |
| Total | \$293,673,426 | \$95,373,150 | \$74,908,761 | \$81,809,261 | (14.2%) |
| Dollars by Category | | | | | |
| General Fund | \$293,673,426 | \$95,373,150 | \$74,908,761 | \$81,809,261 | (14.2%) |
| Total | \$293,673,426 | \$95,373,150 | \$74,908,761 | \$81,809,261 | (14.2%) |
| Authorized Positions | N/A | N/A | N/A | N/A | N/A |

Budget Reconciliation

| | Positions | General Fund (\$) |
|---|------------------|----------------------|
| Prior Year Budget (2018-2019): | 0.00 | 95,373,149 |
| Base Adjustments | | |
| One-Time Prior Year Expenditures Deleted | | |
| Community and Economic Development CSA | | |
| Rebudget: 2017 Flood - Building Permit Relief | | (150,000) |
| Rebudget: 4th Street Garage Banquet Facility Maintenance and Operation | s | (450,000) |
| Rebudget: Cultural Affairs Special Project | | (28,368) |
| Rebudget: Cultural Events and Festivals - Secondary Employment | | (150,000) |
| Rebudget: Diridon Station Area Development Planning | | (60,000) |
| Rebudget: Economic Development Pre-Development Activities | | (30,000) |
| Rebudget: Historic Preservation | | (487,500) |
| Rebudget: Homeless Rapid Rehousing | | (2,090,000) |
| Rebudget: Museum Place Project | | (65,000) |
| Rebudget: Parade of Floats Public Art Statues | | (4,783) |
| Rebudget: San José Regional Transportation Hub Project | | (527,189) |
| Rebudget: SAP Center Renegotiation | | (2,000) |
| Rebudget: Sports Authority | | (10,400) |
| Cinequest Film and Virtual Reality Festival | | (50,000) |
| College Football Championships | | (100,000) |
| Diridon Station Area Development Planning | | (1,330,000) |
| Economic Development Pre-Development Activities | | (150,000) |
| Homeless Housing Innovations | | (500,000) |
| Homeless Rapid Rehousing | | 4,000,000 |
| Homeless Response Team | | (175,000) |
| Italian-American History Museum Funding Match | | (250,000) |
| Local Sales Tax - Diridon Station Area Development Planning | | (250,000) |
| Local Sales Tax - Dimedii Otation Area Development Franking Local Sales Tax - Domestic Violence Survivor Assistance | | (150,000) |
| San Jose Downtown Association | | (100,000) |
| Senior Food Assistance - Council District #04 | | (75,000) |
| Senior Food Assistance - Council District #04 Senior Food Assistance - Council District #07 | | (75,000) |
| Senior Food Assistance - Council District #07 Senior Food Assistance - Council District #09 | | , , |
| Service Year | | (75,000) |
| | | (300,000) |
| Sports Authority Starefront Activation Crant Brogram | | (500,000) |
| Storefront Activation Grant Program | | (200,000) |
| Subto | tal: 0.00 | (4,335,240) |
| Environmental and Utility Services CSA | | |
| Rebudget: Burrowing Owl Habitat Management | | (130,000) |
| Rebudget: Expedited Purified Water Program | | (200,000) |
| Rebudget: Property Assessed Clean Energy (PACE) Program | | (40,000) |
| Climate Smart | | (100,000) |
| Subto | tal: 0.00 | (470,000) |

Budget Reconciliation

| | <u></u> | Positions | General Fund (\$) |
|---|-----------|-----------|----------------------|
| Base Adjustments | | | |
| One-Time Prior Year Expenditures Deleted | | | |
| Neighborhood Services CSA | | | |
| Rebudget: BeautifySJ Grants | | | (78,020) |
| Rebudget: Maddie Lifesaving Grant | | | (100,000) |
| Rebudget: Park and Open Street Activation - Council District #02 | | | (100,589) |
| Rebudget: Park and Open Street Activation - Council District #08 | | | (85,596) |
| Rebudget: PG&E Summer Cooling Shelter Program Grant | | | (6,516) |
| Rebudget: Problem Gambling | | | (75,000) |
| Rebudget: San José BEST and Safe Summer Initiative Programs | | | (234,288) |
| Rebudget: San José Promise | | | (150,000) |
| Hospital Intervention Program - CalOES Grant (2018) | | | (239,500) |
| Local Sales Tax - BeautifySJ Grants | | | (200,000) |
| New Hope for Youth Grant | | | (299,000) |
| PG&E Summer Cooing Shelter Program Grant | | | (7,000) |
| San José Learns | | | (250,000) |
| Street Activation | | | (50,000) |
| | Subtotal: | 0.00 | (1,875,509) |
| Public Safety CSA | oubtotai. | 0.00 | (1,010,000) |
| Rebudget: 2016 County Victim Services Program | | | (219,971) |
| Rebudget: City Law Enforcement Grant 2016-2017 | | | (227,505) |
| Rebudget: CrimeStoppers | | | (41,000) |
| Rebudget: Internet Crimes Against Children Federal Grant 2016-201 | 18 | | (95,297) |
| Rebudget: Internet Crimes Against Children Task Force Invited Awa | | | (272,831) |
| Rebudget: Northern California Regional Intelligence Center - Police | | | (198,021) |
| Rebudget: San José End of Watch Police Memorial | | | (64,739) |
| Rebudget: Selective Traffic Enforcement Grant Program - 2017-2019 | 8 | | (62,407) |
| Rebudget: Silicon Valley Community Foundation Strengthening | | | (79,833) |
| Community Relations Project | | | (-,, |
| Rebudget: State Homeland Security Grant Program | | | (1,127) |
| Rebudget: Urban Areas Security Initiative Grant - Fire 2017 | | | (130,825) |
| Rebudget: Urban Areas Security Initiative Grant - OEM 2017 | | | (50,855) |
| Rebudget: Urban Areas Security Initiative Grant - Police 2016 | | | (12,567) |
| Rebudget: Urban Areas Security Initiative Grant - Police 2017 | | | (210,534) |
| 2016 County Victim Services Program | | | (66,550) |
| Local Sales Tax - South San José Substation | | | (1,500,000) |
| Selective Traffic Enforcement Grant Program 2017-2018 | | | (64,250) |
| State Homeland Security Grant Program | | | (10,957) |
| Urban Areas Security Initiative Grant - OEM 2017 | | | (56,696) |
| Urban Areas Security Initiative Grant - Police 2017 | | | (210,000) |
| • | Subtotal: | 0.00 | |

Budget Reconciliation

| Po | sitions | General Fund (\$) |
|--|---------|-----------------------|
| Base Adjustments | | |
| | | |
| One-Time Prior Year Expenditures Deleted | | |
| Transportation and Aviation Services CSA | | (400,000) |
| Rebudget: Contractual Street Tree Planting | | (120,308) |
| Subtotal: | 0.00 | (120,308) |
| Strategic Support CSA | | (04.450) |
| Rebudget: Advanced Funding for Voluntary Employees Beneficiary Accesiotion Plan | | (91,458) |
| Association Plan Rebudget: Arena Community Fund | | (67,400) |
| Rebudget: Arena Community Fund Rebudget: Business Tax System Replacement | | (67,400) (371,000) |
| Rebudget: Business rax System Replacement Rebudget: Broadband and Digital Inclusion Strategy | | (371,000) |
| Rebudget: Droadband and Digital moldsforr Strategy Rebudget: City Council District #02 Participatory Budgeting - Calpine | | (805,000) |
| Settlement | | (000,000) |
| Rebudget: City Council Participatory Budgeting - Council District #01 | | (200,000) |
| Rebudget: City Council Participatory Budgeting - Council District #03 | | (476,769) |
| Rebudget: City Council Participatory Budgeting - Council District #05 | | (171,500) |
| Rebudget: City Council Participatory Budgeting - Administration | | (50,000) |
| Rebudget: City Manager Special Projects | | (120,000) |
| Rebudget: City Outreach and Education Efforts | | (20,000) |
| Rebudget: Cultural Facilities Capital Maintenance | | (717,000) |
| Rebudget: Cybersecurity | | (171,000) |
| Rebudget: Energy and Utility Conservation Measures Program | | (2,000,000) |
| Rebudget: Fair Labor Standards Act System Configuration | | (110,000) |
| Rebudget: Financial Management System (FMS) Upgrade | | (226,000) |
| Rebudget: Government Access - Capital Expenditures | | (810,000) |
| Rebudget: Human Resources/Payroll/Budget Systems Upgrade | | (106,000) |
| Rebudget: Information Technology Desktop Modernization | | (245,000) |
| Rebudget: Internal Financial Controls Evaluation | | (102,000) |
| Rebudget: Labor/Employee Relations Consultant Funding Debudget: Massage B Cottlement | | (98,000) |
| Rebudget: Measure B Settlement Rebudget: Organizational Effectiveness | | (1,250,000) |
| Rebudget: Organizational Effectiveness Rebudget: Retiree Healthcare (GASB) Team | | (45,000) |
| Rebudget: Retiree Healthcare (GASB) Team Rebudget: Talent Recruitment Initiative | | (30,000) (100,000) |
| Ballot Measure Polling | | (75,000) |
| Broadband and Digital Inclusion Strategy | | (750,000) |
| City Council Participatory Budgeting – Council District #01 | | (200,000) |
| City Council Participatory Budgeting – Council District #03 | | (200,000) |
| City-wide Open Data Environment and Architecture | | (600,000) |
| Equal Justice Works Fellow | | (65,000) |
| Fair Labor Standards Act System Configuration | | (75,000) |
| Family College Success Center | | (50,000) |
| Local Sales Tax - My San José 2.0 | | (1,500,000) |
| My San José 2.0 | | (220,000) |
| San José Data and Performance Project | | (150,000) |
| Silicon Valley Talent Partnership | | (50,000) |
| TRANs Debt Service | | (2,114,000) |
| Subtotal: | 0.00 | (14,582,127) |
| One-time Prior Year Expenditures Subtotal: | 0.00 | (24,959,149) |

Budget Reconciliation

| | | Positions | General Fund (\$) |
|--|-----------|-----------|----------------------|
| Base Adjustments | | | |
| Technical Adjustments to Costs of Ongoing Activities | | • | |
| Community and Economic Development CSA | | | |
| 4th Street Garage Banquet Facility Maintenance and Operations | | | (75,000) |
| Arena Authority | | | 21,630 |
| Destination: Home SV Grant | | | 180,000 |
| History San Jose | | | 41,000 |
| Homeless Response Team | | | 50,000 |
| Property Leases | | | 137,710 |
| Sports Authority | | | 11,414 |
| | Subtotal: | 0.00 | 366,754 |
| Environmental and Utility Services CSA | | | , |
| City Facilities Solid Waste Collection and Processing | | | (20,000) |
| Sanitary Sewer Fees | | | 514,000 |
| Silicon Valley Energy Watch (SVEW) 2016 - 2018 | | | (536,073) |
| Silicon Valley Energy Watch (SVEW) 2019 | | | 218,032 |
| | Subtotal: | 0.00 | 175,959 |
| Neighborhood Services CSA | | | |
| San José BEST and Safe Summer Initiative Programs | | | 171,802 |
| | Subtotal: | 0.00 | 171,802 |
| Public Safety CSA | Subiolal. | 0.00 | 171,002 |
| Internet Crimes Against Children State Grant 2018-2020 | | | 640,000 |
| Northern California Regional Intelligence Center - Police 2018 | | | 110,797 |
| Urban Areas Security Initiative Grant - Police 2018 | | | 105,000 |
| Workers' Compensation Claims - Fire | | | (23,000) |
| Workers' Compensation Claims - Police | | | (25,000) |
| - Workers Compensation Claims - Folioc | 0.1.1.1 | | · · · · · · · · · |
| Towns and office and Astroffee Complete COA | Subtotal: | 0.00 | 807,797 |
| Transportation and Aviation Services CSA | | | (00.100) |
| Contractual Street Tree Planting | | | (22,160) |
| | Subtotal: | 0.00 | (22,160) |

Budget Reconciliation

| | Positions | General Fund (\$) |
|---|-----------|----------------------|
| Base Adjustments | | |
| Technical Adjustments to Costs of Ongoing Activities | • | |
| Strategic Support CSA | | |
| Bond Project Audits | | 1,000 |
| CAFR Annual Audit | | 7,188 |
| City Dues/Memberships | | 19,000 |
| City Outreach and Education Efforts | | (8,000 |
| Customer Satisfaction Survey (Bi-Annual) | | 22,000 |
| Digital Inclusion Program | | 2,205,000 |
| Energy Services Company (ESCO) Debt Service | | (128,000 |
| General Liability Claims | | 1,000,000 |
| Government Access - Capital Expenditures | | (75,000 |
| Grant Compliance Single Audit | | 2,021 |
| Insurance Premiums | | 35,000 |
| PEG - CreaTV | | (60,000 |
| Police Officers' Professional Liability Insurance | | 4,000 |
| Property Tax Administration Fee | | 37,000 |
| Public Works Unfunded Projects | | 150,000 |
| Public, Educational, and Government (PEG) Access Facilities - Capital | | (225,000 |
| Workers' Compensation Claims - Other Departments | | 400 |
| Workers' Compensation State License | | 8,000 |
| Subtotal: | 0.00 | 2,994,609 |
| Technical Adjustments Subtotal: | 0.00 | 4,494,761 |
| 2019-2020 Forecast Base Budget: | 0.00 | 74,908,761 |
| Budget Proposals Recommended | | |
| Community and Economic Development CSA | | |
| 1. 2020 Census Outreach Support | | 625,000 |
| 2. Citywide Retail Attraction Program | | 187,500 |
| 3. Diridon Station Area Development Planning | | 1,100,000 |
| Downtown Pedestrian Quality of Life | | 250,000 |
| 5. East Side Grown Street Food Hub | | 75,000 |
| 6. Economic Development Pre-Development Activities | | 100,000 |
| 7. General Planning Support | | 200,000 |
| 8. Parcel Mapping Demonstration Project | | 190,000 |
| 9. San José Economic Identity | | 150,000 |
| 10. Sonic Runway Public Art | | 150,000 |
| 11. Sports Authority | | 350,000 |
| 12. Storefronts Activation Grant Program | | 200,000 |
| Community and Economic Development Subtotal: | 0.00 | 3,577,500 |
| Environmental and Utility Services CSA | | |
| Climate Smart San José Plan Implementation | | 700,000 |
| Environmental and Utility Services Subtotal: | 0.00 | 700,000 |

Budget Reconciliation

| | Positions | General Fund (\$) |
|---|-----------|----------------------|
| Budget Proposals Recommended | _ | |
| Neighborhood Services CSA | | |
| BeautifySJ Grants | | 200,000 |
| 2. Park Ranger Program Police Support | | 275,000 |
| Neighborhood Services Subtotal: | 0.00 | 475,000 |
| Public Safety CSA | | |
| FirstNet Emergency Communications Network | | 1,000,000 |
| Public Safety Subtotal: | 0.00 | 1,000,000 |
| Strategic Support CSA | | |
| Ballot Measure Polling | | 150,000 |
| 2. Banking Services | | (380,000) |
| City Hall Campus Expansion Debt Service | | 143,000 |
| 4. Council Policy Priorities Implementation | | 200,000 |
| 5. Employee Recognition | | 25,000 |
| 6. ERP System Feasibility Assessment | | 200,000 |
| 7. Fair Labor Standards Act System Configuration | | 260,000 |
| Citywide Digitial Services Strategy Measure T Implmentation | | 300,000 250,000 |
| Strategic Support Subtotal: | 0.00 | 1,148,000 |
| Total Budget Proposals Recommended | 0.00 | 6,900,500 |
| 2019-2020 Proposed Budget Total | 0.00 | 81,809,261 |

Budget Changes By City Service Area

General 2019-2020 Proposed Budget Changes Positions Fund (\$)

Community and Economic Development CSA

1. 2020 Census Outreach Support

625.000

This action adds one-time funding of \$625,000 for Census 2020 outreach services and marketing directed to hard-to-count (HTC) populations, including the Vietnamese and Latino communities, individuals with disabilities, the elderly, LGBTQ+, and homeless groups. The City, in partnership with the County of Santa Clara and other agencies, have been working together to mitigate the above-referenced challenges and increase participation, particularly by HTC populations in the 2020 Census. Several efforts are already underway to help with County-wide education and outreach, including the formation of a Complete Count Committee (CCC) comprised of over 140 representatives from 90 local agencies (e.g., government, health, and education, community-based, nonprofit, faith-based, and private sector). (Ongoing costs: \$0)

2. City-wide Retail Attraction Program

187,500

This action establishes a City-wide Retail Attraction Program appropriation in the amount of \$187,500 to fund one Senior Executive Analyst limit-dated position, through June 30, 2020, to attract retailers to the City of San José. In accordance with the Mayor's March Budget Message for Fiscal Year 2019-2020, as approved by the City Council, this funding creates a City-wide Retail Attraction Program that will research and market San José submarkets and prime opportunity sites, provide outreach to a broad range of retailers, assist small business owners seeking retail sites, and support property owners and developers in facilitating the leasing of available retail spaces. A portion of the cost of this program (\$125,000) is recommended to be funded by a transfer from the General Purpose Parking Fund. The position addition is discussed in the Office of Economic Development under the City Departments/Council Appointees section. (Ongoing costs: \$0)

3. Diridon Station Area Development Planning

1,100,000

This action adds one-time funding of \$1,100,000 for Diridon Station Area Development Planning to continue to support project planning, development review, legal review, and civic engagement and outreach in the Diridon Station Area. This funding also supports affordable housing implementation planning, district parking planning, transportation planning, parks and public realm planning, district utilities planning, and dedicated fire review. This proposal is partially offset by a \$125,000 transfer from the General Purpose Parking Fund and revenue of \$20,000 from the Museum Place development. (Ongoing costs: \$0)

4. Downtown Pedestrian Quality of Life

250,000

This action adds \$250,000 of one-time funding to help address day-to-day, pedestrian-level quality of life issues in Downtown. Funding will be used to support improvements, repairs, and maintenance identified by an interdepartmental "Downtown Walkabout Team", for additional code enforcement and Park Ranger services, to support downtown outreach services and emergency vouchers, and provide matching grants for the installation of exterior building lighting along major pedestrian corridors to increase safety. This action will ensure that there is a concentrated effort and dedicated resources toward that end. (Ongoing costs: \$0)

Budget Changes By City Service Area

General 2019-2020 Proposed Budget Changes Positions Fund (\$)

Community and Economic Development CSA

5. East Side Grown Street Food Hub

75.000

This action adds one-time funding of \$75,000 to build upon the recent pilot phase successes of the East Side Grown Street Food Hub, through which existing street food vendors receive training and support to attain operations compliant with health and other codes while pursuing a pathway to self-sufficiency. Through the combined efforts of a variety of supportive organizations, the East Side Grown Street Food Hub helps individuals move out of poverty by supporting their transformation into independent entrepreneurs. Funds support vendor recruitment and training efforts, rental of the Gardner commercial kitchen for food preparation and storage, marketing, and continued staff project management and program evaluation. (Ongoing costs: \$0)

6. Economic Development Pre-Development Activities

100.000

This action adds one-time funding of \$100,000 for Economic Development Pre-Development Activities. Pre-development funds are used to cover a variety of costs including: consultant services; studies; appraisals; pro-forma analysis; costs related to Development Services partner work; economic and fiscal analysis; and property management costs which are not supported by other departments. (Ongoing costs: \$0)

7. General Planning Support

200,000

This action adds one-time funding of \$200,000 to support a range of pre-development activities performed by staff within the Planning, Building and Code Enforcement Department that cannot be recovered by the Development Fee Program. Anticipated work includes conducting studies, appraisals, pro-forma and other analysis, and engaging with staff across other departments to support a range of critical planning activities to support development in the short and long term. (Ongoing costs: \$0)

8. Parcel Mapping Demonstration Project

190,000

As directed in the Mayor's March Budget Message for Fiscal Year 2019-2020, as approved by City Council, this action provides \$190,000 in one-time funding for a demonstration project to develop an early use case for a robustly layered, GIS-based map that will allow housing developers, real estate professionals, and housing advocates to have accurate, parcel-level, and spatial data about opportunity sites for housing development that could speed development of much-needed housing in the city. (Ongoing costs: \$0)

9. San José Economic Identity

150.000

This action adds one-time funding of \$150,000 to continue the proactive, multifaceted communications to promote the economic identity of San José and continue it through 2019-2020. In 2015-2016, City Council approved one-time funding to launch this campaign with the assistance of a full-service Strategic Communications firm to promote San José as a location for growing companies and for talent. The campaign is intended to continue to shape and share the story of San José and to raise the City's visibility and positive differentiation as an attractive business location and as a work-live environment. (Ongoing costs: \$0)

Budget Changes By City Service Area

General 2019-2020 Proposed Budget Changes Positions Fund (\$)

Community and Economic Development CSA

10. Sonic Runway - Public Art

150.000

This action adds one-time funding of \$150,000 to help fund a long-term installation of the Sonic Runway. At its meeting on March 14, 2018, the Rules and Open Government Committee approved the exploration of a long-term or permanent installation of the Sonic Runway at City Hall Plaza. Since that time, staff has determined that a cost of \$600,000 would be sufficient for design, fabrication, and installation of a seven-year run for the Sonic Runway. Combined with existing funding sources within the Transient Occupancy Fund cultural grants (\$100,000) and the public art program (\$75,000), this allocation of \$150,000 would bring available funding to a total of \$325,000. Staff expects to be able to cover the remaining gap of \$275,000 through various grant sources. The allocation of \$150,000 aligns with the valuation of public art previously installed at the Hayes Mansion, which was recently sold, and is recommended to be reinvested back into public art for the community's benefit. (Ongoing costs: \$0)

11. Sports Authority 350,000

This action adds one-time funding of \$350,000 to the San José Sport Authority (SJSA) to support SJSA's efforts to attract and host major sporting events in San José. This addition supports the bidding, planning, and/or implementing of events during 2019-2020, including Silicon Valley Tennis Classic, Rock and Roll Half Marathon, Women's NCAA College Cup Soccer Championship, Men's NCAA Basketball Championships, and Amgen Tour of California. (Ongoing costs: \$0)

12. Storefronts Activation Grant Program

200.000

This action adds one-time funding of \$200,000 to continue the city-wide Storefronts Activation Grant Program which assists small business owners with leasing or occupying a vacant or existing ground floor space with funding to make interior and/or exterior improvements. In accordance with the Mayor's March Budget Message for Fiscal Year 2019-2020, as approved by the City Council, this funding will help transform empty spaces to vibrant retail by helping entrepreneurs reduce the burden of City fees for tenant improvements and permits. This program is intended to enliven, beautify, and activate storefronts located in commercial districts city-wide. The cost of this program is funded by a transfer from the General Purpose Parking Fund. (Ongoing costs: \$0)

Subtotal Community and Economic Development CSA: 0.00 3,577,500

Budget Changes By City Service Area

General 2019-2020 Proposed Budget Changes Positions Fund (\$)

Environmental and Utility Services CSA

1. Climate Smart San José Plan Implementation

700.000

As directed by the Mayor's March Budget Message, as approved by the City Council, this action allocates one-time funding of \$700,000 to further the implementation of the Climate Smart San José Plan. This funding will be used to provide staff support to leverage the resources provided by the \$2.5 million Bloomberg American Cities Climate Challenge (ACCC) grant award that will help implement key efforts included in the Climate Smart San José plan. Staffing additions, limit-dated through December 31, 2020, include 1.0 Associate Transportation Specialist position in the Transportation Department responsible for developing the Electric Mobility Strategy, 1.0 Planner IV position in the Planning, Building and Code Enforcement Department to help develop the Climate Smart performance metric dashboard and update the City's parking management policies, and 1.0 Analyst position in the Environmental Services Department to perform quantitative and qualitative data analytics, dashboard development, and research and development of best practices in greenhouse gas emissions management throughout the City. The position adds are discussed in more detail within each department in the City Departments/Council Appointees section of this document. (Ongoing costs: \$0)

Subtotal Environmental and Utility Services CSA: 0.00

Neighborhood Services CSA

1. BeautifySJ Grants

200.000

700,000

As directed in the Mayor's March Budget Message for Fiscal Year 2019-2020, as approved by the City Council, this action adds one-time funding of \$200,000 to continue additional beautification and community-building efforts in neighborhoods. The neighborhood grants projects support community celebrations, such as National Night Out and block party events; they also fund murals, tree plantings, and community garden/urban agriculture projects. (Ongoing costs: \$0)

2. Park Ranger Program Police Support

275,000

This action adds one-time funding of \$275,000 for Police staffing to assist Park Rangers three days per week, which includes Saturday patrol, in abating homeless encampments and preventing future reencampments along creeksides and surrounding areas. Park Rangers currently patrol creeksides and the surrounding areas to maintain the City's compliance with environmental water quality regulations. (Ongoing costs: \$0)

Subtotal Neighborhood Services CSA: 0.00 475,000

Budget Changes By City Service Area

General 2019-2020 Proposed Budget Changes Positions Fund (\$)

Public Safety CSA

1. FirstNet Emergency Communications Network

1,000,000

This action adds one-time funding of \$1.0 million to replace existing and add new cellular equipment and adds \$400,000 ongoing for cellular and data services for the City to join the nationwide FirstNet emergency responder broadband network. In the event of an emergency, this dedicated network bypasses the congestion that would occur on the current networks. Currently, all City devices (many of which are outdated) are on the same network as the public. This action would increase the number of City employees who would have access to emergency devices, including every sworn police officer and a greater number of departmental line and management staff who would be called upon to respond and coordinate disaster relief and recovery efforts, including staff in the emergency operations center, department operations centers, and field workers involved in assistance, debris removal, infrastructure repair, and other recovery support. Through mutual interest negotiations with AT&T FirstNet, the City has received deep preferential discounting to enable San José to be the first City in the nation to execute a City-wide deployment of all primary and extended emergency responders and devices to the FirstNet platform. (Ongoing costs: \$400,000)

Subtotal Public Safety CSA: 0.00 1,000,000

Strategic Support CSA

1. Ballot Measure Polling

150,000

As directed by the Mayor's March Budget Message for Fiscal Year 2019-2020, as approved by the City Council, the action adds one-time funding of \$150,000 for approximately four ballot measure surveys to assess community support for several potential ballot measures in advance of the 2020 election. Ballot measure polling has shown to be invaluable in assessing the support and likelihood of successful ballot measures. (Ongoing costs: \$0)

2. Banking Services (380,000)

This action reduces the Banking Services City-Wide appropriation by \$380,000 ongoing to reflect the redistribution of merchant (credit/debit) card fees from the General Fund to enterprise funds managed by the Airport and the Environmental Services Departments where the charges originate. The City accepts merchant card payments in-person, over the phone, and online for a number of City-provided services including permitting, business tax, water and sewer utilities, parks and recreation programming, and traveler amenities at the Airport. The City's merchant card processing fees have averaged \$1.5 million annually. This action shifts approximately \$100,000 of those fees to the Airport Maintenance and Operation Fund and \$280,000 to funds managed by the Environmental Services Department (\$100,000 to the Integrated Waste Management Fund and \$180,000 to the Water Utility Fund) for a total of \$380,000. (Ongoing savings: \$380,000)

Budget Changes By City Service Area

General 2019-2020 Proposed Budget Changes Positions Fund (\$)

Strategic Support CSA

3. City Hall Campus Expansion Debt Service

143,000

This action adds one-time funding of \$143,000 to cover the estimated interest payment on the commercial paper that is planned to be used to fund the build-out of space within the expanded City Hall campus that will house the Community Energy Department. The build-out of the space at 88 S. 4th Street would initially be funded by taxable Commercial Paper that would be repaid in 2019-2020 in conjunction with the refunding of the City of San José Financing Authority Lease Revenue Bonds, Series 2006A, related to the construction of City Hall. The revised debt service payments after this refunding will be based on the current methodology to allocate City Hall debt service with the addition of approximately 6,075 square feet of space. (Ongoing costs: \$0)

4. Council Policy Priorities Implementation

200,000

This action adds \$200,000 in one-time funding to help support the City Council Policy Priorities as approved on March 5, 2019. In particular, funding will provide contractual services funding for a) Childhood and Early Education, b) Universal Development Fee, c) Wage Theft, d) Cannabis Land Use, and e) other policy work that may be identified throughout the policy development process. As the City Manager's Office continues to work with departments to understand potential resource needs, this allocation may be shifted into a department budget or otherwise reallocated. (Ongoing costs: \$0)

5. Employee Recognition

25,000

This action allocates one-time funding of \$25,000 to serve as seed funding for the establishment of an employee recognition program for City of San José employees. As one of several efforts the City has undertaken to limit staff vacancies and turnover, which can negatively impact service delivery, the Administration is developing a new program to provide meaningful, yet modest, appreciation of outstanding employees. This funding will allow the Administration to pilot certain recognition approaches to evaluate the potential implementation of a more permanent program. (Ongoing costs: \$0)

6. ERP System Feasibility Assessment

200,000

This action adds one-time funding of \$200,000 to study the feasibility of a new Enterprise Resource Planning (ERP) system to replace the City's legacy financial management system. While the current financial management system is stable and an upgrade to the system was completed in 2019 that added additional controls and features, the system lacks full integration with the budgeting, human resources, real-time reporting, and transactional systems common for modern ERP systems. This funding will enable the Finance and Information Technology Departments to begin the exploratory process to assess organizational readiness and the workability of a system that fully integrates the organization's accounting, financial, budgeting, human resources, and business transaction needs. This funding will support a consultant who will map business process, and should the Administration decide to move forward, this consultant could also help to develop an RFP and implement the new system. (Ongoing costs: \$0)

Budget Changes By City Service Area

| | | General |
|-----------------------------------|-----------|-----------|
| 2019-2020 Proposed Budget Changes | Positions | Fund (\$) |

Strategic Support CSA

7. Fair Labor Standards Act System Configuration

260,000

This action provides one-time funding of \$260,000 to enable the Finance Department to continue technical software and legal consulting services on an as-needed basis to ensure payroll system compliance with the rules and regulations of the Fair Labor Standards Act. (Ongoing costs: \$0)

8. Citywide Digital Services Strategy

300,000

This action adds \$300,000 one-time to fund the Citywide Digital Services Strategy. The goal of this initiative is to realize the Smart City Vision of becoming a "User-Friendly City," by transforming digital services into modern, online processes and experiences for the public and for employees. This work builds on the success of and learnings from the My San José application. The primary goal is to engage consultants to create a city-wide strategy and vision that identifies and prioritizes the public and employee touchpoints and channels across communications, service delivery, and other public and employee City functions. A consistent user-centered design experience will be created as part of a playbook for future projects. A clear governance structure across the City Manager's Office, the Information Technology Department and other departments will be formulated to ensure more successful execution of the City's digital transformation. This body of work will also establish priority investments across people, process, and technology with associated cost savings or revenue enhancements. Finally, an implementation roadmap will be created to guide the seguencing of digital transformation work across touchpoints, channels, functions, and departments. Funding will support consulting services to develop the digital services strategy and activities that align existing touchpoints with the strategy, improving internal business processes, acquire new technology, and better leverage and integrate existing technology. (Ongoing costs: \$0)

9. Measure T Implementation

250,000

This action adds one-time funding of \$250,000 for costs related to the implementation of Measure T – Disaster Preparedness, Public Safety and Infrastructure Bond program that are not bond-eligible, including furniture, fixtures, and equipment for newly constructed facilities. (Ongoing costs: \$0)

| Subtotal Strategic Support CSA: | 0.00 | 1,148,000 |
|---|------|-----------|
| | | |
| 2019-2020 Proposed Budget Changes Total | 0.00 | 6,900,500 |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|--|----------------------|----------------------|-----------------------|-----------------------|
| Community and Economic Development | | | | |
| City Manager - Office of Economic Development | | | | |
| Arena Authority | 200,000 | 206,000 | 227,630 | 227,630 |
| BART Public Art Design | 15,695 | 0 | 0 | C |
| Building Public Will for the Arts 2016 - 2017 | 8,734 | 0 | 0 | C |
| Business Incentive - Business Cooperation Program | 52,486 | 310,000 | 310,000 | 310,000 |
| Business Incentive - Business Cooperation Program Administration | 39,197 | 310,000 | 310,000 | 310,000 |
| Business Incentive - Samsung | 0 | 70,000 | 70,000 | 70,000 |
| Census 2020 | 0 | 0 | 0 | 625,000 |
| Children's Discovery Museum | 270,750 | 270,750 | 270,750 | 270,750 |
| Cinequest Film and Virtual Reality Festival | 50,000 | 50,000 | 0 | C |
| CityDance Production | 45,000 | 0 | 0 | C |
| City-wide Retail Attraction Program | 0 | 0 | 0 | 187,500 |
| College Football Championships | 0 | 100,000 | 0 | C |
| CommUniverCity Program | 55,513 | 100,000 | 100,000 | 100,000 |
| Creative Industry Incentive Fund | 30,000 | 0 | 0 | C |
| Cultural Affairs Special Project | 37,810 | 28,368 | 0 | C |
| Cultural Events and Festivals - Secondary Employment | 0 | 150,000 | 0 | (|
| Diridon Station Area Development Planning | 103,029 | 1,390,000 | 0 | 1,100,000 |
| Downtown Pedestrian Quality of Life | 0 | 0 | 0 | 250,000 |
| Downtown Signs | 11,727 | 0 | 0 | (|
| East Side Grown Street Food Hub | 0 | 0 | 0 | 75,000 |
| Economic Development/Incentive Fund | 400,000 | 0 | 0 | C |
| Economic Development Pre-Development Activities | 196,300 | 180,000 | 0 | 100,000 |
| Filling Empty Storefronts Pilot Project | 21,400 | 0 | 0 | C |
| Hammer Theater Center Operations and Maintenance | 285,000 | 285,000 | 285,000 | 285,000 |
| History San José | 784,000 | 784,000 | 825,000 | 825,000 |
| International Air Service Destination Marketing Program | 425,000 | 0 | 0 | (|
| Italian-American History Museum Funding Match | 0 | 250,000 | 0 | C |
| Joint Venture Silicon Valley | 50,234 | 35,617 | 35,617 | 35,617 |
| Local Sales Tax - Diridon Station Area Development Planning | 0 | 250,000 | 0 | (|
| Local Sales Tax - San José Works - Youth Jobs Initiative | 0 | 1,500,000 | 1,500,000 | 1,500,000 |
| Manufacturing Jobs Initiative | 79,810 | 0 | 0 | C |
| Mexican Heritage Plaza Property Acquisition | 221,050 | 0 | 0 | C |
| Museum Place Project | 0 | 65,000 | 0 | C |
| Neighborhood Business Districts | 0 | 50,000 | 50,000 | 50,000 |
| Parade of Floats Public Art Statues | 2,717 | 4,783 | 0 | C |
| Property Leases | 1,409,332 | 1,522,491 | 1,660,201 | 1,660,201 |
| San José Creates and Connects | 2,500 | 0 | 0 | C |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|---|----------------------|----------------------|-----------------------|-----------------------|
| San José Downtown Association | 250,000 | 350,000 | 250,000 | 250,000 |
| San José Economic Identity | 0 | 0 | 0 | 150,000 |
| San José Jobs Communications Campaign | 78,938 | 0 | 0 | 0 |
| San José Museum of Art | 475,000 | 475,000 | 475,000 | 475,000 |
| San Jose Regional Transportation Hub Project | 309,771 | 527,189 | 0 | 0 |
| San José Works: Youth Jobs Initiative (SJ Works) | 932,254 | 0 | 0 | 0 |
| SAP Center Renegotiation | 8,056 | 2,000 | 0 | 0 |
| Service Year | 0 | 300,000 | 0 | 0 |
| Small Business Activation and Assistance | 162,533 | 0 | 0 | 0 |
| Sonic Runway - Public Art | 0 | 0 | 0 | 150,000 |
| Sports Authority | 869,400 | 890,882 | 391,896 | 741,896 |
| Storefront Activation | 22,127 | 200,000 | 0 | 200,000 |
| Tech Museum of Innovation | 1,049,750 | 1,049,750 | 1,049,750 | 1,049,750 |
| Valley Transit Authority Bus Rapid Transit Enhancement Project | 6,563 | 0 | 0 | 0 |
| Housing Department | | | | |
| Homeless Housing Innovations | 0 | 500,000 | 0 | 0 |
| Homeless Rapid Rehousing | 494,914 | 2,090,000 | 4,000,000 | 4,000,000 |
| Homeless Response Team | 2,122,137 | 1,675,000 | 1,550,000 | 1,550,000 |
| Local Sales Tax - Domestic Violence Survivor Assistance | 0 | 150,000 | 0 | 0 |
| Senior Food Assistance - Council District #04 | 0 | 75,000 | 0 | 0 |
| Senior Food Assistance - Council District #07 | 0 | 75,000 | 0 | 0 |
| Senior Food Assistance - Council District #09 | 0 | 75,000 | 0 | 0 |
| Planning, Building and Code Enforcement Department | | | | |
| 2017 Flood - Building Permit Relief | 0 | 150,000 | 0 | 0 |
| Destination: Home SV Grant | 0 | 0 | 180,000 | 180,000 |
| Development Fee Program Integrated Permitting System | 44,135 | 0 | 0 | 0 |
| General Planning Support | 0 | 0 | 0 | 200,000 |
| Historic Preservation | 31,413 | 487,500 | 0 | 0 |
| Local Sales Tax - Diridon Station Area Development Planning | 0 | 0 | 0 | 0 |
| Planning Commission | 21,910 | 23,000 | 23,000 | 23,000 |
| Public Works Department | | | | |
| 4th Street Garage Banquet Facility Maintenance and Operations | 58,000 | 600,000 | 75,000 | 75,000 |
| Mexican Heritage Plaza Capital Maintenance | 51,942 | 50,000 | 50,000 | 50,000 |
| Mexican Heritage Plaza Maintenance and Operations | 450,000 | 450,000 | 450,000 | 450,000 |
| Parcel Mapping Demonstration Project | 0 | 0 | 0 | 190,000 |
| TOTAL | \$12,236,129 | \$18,107,330 | \$14,138,844 | \$17,716,344 |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|--|----------------------|----------------------|-----------------------|-----------------------|
| Environmental and Utility Services | | | | |
| Environmental Services Department | | | | |
| Burrowing Owl Habitat Management | 9,739 | 130,000 | 0 | 0 |
| City Facilities Solid Waste Collection and Processing | 72,158 | 100,000 | 80,000 | 80,000 |
| Climate Smart | 0 | 100,000 | 0 | 0 |
| Climate Smart San José Plan Implementation | 0 | 0 | 0 | 700,000 |
| Community Choice Aggregation Technical Study | 44,477 | 0 | 0 | 0 |
| Expedited Purified Water Program | 20,451 | 200,000 | 0 | 0 |
| Illegal Dumping | 0 | 0 | 0 | 0 |
| Property Assessed Clean Energy (PACE) Program | 46,496 | 40,000 | 0 | 0 |
| San Jose Environmental Sustainability Program | 250,000 | 0 | 0 | 0 |
| San José Watershed Community Stewardship and Engagement Project | 350,000 | 0 | 0 | 0 |
| Sanitary Sewer Fees | 0 | 0 | 514,000 | 514,000 |
| Silicon Valley Energy Watch (SVEW) 2016 - 2018 | 879,902 | 536,073 | 0 | 0 |
| Silicon Valley Energy Watch 2019 | 0 | 0 | 218,032 | 218,032 |
| Storm Fees | 232,482 | 280,000 | 280,000 | 280,000 |
| TOTAL | \$1,905,705 | \$1,386,073 | \$1,092,032 | \$1,792,032 |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|---|----------------------|----------------------|-----------------------|-----------------------|
| Neighborhood Services | | | | |
| Library Department | | | | |
| Library Grants | 293,050 | 0 | 0 | 0 |
| San José Learns | 0 | 1,250,000 | 1,000,000 | 1,000,000 |
| San José Promise | 0 | 150,000 | 0 | 0 |
| Parks, Recreation and Neighborhood Services Department | | | | |
| After School Education and Safety Programs for 2016-2017 | (203) | 0 | 0 | 0 |
| After School Education and Safety Programs for 2017 - 2018 | 436,993 | 0 | 0 | 0 |
| BeautifySJ Grants | 299,403 | 178,020 | 100,000 | 300,000 |
| CA Gang Reduction, Intervention and Prevention (CALGRIP) Grant 2015 | 381,348 | 0 | 0 | 0 |
| Children's Health Initiative | 68,750 | 0 | 0 | 0 |
| Homeless Response Team | 0 | 0 | 0 | 0 |
| Hospital Intervention Program - CalOES Grant (2018) | 0 | 239,500 | 0 | 0 |
| Local Sales Tax - Beautify SJ Grants | 0 | 200,000 | 0 | 0 |
| National Forum Capacity - Building Grant OJJDP 2012-2016 | 33,375 | 0 | 0 | 0 |
| New Hope For Youth Grant | 0 | 299,000 | 0 | 0 |
| Park and Open Street Activation - Council District #08 | 42,340 | 85,596 | 0 | 0 |
| Park and Open Street Activation - Council District #2 | 23,643 | 100,589 | 0 | 0 |
| Park Ranger Program Police Support | 0 | 0 | 0 | 275,000 |
| PG&E Summer Cooling Shelter Program Grant | 8,952 | 13,516 | 0 | 0 |
| Problem Gambling | 0 | 75,000 | 0 | 0 |
| San José BEST and Safe Summer Initiative Programs | 5,571,055 | 5,961,025 | 5,898,539 | 5,898,539 |
| San José Learns | 1,000,000 | 0 | 0 | 0 |
| Street Activation | 0 | 50,000 | 0 | 0 |
| Summer Youth Nutrition Program | 37,575 | 0 | 0 | 0 |
| Workers' Compensation Claims - PRNS | 1,209,850 | 1,350,000 | 1,350,000 | 1,350,000 |
| Public Works Department | | | | |
| Maddie Lifesaving Grant | 67,682 | 100,000 | 0 | 0 |
| TOTAL | \$9,473,813 | \$10,052,246 | \$8,348,539 | \$8,823,539 |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|---|----------------------|----------------------|-----------------------|-----------------------|
| Public Safety | | | | |
| Office of the City Manager | | | | |
| FirstNet | 0 | 0 | 0 | 1,000,000 |
| Urban Areas Security Initiative Grant - OEM 2017 | 141,786 | 107,551 | 0 | (|
| Fire Department | | | | |
| Hazardous Materials Consent Judgment | 4,360 | 0 | 0 | (|
| Urban Areas Security Initiative Grant - Fire 2017 | 0 | 130,825 | 0 | (|
| Workers' Compensation Claims - Fire | 7,473,100 | 8,023,000 | 8,000,000 | 8,000,000 |
| ndependent Police Auditor's Office | | | | |
| Silicon Valley Foundation Strengthening Community Relations Project | 54,246 | 79,833 | 0 | (|
| Police Department | | | | |
| 2013 Encourage Arrest Policies and Enforcement of Protection Orders Grant | 173,197 | 0 | 0 | |
| 2016 County Victim Services Program | 26,696 | 286,521 | 0 | |
| Bay Area Regional Interoperability Communication System (BAYRICS) | 7,000 | 7,500 | 7,500 | 7,50 |
| City Law Enforcement Grant 2016-2017 | 87,567 | 227,505 | 0 | |
| CrimeStoppers | 0 | 41,000 | 0 | |
| Internet Crimes Against Children Federal Grant 2014- 2015 | | 0 | 0 | |
| Internet Crimes Against Children Federal Grant 2016 - 2018 | 52,782 | 95,297 | 0 | |
| Internet Crimes Against Children State Grant 2017- 2018 | 199,901 | 0 | 0 | |
| Internet Crimes Against Children State Grant 2018- 2020 | 0 | 0 | 640,000 | 640,00 |
| Internet Crimes Against Children Task Force Invited Awards | 179,630 | 272,831 | 0 | |
| Local Sales Tax - South San José Substation | 0 | 1,500,000 | 0 | |
| Northern California Regional Intelligence Center - Police 2017 | 103,436 | 198,021 | 0 | 440.70 |
| Northern California Regional Intelligence Center – Police 2018 | 0 | 0 | 110,797 | 110,79 |
| Northern California Regional Intelligence Center SUASI - Police 2016 | 88,583 | 0 | 0 | |
| San José End of Watch Police Memorial | 24,745 | 64,739 | 0 | |
| Selective Traffic Enforcement Program 2016-2017 | 147,773 | 0 | 0 | |
| Selective Traffic Enforcement Program 2017-2018 | 139,435 | 126,657 | 0 | |
| State Homeland Security Grant Program | 50,937 | 12,084 | 0 | |
| Urban Areas Security Initiative Grant - Police 2016 | 837,829 | 12,567 | 0 | |
| Urban Areas Security Initiative Grant - Police 2017 | 658,919 | 420,534 | 0 | |
| Urban Areas Security Initiative Grant - Police 2018 | 0 | 0 | 105,000 | 105,00 |
| Workers' Compensation Claims - Police | 10,109,265 | 8,000,000 | 7,975,000 | 7,975,00 |
| TOTAL | \$20,706,186 | \$19,606,465 | \$16,838,297 | \$17,838,29 |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|---|----------------------|----------------------|-----------------------|-----------------------|
| Transportation and Aviation Services | | | | |
| Transportation Department | | | | |
| Arena Traffic Control | 427,126 | 0 | 0 | 0 |
| Contractual Street Tree Planting | 0 | 149,308 | 6,840 | 6,840 |
| Emergency Street Tree Services | 559,615 | 600,000 | 600,000 | 600,000 |
| Sidewalk Repairs | 1,745,782 | 1,750,000 | 1,750,000 | 1,750,000 |
| Vehicle Detection Sensors | 29,616 | 0 | 0 | 0 |
| Workers' Compensation Claims - Transportation | 630,234 | 1,000,000 | 1,000,000 | 1,000,000 |
| TOTAL | \$3,392,373 | \$3,499,308 | \$3,356,840 | \$3,356,840 |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|--|----------------------|----------------------|-----------------------|-----------------------|
| Strategic Support | | | | |
| Finance Department | | | | |
| Banking Services | 1,942,228 | 2,162,000 | 2,162,000 | 1,782,000 |
| Business Tax System Replacement | 301,990 | 371,000 | 0 | 0 |
| Certified Access Specialist Program | 36,495 | 220,000 | 220,000 | 220,000 |
| City Hall Campus Expansion Debt Service | 0 | 0 | 0 | 143,000 |
| Convention Center Lease Payments | 13,562,000 | 0 | 0 | 0 |
| Cybersecurity | 27,204 | 171,000 | 0 | 0 |
| Energy Services Company (ESCO) Debt Service | 2,956,855 | 3,089,000 | 2,961,000 | 2,961,000 |
| ERP System Feasibility Assessment | 0 | 0 | 0 | 200,000 |
| Fair Labor Standards Act System Configuration | 64,010 | 185,000 | 0 | 260,000 |
| Financial Management System (FMS) Upgrade | 0 | 226,000 | 0 | 0 |
| FMC Debt Service Payments | 38,264,806 | 0 | 0 | 0 |
| Human Resources/Payroll Budget Systems Upgrades | 103,287 | 106,000 | 0 | 0 |
| Insurance Premiums | 580,687 | 704,000 | 739,000 | 739,000 |
| Internal Financial Controls Evaluation | 0 | 102,000 | 0 | 0 |
| Police Officers' Professional Liability Insurance | 100,912 | 122,000 | 126,000 | 126,000 |
| Property Tax Administration Fee | 1,687,609 | 1,823,000 | 1,860,000 | 1,860,000 |
| Revenue Enhancement Consulting Services | 542,295 | 455,000 | 455,000 | 455,000 |
| Sick Leave Payments Upon Retirement | 4,059,785 | 5,000,000 | 5,000,000 | 5,000,000 |
| TRANs Debt Service | 151,368,301 | 2,114,000 | 0 | 0 |
| Human Resources Department | | | | |
| Advanced Funding for Voluntary Employees Beneficiary Association Plan | 100,000 | 91,458 | 0 | 0 |
| Employee Engagement Program Survey and Training | 70,592 | 0 | 0 | 0 |
| General Employee Tuition | 90,862 | 100,000 | 100,000 | 100,000 |
| Learning Management System - City Wide LMS | 168,450 | 178,000 | 178,000 | 178,000 |
| Talent Recruitment Initiative | 155,115 | 100,000 | 0 | 0 |
| Workers' Compensation Claims - Other Departments | 1,226,309 | 966,600 | 967,000 | 967,000 |
| Workers' Compensation State License | 1,191,885 | 1,192,000 | 1,200,000 | 1,200,000 |
| Information Technology Department Information Technology Desktop Modernization | 233,212 | 245,000 | 0 | 0 |
| Public Works Department | , | , | | |
| Chinese Historical Society | 3,000 | 3,000 | 3,000 | 3,000 |
| Coyote Creek Vegetation Removal | 99,977 | 0 | 0 | 0 |
| Cultural Facilities Capital Maintenance | 31,980 | 856,000 | 139,000 | 139,000 |
| Energy and Utility Conservation Measures Program | 688,873 | 2,000,000 | 0 | 0 |
| Measure T Implementation | 0 | 2,000,000 | 0 | 250,000 |
| Public Works Unfunded Projects | 200,379 | 200,000 | 350,000 | 350,000 |
| Workers' Compensation Claims - Public Works | 534,057 | 773,000 | 773,000 | 773,000 |
| City Attorney's Office | | | | |
| False Claims Act Litigation Settlement | 1,683 | 0 | 0 | 0 |

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|--|----------------------|----------------------|-----------------------|-----------------------|
| Fiscal Reform Plan Outside Legal Counsel | 203,214 | 0 | 0 | (|
| General Liability Claims | 17,346,372 | 5,000,000 | 6,000,000 | 6,000,000 |
| City Auditor's Office | | | | |
| Bond Project Audits | 41,285 | 63,000 | 64,000 | 64,000 |
| CAFR Annual Audit | 250,493 | 246,000 | 253,188 | 253,188 |
| Grant Compliance Single Audit | 121,450 | 87,000 | 89,021 | 89,02 |
| City Clerk's Office | | | | |
| Arena Community Fund | 217,110 | 317,400 | 250,000 | 250,000 |
| City Auditor's Office Performance Audit | 4,069 | 3,000 | 3,000 | 3,000 |
| City Council District #02 Participatory Budgeting - Calpine Settlement | 279,028 | 805,000 | 0 | , |
| City Council Participatory Budgeting - Administration | 0 | 50,000 | 0 | (|
| City Council Participatory Budgeting - Council District #03 | 104,413 | 676,769 | 0 | (|
| City Council Participatory Budgeting - Council District #05 | 65,883 | 171,500 | 0 | (|
| City Dues / Memberships | 386,852 | 403,000 | 422,000 | 422,000 |
| Civil Service Commission | 15,000 | 20,000 | 20,000 | 20,000 |
| Council District #01 Participatory Budgeting | 0 | 400,000 | 0 | 1 |
| Elections and Ballot Measures | 1,887,318 | 1,856,000 | 1,856,000 | 1,856,00 |
| Ethics Commission | 33,708 | 40,000 | 40,000 | 40,00 |
| Mayor and City Council Travel | 12,824 | 20,000 | 20,000 | 20,00 |
| Mayor Innovation Fellows Program | 66,000 | 0 | 0 | 1 |
| State of the City Convocation | 54,999 | 55,000 | 55,000 | 55,00 |
| Office of the City Manager | | | | |
| 2-1-1 Call Center | 75,000 | 75,000 | 75,000 | 75,00 |
| Ballot Measure Polling | 48,931 | 75,000 | 0 | 150,00 |
| Broadband and Digital Inclusion Strategy | 47,703 | 900,001 | 0 | 1 |
| City Manager Special Projects | 139,569 | 120,000 | 0 | |
| City Outreach and Education Efforts | 127,258 | 120,000 | 92,000 | 92,00 |
| Citywide Digital Services Strategy | 0 | 0 | 0 | 300,00 |
| City-wide Open Data Environment and Architecture | 0 | 600,000 | 0 | (|
| Council Policy Priorities Implementation | 0 | 0 | 0 | 200,00 |
| Customer Satisfaction Survey (Bi-Annual) | 35,214 | 57,000 | 79,000 | 79,00 |
| Digital Inclusion Program | 0 | 0 | 2,205,000 | 2,205,00 |
| E-Ideas Program | 5,461 | 25,000 | 25,000 | 25,00 |
| Employee Engagement Program Survey and Training | 0 | 91,000 | 91,000 | 91,00 |
| Employee Recognition | 0 | 0 | 0 | 25,00 |
| Equal Justice Works Fellow | 0 | 65,000 | 0 | |
| Family College Success Center | 100,000 | 50,000 | 0 | |
| Foundation Grant - encores4youth Initiative | 46,993 | 0 | 0 | |
| Government Access - Capital Expenditures | 332,669 | 1,330,000 | 445,000 | 445,00 |
| Labor / Employee Relations Consultant Funding Local Sales Tax - My San José 2.0 | (67,610) 0 | 98,000 1,500,000 | 0 | (|

| | 2017-2018 Actuals | 2018-2019 Adopted | 2019-2020 Forecast | 2019-2020 Proposed |
|---|----------------------|----------------------|-----------------------|-----------------------|
| Measure B Settlement | 500,000 | 1,250,000 | 0 | 0 |
| My San José 2.0 | 0 | 220,000 | 0 | 0 |
| Office of Immigrant Affairs | 5,963 | 0 | 0 | 0 |
| Organizational Effectiveness | 29,842 | 85,000 | 40,000 | 40,000 |
| PEG - CreaTV | 240,000 | 312,000 | 252,000 | 252,000 |
| Public, Educational, and Government (PEG) Access Facilities - Capital | 1,497,079 | 1,560,000 | 1,335,000 | 1,335,000 |
| Retiree Healthcare (GASB) Team | 0 | 30,000 | 0 | 0 |
| San José Data and Performance Project | 0 | 150,000 | 0 | 0 |
| Silicon Valley Talent Partnership | 50,000 | 50,000 | 0 | 0 |
| Successor Agency City Subsidy | 504,866 | 0 | 0 | 0 |
| Urban Areas Security Initiative Grant - Fire 2016 | 558,206 | 0 | 0 | 0 |
| Voluntary Employee Beneficiary Association Counseling Services | 50,000 | 0 | 0 | 0 |
| Office of Retirement Services | | | | |
| 1970, 1980, and 1990 COLA Federated, Police & Fire Retirees | 41,523 | 40,000 | 40,000 | 40,000 |
| Police Retirees' Health / Dental Fees | 105,699 | 150,000 | 150,000 | 150,000 |
| TOTAL | \$245,959,222 | \$42,721,728 | \$31,134,209 | \$32,282,209 |