

o provide for City-Wide expenses that relate to more than one department or are not directly associated with ongoing departmental operations

## City Service Areas

Community and Economic Development
Environmental and Utility Services
Neighborhood Services
Public Safety
Transportation and Aviation Services
Strategic Support

### **Programs**

Community and Economic Development	Environmental and Utility Services
Neighborhood Services	Public Safety
Transportation and Aviation Services	Strategic Support

# Budget Summary

	2014-20 Actua 1	. •	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4	% Change (2 to 4)
Dollars by Core Service						
Community and Economic  Development	\$ 26,693	,991 \$	\$ 31,286,089	\$ 25,637,217	\$ 28,802,117	(7.9%)
Environmental and Utility Services	1,234	,028	2,202,761	1,779,527	2,279,527	3.5%
Neighborhood Services	7,313	,697	10,526,645	7,440,570	7,690,570	(26.9%)
Public Safety	17,985	,771	19,640,789	17,530,500	17,530,500	(10.7%)
Transportation and Aviation Services	6,091	,032	5,763,175	6,204,000	6,204,000	7.6%
Strategic Support	181,756	,411	53,383,459	28,844,040	34,489,040	(35.4%)
Total	\$ 241,074	,930	\$ 122,802,918	\$ 87,435,854	\$ 96,995,754	(21.0%)
Dollars by Category						
City-Wide Expenses	\$ 241,074	,930	\$ 122,802,918	\$ 87,435,854	\$ 96,995,754	(21.0%)
Total	\$ 241,074	,930	\$ 122,802,918	\$ 87,435,854	\$ 96,995,754	(21.0%)
Dollars by Fund						
General Fund	\$ 241,074	,930	\$ 122,802,918	\$ 87,435,854	\$ 96,995,754	(21.0%)
Total	\$ 241,074	,930	\$ 122,802,918	\$ 87,435,854	\$ 96,995,754	(21.0%)
Authorized Positions		N/A	N/A	N/A	N/A	N/A

# **Budget Reconciliation**

	Positions	General Fund (\$)
Prior Year Budget (2015-2016):	0.00	122,802,918
Base Adjustments		
One-Time Prior Year Expenditures Deleted	_	
Community and Economic Development CSA		
Rebudget: 4th Street Garage Banquet Facility Maintenance and Operations		(300,000)
Rebudget: BART Public Art Design		(179,245)
Rebudget: Cultural Affairs Special Project		(547,132)
Rebudget: Downtown Streets Monterey Road Pilot Program		(68,300)
Rebudget: Economic Development/Incentive Fund		(500,000)
Rebudget: Economic Development Pre-Development Activities  Pale and activities  Pro-Development Activities		(117,000)
Rebudget: Historic Preservation     Rebudget: Hampless Repid Rehousing		(597,500)
<ul> <li>Rebudget: Homeless Rapid Rehousing</li> <li>Rebudget: Homeless Response Team</li> </ul>		(1,500,000) (80,000)
<ul> <li>Rebudget: Homeless Response Team</li> <li>Rebudget: Move Your Jobs to San José Communications</li> </ul>		(70,000)
Rebudget: Property Leases		(70,000)
Rebudget: Valley Transit Authority Bus Rapid Transit Enhancement Project		(94,450)
Arena Authority		(48,000)
BART Public Art Design		(108,000)
Cultural Affairs Special Project		(20,000)
East San José Business Improvement District		(36,000)
Homeless Response Team		(175,000)
Manufacturing Jobs Initiative		(200,000)
San José Downtown Association		(100,000)
San José Jobs Communications Campaign		(125,000)
San José Works		(1,020,000)
Small Business Activation and Assistance		(220,000)
Sports Authority      Valley Transit Authority Bus Banid Transit Enhancement Braiset		(100,000)
Valley Transit Authority Bus Rapid Transit Enhancement Project		(250,000)
Subtota	: 0.00	(6,525,627)
Environmental and Utility Services CSA		
Rebudget: Burrowing Owl Habitat Management		(190,000)
Rebudget: City-Building Energy Projects Program		(590,480)
Rebudget: Clean Creeks/Healthy Communities     Rebudget: Property Assessed Clean Francy (RACE) Progress		(142,000)
Rebudget: Property Assessed Clean Energy (PACE) Program     Pobudget: Silicon Volley Energy (Match (SVEW)) 2015		(175,000)
<ul> <li>Rebudget: Silicon Valley Energy Watch (SVEW) 2015</li> <li>Silicon Valley Energy Watch (SVEW) 2015</li> </ul>		(282,806) (464,475)
		<u></u>
Subtota	: 0.00	(1,844,761)
Neighborhood Services CSA		(
Rebudget: California Gang Reduction, Intervention, and Prevention     (CalCRIR) Count 2015		(278,000)
(CalGRIP) Grant 2015		(150,000)
<ul> <li>Rebudget: Maddie Lifesaving Grant</li> <li>Rebudget: National Forum Capacity-Building Grant OJJDP 2012-2016</li> </ul>		(150,000)
Rebudget: OJJDP Community-Based Violence Prevention Demonstration		(10,842) (43,636)
Program Grant		(+3,030)
Rebudget: PG&E Summer Cooling Shelter Program Grant		(24,977)
Rebudget: San José BEST and Safe Summer Initiative Programs		(1,000,000)
Rebudget: Senior Education and Outreach Grant		(30,000)
		(55,500)

# **Budget Reconciliation**

	Positions	General Fund (\$)
Base Adjustments		
One-Time Prior Year Expenditures Deleted		
Neighborhood Services CSA		
Children's Health Initiative		(275,000)
National Forum Capacity-Building Grant OJJDP 2012-2016		(65,540)
San José Learns     San José Learns		(2,000,000)
Summer Youth Nutrition Program	- <u></u> -	(44,990)
Subto	otal: <b>0.00</b>	(3,922,985)
Public Safety CSA		(000 754)
Rebudget: 2013 Encourage Arrest Policies and Enforcement of Protection     Orders Program Creat		(266,754)
Orders Program Grant  Rebudget: CrimeStoppers		(44,750)
Rebudget: Onmestic Violence Prevention Program		(30,000)
Rebudget: Emergency Response and Preparedness		(42,412)
Rebudget: Hazardous Materials Consent Judgment		(35,088)
Rebudget: Human Trafficking Prevention Grant 2011		(6,845)
Rebudget: Internet Crimes Against Children Federal Grant 2014-2015		(176,169)
Rebudget: Mobile Identification Services Project		(137,000)
Rebudget: Selective Traffic Enforcement Grant Program 2014-2015		(134,727)
Rebudget: Urban Area Security Initiative Grant - Fire 2014		(111,500)
Rebudget: Urban Area Security Initiative Grant - Police 2014     Reputation Area Policies and Enforcement of Protection Orders Co.		(64,435)
2013 Encourage Arrest Policies and Enforcement of Protection Orders Gra     Emergency Possesses and Proposedness	nt	(289,713) (62,588)
<ul> <li>Emergency Response and Preparedness</li> <li>Northern California Regional Intelligence Center SUASI - Police</li> </ul>		(212,308)
San José End of Watch Police Memorial		(75,000)
Selective Traffic Enforcement Grant Program 2014-2015		(87,500)
Urban Area Security Initiative Grant - Fire 2014		(118,500)
Urban Area Security Initiative Grant - Police 2014		(60,000)
Subto	otal: 0.00	(1,955,289)
Transportation and Aviation Services CSA		
Rebudget: Contractual Street Tree Planting		(107,175)
Rebudget: Parking Citations Processing		(45,000)
Rebudget: Vehicle Detection Sensors		(170,000)
Subto	otal: <b>0.00</b>	(322,175)
Strategic Support CSA		
Rebudget: Arena Community Fund		(66,000)
Rebudget: Business Tax System Replacement		(697,000)
Rebudget: City Manager Special Projects		(145,000)
Rebudget: City Outreach and Education Efforts		(90,000)
Rebudget: Computer System Remediation Project      Rebudget: Computer System Remediation Project      Rebudget: Computer System Remediation Project		(75,000)
Rebudget: Cultural Facilities Capital Maintenance     Rebudget: E Ideas Program		(332,000)
<ul> <li>Rebudget: E-Ideas Program</li> <li>Rebudget: Elections and Ballot Measures</li> </ul>		(25,000)
<ul> <li>Rebudget: Elections and Ballot Measures</li> <li>Rebudget: Energy and Utility Conservation Measures Program</li> </ul>		(300,000) (7,777,063)
<ul> <li>Rebudget: Energy and Utility Conservation Measures Program</li> <li>Rebudget: Financial Management System Business Process Mapping</li> </ul>		(140,000)
Rebudget: Financial Management System Business Frocess Mapping     Rebudget: General Liability Claims		(6,900,000)

# **Budget Reconciliation**

	Positions	General Fund (\$)
Base Adjustments		
One-Time Prior Year Expenditures Deleted		
<ul> <li>Strategic Support CSA</li> <li>Rebudget: Human Resources/Budget/Payroll Systems Upgrade</li> <li>Rebudget: Information Technology Desktop Modernization</li> <li>Rebudget: Insurance Premiums</li> <li>Rebudget: Internal Financial Controls Evaluation</li> <li>Rebudget: Labor/Employee Relations Consultant Funding</li> <li>Rebudget: Organizational Effectiveness</li> <li>Rebudget: Public, Educational, and Government (PEG) Access Facilities - Capital</li> <li>Rebudget: Retirement Actuarial Studies</li> <li>Ballot Measure Polling</li> <li>City Council District 3 Participatory Budgeting Pilot</li> <li>Family College Success Center</li> <li>Human Resources/Payroll/Budget Systems Upgrade</li> <li>Office of Immigrant Affairs</li> <li>Silicon Valley Talent Partnership</li> <li>Youth Commission</li> </ul>		(6,813,000) (500,000) (25,000) (103,000) (115,000) (40,000) (461,396) (54,000) (55,000) (100,000) (100,000) (882,000) (250,000) (80,000) (12,000)
Subt	otal: <b>0.00</b>	(26,462,459)
One-time Prior Year Expenditures Subto	otal: 0.00	(41,033,296)
<b>Technical Adjustments to Costs of Ongoing Activities</b>		
<ul> <li>Community and Economic Development CSA</li> <li>Business Incentive - Business Cooperation Program</li> <li>Business Incentive - Business Cooperation Program Administration</li> <li>Business Incentive - Maxim Integrated Products</li> <li>Business Incentive - Samsung</li> <li>Convention Center Lease Payments</li> <li>FMC Operating Site Costs</li> <li>Hammer Theatre Center Operations and Maintenance</li> <li>Homeless Rapid Rehousing</li> <li>Illegal Dumping (shift from PBCE Department to CED CSA)</li> <li>Illegal Dumping Commission</li> <li>Property Leases</li> </ul>		169,600 169,600 (8,500) 30,000 (19,000) (15,000) 35,000 500,000 (150,000) (135) 15,190
Subtemple Control Subtemple Control Co	otal: <b>0.00</b>	876,755
<ul> <li>Illegal Dumping (shift to EUS CSA from CED CSA)</li> <li>Silicon Valley Energy Watch (SVEW) 2016</li> <li>Storm Fees</li> </ul>	200	150,000 1,278,527 (7,000)
Subt	otal: <b>0.00</b>	1,421,527

# **Budget Reconciliation**

	Positions	General Fund (\$)
Base Adjustments		
Fechnical Adjustments to Costs of Ongoing Activities	<del></del>	
Neighborhood Services CSA		
California Gang Reduction, Intervention and Prevention (CALGRIP) Grant 20	)15	146,910
San José BEST and Safe Summer Initiative Programs		500,000
Senior Education and Outreach Grant		(210,000
Workers' Compensation Claims - PRNS		400,000
Subtota	al: <b>0.00</b>	836,910
Public Safety CSA		•
Arena Traffic Control		18,000
Police Officers' Professional Liability Insurance		(8,000
Urban Area Security Initiative Grant - Police 2015		(60,000
<ul> <li>Urban Area Security Initiative Grant - Fire 2015</li> </ul>		195,000
Workers' Compensation Claims - Fire		1,100,000
Workers' Compensation Claims - Police		(1,400,000
Subtota	al: <b>0.00</b>	(155,000
Transportation and Aviation Services CSA		•
Contractual Street Tree Planting		3,000
Emergency Street Tree Services		100,000
Parking Citations Processing		(30,000
Parking Citations/Jail Courthouse Fees		(80,000
Sidewalk Repairs		250,000
Workers' Compensation Claims - Transportation		520,000
Subtota	al: <b>0.00</b>	763,000
Strategic Support CSA		
1970, 1980, and 1990 COLA Federated, Police & Fire Retirees		(15,000
Annual Audit		(47,800
Banking Services     Banking Services		211,000
Banking Services (transfer to Parks, Recreation and Neighborhood Services     Department)		(100,000
Department)		12.000
<ul> <li>Banking Services (transfer from Finance Department)</li> <li>Bond Project Audits</li> </ul>		13,000 (3,500
City Auditor's Office Performance Audit		(3,000
City Dues/Memberships		17,000
Customer Satisfaction Survey (Bi-Annual)		55,000
Employee Engagement Program Survey and Training		(30,000
Energy Services Company (ESCO) Debt Service		655,000
Ethics Commission		(20,000
FMC Debt Service Payments		(60,000
General Liability Claims		1,000,000
Government Access - Capital Expenditures		332,400
Grant Compliance Single Audit		43,500
Insurance Premiums		(21,000
Police Retirees' Health/Dental Fees		25,000
Property Tax Administration Fee		(185,000
<ul> <li>Public, Educational, and Government (PEG) Access Facilities - Capital</li> </ul>		(190,800

# **Budget Reconciliation**

	Positions	General Fund (\$)
Base Adjustments	_	
Technical Adjustments to Costs of Ongoing Activities		
Strategic Support CSA		
PEG - CreaTV		318,240
<ul> <li>Retirement Prepayment Actuarial Services</li> <li>TRANs Debt Service</li> </ul>		(1,000) 50,000
Workers' Compensation Claims - Other Departments		30,000
Workers' Compensation Claims - Public Works		50,000
Workers' Compensation State License		(200,000)
Subtotal:	0.00	1,923,040
Technical Adjustments Subtotal:	0.00	5,666,232
2016-2017 Forecast Base Budget:	0.00	87,435,854
Budget Proposals Recommended	_	
Community and Economic Development CSA		
1. Arena Authority		48,000
Business Improvement District Creation		100,000
Diridon Project Management     Deventour Signs		351,500
<ol> <li>Downtown Signs</li> <li>Economic Development Pre-Development Activities</li> </ol>		50,000 200,000
Independence Day Celebrations		65,000
7. Manufacturing Jobs Initiative		200,000
Neighborhood Blight Eradication		330,400
9 San José Works		1,470,000
10. Sports Authority		350,000
Community and Economic Development Subtotal:	0.00	3,164,900
Environmental and Utility Services CSA		
Clean Creeks/Healthy Communities		200,000
Community Choice Aggregation Technical Study		300,000
Environmental and Utility Services Subtotal:	0.00	500,000
Neighborhood Services CSA		250,000
Children's Health Flouridation		250,000
Neighborhood Services Subtotal:	0.00	250,000
Strategic Support CSA		FF 000
Alternative Pension Reform Ballot Polling     Family College Success Center		55,000 75,000
Financial Management System Upgrade		60,000
4. General Liability Claims		5,000,000
5. Human Resources/Payroll/Budget Systems Upgrade		500,000
Silicon Valley Talent Partnership		80,000

# **Budget Reconciliation**

	Positions	General Fund (\$)
Budget Proposals Recommended	_	
Strategic Support CSA  7. Successor Agency City Subsidy  8. Voluntary Employee Beneficiary Association Counseling Services  Strategic Support Subtotal:	0.00	(175,000) 50,000 <b>5,645,000</b>
Total Budget Proposals Recommended	0.00	9,559,900
2016-2017 Proposed Budget Total	0.00	96,995,754

### **Budget Changes By Program**

# Proposed Budget Changes Positions Fund (\$)

#### **Community and Economic Development CSA**

#### 1. Arena Authority 48,000

This action adds ongoing funding of \$48,000 to maintain the current level of service provided by the Arena Authority, which supports oversight and coordination of activity at the SAP Center, Sharks Ice at San José, San José Municipal Stadium, and South Campus of San José State University. In recent years, this funding was offset by revenues from a year-to-year lease with San José Sharks for use of the City's suite at the SAP Center for eight hockey games. However, as part of the Mayor's June Budget Message for Fiscal Year 2015-2016, as approved by the City Council, the Administration was directed to increase the Arena Authority budget on an ongoing basis beginning in 2016-2017 without relying on the City suite revenue. This action will continue the ongoing funding without the lease of the City suite. (Ongoing costs: \$48,000)

#### 2. Business Improvement District Creation

100,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, this action adds one-time funding of \$100,000 to provide grants or cost offsets for administrative and engineering study fees associated with Business Improvement District (BID) formation. A BID provides a vehicle for small property and business owners to make collective contributions to the maintenance, development, and promotion of their commercial areas. Various business associations and commercial areas, such as along Alum Rock Avenue, have expressed interest in creating a BID, yet are concerned regarding the expense of the administrative process. This funding will provide assistance to entities interested in creating a BID in their areas. (Ongoing costs: \$0)

#### 3. Diridon Project Management

351,500

50.000

This action adds one-time funding of \$351,500 to continue the coordination and development of the Diridon Station Area Plan (DSAP), as approved by the City Council on June 17, 2014. Of this amount, \$140,000 is funded by the General Purpose Parking Fund for project management as directed in the City Council approved Mayor's March Budget Message for Fiscal Year 2016-2017, and \$212,000 is funded by remaining California High Speed Rail Authority (HSRA) grant funds in the General Fund. A total grant award of \$600,000 was issued to the City from the HSRA in 2015-2016 and is expected to be spent over two years. In 2016-2017, the HSRA grant will fund a part-time project manager (\$104,000) and consultant services (\$108,000) to develop a financing strategy, governance structure, parking strategy, and process to select a master developer for the Diridon area. In order to advance the DSAP and fully use the grant funds, a full-time project manager is needed. City funds of \$140,000 from the General Purpose Parking Fund will augment the grant funds to ensure sufficient resources are available for project management and a full-time project manager. (Ongoing costs: \$0)

#### 4. Downtown Signs

This action adds one-time funding of \$50,000 for consulting services to develop a Sign District ordinance. Interest continues to grow in developing a Sign District in Downtown San José; however, its creation would require a complex analysis of State and local codes to develop a District model. Given the unique nature of these districts, technical expertise is necessary to guide the development of this District for City Council consideration. (Ongoing costs: \$0)

### **Budget Changes By Program**

# Proposed Budget Changes Positions Fund (\$)

#### 5. Economic Development Pre-Development Activities

200,000

This action adds one-time funding of \$200,000 for Economic Development Pre-Development Activities. Pre-development funds are used to cover a variety of costs including: consultant services; studies; analyses such as appraisals and pro-forma analyses; paying for the necessary development services partners work; economic and fiscal analysis; and property management related costs which are not covered by other departments. The funding is anticipated be allocated to the following projects: Zanker/237 Property (\$75,000); Parkside Hall Development (\$25,000); Singleton Development (\$25,000). A remaining balance of \$75,000 will be available for unanticipated projects that may arise during the year. (Ongoing costs: \$0)

#### 6. Independence Day Celebrations

65,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action adds one-time funding of \$65,000 to continue the Rotary International Fourth of July Fireworks and Independence Day Celebration at Almaden Lake in 2016. For future City support, the Administration will work with the producers of these events to inform them of the potential for Transient Occupancy Tax Fund Cultural Development funds and the grant application process required for funding consideration. (Ongoing costs: \$0)

#### 7. Manufacturing Jobs Initiative

200,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action adds one-time funding of \$200,000 to continue the Manufacturing Jobs Initiative to incentivize the retrofit of older, vacant industrial buildings by covering the cost of permit approvals. This will provide funds to offset the City's permitting costs and taxes associated with manufacturing production facilities on a first-come, first-served basis for tenant improvement projects of 25,000 square feet or more. This initiative began in 2015-2016, and the funding was able to support four businesses (Space Systems Loral, Hansen Medical, Bentek, and Four In One Co.). It is anticipated that the continued funding will be able to support two to five projects in 2016-2017. The initiative seeks to expand middle-income job opportunities for residents lacking a college or other advanced degree. (Ongoing costs: \$0)

#### 8. Neighborhood Blight Eradication

330.400

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, this action adds one-time funding of \$330,400 for a pilot program to provide work experience opportunities for homeless individuals by addressing litter and illegal dumping in highly affected neighborhoods. This proposal stems from a successful City and Downtown Streets Team partnership that positively engaged the homeless community in combatting blight in both the Downtown and Monterey Highway areas. The funding will support a team of 15 workers, two supervisors, vouchers, supplies and administrative costs and will provide clean-up five days per week. This pilot will fully fund the placed-based neighborhoods (Mayfair, Santee, and Five-Wounds/Brookwood Terrace), continue the work on Monterey Highway, and expand the program into the Canoas Garden/Evans Lane area, and potentially other priority areas. (Ongoing costs: \$0)

### **Budget Changes By Program**

Proposed Budget Changes	Positions	Fund (\$)

9. San José Works 1,470,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action adds one-time funding of \$1,470,000 to continue the San José Works youth initiative effort that focuses on strengthening the City's partnerships, such as those through the Mayor's Gang Prevention Task Force, to identify, recruit, train, and place at-risk youth in jobs. This initiative targets youth in gang and crime hot spots and offers economic opportunity for the City's young residents. The initiative started in 2015-2016 as directed in the Mayor's March Budget Message for that year, as approved by City Council. The program is implemented by the work2future program in partnership with the Parks, Recreation and Neighborhood Services Department. Under the 2015-2016 program, 234 youth were placed in a five-week subsidized work program, 188 youth were placed in community centers, libraries, and community-based organizations, and 46 older youth were placed with private employers, including Jabil, TiVo, and PG&E. The retention rate of youth in the program was 94%, exceeding typical retention rates of approximately 75% for similar programs. Encouraged by the success of the 2015-2016 program, the 2016-2017 program is being expanded to serve up to 1,000 youth and young adults ages 14-29. The subsidized employment component of the program will help a total of 500 youth (ages 14-17) through three six-week sessions (summer, fall, and winter/spring), while the unsubsidized component will place approximately 500 young adults (ages 18-29) into employment opportunities with private companies. (Ongoing costs: \$0)

#### 10. Sports Authority 350,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action adds one-time funding of \$350,000 to the annual budget for the Sports Authority, increasing funding from \$348,200 to \$698,200. To drive additional economic opportunities, the majority of the funding (\$250,000) will go toward attracting an increased number of major sporting events, such as the Major League Soccer All-Star Game, College Football Championship, Figure Skating Championship, WWE/WrestleMania Bid, Amgen Tour of California Bid, and Rugby World Cup. The Office of Economic Development, in conjunction with the Authority, will seek possible private fundraising opportunities to augment the Authority's Base Budget in future years. The remaining funds (\$100,000) provide the third and final payment for the Women's Gymnastics Olympic Trials that the Sports Authority committed to the U.S. Olympic Gymnastics Federation to bring the 2016 Women's Gymnastics Olympic Trials to San José (to be held July 8-10, 2016). (Ongoing costs: \$0)

Subtotal Community and Economic Development CSA: 0.00 3,164,900

### **Budget Changes By Program**

# Proposed Budget Changes Positions Fund (\$)

#### **Environmental and Utility Services CSA**

#### 1. Clean Creeks/Healthy Communities

200,000

This action provides funding of \$200,000 annually for a minimum of five years to establish support for non-profit organizations in the community to reduce trash in the City's waterways, support regulatory compliance, and foster community engagement towards clean creeks and health communities. More specifically, this program will include expanded regular volunteer creek cleanup activities; public engagement, education and outreach; and research that promotes improved understanding of local area conditions, such as sources of pollutants/trash, to guide more effective solutions in the community. This support of non-profit organizations will also support the City's current Trash Plan and help achieve compliance with the trash provisions of the Stormwater Municipal Regional Permit, as well as mitigate past environmental harms. (Ongoing costs: \$200,000)

#### 2. Community Choice Aggregation Technical Study

300,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action provides funding of \$300,000 for a technical study to determine the feasibility of launching a Community Choice Aggregation (CCA) in San José, in an effort to achieve the City's renewable energy goals under the Green Vision. (A Community Choice Aggregation is a State-adopted policy that allows local governments to aggregate electricity in order to offer alternative energy supplies.) This study would include information regarding economic viability, an analysis of energy load data and customer base, whether the CCA could provide electricity rates that are competitive with the incumbent utility, governance models, renewable energy scenarios, and employment impact analysis, among other areas of analysis. (Ongoing costs: \$0)

Subtotal Environmental and Utility Services CSA: 0.00 500,000

#### Neighborhood Services CSA

#### 1. Children's Health Fluoridation

250,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action provides one-time funding of \$250,000 to the Health Trust to assist with securing an additional \$4 million from the State of California for fluoridation efforts in East San José. The Health Trust has spearheaded a public-private fundraising effort, securing \$6 million in funding from Santa Clara County, FIRST 5 Santa Clara County, and its own funds to advance fluoridation in East San José in cooperation with the water retailer. Although the United States Center for Disease Control ranks fluoridation as one of the ten most impactful public health achievements in the last century, San José remains the largest U.S. city not completely served with fluoridated water, potentially impacting the dental health of children. (Ongoing costs: \$0)

Subtotal Neighborhood Services CSA: 0.00 250,000

### **Budget Changes By Program**

# Proposed Budget Changes Positions Fund (\$)

#### Strategic Support CSA

#### 1. Alternative Pension Reform Ballot Polling

55,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action adds one-time funding of \$55,000 for polling costs related to a November 2016 Ballot measure to implement the Alternative Pension Reform Settlement Framework Agreements recently negotiated with all bargaining units. (Ongoing costs: \$0)

#### 2. Family College Success Center

75,000

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by City Council, this action adds one-time funding of \$75,000 in the form of a matching grant to the Hispanic Foundation of Silicon Valley to implement the Family College Success Center. This program is designed to boost high school graduation rates and improve college readiness among low-income students. (Ongoing costs: \$0)

#### 3. Financial Management System Upgrade

60,000

This action provides one-time funding of \$60,000 to complete the Cayenta Financial Management System upgrade, from version 7.5 to 7.8, that was approved in 2015-2016. The City's current version is at end of life and will soon be unsupported, thereby leaving the system at risk. Funding of \$140,000 in 2015-2016 for the upgrade was budgeted for software, professional services, technical support, and City staff resources. Due to staffing constraints, the upgrade has been delayed to 2016-2017. The \$60,000 in additional funding, bringing the project total to \$200,000, will provide for additional costs for new features and modules (such as a report writing tool and Purchasing reporting functionality) that will improve efficiency and address hardware requirements not previously included but needed to support the new version. (Ongoing costs: \$0)

#### 4. General Liability Claims

5,000,000

This action provides one-time funding of \$5.0 million for the payment of General Liability Claims. Given several recent awards against the City, additional funding is necessary to augment the General Liability Claims budget in 2016-2017. This one-time funding, combined with ongoing Base Budget funding of \$4.0 million, and the anticipated carryover or rebudget of unspent 2015-2016 monies, will ensure that the appropriation has sufficient funding for existing and anticipated claims against the City next year. (Ongoing costs: \$0)

### **Budget Changes By Program**

		General
Proposed Budget Changes	Positions	Fund (\$)

#### 5. Human Resources/Payroll/Budget Systems Upgrade

500,000

This action provides one-time funding of \$500,000 for the Human Resources/Payroll/Budget Systems Upgrade project to provide additional project contingency to help ensure that the project remains on schedule and meets anticipated "go-live" dates. The current contingency balance is low due to the need to hire developer and consulting resources to supplement the City's technical staff, necessary change orders with the City's contractor, and changes to comply with the Affordable Health Care Act, to name a few examples. The additional contingency is necessary to provide capacity for unanticipated software customizations; additional software customizations and other technical problem-solving activities that are necessary to ensure that the City's detailed specifications are being met; potential additional vendor and project manager support after "go-live" to ensure a smoother transition between the old and new systems; and additional training as necessary for the City's core project team. (Ongoing costs: \$0)

#### 6. Silicon Valley Talent Partnership

80,000

This action adds one-time funding of \$80,000 to continue work with the Silicon Valley Talent Partnership (SVTP). SVTP is a non-profit organization that engages private sector talent and innovation to solve public sector problems. The SVTP has worked with the City since 2012-2013 on various projects that have benefited both the City and the community. In 2015-2016, SVTP is anticipated to have directly provided over 480 project management hours and mobilized over 140 volunteers donating more than 2,400 hours, worth an estimated value of \$300,000 in support of programs such as: the Office of Economic Development's Ignite workshops and seminar programs; private sector one-on-one mentoring support for over 50 small businesses, with a focus on immigrant entrepreneurs; the development of a free, on-line application with the Housing Department and key partners to connect excess food to non-profits that distribute meals to the homeless; and the design of an interactive reporting tool for the City Auditor's Annual Report on City Services. Funding in 2016-2017 will continue support for SVTP and facilitate the City's continued use of private sector resources, as appropriate. (Ongoing costs: \$0)

#### 7. Successor Agency City Subsidy

(175,000)

This action reduces funding for the administrative support provided by the Successor Agency to the Redevelopment Agency from \$1,150,000 to \$975,000 to reflect the continued phase out of work performed by existing staff. With the dissolution of Redevelopment Agencies in 2012, Successor Agencies were tasked with winding down operations and overseeing the dissolution process. An annual review of resources will continue in future years. (Ongoing savings: \$175,000)

### **Budget Changes By Program**

Proposed Budget Changes Positions Fund (\$	Proposed Budget Changes	Positions	General Fund (\$)
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#### 8. Voluntary Employee Beneficiary Association Counseling Services

50,000

This action adds one-time funding of \$50,000 for an independent consultant to provide Voluntary Employee Beneficiary Association (VEBA) counseling services, including educational seminars, to eligible employees in the retirement plans. Alternative Pension Reform Settlement Framework Agreements with all bargaining units changed the retiree healthcare plan to provide for a one-time irrevocable election into a Voluntary Employee Beneficiary Association (VEBA) for eligible employees. The agreements include a provision that the City would provide plan members with financial counseling to assist them with any decisions to remain in or 'opt-out' of the current defined benefit retiree medical plan. The cost of this proposal is offset by the use of a portion of the Retiree Healthcare Solutions Reserve. (Ongoing costs: \$0)

Subtotal Str	ategic Support CSA:	0.00	5,645,000
2016-2017 Proposed Budget Changes To	tal	0.00	9,559,900

## Budget Program: Community and Economic Development

City Service Area: Community and Economic Development

Community and Economic Development	Dept	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
4th Street Garage Banquet Facility Maintenance and Operations	PW	\$ 76,014	\$ 400,000	\$ 100,000	\$ 100,000
Arena Authority	CMO	156,598	189,900	141,900	189,900
Arts Capacity Building Project	OED	50,000	0	0	0
BART Public Art Design	OED	81,428	329,245	42,000	42,000
Building Public Will for the Arts	OED	42,000	0	0	0
Business Improvement District Creation	OED	0	0	0	100,000
Business Incentive - Business Cooperation Program	OED	108,536	20,400	190,000	190,000
Business Incentive - Business Cooperation Program Administration	OED	63,385	20,400	190,000	190,000
Business Incentive - Maxim Integrated Products	OED	11,265	28,500	20,000	20,000
Business Incentive - Samsung	OED	0	20,000	50,000	50,000
Certified Access Specialist (CASp) Program - ADA Compliance	FIN	41,573	50,000	50,000	50,000
Children's Discovery Museum	OED	270,750	270,750	270,750	270,750
CommUniverCity Program	CMO	7,807	100,000	100,000	100,000
Convention Center Lease Payments	FIN	15,304,000	15,280,000	15,261,000	15,261,000
Cultural Affairs Special Project Replacement and Maintenance	OED	275,429	567,132	0	0
Development Fee Program Electronic Content Management System	PBCE	186,800	0	0	0
Diridon Project Management	OED	0	0	0	351,500
Downtown Signs	OED	0	0	0	50,000
Downtown Streets Monterey Road Pilot Program	HSG	0	68,300	0	0
East San José Business Improvement District	OED	0	36,000	0	0
Economic Development/Incentive Fund	OED	284,861	500,000	0	0
Economic Development Pre-Development Activities	OED	86,395	117,000	0	200,000
Fesitval Parade Celebration	OED	2,000	0	0	0
Filling Empty Storefronts Pilot Project	OED	142,656	0	0	0
FMC Operating Site Costs	PW	8,125	25,000	10,000	10,000
Hammer Theatre Center Operations and Maintenance	OED	254,049	250,000	285,000	285,000
Historic Preservation	PBCE	0	597,500	0	0
History San José	OED	784,000	784,000	784,000	784,000
Homeless Rapid Rehousing	HSG	1,485,094	3,500,000	2,500,000	2,500,000
Homeless Response Team	HSG	1,865,213	1,755,000	1,500,000	1,500,000
Independence Day Celebrations	OED	0	0	0	65,000
Joint Venture Silicon Valley	OED	34,617	35,617	35,617	35,617
Manufacturing Jobs Initiative	OED	0	200,000	0	200,000

## Budget Program: Community and Economic Development

City Service Area: Community and Economic Development

Community and Economic Development	Dept			015-2016 2016-2017 Adopted Forecast 2 3		
Martha Gardens/Spartan Keyes Arts Festival	OED	\$ 900	\$ 0	\$ 0	\$ 0	
Mexican Heritage Plaza Capital  Maintenance	PW	51,085	50,000	50,000	50,000	
Mexican Heritage Plaza Maintenance and Operations	PW	450,000	450,000	450,000	450,000	
Move Your Jobs to San José Communications	OED	0	70,000	0	0	
Neighborhood Blight Eradication	HSG	0	0	0	330,400	
Neighborhood Business Districts	OED	0	50,000	50,000	50,000	
Planning Commission	PBCE	21,673	23,135	23,000	23,000	
Property Leases	OED	1,622,646	1,465,810	1,411,000	1,411,000	
Public Art in Private Development	OED	(290)	0	0	0	
Responsible Landlord Engagement Initiative (RLEI)	CMO	25,000	0	0	0	
San José Downtown Association	OED	270,000	350,000	250,000	250,000	
San José Jobs Communications Campaign	OED	0	125,000	0	0	
San José Museum of Art	OED	475,000	475,000	475,000	475,000	
San José Works	OED	22,932	1,020,000	0	1,470,000	
SAP Center Renegotiation	OED	95,807	0	0	0	
Small Business Activation and Assistance	OED	0	220,000	0	0	
Sports Authority	CMO	438,073	448,200	348,200	698,200	
Tech Museum of Innovation	OED	1,049,750	1,049,750	1,049,750	1,049,750	
Valley Transit Authority Bus Rapid Transit Enhancement Project	OED	548,817	344,450	0	0	
TOTAL		\$ 26,693,991	\$ 31,286,089	\$ 25,637,217	\$ 28,802,117	

## Budget Program: Environmental and Utility Services

City Service Area: Environmental and Utility Services

Environmental and Utility Services	Dept	2	2014-2015 Actual 1	015-2016 Adopted 2	2016-2017 Forecast 3	_	016-2017 Proposed 4
Burrowing Owl Habitat Management	ESD	\$	9,073	\$ 190,000	\$ 0	\$	0
City-Building Energy Projects Program	ESD		171,075	590,480	0		0
City Facilities Solid Waste Collection and Processing	ESD		501,030	101,000	101,000		101,000
Clean Creeks/Healthy Communities	ESD		92,228	142,000	0		200,000
Community Choice Aggregation Technical Study	ESD		0	0	0		300,000
Illegal Dumping	ESD		0	0	150,000		150,000
Property Assessed Clean Energy (PACE) Program	ESD		31,661	175,000	0		0
Silicon Valley Energy Watch (SVEW) 2015	ESD		183,816	747,281	0		0
Silicon Valley Energy Watch (SVEW) 2016	ESD		0	0	1,278,527		1,278,527
Storm Fees	ESD	_	245,145	257,000	250,000		250,000
TOTAL		\$	1,234,028	\$ 2,202,761	\$ 1,779,527	\$	2,279,527

## Budget Program: Neighborhood Services

City Service Area: Neighborhood Services

Neighborhood Services	Dept	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
1st Act Silicon Valley Digital Media Grant	PRNS	\$ 13,334)	\$ 0	\$ 0	\$ 0
After School Education and Safety Programs for 2013-2014	PRNS	11,644	0	0	0
After School Education and Safety Programs for 2014-2015	PRNS	412,273	0	0	0
California Gang Reduction, Intervention and Prevention (CALGRIP) Grant 2015	PRNS	0	278,000	146,910	146,910
California Gang Reduction, Intervention and Prevention (CALGRIP) Grant	PRNS	136,729	0	0	0
Children's Health Flouridation	PRNS	0	0	0	250,000
Children's Health Initiative	PRNS	412,500	275,000	0	0
Community Action and Pride Grants	CMO	100,000	100,000	100,000	100,000
Enhance Fitness and Matter of Balance Program Grant	PRNS	2,000	0	0	0
Health Trust Corner Store Program	CMO	50,000	0	0	0
Maddie Lifesaving Grant	PW	121,090	150,000	0	0
National Forum Capacity-Building Grant OJJDP 2012-2016	PRNS	109,816	110,042	33,660	33,660
OJJDP Community-Based Violence Prevention Demonstration Program Grant	PRNS	78,613	43,636	0	0
PG&E Summer Cooling Shelter Program Grant	PRNS	0	24,977	0	0
San José BEST and Safe Summer Initiative Programs	PRNS	4,767,550	6,060,000	5,560,000	5,560,000
San José Learns	PRNS	0	2,000,000	0	0
Senior Education and Outreach Grant	PRNS	15,737	240,000	0	0
Summer Youth Nutrition Program	PRNS	36,684	44,990	0	0
Workers' Compensation Claims - PRNS	PRNS	1,045,727	1,200,000	1,600,000	1,600,000
TOTAL		\$ 7,313,697	\$ 10,526,645	\$ 7,440,570	\$ 7,690,570

# Budget Program: Public Safety City Service Area: Public Safety

Public Safety	Dept	14-2015 Actual 1	15-2016 dopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
2013 Encourage Arrest Policies and Enforcement of Protection Orders Program Grant	PD	\$ 130,564	\$ 556,467	\$ 0	\$ 0
Anti-Drug Abuse Grant 2013-2014	PD	30,866	0	0	0
Anti-Human Trafficking Task Force Program Grant 2012	PD	30,830	0	0	0
Arena Traffic Control	DOT	292,501	288,000	306,000	306,000
Bay Area Regional Interoperability Communication System (BayRICS)	СМО	0	7,500	7,500	7,500
Cardiac Monitors/Defibrillators	FIRE	21,968	0	0	0
CrimeStoppers	PD	2,250	44,750	0	0
Domestic Violence Prevention Program	CMO	0	30,000	0	0
Emergency Response and Preparedness	FIRE	121,067	105,000	0	0
Hazardous Materials Consent Judgment	FIRE	0	35,088	0	0
Human Trafficking Prevention Grant 2011	PD	91,532	6,845	0	0
Internet Crimes Against Children Continuation Grant 2011	PD	177,893	0	0	0
Internet Crimes Against Children Federal Grant 2014-2015	PD	276,021	176,169	0	0
Internet Crimes Against Children State Grant 2014-2015	PD	100,000	0	0	0
Mobile Identification Services Project	PD	0	137,000	0	0
Northern California Regional Intelligence Center SUASI - Police	PD	272,308	212,308	0	0
San José End of Watch Police Memorial	PD	0	75,000	0	0
Police Officers' Professional Liability Insurance	FIN	138,260	130,000	122,000	122,000
Protecting Children from Commercial Sexual Exploitation Grant 2011	PD	20,802	0	0	0
Selective Traffic Enforcement Grant Program 2013-2014	PD	43,420	0	0	0
Selective Traffic Enforcement Grant Program 2014-2015	PD	178,956	222,227	0	0
Silicon Valley Regional Interoperability Project Authority	FIRE	142,092	0	0	0
Sobriety Checkpoint Grant Program 2013-2014	PD	36,041	0	0	0
State Homeland Security Grant Program 2013-2014	PD	27,201	0	0	0
Urban Area Security Initiative Grant - Fire 2013	FIRE	454,869	0	0	0
Urban Area Security Initiative Grant - Fire 2014	FIRE	121,760	230,000	0	0
Urban Area Security Initiative Grant - Fire 2015	FIRE	0	0	195,000	195,000
Urban Area Security Initiative Grant - Police 2013	PD	135,634	0	0	0

Budget Program: Public Safety

City Service Area: Public Safety

Public Safety	Dept	2	014-2015 Actual 1	_	015-2016 Adopted 2	2016-2017 Forecast 3	_	2016-2017 Proposed 4
Urban Area Security Initiative Grant - Police 2014	PD	\$	303,108	\$	184,435	\$ 0	\$	0
Workers' Compensation Claims - Fire Workers' Compensation Claims - Police	FIRE PD		6,517,326 8,318,502		7,800,000 9,400,000	8,900,000 8,000,000		8,900,000 8,000,000
TOTAL		\$	17,985,771	\$	19,640,789	\$ 17,530,500	\$	17,530,500

## Budget Program: Transportation and Aviation Services

City Service Area: Transportation and Aviation Services

Transportation and Aviation Services	Dept	2014-2015 2015-2016 2 Actual Adopted 1 2		2016-2017 Forecast 3	2016-2017 Proposed 4
Contractual Street Tree Planting	DOT	\$ 0	\$ 108,175	\$ 4,000	\$ 4,000
Emergency Street Tree Services	DOT	289,900	200,000	300,000	300,000
Parking Citations Processing	DOT	727,957	825,000	750,000	750,000
Parking Citations/Jail Courthouse Fees	DOT	2,194,322	2,280,000	2,200,000	2,200,000
Radar Speed Display Signs	DOT	(2,935)	0	0	0
Raised Reflective Markers and Arterial Street Striping	DOT	96,835	0	0	0
Sidewalk Repairs	DOT	1,836,380	1,500,000	1,750,000	1,750,000
Street Tree Maintenance	DOT	369,656	0	0	0
Vehicle Detection Sensors	DOT	15,989	170,000	0	0
Workers' Compensation Claims - Transportation	DOT	562,929	680,000	1,200,000	1,200,000
TOTAL		\$ 6,091,032	\$ 5,763,175	\$ 6,204,000	\$ 6,204,000

# Budget Program: Strategic Support City Service Area: Strategic Support

Strategic Support	Dept	2	2014-2015 Actual 1	015-2016 Adopted 2		016-2017 Forecast 3	016-2017 Proposed 4
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1970, 1980, and 1990 COLA Federated, Police	RET	\$	63,496	\$ 75,000	\$	60,000	\$ 60,000
& Fire Retirees 2-1-1 Call Center	СМО		75,000	75,000		75 000	75,000
Alternative Pension Reform Ballot Polling	CMO		75,000 0	75,000		75,000 0	75,000 55,000
Annual Audit	AUD		258,716	228,000		180,200	180,200
Arena Community Fund	CLK		258,700	316,000		250,000	250,000
Ballot Measure Polling	CMO		78,152	55,000		230,000	230,000
Banking Services	FIN		1,490,900	1,650,000		1,774,000	1,774,000
Bay Area Electric Vehicle Corridor Project	PW		30,183	0		0	0
Bond Project Audits	AUD		58,793	57,500		54,000	54,000
Business Tax System Replacement	FIN		198,058	697,000		04,000	0,000
Chinese Historical Society	PW		3,000	3,000		3,000	3,000
City Auditor's Office Performance Audit	CLK		0	6,000		3,000	3,000
City Council District 3 Participatory Budgeting Pilot	CLK		0	100,000		0	0
City Dues/Memberships	CLK		330,948	340,000		357,000	357,000
City Manager Special Projects	CMO		2,052	145,000		. 0	0
City Outreach and Education Efforts	CMO		29,573	190,000		100,000	100,000
Civil Service Commission	CLK		16,972	20,000		20,000	20,000
Community Translation/Interpretation and Meeting Spaces	CLK		10,296	0		0	0
Computer System Remediation Project	ITD		0	75,000		0	0
Cultural Facilities Capital Maintenance	PW		74,467	471,000		139,000	139,000
Customer Satisfaction Survey (Bi-Annual)	CMO		62,483	0		55,000	55,000
E-Ideas Program	CMO		3,400	50,000		25,000	25,000
Elections and Ballot Measures	CLK		1,819,799	1,400,000		1,100,000	1,100,000
Employee and Community Surveys	CMO		8,157	0		0	0
Employee Engagement Program Survey and Training	CMO		93,055	120,000		90,000	90,000
Energy and Utility Conservation Measures Program	PW		8,146,086	7,777,063		0	0
ESCO Debt Service	FIN		1,085,110	2,479,000		3,134,000	3,134,000
Ethics Commission (formerly Elections Commission)	CLK		115,796	60,000		40,000	40,000
False Claims Act Litigation Settlement	ATTY		6,695	0		0	0
Family College Success Center	CMO		0	100,000		0	75,000
Financial Management System Business Process Mapping	ITD		0	140,000		0	0
Financial Management System Upgrade	FIN		0	0		0	60,000
Fiscal Reform Plan Outside Legal Counsel	ATTY		893,387	0		0	0
FMC Debt Service Payments	FIN		36,438,859	2,237,000		2,177,000	2,177,000
General Employee Tuition	HR		74,570	75,000		75,000	75,000
General Liability Claims	ATTY		3,084,420	9,900,000		4,000,000	9,000,000
Government Access - Capital Expenditures	CMO		101,438	523,000		530,400	530,400
Grant Compliance Single Audit	AUD		77,477	78,000		121,500	121,500
Hellyer-Piercey Deferral Assessment Agreement Program	PW		(15,799)	0		0	0
Human Resources/Payroll/Budget Systems Upgrade	FIN	\$	34,229	\$ 7,695,000	\$	0	\$ 500,000

# Budget Program: Strategic Support City Service Area: Strategic Support

Strategic Support	Dept	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
Information Tasks along Paulton Madageinsting	ITD	0	500,000	0	0
Information Technology Desktop Modernization	ITD	0	500,000	0	· ·
Insurance Premiums Internal Financial Controls Evaluation	FIN FIN	564,852	600,000	554,000	554,000
		75,265	103,000	0	0
Labor/Employee Relations Consultant Funding	CMO	124,394	115,000	0	0
Learning Management System	HR	74,794	177,500	177,500	177,500
Mayor and City Council Travel	CLK	13,698	20,000	20,000	20,000
Office of Immigrant Affairs	CMO	0	250,000	0	0
Organizational Effectiveness	CMO	81,323	130,000	90,000	90,000
PEG - CreaTV	CMO	0	0	318,240	318,240
Police Retirees' Health/Dental Fees	RET	120,032	125,000	150,000	150,000
Property Tax Administration Fee	FIN	1,558,638	2,000,000	1,815,000	1,815,000
Public, Educational, and Government (PEG) Access Facilities - Capital	CMO	1,659,247	2,243,396	1,591,200	1,591,200
Public Works Unfunded Projects	PW	160,471	200,000	200,000	200,000
Retirement Actuarial Studies	CMO	55,235	54,000	0	0
Retirement Prepayment Actuarial Services	RET	0	6,000	5,000	5,000
Revenue Enhancement Consulting Services	FIN	258,307	455,000	455,000	455,000
Sick Leave Payments Upon Retirement	FIN	5,564,064	5,000,000	5,000,000	5,000,000
Silicon Valley Talent Partnership	CMO	0	80,000	0	80,000
State of the City Convocation	CLK	48,675	55,000	55,000	55,000
Successor Agency City Subsidy	CMO	13,700,000	1,150,000	1,150,000	975,000
TRANs Debt Service	FIN	100,266,774	350,000	400,000	400,000
Voluntary Employee Beneficiary Association Counseling Services	CMO	0	0	0	50,000
Workers' Compensation Claims - Other Departments	HR	856,378	970,000	1,000,000	1,000,000
Workers' Compensation Claims - Public Works	PW	601,713	450,000	500,000	500,000
Workers' Compensation State License	HR	964,084	1,200,000	1,000,000	1,000,000
Youth Commission	CLK	0	12,000	0	0
TOTAL		\$ 181,756,411	\$ 53,383,459	\$ 28,844,040	\$ 34,489,040