

General Fund Capital, Transfers, Reserves

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To provide necessary funding for: (1) capital projects not funded by a dedicated funding source, (2) transfers to other funds, (3) reserves earmarked for known future needs, and (4) a reserve for unforeseen contingencies

City Service Areas

Community and Economic Development
Environmental and Utility Services
Neighborhood Services
Public Safety
Transportation and Aviation Services
Strategic Support

Programs

Capital Contributions

Earmarked Reserves

Transfers to Other Funds

Contingency Reserve

General Fund Capital, Transfers, Reserves

Budget Summary

	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4	% Change (2 to 4)
Dollars by Program					
Capital Contributions	\$ 18,556,541	\$ 56,279,000	\$ 5,250,000	\$ 14,350,000	(74.5%)
Transfers to Other Funds	36,755,743	27,074,606	27,261,710	27,261,710	0.7%
Earmarked Reserves	N/A	110,948,361	13,203,434	22,346,179	(79.9%)
Contingency Reserve	N/A	34,000,000	34,500,000	35,500,000	4.4%
Total	\$ 55,312,284	\$ 228,301,967	\$ 80,215,144	\$ 99,457,889	(56.4%)
Dollars by Category					
Capital, Transfers, Reserves	\$ 55,312,284	\$ 228,301,967	\$ 80,215,144	\$ 99,457,889	(56.4%)
Total	\$ 55,312,284	\$ 228,301,967	\$ 80,215,144	\$ 99,457,889	(56.4%)
Dollars by Fund					
General Fund	\$ 55,312,284	\$ 228,301,967	\$ 80,215,144	\$ 99,457,889	(56.4%)
Total	\$ 55,312,284	\$ 228,301,967	\$ 80,215,144	\$ 99,457,889	(56.4%)
Authorized Positions	N/A	N/A	N/A	N/A	N/A

General Fund Capital, Transfers, Reserves

Budget Reconciliation

(2015-2016 Adopted to 2016-2017 Proposed)

	Positions	General Fund (\$)
Prior Year Budget (2015-2016):	0.00	228,301,967
Base Adjustments		
One-Time Prior Year Expenditures Deleted		
● Capital Contributions Rebudget: Airport West Property Caltrain Connection		(5,973,000)
● Capital Contributions Rebudget: Arena Repairs		(350,000)
● Capital Contributions Rebudget: Children's Discovery Museum Chiller Replacements		(700,000)
● Capital Contributions Rebudget: Children's Discovery Museum Portico Reroof		(220,000)
● Capital Contributions Rebudget: City Hall Waterproofing		(1,445,000)
● Capital Contributions Rebudget: Fire Apparatus Replacement		(11,853,000)
● Capital Contributions Rebudget: Fire Facilities Remediation		(253,000)
● Capital Contributions Rebudget: Kelley House Demolition		(328,000)
● Capital Contributions Rebudget: Police Administration Building Generator Replacement		(88,000)
● Capital Contributions Rebudget: Police Administration Building Security Upgrades		(117,000)
● Capital Contributions Rebudget: Police Communications Center Chiller Replacements		(500,000)
● Capital Contributions Rebudget: Police Communications Center Electrical System Upgrade		(1,246,000)
● Capital Contributions Rebudget: Police Communications Center Elevator Retrofit		(595,000)
● Capital Contributions Rebudget: Police Communications Center Redundant Power Circuitry System Design		(90,000)
● Capital Contributions Rebudget: Police Communications Emergency Uninterrupted Power Supply		(3,551,000)
● Capital Contributions Rebudget: Police Communications Fire Protection System Upgrade		(2,866,000)
● Capital Contributions Rebudget: South San José Police Substation		(300,000)
● Capital Contributions Rebudget: TRAIL: San Tomas Aquino Pedestrian Improvements		(100,000)
● Capital Contributions Rebudget: United States Patent and Trademark Office - Tenant Improvements Project		(3,000,000)
● Capital Contributions: Alviso Park Improvements		(100,000)
● Capital Contributions: Alviso Park Master Plan		(80,000)
● Capital Contributions: Animal Care and Services Fire Alarm and Security Upgrade		(225,000)
● Capital Contributions: Animal Care and Services Waterproofing		(800,000)
● Capital Contributions: Arc Flash Hazard Analysis		(350,000)
● Capital Contributions: Children's Discovery Museum Fencing		(350,000)
● Capital Contributions: City Hall Audio Visual Upgrade		(500,000)
● Capital Contributions: City Hall Chiller Media Replacement		(250,000)
● Capital Contributions: City-Wide Building Assessment		(400,000)
● Capital Contributions: History Park Safety and Security		(175,000)

General Fund Capital, Transfers, Reserves

Budget Reconciliation

(2015-2016 Adopted to 2016-2017 Proposed)

Base Adjustments	Positions	General Fund (\$)
One-Time Prior Year Expenditures Deleted		
● Capital Contributions: History San José - Minor Renovations		(30,000)
● Capital Contributions: Mexican Heritage Plaza Building Management System Upgrade		(300,000)
● Capital Contributions: Pavement Maintenance Program		(8,000,000)
● Capital Contributions: Permit Center Breakroom and Restrooms		(570,000)
● Capital Contributions: Plaza de Cesar Chavez Stage Canopy		(210,000)
● Capital Contributions: Police Administration Building - Employee Parking Lot Perimeter Fencing		(300,000)
● Capital Contributions: Police Administration Building Roof Replacement		(350,000)
● Capital Contributions: Police Fleet Management System		(400,000)
● Capital Contributions: San José Museum of Art - Minor Renovations		(50,000)
● Capital Contributions: San José Museum of Art Roof Replacement		(150,000)
● Capital Contributions: The Tech Museum Minor Renovations		(55,000)
● Capital Contributions: The Tech Museum Cooling Tower Replacement - Design		(25,000)
● Capital Contributions: The Tech Museum Terrazzo Floor Replacement		(150,000)
● Capital Contributions: United States Patent and Trademark Office - Tenant Improvements Project		(3,434,000)
● Earmarked Reserves Rebudget: Artificial Turf Replacement Reserve		(450,000)
● Earmarked Reserves Rebudget: Budget Stabilization Reserve		(10,000,000)
● Earmarked Reserves Rebudget: Building Development Fee Program Reserve		(22,288,697)
● Earmarked Reserves Rebudget: Cultural Facilities Maintenance Reserve		(1,202,000)
● Earmarked Reserves Rebudget: Development Fee Programs Technology Reserve		(4,495,000)
● Earmarked Reserves Rebudget: Fire Development Fee Program Reserve		(5,901,229)
● Earmarked Reserves Rebudget: Fiscal Reform Plan Implementation Reserve		(2,437,000)
● Earmarked Reserves Rebudget: General Plan Update Reserve		(643,014)
● Earmarked Reserves Rebudget: Planning Development Fee Program Reserve		(1,262,390)
● Earmarked Reserves Rebudget: Police Department Staffing/Operations Reserve		(11,042,200)
● Earmarked Reserves Rebudget: Police Property Facility Relocation Reserve		(500,000)

General Fund Capital, Transfers, Reserves

Budget Reconciliation

(2015-2016 Adopted to 2016-2017 Proposed)

	Positions	General Fund (\$)
Base Adjustments		
One-Time Prior Year Expenditures Deleted		
● Earmarked Reserves Rebudget: Public Works Development Fee Program Reserve		(5,045,715)
● Earmarked Reserves Rebudget: Retiree Healthcare Solutions Reserve		(6,195,000)
● Earmarked Reserves Rebudget: Salaries and Benefits Reserve		(5,225,000)
● Earmarked Reserves Rebudget: Sick Leave Payments Upon Retirement Reserve		(6,000,000)
● Earmarked Reserves Rebudget: Workers' Compensation/General Liability Catastrophic Reserve		(15,000,000)
● Earmarked Reserves: 2016-2017 Long Range Planning Project Staffing Reserve		(110,000)
● Earmarked Reserves: Silicon Valley Regional Communications System Reserve		(3,000,000)
● Earmarked Reserves: Staffing for Adequate Fire and Emergency Response (SAFER) 2014 Grant Reserve		(1,950,000)
One-Time Prior Year Expenditures Subtotal:	0.00	(153,576,245)
Technical Adjustments to Costs of Ongoing Activities		
● Capital Contributions: Fire Apparatus Replacement		(250,000)
● Capital Contributions: Unanticipated/Emergency Maintenance		50,000
● Transfers to Other Funds: City Hall Debt Service Fund		865,424
● Transfers to Other Funds: Community Facilities Revenue Fund/Hayes Mansion		(300,000)
● Transfers to Other Funds: Downtown Property and Business Improvement District Fund		21,680
● Transfers to Other Funds: Municipal Golf Course Fund		(400,000)
● Earmarked Reserves: Air Service Incentive Program Reserve		100,000
● Earmarked Reserves: Artificial Turf Capital Replacement Reserve		25,000
● Earmarked Reserves: Cultural Facilities Capital Maintenance Reserve		3,506,000
● Earmarked Reserves: Deferred Infrastructure and Maintenance Reserve		800,000
● Earmarked Reserves: Employee Market Competitiveness Reserve		(500,000)
● Earmarked Reserves: General Plan Update Reserve		75,711
● Earmarked Reserves: New Library Maintenance and Operations Reserve		11,000
● Earmarked Reserves: New Parks and Recreation Facilities Maintenance and Operations Reserve		354,000
● Earmarked Reserves: New Police Maintenance and Operations Reserve		1,300,000

General Fund Capital, Transfers, Reserves

Budget Reconciliation

(2015-2016 Adopted to 2016-2017 Proposed)

	Positions	General Fund (\$)
Base Adjustments		
Technical Adjustments to Costs of Ongoing Activities		
• Earmarked Reserves: New Traffic Infrastructure Assets Maintenance and Operations Reserve		199,000
• Earmarked Reserves: Police Department Staffing/Operations Reserve		(382,200)
• Earmarked Reserves: Salaries and Benefits Reserve adjustment		(486,193)
• Contingency Reserve		500,000
Technical Adjustments Subtotal:	0.00	5,489,422
2015-2016 Forecast Base Budget:	0.00	80,215,144
Budget Proposals Recommended		
Capital Contributions		
1. Capital Contributions: Animal Care and Services - Various Improvements		340,000
2. Capital Contributions: Arc Flash Hazard Analysis		360,000
3. Capital Contributions: Children's Discovery Museum Skylight Replacement		20,000
4. Capital Contributions: City Hall and Employee Garage Security Upgrades		325,000
5. Capital Contributions: City Hall Audio/Visual Upgrade		275,000
6. Capital Contributions: City Hall HVAC Control System Replacement		5,000,000
7. Capital Contributions: City-Wide Buildings Assessments		300,000
8. Capital Contributions: Hammer Theatre Miscellaneous HVAC and Electrical Upgrades		200,000
9. Capital Contributions: History San José - Fallon House Elevator and Ramp Replacement		100,000
10. Capital Contributions: History San José - Pacific Hotel - Fire and Intrusion Alarm		250,000
11. Capital Contributions: Mexican Heritage Plaza Roof Repairs		25,000
12. Capital Contributions: Municipal Garage LED Lighting Upgrade		85,000
13. Capital Contributions: San José Municipal Stadium Improvements		270,000
14. Capital Contributions: San José Stage Company		1,000,000
15. Capital Contributions: The Tech Museum Controls Module Improvements		250,000
16. Capital Contributions: Vietnamese-American Community Center Planning and Fundraising		300,000
Capital Contributions Subtotal:	0.00	9,100,000
Earmarked Reserves		
1. Earmarked Reserves: 2017-2018 Future Deficit Reserve		4,131,000
2. Earmarked Reserves: Airport Attraction Reserve		850,000
3. Earmarked Reserves: Budget Stabilization Reserve		2,500,000

General Fund Capital, Transfers, Reserves

Budget Reconciliation

(2015-2016 Adopted to 2016-2017 Proposed)

	Positions	General Fund (\$)
<hr/> Budget Proposals Recommended <hr/>		
Earmarked Reserves		
4. Earmarked Reserves: Deferred Infrastructure and Maintenance Reserve Elimination		(800,000)
5. Earmarked Reserves: Essential Services Reserve		2,500,000
6. Earmarked Reserves: Intergovernmental Relations Reserve		200,000
7. Earmarked Reserves: New Library Maintenance and Operations Reserve Elimination		(11,000)
8. Earmarked Reserves: New Parks and Recreation Facilities Maintenance and Operations Reserve Elimination		(354,000)
9. Earmarked Reserves: New Police Maintenance and Operations Reserve Elimination		(1,300,000)
10. Earmarked Reserves: New Traffic Infrastructure Assets Maintenance and Operations Reserve Elimination		(199,000)
11. Earmarked Reserves: Office of Immigrant Affairs Reserve		250,000
12. Earmarked Reserves: Silicon Valley Regional Communications System Reserve		1,375,745
Earmarked Reserves Subtotal:	0.00	9,142,745
Contingency Reserve		
1. Contingency Reserve		1,000,000
Contingency Reserve Subtotal:	0.00	1,000,000
Total Budget Proposals Recommended	0.00	19,242,745
2016-2017 Proposed Budget Total	0.00	99,457,889

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Capital Contributions		
1. Capital Contributions: Animal Care and Services - Various Improvements		340,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$340,000 for various improvements at the Animal Care and Services Shelter. These improvements include renovating the animal intake area (\$240,000), painting the main adoption gallery (\$60,000), and improving the landscaping in the interior/exterior courtyard (\$40,000). Project elements will include expanding the animal intake area with segregated areas for cat and dog intake, installing isolation cages and adding sinks for employees to keep their hands clean; replacing the gallery's wallpaper in the main adoption gallery with new paint; and landscaping improvements to improve the overall look of the facility and address a rodent issue with existing landscaping. The improvements will provide a safer and more effective facility. (Ongoing costs: \$0)</p>		
2. Capital Contributions: Arc Flash Hazard Analysis		360,000
<i>Strategic Support CSA</i>		
<p>This project provides second year funding to continue an Arc Flash Hazard Analysis at City facilities to address potential compliance concerns with the National Fire Protection Association (NFPA) 70E requirements. An arc is produced by the flow of electrical current through ionized air after an initial short circuit. Arcs produce extremely high temperatures, up to 35,000 degrees Fahrenheit, and the blast can produce up to 2,100 pounds per square inch of pressure (PSI). A third year of funding will be needed and is expected to be brought forward as part of next year's budget process. The results of the analysis will prioritize any future projects that might be necessary to mitigate potentially hazardous conditions. (Ongoing costs: \$0)</p>		
3. Capital Contributions: Children's Discovery Museum Skylight Replacement		20,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$20,000 to replace the skylight (roof window) at the Children's Discovery Museum due to leaks that have developed as a result of age. Water infiltration can lead to mold development and ultimately to interruptions to the use of the facility. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Capital Contributions		
4. Capital Contributions: City Hall and Employee Garage Security Upgrades		325,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$325,000 for City Hall and Employee Garage Security upgrades. These upgrades will include installation of additional video cameras, lighting, and a security gate on the City Hall Plaza, which will be installed at the back side of the Rotunda and the Wing. Additional video cameras and elevator card access will also be installed at the Employee Parking Garage. This project will improve safety at City Hall and Employee Parking Garage. (Ongoing costs: \$0)</p>		
5. Capital Contributions: City Hall Audio/Visual Upgrade		275,000
<i>Strategic Support CSA</i>		
<p>This project provides second year funding to continue the upgrade of the audio/visual system at City Hall in the Council Chambers and Rotunda. This project will include the upgrade of core audio/visual controls, core video distribution, display equipment, transmission systems, the Rotunda audio system, and switching the network infrastructure. This project is needed to optimize system efficiencies and reliability, and improve audio and visual coverage by minimizing system failures and unplanned downtime. (Ongoing costs: \$0)</p>		
6. Capital Contributions: City Hall HVAC Control System Replacement		5,000,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$5.0 million for replacement of the HVAC control system in City Hall with a new up-to-date control system. This is a two-phase project. The first phase will include extensive system evaluation, preliminary design, and detailed cost estimates. The second phase will include plans and specifications, parts acquisition, and installation. Replacement parts for the current HVAC system are no longer manufactured, leaving the equipment at risk for failure. (Ongoing costs: \$0)</p>		
7. Capital Contributions: City-Wide Buildings Assessments		300,000
<i>Strategic Support CSA</i>		
<p>This project provides second year (of a three year program) funding of \$300,000 to conduct building inspection and evaluation assessments of City-owned facilities. This project is needed to conduct building assessments of the City's most crucial building components and systems, which will help the City's facilities management staff determine and prioritize the replacement and repair needs of the City-owned building infrastructure and equipment. (Ongoing costs: \$0)</p>		

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Capital Contributions		
8. Capital Contributions: Hammer Theatre Miscellaneous HVAC and Electrical Upgrades		200,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$200,000 to upgrade the HVAC system and electrical and lighting systems at the Hammer Theatre Center. Due to the age of the Center, these systems have stopped working properly. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		
9. Capital Contributions: History San José – Fallon House Elevator and Ramp Replacement		100,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$100,000 for facility improvements at the Fallon House that is operated by History San José. These improvements include replacing an elevator lift and ramp that are beyond their useful life and have stopped working properly at the Fallon House located at the History Park. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		
10. Capital Contributions: History San José – Pacific Hotel - Fire and Intrusion Alarm		250,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$250,000 to replace the fire and intrusion alarm at the Pacific Hotel that is operated by History San José. The fire and intrusion alarm at the Pacific Hotel, which is located at the History Park, has been experiencing significant technical issues. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Capital Contributions		
11. Capital Contributions: Mexican Heritage Plaza Roof Repairs		25,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$25,000 for minor building roof repairs at the Mexican Heritage Plaza. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		
12. Capital Contributions: Municipal Garage LED Lighting Upgrade		85,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$85,000 to replace fluorescent lights with energy efficient Low Emitting Diode (LED) lights in the Municipal Fleet Garage at the Police Campus. This project will improve lighting and increase safety at the Municipal Fleet Garage. This project is supported by existing funds in the Police Department Staffing/Operations Reserve from 2015-2016 that has been set aside from savings from new police officers who receive Tier 2 retirement benefits and are to be set aside annually until 141 new sworn positions (bringing total sworn positions to 1,250) have been added to the Police Department on an ongoing basis. A portion of this reserve that is not being used in 2015-2016 is recommended to be used to support various additions in 2016-2017 in the Police Department and the lighting upgrade. (Ongoing costs: \$0)</p>		
13. Capital Contributions: San José Municipal Stadium Improvements		270,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$270,000 for various capital improvements at the San José Municipal Stadium. The improvements include replacing the sewer lines inside the stadium, fixing the perimeter fencing, and replacing a water heater. This project is necessary to repair the aging sewer lines to prevent any sanitary sewer overflows, to repair the perimeter fence to prevent break-ins and to increase safety at the stadium, and to replace the water heater that has reached the end of its useful life and has stopped working properly. (Ongoing costs: \$0)</p>		

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Capital Contributions		
14. Capital Contributions: San José Stage Company		1,000,000
<i>Strategic Support CSA</i>		
<p>As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, this action provides funding of \$1.0 million to help secure a permanent, publicly-owned site for the San José Stage Company. The site, formerly owned by the Redevelopment Agency faces the threat of sale, under the requirements of the Successor Agency to the Redevelopment Agency (SARA) and the California Department of Finance. San José Stage Company plans to potentially partner with the City to finance the acquisition and redevelopment of the parcel in order to keep this arts facility in the community. This proposal will provide funding for necessary appraisals, planning, and potential purchase of the site. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		
15. Capital Contributions: The Tech Museum Controls Module Improvements		250,000
<i>Strategic Support CSA</i>		
<p>This project provides funding of \$250,000 for replacement of a control module that is linked to the HVAC system at the Tech Museum of Innovation. This project will replace the control module to allow the recently installed chiller system to function at its designed optimal level, improving both energy and water efficiency for the building. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		
16. Capital Contributions: Vietnamese-American Community Center Planning and Fundraising		300,000
<i>Neighborhood Services CSA</i>		
<p>As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, this action provides funding of \$300,000 for planning efforts and to specifically help launch private fundraising for the development of a Vietnamese-American Community Center. Once completed, the Vietnamese-American Community Center will serve as a public gathering space for events, civic dialogue, and for provision of services and information in the Vietnamese language. This project is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)</p>		
Subtotal Capital Contributions:	0.00	9,100,000

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
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Earmarked Reserves

1. **Earmarked Reserves: 2017-2018 Future Deficit Reserve** **4,131,000**

Strategic Support CSA

This action establishes the 2017-2018 Future Deficit Reserve of \$4.1 million (and \$6.9 million ongoing). The 2017-2021 General Fund Forecast that was issued in February 2016 projected an ongoing \$11.1 million shortfall for 2017-2018. This reserve is recommended to be set aside to address this shortfall. (Ongoing costs: \$6,935,000)

2. **Earmarked Reserves: Airport Attraction Reserve** **850,000**

Community and Economic Development CSA

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, this action establishes an Airport Attraction Program Reserve of \$850,000 to promote San José as a travel destination in foreign markets. With recent growth in long-haul flights, these funds will be used to launch a concerted effort to promote San José in key markets that have international air service ties to Norman Y. Mineta San José International Airport. A Manager's Budget Addendum will be released later in the budget process that will outline a plan for the use of these funds in consultation with Team San Jose for City Council consideration. This reserve is supported by existing funds in the Cultural Facilities Capital Maintenance Reserve from 2015-2016 that was funded by the growth in the General Fund portion of the Transient Occupancy Tax revenue above the 2013-2014 base year that has been set aside for cultural and arts facilities capital replacement maintenance, per City Council direction. (Ongoing costs: \$0)

3. **Earmarked Reserves: Budget Stabilization Reserve** **2,500,000**

Strategic Support CSA

As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, this action increases the Budget Stabilization reserve by \$2.5 million (up to \$12.5 million once funding of \$10.0 million is rebudgeted from 2015-2016 and included in the Adopted Budget). Per City Council Policy 1-18, Operating Budget and Capital Improvement Program Policy, there is a goal of 10% of General Fund Operating Budget expenditures for the combination of the General Fund Contingency Reserve, Budget Stabilization Reserve, and Workers' Compensation/General Liability Catastrophic Reserve. With this change, these reserves will equate to approximately 5%. The Budget Stabilization Reserve provides budget stability when there are fluctuations that result in lower than projected revenues and/or higher than projected expenditures that cannot be re-balanced within existing budget resources in any given year. It is intended to provide a buffer, or bridge funding, to protect against reducing service levels when these fluctuations occur. (Ongoing costs: \$0)

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Earmarked Reserves		
4. Earmarked Reserves: Deferred Infrastructure and Maintenance Reserve Elimination		(800,000)
Strategic Support CSA		
This action liquidates the Deferred Maintenance/Technology Reserve set aside as part of the 2016-2017 General Fund Forecast to be allocated to deferred maintenance and technology projects approved as part of the 2016-2017 Proposed Budget. (Ongoing savings: \$0)		
5. Earmarked Reserves: Essential Services Reserve		2,500,000
Strategic Support CSA		
As directed in the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, this action establishes an Essential Services Reserve totaling \$2.5 million to fund one-time services that are not yet contained in the budget, but are of essential importance to the community and/or to establish a Participatory Budget Pilot Program for those City Council Districts that wish to opt-in to this program. These funds will be allocated later during the 2016-2017 budget process as part of the Mayor's June Budget Message for City Council consideration and eventual approval. It should be noted that the March Budget Message directed the Administration to establish this reserve at \$2.0 million. However, the Proposed Budget contains a \$500,000 increase to this reserve in order to provide additional flexibility during the City Council budget deliberation process. (Ongoing costs: \$0)		
6. Earmarked Reserves: Intergovernmental Relations Reserve		200,000
Strategic Support CSA		
This action establishes an Intergovernmental Relations Reserve of \$200,000 for potential governmental relations consultant services to provide legislative advocacy at the State level. A Manager's Budget Addendum will be released later in the budget process that will outline a plan for the use of these funds for City Council consideration. (Ongoing costs: \$200,000)		
7. Earmarked Reserves: New Library Maintenance and Operations Reserve Elimination		(11,000)
Neighborhood Services CSA		
This action liquidates the Earmarked Reserve that was established in the 2016-2017 General Fund Forecast for projected operations and maintenance expenses of \$11,000 related to the Mobile Maker(Space)ship vehicle that is scheduled to become operational in 2016-2017 and was included in the Five-Year Capital Improvement Program. These funds are allocated in the Library Department section of this document. (Ongoing savings: \$11,000)		

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Earmarked Reserves		
8. Earmarked Reserves: New Parks and Recreation Facilities Maintenance and Operations Reserve Elimination		(354,000)
<i>Neighborhood Services CSA</i>		
<p>This action liquidates the Earmarked Reserve that was established in the 2016-2017 General Fund Forecast for projected operations and maintenance expenses of \$354,000 related to new parks and recreation facilities that are scheduled to become operational in 2016-2017 including the following: Baypointe Interim Park, Communication Hill Fitness Staircase, Del Monte Park Phase III (land), Happy Hollow Park and Zoo (amusement ride and animals), Iris Change Park, Spartan Keyes (land), Tamien Park Phase I, TRAIL: Three Creeks (Ionus Street to Minnesota Avenue), and Vietnamese Cultural Heritage Garden. These funds are allocated for operations and maintenance expenses in the Parks, Recreation and Neighborhood Services Department section of this document. (Ongoing savings: \$576,000)</p>		
9. Earmarked Reserves: New Police Maintenance and Operations Reserve Elimination		(1,300,000)
<i>Public Safety CSA</i>		
<p>This action liquidates the Earmarked Reserve that was established in the 2016-2017 General Fund Forecast for projected operations and maintenance expenses of \$1.3 million related to the purchase of body worn cameras for the Police Department. These funds are allocated for operations and maintenance expenses in the Police Department section of this document. (Ongoing savings: \$1,339,000)</p>		
10. Earmarked Reserves: New Traffic Infrastructure Assets Maintenance and Operations Reserve Elimination		(199,000)
<i>Transportation and Aviation Services CSA</i>		
<p>This action liquidates the Earmarked Reserve that was established in the 2016-2017 General Fund Forecast for projected operations and maintenance expenses of \$199,000 related to new traffic infrastructure assets (traffic signals, landscaping, and street lighting) that are scheduled to become operational in 2016-2017 and were included in the Five-Year Capital Improvement Program. These funds are allocated for operations and maintenance expenses in the Transportation Department section of this document. (Ongoing savings: \$228,000)</p>		

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
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Earmarked Reserves

11. Earmarked Reserves: Office of Immigrant Affairs Reserve 250,000

Strategic Support CSA

This action establishes an Office of Immigrant Affairs (OIA) Reserve of \$250,000. This reserve sets aside one-time funding for the OIA while the Administration, with support of the Welcoming San José Steering Committee, develops a three-year immigrant integration plan that will recommend goals and objectives to create a more welcoming environment and improve the quality of life of immigrants. The Administration will recommend a Welcoming San José Plan (Plan) to the City Council in May 2016 with approval anticipated in June 2016. To ensure the Plan can be implemented, the Administration plans to allocate this reserve to support the program through the Manager's Budget Addendum process. This funding will support the implementation of the Plan and the various initiatives proposed, such as language translation and interpretation services, civic engagement, communication, education, workforce development, and connected communities. (Ongoing costs: \$0)

12. Earmarked Reserves: Silicon Valley Regional Communications System Reserve 1,375,745

Strategic Support CSA

This action increases the Silicon Valley Regional Communications System (SVRCS) Reserve (from \$3.0 million to \$4.4 million) to fully fund the City's portion of the infrastructure buildout for the SVRCS totaling \$7.5 million. The SVRCS is a multistage project coordinated by Silicon Valley Regional Interoperability Authority (SVRIA), a joint powers authority consisting of 15 member agencies, including the City of San José, whose mission is to identify, coordinate, and implement communication interoperability solutions to its member agencies by integrating voice and data communications between law enforcement, fire and rescue services, emergency medical services, and emergency management for routine operations, critical incidents and disaster response and recovery. A total need of \$24.6 million was identified to fund San José's portion of the upfront investment to build the SVRCS (\$7.5 million, with Valley Transportation Authority participation), purchase of new radios (\$14.6 million), and purchase of dispatch consoles (\$2.5 million). This proposal addresses the infrastructure build out only.

To address the \$14.6 million needed for radio replacements, the City will use grant and local funding from several sources. A total of \$10.1 million, to date, has been used to begin radio replacements. In addition, over the five-year CIP, approximately \$2.5 million is included in the Silicon Valley Regional Communications System – Radios project. After taking these year-to-date and future investments into account, the remaining unfunded amount for radio replacement is \$2.0 million.

The need for dispatch console replacements totals \$2.5 million. In 2015-2016, the City replaced two dispatch consoles for \$250,000, leaving a remaining unfunded need of \$2.3 million. (Ongoing costs: \$0)

General Fund Capital, Transfers, Reserves

Budget Changes By Program

Proposed Budget Changes	Positions	General Fund (\$)
Earmarked Reserves		
12. Earmarked Reserves: Silicon Valley Regional Communications System Reserve		
The City's total unfunded need for implementation of the SVRCS is approximately \$4.3 million. The City will continue to explore additional sources of grant funding to further defray these costs, and is working with the SVRIA to appropriately phase the contribution schedule for the SVRCS build out county-wide. (Ongoing costs: \$0)		
	Subtotal Earmarked Reserves:	0.00 9,142,745
Contingency Reserve		
1. Contingency Reserve		1,000,000
<i>Strategic Support CSA</i>		
Per City Council Policy 1-18, Operating Budget and Capital Improvement Program Policy, the General Fund Contingency Reserve is to be set at a minimum of 3% of the operating budget. This action increases the Contingency Reserve from \$34.5 million to \$35.5 million to ensure compliance with the 3% funding requirement for the 2016-2017 Budget. (Ongoing costs: \$0)		
	Subtotal Contingency Reserve:	0.00 1,000,000
2016-2017 Proposed Budget Changes Total		0.00 19,242,745

General Fund Capital, Transfers, Reserves

Budget Program: Capital Contributions City Service Area: Multiple

Detail of Costs Description

Capital Contributions	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
Neighborhood Services CSA				
Parks & Community Facilities Dev. Capital Program				
Alviso Park Improvements	\$ 0	\$ 100,000	\$ 0	\$ 0
Alviso Park Master Plan	0	80,000	0	0
Kelley House Demolition	68,271	328,000	0	0
TRAIL: San Tomas Aquino Pedestrian Improvements	0	100,000	0	0
Vietnamese-American Community Center Planning and Fundraising	0	0	0	300,000
Total Parks & Community Fac. Dev. Capital Pgm.	\$ 68,271	\$ 608,000	\$ 0	\$ 300,000
Total Neighborhood Services CSA	\$ 68,271	\$ 608,000	\$ 0	\$ 300,000
Public Safety CSA				
Public Safety Capital Program				
Fire Apparatus Replacement	\$ 2,325,738	\$ 15,853,000	\$ 3,750,000	\$ 3,750,000
Fire Facilities Remediation	104,101	253,000	0	0
South San José Police Substation	191,089	300,000	0	0
Total Public Safety Capital Program	\$ 2,620,928	\$ 16,406,000	\$ 3,750,000	\$ 3,750,000
Total Public Safety CSA	\$ 2,620,928	\$ 16,406,000	\$ 3,750,000	\$ 3,750,000
Transportation & Aviation Services CSA				
Traffic Capital Program				
Bucknall Road	\$ 2,113	\$ 0	\$ 0	\$ 0
Pavement Maintenance Program	0	8,000,000	0	0
Total Traffic Capital Program	\$ 2,113	\$ 8,000,000	\$ 0	\$ 0
Total Transportation & Aviation Services CSA	\$ 2,113	\$ 8,000,000	\$ 0	\$ 0
Strategic Support CSA				
Municipal Improvements Capital Program				
Airport West Property Caltrain Connection	\$ 0	\$ 5,973,000	\$ 0	\$ 0
Airport West Property Underground Abatement	1,000,000	0	0	0
Animal Care and Services Fire Alarm and Security Upgrade	0	225,000	0	0
Animal Care and Services - Various Improvements	0	0	0	340,000
Animal Care and Services Waterproofing	0	800,000	0	0
Arc Flash Hazard Analysis	0	350,000	0	360,000
Arena Repairs	150,829	450,000	100,000	100,000
Children's Discovery Museum Chiller Replacements	24,157	700,000	0	0
Children's Discovery Museum Fencing	0	350,000	0	0
Children's Discovery Museum Portico Reroof	29,464	220,000	0	0
Children's Discovery Museum Skylight Replacement	0	0	0	20,000
City Cultural Facilities Capital Maintenance	98,974	0	0	0
City Hall and Employee Garage Security Upgrades	0	0	0	325,000
City Hall Audio/Visual Upgrade	0	500,000	0	275,000

General Fund Capital, Transfers, Reserves

Budget Program: Capital Contributions

City Service Area: Multiple

Detail of Costs Description

Capital Contributions	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
Strategic Support CSA				
Municipal Improvements Capital Program				
City Hall Chiller Media Replacement	\$ 0	\$ 250,000	\$ 0	\$ 0
City Hall and Police Communications Uninterrupted Power Supply Capital Maintenance	150,000	200,000	200,000	200,000
City Hall Bamboo Courtyard Renovation	224,341	0	0	0
City Hall HVAC Control System Replacement	0	0	0	5,000,000
City Hall Waterproofing	110,426	1,445,000	0	0
City-Wide Buildings Assessments	0	400,000	0	300,000
Closed Landfill Compliance	359,391	350,000	350,000	350,000
Downtown Ice Rink Improvements	100,000	0	0	0
Fuel Tank Monitoring	38,589	50,000	50,000	50,000
Hammer Theatre Miscellaneous HVAC and Electrical Upgrades	0	0	0	200,000
History Park Safety and Security	0	175,000	0	0
History San José - Fallon House Elevator and Ramp Replacement	0	0	0	100,000
History San José - Minor Renovations	0	30,000	0	0
History San José - Pacific Hotel - Fire and Intrusion Alarm	0	0	0	250,000
Mexican Heritage Plaza Building Management System Upgrade	0	300,000	0	0
Mexican Heritage Plaza Roof Repairs	0	0	0	25,000
Municipal Garage LED Lighting Upgrade	0	0	0	85,000
Municipal Garage Repainting	114,577	0	0	0
Permit Center Breakroom and Restrooms	0	570,000	0	0
Plaza de Cesar Chavez Stage Canopy	0	210,000	0	0
Police Administration Building Critical Repairs	0	0	0	0
Police Administration Building - Employee Parking Lot Perimeter Fencing	0	300,000	0	0
Police Administration Building Firing Range Lighting	36,648	0	0	0
Police Administration Building Generator Replacement	321,245	88,000	0	0
Police Administration Building HVAC Controls Replacement	70,851	0	0	0
Police Administration Building Roof Replacement	0	350,000	0	0
Police Administration Building Security Upgrades	599,405	117,000	0	0
Police Administration Building Visitors Parking Lot and Campus Asphalt Repairs	115,187	0	0	0
Police Administration Building/Police Communications Center Chiller Replacements	1,493,262	500,000	0	0
Police Administration Building/Police Communications Center Exterior Waterproofing	350,000	0	0	0

General Fund Capital, Transfers, Reserves

Budget Program: Capital Contributions

City Service Area: Multiple

Detail of Costs Description

Capital Contributions	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
Strategic Support CSA				
Municipal Improvements Capital Program				
Police Communications Center Electrical System Upgrade	\$ 321,348	\$ 1,246,000	\$ 0	\$ 0
Police Communications Center Elevator Retrofit	0	595,000	0	0
Police Communications Center Redundant Power Circuitry System Design	115,663	90,000	0	0
Police Communications Center Parking Deck and Ramp Restoration	54,909	0	0	0
Police Communications Emergency Uninterrupted Power Supply	50,580	3,551,000	0	0
Police Communications Fire Protection System Upgrade	114,441	2,866,000	0	0
Police Fleet Management System	0	400,000	0	0
San José Municipal Stadium Improvements	0	0	0	270,000
San José Museum of Art - Minor Renovations	0	50,000	0	0
San José Museum of Art Roof Replacement	0	150,000	0	0
San José Stage Company	0	0	0	1,000,000
Silicon Valley Regional Communications System Infrastructure Payment	3,130,000	0	0	0
The Tech Museum Cooling Tower Replacement - Design	0	25,000	0	0
The Tech Museum Controls Module Improvements	0	0	0	250,000
The Tech Museum - Minor Renovations	0	55,000	0	0
The Tech Museum Terrazzo Floor Replacement	0	150,000	0	0
Unanticipated/Emergency Maintenance	482,553	750,000	800,000	800,000
United States Patent and Trademark Office - City Staff Relocation	1,880,110	0	0	0
United States Patent and Trademark Office - Tenant Improvements Project	4,328,279	6,434,000	0	0
Total Municipal Improvements Capital Program	\$ 15,865,229	\$ 31,265,000	\$ 1,500,000	\$ 10,300,000
Total Strategic Support CSA	\$ 15,865,229	\$ 31,265,000	\$ 1,500,000	\$ 10,300,000
TOTAL CAPITAL CONTRIBUTIONS	\$ 18,556,541	\$ 56,279,000	\$ 5,250,000	\$ 14,350,000

General Fund Capital, Transfers, Reserves

Budget Program: Transfers to Other Funds

City Service Area: Multiple

Detail of Costs Description

Transfers to Other Funds	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
<i>Community & Economic Development CSA</i>				
Arena Enhancement Fund	\$ 1,000,000	\$ 0	\$ 0	\$ 0
Arena Reserve Fund	250,000	750,000	750,000	750,000
Business Improvement District Fund	10,000	10,000	10,000	10,000
Economic Development Administration Loan Fund	165,000	0	0	0
Ice Centre Revenue Fund - Former RDA SERAF Loan Repayment	2,029,673	0	0	0
Total Community & Economic Develop. CSA	\$ 3,454,673	\$ 760,000	\$ 760,000	\$ 760,000
<i>Environmental & Utility Services</i>				
Sewage Treatment Plant Connection Fee Fund - Former RDA SERAF Loan Repayment	\$ 5,074,182	\$ 0	\$ 0	\$ 0
Total Environmental & Utility Services CSA	\$ 5,074,182	\$ 0	\$ 0	\$ 0
<i>Neighborhood Services CSA</i>				
Municipal Golf Course Fund	\$ 2,200,000	\$ 2,600,000	\$ 2,200,000	\$ 2,200,000
Parks C&C Tax Fund - Council District 10	85,000	0	0	0
Subdivision Park Trust Fund - Former RDA SERAF Loan Repayment	3,044,508	0	0	0
Total Neighborhood Services CSA	\$ 5,329,508	\$ 2,600,000	\$ 2,200,000	\$ 2,200,000
<i>Transportation & Aviation Services CSA</i>				
Downtown Property and Bus Impvt District Fund	\$ 695,415	\$ 705,327	\$ 727,007	\$ 727,007
Maintenance Assessment District #2	2,408	2,408	2,408	2,408
Maintenance Assessment District #8	2,353	2,353	2,353	2,353
Maintenance Assessment District #9	23,480	23,480	23,480	23,480
Maintenance Assessment District #11	6,354	6,354	6,354	6,354
Maintenance Assessment District #15	16,636	16,636	16,636	16,636
Maintenance Assessment District #19	6,195	6,195	6,195	6,195
Maintenance Assessment District #20	21,461	21,461	21,461	21,461
Maintenance Assessment District #21	8,996	8,996	8,996	8,996
Maintenance Assessment District #22	35,223	35,223	35,223	35,223
Total Transportation & Aviation Services CSA	\$ 818,521	\$ 828,433	\$ 850,113	\$ 850,113

General Fund Capital, Transfers, Reserves

Budget Program: Transfers to Other Funds

City Service Area: Multiple

Detail of Costs Description

Transfers to Other Funds	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4
<i>Strategic Support CSA</i>				
City Hall Debt Service Fund	\$ 17,741,359	\$ 18,186,173	\$ 19,051,597	\$ 19,051,597
Communications Construction and Convey Tax Fund	237,500	0	0	0
Community Facilities Revenue Fund/Hayes Mansion	3,100,000	3,700,000	3,400,000	3,400,000
Vehicle Maint. and Ops. Fund/General Fleet	1,000,000	1,000,000	1,000,000	1,000,000
Vehicle Replacement				
<i>Total Strategic Support CSA</i>	\$ 22,078,859	\$ 22,886,173	\$ 23,451,597	\$ 23,451,597
TOTAL TRANSFERS TO OTHER FUNDS	\$ 36,755,743	\$ 27,074,606	\$ 27,261,710	\$ 27,261,710

Budget Program: Earmarked Reserves

City Service Area: Multiple

Detail of Costs Description

Earmarked Reserves	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4	Type of Reserve*
Community & Economic Development CSA					
2015-2016 Homeless Rapid Rehousing Reserve	N/A	\$ 110,000	\$ 0	\$ 0	
Airport Attraction Reserve	N/A	0	0	850,000	C
Building Development Fee Program Reserve	N/A	22,288,697	0	0	
Development Fee Programs Technology Reserve	N/A	4,495,000	0	0	
Fire Development Fee Program Reserve	N/A	5,901,229	0	0	
General Plan Update Reserve	N/A	807,303	240,000	240,000	B
Planning Development Fee Program Reserve	N/A	1,262,390	0	0	
Public Works Development Fee Program Reserve	N/A	5,045,715	0	0	
Total Community & Economic Develop. CSA	N/A	\$ 39,910,334	\$ 240,000	\$ 1,090,000	
Neighborhood Services CSA					
Artificial Turf Capital Replacement Reserve	N/A	\$ 650,000	\$ 225,000	\$ 225,000	B
New Library Maintenance and Operations Reserve	N/A	0	11,000	0	
New Parks and Recreation Facilities Maintenance and Operations Reserve	N/A	0	354,000	0	
Total Neighborhood Services CSA	N/A	\$ 650,000	\$ 590,000	\$ 225,000	
Public Safety CSA					
New Police Maintenance and Operations Reserve	N/A	\$ 0	\$ 1,300,000	\$ 0	
Police Department Staffing/Operations Reserve	N/A	11,424,400	0	0	
Police Property Facility Relocation Reserve	N/A	500,000	0	0	
Staffing for Adequate Fire and Emergency Response (SAFER) 2014 Grant Reserve	N/A	1,950,000	0	0	
Total Public Safety CSA	N/A	\$ 13,874,400	\$ 1,300,000	\$ 0	
Transportation & Aviation Services CSA					
Air Service Incentive Program Reserve	N/A	\$ 400,000	\$ 500,000	\$ 500,000	C
New Traffic Infrastructure Assets Maintenance and Operations Reserve	N/A	0	199,000	0	
Total Transportation & Aviation Services CSA	N/A	\$ 400,000	\$ 699,000	\$ 500,000	
Strategic Support CSA					
2017-2018 Future Deficit Reserve	N/A	\$ 0	\$ 0	\$ 4,131,000	A
Budget Stabilization Reserve	N/A	10,000,000	0	2,500,000	A
Cultural Facilities Capital Maintenance Reserve	N/A	3,644,000	5,948,000	5,948,000	C
Deferred Infrastructure and Maintenance Reserve	N/A	0	800,000	0	
Employee Market Competitiveness Reserve	N/A	1,250,000	750,000	750,000	C
Essential Services Reserve	N/A	0	0	2,500,000	C
Fiscal Reform Plan Implementation Reserve	N/A	2,437,000	0	0	
Intergovernmental Relations Reserve	N/A	0	0	200,000	C
Office of Immigrant Affairs Reserve	N/A	0	0	250,000	C
Retiree Healthcare Solutions Reserve	N/A	6,195,000	0	0	
Salaries and Benefits Reserve	N/A	8,587,627	2,876,434	2,876,434	C
Sick Leave Payments Upon Retirement Reserve	N/A	6,000,000	0	0	

Budget Program: Earmarked Reserves

City Service Area: Multiple

Detail of Costs Description

Earmarked Reserves	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4	Type of Reserve*
<i>Strategic Support CSA</i>					
Silicon Valley Regional Communications System Reserve	N/A	3,000,000	0	1,375,745	C
Workers' Compensation/General Liability Catastrophic Reserve	N/A	15,000,000	0	0	
<i>Total Strategic Support CSA</i>	N/A	\$ 56,113,627	\$ 10,374,434	\$ 20,531,179	
TOTAL EARMARKED RESERVES	N/A	\$ 110,948,361	\$ 13,203,434	\$ 22,346,179	

*Type of Reserve:

A: Contingency/Safety Net Reserve (set aside to address unanticipated circumstances arising from financial and/or public emergencies, to provide budget stability, and to address particular risks associated with potential claims against the City).

B: Restricted Reserve (set aside for specified purpose from a restricted funding source).

C: Programmatic Reserve (set aside to deliver a particular program/project, many are multi-year projects).

Budget Program: Contingency Reserves

City Service Area: Strategic Support

Detail of Costs Description

Contingency Reserve	2014-2015 Actual 1	2015-2016 Adopted 2	2016-2017 Forecast 3	2016-2017 Proposed 4	Type of Reserve*
Strategic Support CSA					
Contingency Reserve	N/A	\$ 34,000,000	\$ 34,500,000	\$ 35,500,000	A
Total Strategic Support CSA	N/A	\$ 34,000,000	\$ 34,500,000	\$ 35,500,000	
<hr/>					
TOTAL CONTINGENCY RESERVE	N/A	\$ 34,000,000	\$ 34,500,000	\$ 35,500,000	

*Type of Reserve:

A: Contingency/Safety Net Reserve (set aside to address unanticipated circumstances arising from financial and/or public emergencies, to provide budget stability, and to address particular risks associated with potential claims against the City).

B: Restricted Reserve (set aside for specified purpose from a restricted funding source).

C: Programmatic Reserve (set aside to deliver a particular program/project, many are multi-year projects).