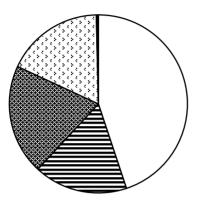
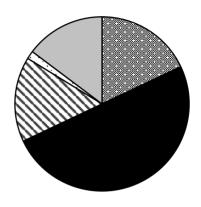
# PUBLIC SAFETY 2019-2023 Capital Improvement Program

# 2018-2019 Proposed Source of Funds



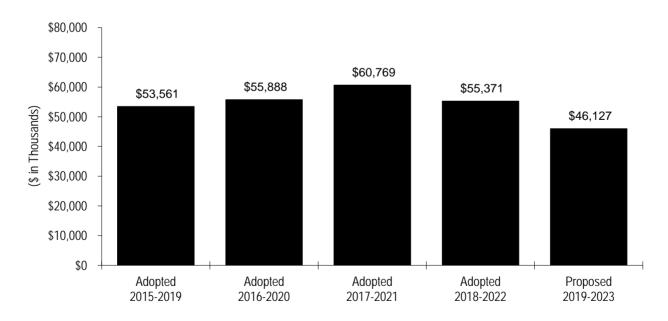
- □ Beginning Fund Balance
- Fees, Charges, and Taxes
- Contributions, Loans and Transfers
- □ Sale of Bonds
- Miscellaneous and Interest Income

#### 2018-2019 Proposed Use of Funds



- Construction
- Non-Construction
- Reserves
- □ Contributions, Loans and Transfers
- Ending Fund Balance

#### **CIP History**





## 2019-2023 Proposed Capital Improvement Program

#### North

- **A)** Fire Station 3 Remediation
- **B)** Fire Station 4 Remediation
- **C)** Fire Station 30 Remediation
- **D)** Fire Station 29 Generator
- **E)** Fire Station 14 Carpet Removal





## 2019-2023 Proposed Capital Improvement Program

#### South

- **F)** Fire Station 37 (Willow Glen)
- **G)** Fire Station 9 Remediation
- **H)** Fire Station 13 Remediation





# 2019-2023 Proposed Capital Improvement Program Overview

#### INTRODUCTION

The Public Safety Capital Program funds capital improvements for the Fire Department to effectively provide emergency services.

PUBLIC SAFETY CAPITAL ASSETS						
Fire Stations	33					
Fire Apparatus	213					

The 2019-2023 Proposed Public Safety Capital Improvement Program (CIP) totals \$46.1 million, of which \$18.8 million is budgeted in 2018-2019. This program is part of the Public Safety City Service Area and supports the following outcome: *The Public Feels Safe Anywhere, Anytime in San José.* 

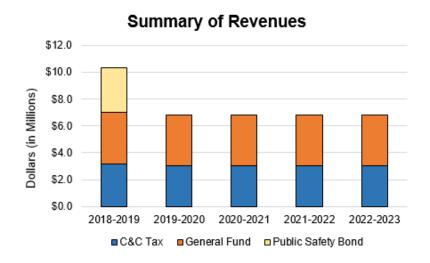
#### PROGRAM PRIORITIES AND OBJECTIVES

In alignment with the goals of the Envision San José 2040 General Plan, the objective of the Public Safety Capital Program is to provide, maintain, and improve facilities and equipment that support the delivery of effective emergency services to the City of San José residents and visitors. The priorities in the 2019-2023 Proposed CIP include:

- Investments in fire facilities that address infrastructure repairs and backlog issues and improve functionality;
- Investments in fire apparatus and equipment that ensure fire personnel are equipped to respond to emergencies in an effective and timely manner; and
- Investments in technology and new facilities that improve emergency response.

#### **SOURCES OF FUNDING**

Revenue for the Public Safety Capital Program in the 2019-2023 Proposed CIP is derived from three primary sources: contributions from the General Fund (\$18.8 million) for fire apparatus replacements; the Fire Construction and Conveyance (C&C) Tax Fund (\$15.3 million); and the Neighborhood Security Bond Fund (\$3.3 million).



# 2019-2023 Proposed Capital Improvement Program Overview

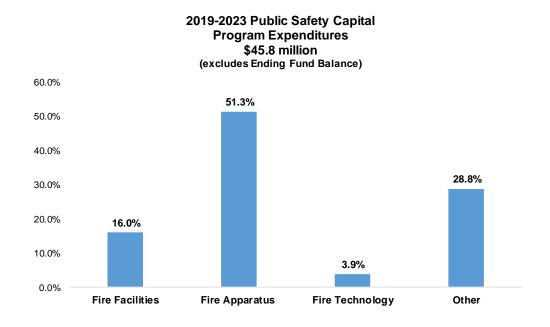
#### **SOURCES OF FUNDING**

The 2018-2019 Proposed Capital Budget estimate for C&C taxes is \$38.0 million, of which 8.4% (\$3.2 million) is allocated to the Public Safety Capital Program. Approximately 99% of the C&C tax is derived from a transfer tax imposed upon each transfer of real property, with the remaining 1% generated from a construction tax levied on most types of construction. The 2019-2023 CIP assumes 2017-2018 C&C revenues of \$42.0 million will fall short of the 2016-2017 receipts of \$43.3 million by approximately 3%, decrease again in 2018-2019 to \$38.0 million, and will remain flat at \$36.0 million for each year of the CIP. Over the five years of the CIP, collections allocated to the Public safety Capital Program will total \$15.3 million. For additional information regarding C&C Tax revenue, please refer to the Construction and Conveyance Tax section of the Summary of Capital Improvement Program Revenues, which is in the Summary Information (Section III) of this CIP.

The March 2002 Neighborhood Security Act Bond Measure authorized the City to issue General Obligation Bonds in an amount not to exceed \$159 million to fund capital projects in the Police and Fire Departments. The 2019-2023 CIP includes the remaining \$4.9 million from the Neighborhood Security Act Bond Measure (including the final issuance of \$3.3 million anticipated in 2018-2019) that will be spent to address needed capital repairs at fire stations. Assessments on the property taxes of San José residents are used to support these obligations.

#### **PROGRAM HIGHLIGHTS**

The Public Safety Capital Program's expenditures are organized to show the use of funds in several categories. For further information on the program's individual projects, please refer to the Detail Pages.



# 2019-2023 Proposed Capital Improvement Program Overview

#### **PROGRAM HIGHLIGHTS**

#### Public Safety Bond Projects/Fire Facilities Remediation

The projects in the Public Safety Bond Program that were approved as part of the Neighborhood Security Act Bond Measure included the construction and renovation of Police and Fire facilities. Fire Station 37 is the last project to be completed. In 2016-2017, the remaining Neighborhood Security Bond funds of \$4.5 million were set aside as a reserve for Fire Station 37 (Willow Glen)/Other Capital Projects along with an Earmarked Reserve for Fire Station 37 Construction (\$960,000) in the General Fund funded from the local Sales Tax measure, Measure B, approved in June 2016. However, with construction costs currently estimated at over \$10 million; fixtures, furniture, and equipment costs of \$540,000; and a new fire engine and related equipment costs of \$800,000, the Fire Station 37 project is approximately \$5.3 million underfunded. In addition, the new fire station will require ongoing funding of approximately \$3.7 million per year for personnel, operating, and maintenance costs once Fire Station 37 is built. As directed in the City Council approved Mayor's March Budget Message for Fiscal Year 2016-2017, the Administration will need to return to the City Council with a multi-year funding strategy to fully fund the construction of Fire Station 37 by 2019. This strategy is contingent on the development of a more efficient and cost recovery emergency and medical response model developed jointly by the County of Santa Clara and the City that has improved cost recovery. Therefore, the construction of Station 37 is deferred until sufficient funding is identified and approved by the City Council.

Because Fire Station 37 is not moving forward at this time due to capital and operating funding shortage, a funding shift was made in 2017-2018 to reallocate the Neighborhood Security Act Bond funds to eligible fire station capital projects that would otherwise be funded in the Fire C&C Tax Fund and allocate the C&C funds to a Fire Station 37 Reserve. This allowed the Neighborhood Security Act Bond funds to be used while preserving funding for Fire Station 37. The remaining Neighborhood Security Bond funds will address critical capital improvement projects at fire stations identified in the life cycle and condition assessment reports conducted in April 2013 and later expanded in 2014-2015. These assessment reports allowed for the prioritization and budget estimates to be developed for remediation and rehabilitation of various fire stations. Additional life cycle and condition assessments were conducted in 2015-2016 to cover additional fire stations and to provide more in-depth analysis on facility condition. Remediation work at Fire Station 22 is anticipated to be completed in summer 2018. Remediation work for remaining Fire Stations 3, 4, 9, 30, and 14 is programmed for 2018-2019 and 2019-2020.

The Fire Station 37 (Construction) Reserve in the Fire C&C Tax Fund is programmed to reach \$4.6 million by 2023, but this still results in a projected capital funding deficit of at least \$7.0 million. As Fire C&C funding becomes available, the Fire Station 37 (Construction) Reserve will continue to be prioritized and funding will be allocated to this reserve. However, staff is exploring other financing options to fill the funding gap such as the general obligation bond discussed in the 2018-2019 Mayor's March Budget Message.

# 2019-2023 Proposed Capital Improvement Program Overview

#### PROGRAM HIGHLIGHTS

#### Fire Apparatus Replacement

The City's long term investment in fire apparatus has significantly improved the reliability of the Fire Department's fleet and their ability to respond to emergencies in accordance with established response time performance measures. The replacement of fire engines, aerial ladder trucks, brush patrols, water tenders, and other emergency response apparatus is planned in accordance with the Fire Apparatus Replacement Policy. The 2019-2023 CIP includes \$23.5 million for fire apparatus replacement, of which \$6.9 million is budgeted in 2018-2019. This allocation is funded by annual contributions of \$3.8 million from the General Fund and \$400,000 from the Fire C&C Tax Fund, as well as the rebudget of \$2.7 million in the Fire C&C Tax Fund from 2017-2018 to 2018-2019.

Table below summarizes the schedule of replacement in this CIP.

Apparatus Programmed for					
Replacement	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Engines	4	3	0	0	0
Trucks	0	1	0	2	1
Other Emergency Response	4	6	2	9	7
Apparatus*					
Auxiliary Emergency Response	3	0	0	0	0
Vehicles**					

<sup>\*</sup> Includes Medic Units (Currently deployed as Squads Units under Pilot Program), Urban Search and Rescue, Hazardous Materials, Brush Patrols, Type 3 Fire Engines

#### Emergency Response Times

The 2019-2023 Proposed CIP will continue the Fire Station Alerting System project. This Internet Protocol (IP)-based alerting system with text-to-speech broadcasts is expected to reduce response times. The system allows the broadcast of an event to happen immediately upon the unit assignment with less than a one second delay because the vocal alarm uses an IP pathway that does not need to wait for the dispatch channel to be clear. This system has been effective in reducing call processing time, and consequently overall response time, by an average of approximately 30 seconds per call during the first year of implementation with other organizations of a similar size and call volume to those of the City of San José, compared to the current call processing time of 120 seconds. Following a system test at a select number of fire stations, installation of needed system hardware at each fire station as well as redundant connectivity to ensure the reliability in the event of a primary connection outage will be completed in the coming year, finalizing the implementation of the IP-based alerting system.

Work continues on the Emergency Vehicle Preemption Service at all signalized intersections to help improve response times to fire and medical emergencies. Integration with the Transportation

<sup>\*\*</sup> Includes Emergency Utility Vehicles (1 ton trucks used to transport equipment, tools, and other items as needed)

# 2019-2023 Proposed Capital Improvement Program Overview

Department's (DOT) traffic management controls system and the automated vehicle location features that exist in the Fire Department's Computer Aided Dispatch (CAD) System, combined with minor software upgrades, will allow the CAD system to communicate fire apparatus' location information to the traffic management control system. The system will then remotely activate emergency vehicle signal preemption service along a response route within a four-second or less resolution, compared to the current rate of 120 seconds. In May 2018, a pilot program will be initiated to test the system at three fire stations (8, 18, and 26). In addition, 25 intersections will receive hardware updates to allow them to function with the new system. Following the pilot program and signal upgrades, the system will be rolled out to the remaining fire stations in summer 2018, and ultimately to the Police Department as well.

#### Facilities Improvements

The 2019-2023 Proposed CIP includes \$2,125,000 for much-needed improvements to aging fire stations, which reflects an additional \$275,000 above the 2018-2022 Adopted CIP. The additional funding will primarily address the removal of carpet at Fire Stations 9 and 14 as part of the priority to minimize carcinogenic exposure. The removal of carpet will allow routine wet-mop decontamination of living areas exposed to diesel fume and other particulates. The Fire Department will also continue to perform routine maintenance and repairs on fires stations as well as significant capital improvements on fire station assets nearing end-of-life.

#### Personal Protective Equipment

The 2019-2023 Proposed CIP includes \$1.8 million for the Personal Protective Equipment Program, which reflects an additional \$220,000 in 2018-2019 and \$200,000 annually for the purchase of turnout ensemble, moving the department closer to the 10-year replacement cycle recommended by the National Fire Protection Association (NFPA) and the Occupational Safety Health Administration (OSHA). OSHA is in the process of adopting a new PPE standard requiring replacement of turnout ensemble on a ten-year cycle. The initial estimate to fund the 10-year replacement cycle for Personal Protective Equipment is \$520,000 annually. The commitment is met for the first year with \$420,000 funded by the 2017-2018 Personal Protective Equipment appropriation and \$100,000 in the Fire Department's General Fund Non-Personal/Equipment appropriation. Additional funding will be needed in the remaining years of the CIP to meet this need. In addition, \$15,000 is being added on a one-time basis to establish a Personal Protective Equipment inventory system that will aid in ensuring equipment is accurately tracked, proactively maintained, and replaced when necessary.

#### MAJOR CHANGES FROM THE 2018-2022 ADOPTED CIP

The overall size of the Public Safety CIP has decreased by \$9.3 million from \$55.4 million in the 2018-2022 Adopted CIP to \$46.1 million in the 2019-2023 Proposed CIP, primarily resulting from a lower carry-over balance for Fire Apparatus Replacement. The following table outlines the most significant changes to project budgets, including new/augmented allocations.

# 2019-2023 Proposed Capital Improvement Program Overview

Project	Incr/(Decr)
Fire Apparatus	\$1.75 million
Personal Protective Equipment	\$1.24 million
Fire Station Alert System	\$320,000
Facilities Improvements	\$275,000
Turnout Cleaning	\$80,000
Fire Training Center	(\$395,000)

#### **OPERATING BUDGET IMPACT**

The remaining Neighborhood Security Act Bond project, Fire Station 37, will have an estimated ongoing operating and maintenance costs of \$3.7 million annually once constructed. However, the Fire Station 37 project is on hold pending a funding strategy as directed by the Mayor's March Budget Message for Fiscal Year 2016-2017, as approved by the City Council, to completely fund the construction and ongoing operating and maintenance cost of Fire Station 37.

The new IP-based Fire Station Alert System will have approximately \$40,000 in ongoing operating costs associated with the required redundant connectivity, and \$68,000 in annual support and maintenance costs associated with the contract.

# 2018-2019 CAPITAL BUDGET

# 2019-2023 CAPITAL IMPROVEMENT PROGRAM

PUBLIC SAFETY

Source and Use of Funds Statements

# V-554

# Public Safety

# 2019-2023 Proposed Capital Improvement Program

# **Source of Funds (Combined)**

	Estimated <u>2017-2018</u>	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	5-Year Total
Neighborhood Security Bond Fund (475)							
Beginning Balance	1,585,264	1,587,264	2,203,264	0	0	0	1,587,264
Reserve for Encumbrance	332,430						
Revenue from Use of Money and Property Interest Income TOTAL Revenue from Use of Money and Property	2,000 <b>2,000</b>	2,000 <b>2,000</b>	2,736 <b>2,736</b>				4,736 <b>4,736</b>
Financing Proceeds  Bond Proceeds  TOTAL Financing Proceeds		3,325,000 <b>3,325,000</b>					3,325,000 <b>3,325,000</b>
Total Neighborhood Security Bond Fund (475)	1,919,694	4,914,264	2,206,000	0	0	0	4,917,000
Fire Construction and Conveyance Tax Fund (392)							
Beginning Balance	8,123,581	6,832,277	563,277	431,277	250,277	40,277	6,832,277
Reserve for Encumbrance	471,300						
Transfers Transfer from the General Fund (Fire Station 37 Reserve) TOTAL Transfers	960,000 <b>960,000</b>						

# V - 555

# Public Safety

# 2019-2023 Proposed Capital Improvement Program

# **Source of Funds (Combined)**

	Estimated <u>2017-2018</u>	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	5-Year Total
Revenue from Use of Money and Property Interest Income TOTAL Revenue from Use of Money and Property	105,000 <b>105,000</b>	68,000 <b>68,000</b>	68,000 <b>68,000</b>	68,000 <b>68,000</b>	68,000 <b>68,000</b>	68,000 <b>68,000</b>	340,000 <b>340,000</b>
Other Revenue Silicon Valley Regional Interoperability Authority Reimbursement	87,000						
TOTAL Other Revenue	87,000						
Construction & Conveyance Tax C&C Tax Proceeds TOTAL Construction & Conveyance Tax	3,528,000 <b>3,528,000</b>	3,192,000 <b>3,192,000</b>	3,024,000 <b>3,024,000</b>	3,024,000 <b>3,024,000</b>	3,024,000 <b>3,024,000</b>	3,024,000 <b>3,024,000</b>	15,288,000 <b>15,288,000</b>
Total Fire Construction and Conveyance Tax Fund (392)	13,274,881	10,092,277	3,655,277	3,523,277	3,342,277	3,132,277	22,460,277
General Fund							
Transfers from the General Fund							
Fire Apparatus Replacement South San José Police Substation (Activation)	19,921,849 43,000	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000	18,750,000
Emergency Vehicle Preemption Service Portable Emergency Mass Warning System	1,155,000 127,229						

# 2019-2023 Proposed Capital Improvement Program

# **Source of Funds (Combined)**

	Estimated <b>2017-2018</b>	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	5-Year Total
Total General Fund	21,247,078	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000	18,750,000
TOTAL SOURCES	36,441,653	18,756,541	9,611,277	7,273,277	7,092,277	6,882,277	46,127,277

# 2019-2023 Proposed Capital Improvement Program

**Use of Funds (Combined)** 

	030 01 1	ulius (O	Jiiibiiica			
Estimated 2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	5-Year Total
10,000	10,000	10,000	10,000	10,000	10,000	50,000
371,561	600,000	400,000	375,000	375,000	375,000	2,125,000
403,818	2,703,000	2,206,000				4,909,000
54,000	59,000	59,000	59,000	59,000	59,000	295,000
127,000						
966,379	3,372,000	2,675,000	444,000	444,000	444,000	7,379,000
271,552						
60,878						
332,430						
1,298,809	3,372,000	2,675,000	444,000	444,000	444,000	7,379,000
	2,960,000	500,000	550,000	550,000		4,560,000
	2,960,000	500,000	550,000	550,000		4,560,000
320,000	419,000	431,000	444,000	458,000	471,000	2,223,000
110,000	86,000	86,000	86,000	86,000	86,000	430,000
100,000						
151,000	238,000	82,000	84,000	87,000	89,000	580,000
32,000	25,000	25,000	25,000	25,000	25,000	125,000
19,932,993	6,883,000	4,150,000	4,150,000	4,150,000	4,150,000	23,483,000
348,700	32,000	32,000	32,000	32,000	32,000	160,000
1,460,160	320,000					320,000
17,994	9,000	9,000	9,000	9,000	9,000	45,000
12,000	12,000	12,000	12,000	12,000	12,000	60,000
	10,000 371,561 403,818 54,000 127,000 966,379 271,552 60,878 332,430 1,298,809  320,000 110,000 100,000 151,000 32,000 19,932,993 348,700 1,460,160 17,994	Estimated 2017-2018         2018-2019           10,000         10,000           371,561         600,000           403,818         2,703,000           54,000         59,000           127,000         3,372,000           271,552         60,878           332,430         2,960,000           2,960,000         2,960,000           110,000         86,000           100,000         238,000           151,000         238,000           32,000         25,000           19,932,993         6,883,000           348,700         32,000           1,460,160         320,000           17,994         9,000	Estimated 2017-2018 2018-2019 2019-2020  10,000 10,000 10,000 400,000 400,000 403,818 2,703,000 59,000 59,000 127,000 966,379 3,372,000 2,675,000 271,552 60,878 332,430 1,298,809 3,372,000 2,675,000 2,960,000 2,960,000 500,000 431,000 431,000 410,000 86,000 86,000 100,000 151,000 238,000 86,000 100,000 151,000 238,000 25,000 19,932,993 6,883,000 4,150,000 348,700 32,000 32,000 1,460,160 320,000 17,994 9,000 9,000	Estimated 2017-2018 2018-2019 2019-2020 2020-2021  10,000 10,000 10,000 10,000 371,561 600,000 400,000 375,000 403,818 2,703,000 2,206,000 59,000 59,000 127,000 966,379 3,372,000 2,675,000 444,000 271,552 60,878 332,430  1,298,809 3,372,000 2,675,000 444,000 2,960,000 500,000 550,000 2,960,000 500,000 550,000 550,000 320,000 419,000 431,000 444,000 110,000 86,000 86,000 86,000 151,000 238,000 82,000 84,000 32,000 25,000 19,932,993 6,883,000 4,150,000 4,150,000 348,700 320,000 320,000 320,000 320,000 1,460,160 320,000 17,994 9,000 9,000 9,000 9,000	2017-2018         2018-2019         2019-2020         2020-2021         2021-2022           10,000         10,000         10,000         10,000         375,000         375,000           371,561         600,000         400,000         375,000         375,000           403,818         2,703,000         2,206,000         59,000         59,000           54,000         59,000         59,000         59,000         59,000           127,000         2,675,000         444,000         444,000           271,552         60,878         332,430         444,000         444,000         444,000           2,960,000         500,000         550,000         550,000         550,000           320,000         419,000         431,000         444,000         458,000           110,000         86,000         86,000         86,000         86,000           151,000         238,000         82,000         84,000         87,000           32,000         25,000         25,000         25,000         25,000           19,932,993         6,883,000         4,150,000         4,150,000         4,150,000         4,150,000           1,460,160         320,000         9,000         9,000	Estimated   2017-2018   2018-2019   2019-2020   2020-2021   2021-2022   2022-2023

## 2019-2023 Proposed Capital Improvement Program

**Use of Funds (Combined)** 

<b>2021-2022</b> 36,000	<b>2022-2023</b> 36,000	5-Year Total
36,000	36,000	
		180,000
		221,000
305,000	308,000	1,748,000
27,000	27,000	135,000
14,000	14,000	70,000
289,000	289,000	1,445,000
220,000	220,000	1,100,000
9,000	9,000	45,000
5,000	5,000	25,000
5,764,000	5,782,000	32,395,000
6,314,000	5,782,000	36,955,000
10,000	10,000	68,000
207,000	217,000	988,000
217,000	227,000	1,056,000
9,000	9,000	45,000
9,000	9,000	45,000
	27,000  14,000 289,000  220,000 9,000 5,000  5,764,000  10,000 207,000 217,000 9,000	27,000       27,000         14,000       14,000         289,000       289,000         220,000       9,000         9,000       9,000         5,764,000       5,782,000         10,000       10,000         207,000       217,000         9,000       9,000

## 2019-2023 Proposed Capital Improvement Program

# **Use of Funds (Combined)**

	Estimated						
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	5-Year Total
General Fund - Interest Income	105,000	68,000	68,000	68,000	68,000	68,000	340,000
Transfers to the General Fund	105,000	68,000	68,000	68,000	68,000	68,000	340,000
Transfers Expense	128,000	77,000	77,000	77,000	77,000	77,000	385,000
Total Expenditures	28,022,113	15,990,000	9,180,000	7,023,000	7,052,000	6,530,000	45,775,000
Ending Fund Balance	8,419,541	2,766,541	431,277	250,277	40,277	352,277	352,277
TOTAL	36,441,653	18,756,541	9,611,277	7,273,277	7,092,277	6,882,277	46,127,277

# 2018-2019 CAPITAL BUDGET

# 2019-2023 CAPITAL IMPROVEMENT PROGRAM

PUBLIC SAFETY

**D**ETAIL OF **P**ROJECTS

2019-2023 Proposed Capital Improvement Program

#### **Detail of One-Time Construction Projects**

#### **Fire Facilities Remediation**

	•		
CSA Outcome	The Public Feels Safe Anywhere, Anytime in San José	Initial End Date	2nd Qtr. 2014
Department	Fire	Revised Start Date	
Location	City-wide	Revised End Date	2nd Qtr. 2020
<b>Council Districts</b>	City-wide	Initial Project Budget	\$1,631,000
Appropriation	A7574	FY Initiated	2013-2014

#### Description

**CSA** 

Public Safety

This allocation provides funding for necessary capital improvements, repairs, and maintenance at various fire stations. In the 2019-2023 Capital Improvement Program, the Neighborhood Security Bond Fund will fund facility improvements at Fire Stations 3, 4, 9, 30, and 13. Major improvements were completed at Fire Station 22, including abatement, roofing, kitchen remodel, and bathroom improvements during 2017-2018. The remaining improvements at Fire Station 3 are expected to be completed by December 2018. Fire Station 4 repairs will begin and are expected to be completed in 2018-2019. Repairs at Fire Stations 30 and 13 are programmed for 2019-2020.

**Initial Start Date** 

3rd Qtr. 2013

#### **Justification**

This allocation addresses critical capital repairs and maintenance needs at fire facilities and will increase the longevity and functionality of these facilities.

#### **Notes**

In April 2013, life-cycle assessments for five Fire Stations (3, 4, 13, 16, and 30) provided estimates for the scope of repair required for these facilities. Further assessments have identified Fire Stations 9, 18, and 23 as additional projects for remediation. Facility improvements at Fire Station 16 were completed in fall 2015. In 2016-2017, facility improvements at Fire Stations 18 and 23 were completed. In 2017-2018, facility improvements were completed at Fire Station 22.

#### Major Cost Changes

2015-2019 CIP - Increase of \$1.0 million for Fire Stations 3 and 30. 2016-2020 CIP - Increase of \$173,000 for Fire Station 16. 2017-2021 CIP - Decrease of \$363,000 to reflect projected remediation in 2016-2017. 2018-2022 CIP - Increase of \$4.6 million for Fire Stations 3, 4, 30, 13.

	PRIOR YEARS	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL	BEYOND 5 YEARS	
			Expendit	ure Sche	dule (000	s)				
General Administration Project Feasibility	22									22
Development	77									77
Design	121									121
Construction	1,715	404	2,703	2,206				4,909		7,028
Total	1.936	404	2.703	2.206				4.909		7.249

Funding Source Schedule (000s)											
Neighborhood Security Bond Fu	und (475)		2,703	2,206	4,909	4,909					
Fire Construction and Conveyance Tax Fund (392)	1,342	404				1,746					
General Fund	594					594					
Total	1.936	404	2.703	2.206	4.909	7.249					

	Annual Operating Budget Impact (000s)
Total	

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Construction Projects**

#### **City-Building Energy Projects Program**

**CSA Public Safety** 

The Public Feels Safe Anywhere, Anytime in San José

**CSA Outcome** Department Fire City-wide Location

Council Districts City-wide A5002 Appropriation

**Initial Start Date** 

Ongoing Ongoing

**Initial End Date Revised Start Date** 

**Revised End Date Initial Project Budget** 

Description

**Justification** 

This allocation provides ongoing funding for Fire facility upgrades identified by Pacific Gas and Electric (PG&E) energy audits on City facilities that would generate energy savings. Projects are prioritized by pay-back of energy savings, most of which occur in less than five years.

Projects funded by this allocation will save the City in ongoing energy expenditures.

**Notes** 

Adjustments to this allocation may be made annually as specific projects are identified each year based on the PG&E audits. Project schedule and selected budget information are not provided due to the ongoing nature of this project.

**Major Cost** Changes

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL				
Expenditure Schedule (000s)											
Construction	10	10	10	10	10	10	50				
Total	10	10	10	10	10	10	50				

Funding Source Schedule (000s)										
Fire Construction and Conveyance Tax Fund (392)	10	10	10	10	10	10	50			
Total	10	10	10	10	10	10	50			

	Annual Operating Budget Impact (000s)
Total	

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Construction Projects**

#### **Facilities Improvements**

CSA Public Safety

The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireLocationCity-wide

**Council Districts** City-wide **Appropriation** A4075

Initial Start Date

Ongoing

Initial End Date

Ongoing

Revised Start Date Revised End Date Initial Project Budget

Description

**CSA Outcome** 

This allocation provides funding for the repair and replacement of major fire station facility components and other capital

maintenance needs, including emergency repairs.

Justification

This allocation provides funds for capital improvements to ensure that the City's investment in facilities is protected in a

cost-effective manner.

Notes

Project schedule dates and selected budget information are not provided due to the ongoing nature of this project.

Major Cost Changes 2018-2019 one time increase of \$200,000 for carpet removal in Fire Station 9 and 14.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL					
Expenditure Schedule (000s)												
Design	7											
Construction Equipment, Materials and	300	600	400	375	375	375	2,125					
Supplies	10											
Maintenance, Repairs, Other	55											
Total	372	600	400	375	375	375	2,125					

Funding Source Schedule (000s)										
Fire Construction and Conveyance Tax Fund (392)	372	600	400	375	375	375	2,125			
Total	372	600	400	375	375	375	2,125			

Annual Operating Budget Impact (000s)	
Total	

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Construction Projects**

## **Fire Training Center Repair**

CSA Public Safety

The Public Feels Safe Anywhere, Anytime in San José

CSA Outcome Department

Fire

A4399

Location 25

255 S. Montgomery Street

**Council Districts** 3

Appropriation

**Initial Start Date** 

Ongoing

Initial End Date

Ongoing

Revised Start Date Revised End Date

**Initial Project Budget** 

**Description** This allocation provides funding to maintain and repair the Fire Department's training facility. These renovations will

address immediate facility needs.

**Justification** This allocation will help to sustain training operations at the Fire Training Center.

Notes Project schedule dates and selected budget information are not provided due to the ongoing nature of this project.

Major Cost One time projects for wiring (\$215,00) and asphalt replacement (\$180,000) have been postponed due to other funding

Changes needs within the CIP.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL				
Expenditure Schedule (000s)											
Construction	54	59	59	59	59	59	295				
Total	54	59	59	59	59	59	295				

Funding Source Schedule (000s)									
Fire Construction and Conveyance Tax Fund (392)	54	59	59	59	59	59	295		
Total	54	59	59	59	59	59	295		

Annual Operating Budget Impact (000s)	
Total	

2019-2023 Proposed Capital Improvement Program

#### **Detail of One-Time Non-Construction Projects**

#### **Fire Station Alert System**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

Department Fire
Council Districts City-wide
Appropriation A7811

Description

This allocation provides funding for the implementation of an Internet Protocol (IP) based alert system. The IP system allows the broadcast of an event to happen immediately upon unit assignment (less than one second delay). This is due to the vocal alarm using an IP pathway that does not need to wait for the dispatch channel to be clear. Several agencies that moved to IP-based alerting with text-to-speech broadcasts have significantly reduced response times for emergency events. One agency, similar to the San José Fire Department in size and call volume, reduced their overall response time an average of over 30 seconds per call in the first year of implementation.

**Notes** 

In 2018-2019 an increase of \$320,000 is included for the purchase and installation of equipment for connectivity

redundancy necessary for the system.

PRIOR	FY18	FY19	FY20	FY21	FY22	FY23	5 YEAR	<b>BEYOND</b>	PROJECT		
YEARS	EST						TOTAL	<b>5 YEARS</b>	TOTAL		
Expenditure Schedule (000s)											
Equipment, Materials and Supplies	1,460	320					320		1,780		
Total	1,460	320					320		1,780		

Funding Source Schedule (000s)										
Fire Construction and Conveyance Tax										
Fund (392)	1,460	320	320	1,780						
Total	1,460	320	320	1,780						

2019-2023 Proposed Capital Improvement Program

#### **Detail of One-Time Non-Construction Projects**

#### **Mobile Data Computer Replacements**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA7458

**Description** This allocation provides funding to procure Mobile Data Computers to be placed in every fire apparatus for direct access

to the Department's Computer Aided Dispatch (CAD) system and other Department technology tools.

**Notes** 

	PRIOR	FY18	FY19	FY20	FY21	FY22	FY23	5 YEAR	BEYOND	<b>PROJECT</b>
	YEARS	EST						TOTAL	5 YEARS	TOTAL
			Expendi	ture Sch	edule (00	0s)				
Equipment, Materials and										
Supplies	551		221					221		772
Total	551		221					221		772

		Funding Source Schedule	(000s)	
Fire Construction and Conveyance Tax Fund (392)	551	221	221	772
Total	551	221	221	772

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Capital Project Management**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA6951

**Description** This allocation provides funding for the Fire Department to adequately manage and complete Fire capital projects,

including those associated with the Neighborhood Security Act Bond measure.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (00	00s)			
General Administration	320	419	431	444	458	471	2,223
Total	320	419	431	444	458	471	2,223

	F	unding Sourc	e Schedule (	000s)			
Fire Construction and Conveyance Tax Fund (392)	320	419	431	444	458	471	2,223
Total	320	419	431	444	458	471	2,223

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

## **Computer Replacement Program**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA6487

**Description** This allocation provides funding for the ongoing replacement of obsolete computers and peripherals used by the

Fire Department.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (00	00s)			
Equipment, Materials and							
Supplies	110	86	86	86	86	86	430
Total	110	86	86	86	86	86	430

Funding Source Schedule (000s)									
Fire Construction and									
Conveyance Tax Fund (392)	110	86	86	86	86	86	430		
Total	110	86	86	86	86	86	430		

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Emergency Response Data Analysis**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA4876

Description

This allocation provides funding for data analysis and analytical studies related to fire protection planning and emergency response performance. This allocation also supports the ongoing implementation of the Fire Department's Information Technology master plan, notably data collection/automation. Work towards data collection/automation will provide dashboard information to program managers for monitoring response time

performance and refining deployment of resources.

Notes Selected budget information is not provided due to the ongoing nature of this project. In 2017-2018 and 2018-2019,

additional funding would support the addition of a limit-dated Network Engineer.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (00	00s)			
General Administration	151	238	82	84	87	89	580
Design							
Total	151	238	82	84	87	89	580

Funding Source Schedule (000s)									
Fire Construction and Conveyance Tax Fund (392)	151	238	82	84	87	89	580		
Total	151	238	82	84	87	89	580		

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Emergency Response Maps**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA4036

**Description** This allocation provides funding for annual updates to emergency response maps used by the Fire Department,

which are necessary for responding to calls.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (0	00s)			
General Administration Equipment, Materials and	11	11	11	11	11	11	55
Supplies	21	14	14	14	14	14	70
Total	32	25	25	25	25	25	125

	Fι	unding Sourc	e Schedule (0	000s)			
Fire Construction and Conveyance Tax Fund (392)	32	25	25	25	25	25	125
Total	32	25	25	25	25	25	125

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Fire Apparatus Replacement**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA6363

**Description** This allocation provides funding for scheduled fire apparatus replacement based on the following replacement

intervals: overhead vehicles (formerly battalion chief vehicles), 10 years; brush patrols, 12 years; engines, light

units, rescue units, USARs, and other special equipment, 20 years; and trucks, 25 years.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (0	00s)			
Property & Land Equipment, Materials and	0						
Supplies	19,933	6,883	4,150	4,150	4,150	4,150	23,483
Total	19,933	6,883	4,150	4,150	4,150	4,150	23,483

Funding Source Schedule (000s)									
Fire Construction and Conveyance Tax Fund (392)	11	3,133	400	400	400	400	4,733		
General Fund	19,922	3,750	3,750	3,750	3,750	3,750	18,750		
Total	19,933	6,883	4,150	4,150	4,150	4,150	23,483		

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Fire Data System**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA5855

**Description** This allocation provides funding for the purchase of additional response data analysis software and ongoing system

maintenance costs related to the Computer Aided Dispatch (CAD) system.

**Notes** Selected budget information is not provided due to the ongoing nature of this project. In 2017-2018, one-time

funding of \$330,000 was allocated for a back-up server and software related to the implementation of the Electronic Patient Care Reporting (ePCR) project and the completion of the FireHouse and Telestaff upgrade. The ePCR funding was first budgeted in the 2016-2020 CIP. Additional staffing resources are provided in the 2018-2022 CIP

to assist in the completion of this project.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (0	00s)			
Equipment, Materials and Supplies	126	32	32	32	32	32	160
Maintenance, Repairs, Other	223						
Total	349	32	32	32	32	32	160

Funding Source Schedule (000s)								
Fire Construction and								
Conveyance Tax Fund (392)	349	32	32	32	32	32	160	
Total	349	32	32	32	32	32	160	

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Handheld Radios**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA6492

**Description** This allocation provides funding for the replacement of portable emergency response radios that become broken,

lost, or stolen.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (0	00s)			
Design Equipment, Materials and	0						
Supplies	18	9	9	9	9	9	45
Total	18	9	9	9	9	9	45

	Fu	nding Source	Schedule (0	00s)			
Fire Construction and Conveyance Tax Fund (392)	18	9	9	9	9	9	45
Total	18	9	9	9	9	9	45

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Heavy Rescue Airbags**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

Department Fire
Council Districts City-wide
Appropriation A6493

**Description** This allocation provides funding for the replacement of heavy rescue airbags.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (00	)0s)			
Equipment, Materials and Supplies	12	12	12	12	12	12	60
Total	12	12	12	12	12	12	60

Funding Source Schedule (000s)									
Fire Construction and Conveyance Tax Fund (392)	12	12	12	12	12	12	60		
Total	12	12	12	12	12	12	60		

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Hose Replacement**

**CSA** Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

Department Fire
Council Districts City-wide
Appropriation A6063

**Description** This allocation provides ongoing funding for the hose replacement program.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (00	)0s)			
Construction Equipment, Materials and	0						
Supplies	247	36	36	36	36	36	180
Total	247	36	36	36	36	36	180

Funding Source Schedule (000s)								
Fire Construction and Conveyance Tax Fund (392)	247	36	36	36	36	36	180	
Total	247	36	36	36	36	36	180	

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Personal Protective Equipment Program**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA6420

**Description** This allocation provides funding for the management of the Personal Protective Equipment Program. This program

also manages the repair and maintenance of nozzles, small tools, hoses, and ordering supplies needed to stock

company stores.

**Notes** Selected Budget information is not provided due to the ongoing nature of this project. Included in the 2019-2023

CIP is an allocation of \$420,000 in 2018-2019 and annual allocation of \$200,000 in the remaining years of the CIP for the implementation of a 10-year replacement cycle for Personal Protective Equipment (PPE). A total of \$520,000 annually is necessary to fund the PPE replacement. With a General Fund Operating commitment of \$100,000, this program is fully funded in 2018-2019, but there is an annual shortfall of \$220,000 in the remaining years of the CIP. The 2018-2019 allocation also includes \$15,000 to fund a software to monitor inventory within the company stores.

FY18 FY19 FY20 FY21 FY22 FY23 **5 YEAR EST TOTAL Expenditure Schedule (000s)** 85 483 General Administration 91 94 97 99 102 Equipment, Materials and 162 441 206 206 206 206 Supplies 1,265 **Total** 247 300 305 308 532 303 1,748

Funding Source Schedule (000s)									
Fire Construction and									
Conveyance Tax Fund (392)	247	532	300	303	305	308	1,748		
Total	247	532	300	303	305	308	1,748		

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Self-Contained Breathing Apparatus (SCBA) Equipment**

**CSA** Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA4308

**Description** This allocation provides funding for the replacement of Self-Contained Breathing Apparatus (SCBA) equipment.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (00	00s)			
Construction Equipment, Materials and	0						
Supplies	39	27	27	27	27	27	135
Total	39	27	27	27	27	27	135

Funding Source Schedule (000s)								
Fire Construction and Conveyance Tax Fund (392)	39	27	27	27	27	27	135	
Total	39	27	27	27	27	27	135	

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Telecommunications Equipment**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA4504

**Description** This allocation provides funding for the replacement of outdated telecommunications equipment.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (00	00s)			
Equipment, Materials and Supplies	28	14	14	14	14	14	70
Total	28	14	14	14	14	14	70

Funding Source Schedule (000s)										
Fire Construction and Conveyance Tax Fund (392)	28	14	14	14	14	14	70			
Total	28	14	14	14	14	14	70			

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Tools and Equipment**

**CSA** Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA4073

**Description** This allocation provides funding to purchase necessary equipment for emergency response, support services, arson

investigation, and hazardous materials management.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL				
Expenditure Schedule (000s)											
Construction Equipment, Materials and	174										
Supplies	452	289	289	289	289	289	1,445				
Total	626	289	289	289	289	289	1,445				

Funding Source Schedule (000s)									
Fire Construction and Conveyance Tax Fund (392)	626	289	289	289	289	289	1,445		
Total	626	289	289	289	289	289	1,445		

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Turnout Cleaning**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA5856

**Description** This allocation provides funding for cleaning, repairs, and preventive maintenance of the Fire Department's turnout

equipment.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL
		Expenditure	Schedule (0	00s)			
Design	15						
Maintenance, Repairs, Other	220	220	220	220	220	220	1,100
Total	235	220	220	220	220	220	1,100

Funding Source Schedule (000s)										
Fire Construction and										
Conveyance Tax Fund (392)	235	220	220	220	220	220	1,100			
Total	235	220	220	220	220	220	1,100			

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Underground Fuel Tank Compliance**

**CSA** Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA405H

**Description** This allocation provides funding for the monitoring and soil clean-up, when necessary, at City fire stations where

fuel tanks have been removed.

Notes Selected budget information is not provided due to the ongoing nature of this project. In the 2017-2021 CIP, the

name was retitled from "Underground Fuel Tank Renovation/Replacement".

	FY18	FY19	FY20	FY21	FY22	FY23	5 YEAR				
	EST						TOTAL				
Expenditure Schedule (000s)											
Maintenance, Repairs, Other	21	9	9	9	9	9	45				
Total	21	9	9	9	9	9	45				

	Fu	nding Source	e Schedule (0	00s)			
Fire Construction and Conveyance Tax Fund (392)	21	9	9	9	9	9	45
Total	21	9	9	9	9	9	45

2019-2023 Proposed Capital Improvement Program

#### **Detail of Ongoing Non-Construction Projects**

#### **Vintage Apparatus and Equipment Maintenance**

CSA Public Safety

CSA Outcome The Public Feels Safe Anywhere, Anytime in San José

DepartmentFireCouncil DistrictsCity-wideAppropriationA5631

**Description** This allocation provides funding for repairs and preventive maintenance for vintage San José Fire Department

apparatus and equipment. The San José Fire Department Muster Team formed a 501c3, nonprofit organization.

	FY18 EST	FY19	FY20	FY21	FY22	FY23	5 YEAR TOTAL			
Expenditure Schedule (000s)										
Equipment, Materials and										
Supplies	5	5	5	5	5	5	25			
Total	5	5	5	5	5	5	25			

Funding Source Schedule (000s)										
Fire Construction and	_	_	_	_	_	_	0.5			
Conveyance Tax Fund (392)	5	5	5	5	5	5	25			
Total	5	5	5	5	5	5	25			

# 2018-2019 CAPITAL BUDGET

# 2019-2023 CAPITAL IMPROVEMENT PROGRAM

PUBLIC SAFETY

SUMMARY OF RESERVES

2019-2023 Proposed Capital Improvement Program

#### **Summary of Reserves**

Project NameFire Station 37 (Construction) ReserveInitial Start DateN/A5-Yr CIP Budget\$ 1,600,000Initial End DateN/A

Total Budget\$ 4,560,000Revised Start DateCouncil Districts6Revised End Date

**Description** This reserve in the 2019-2023 CIP sets aside \$4.6 million in the Fire Construction and Conveyance (C&C) Tax Fund to

construct a new fire station on the Willow Glen Community Center's parking lot (Fire Station 37). This amount includes C&C funds previously allocated for Fire Facilities Remediation, a \$300,000 increase approved in the 2016-2017 Annual Report from available fund balance, and the Fire Station 37 Earmarked Reserve of \$960,000 funded by the local sales tax measure approved in June 2016. Initially Fire Station 37 was to be funded by Neighborhood Security Bond funds. Due to funding gaps that prevented Station 37 from moving forward, the 2018-2022 CIP reallocated the Neighborhood Security Bond funds to Fire Station Remediation projects that would otherwise be funded by Fire C&C Funds to ensure the timely expenditure of those Bond funds while Fire C&C funds were reallocated to the Fire Station 37 Reserve. Prior to the 2018-2022 CIP

changes, funding levels for the project totaled \$5.5 million.

As Fire C&C funding becomes available, the Fire Station 37 (Construction) Reserve will be prioritized, allocating funding to support the future construction needs. Remaining project costs are currently estimated at \$11.6 million, including construction (\$10.3 million); fixtures, furniture, and equipment (\$540,000); and a fire engine and related equipment (\$800,000). After the use of the \$4.6 million reserve, the Fire Station 37 project will have a minimum \$7.0 million capital funding gap. In addition, upon completion the fire station will require ongoing funding of approximately \$3.7 million annually for operating and maintenance. This project is deferred until full funding is identified and approved by the City Council.

