

2015-2016 CAPITAL BUDGET

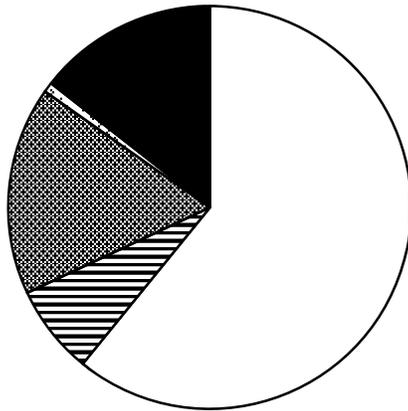
**2016-2020 CAPITAL
IMPROVEMENT PROGRAM**



**WATER POLLUTION
CONTROL**

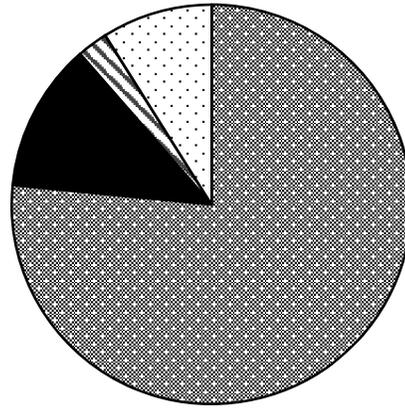
WATER POLLUTION CONTROL 2016-2020 Capital Improvement Program

**2015-2016 Adopted
Source of Funds**



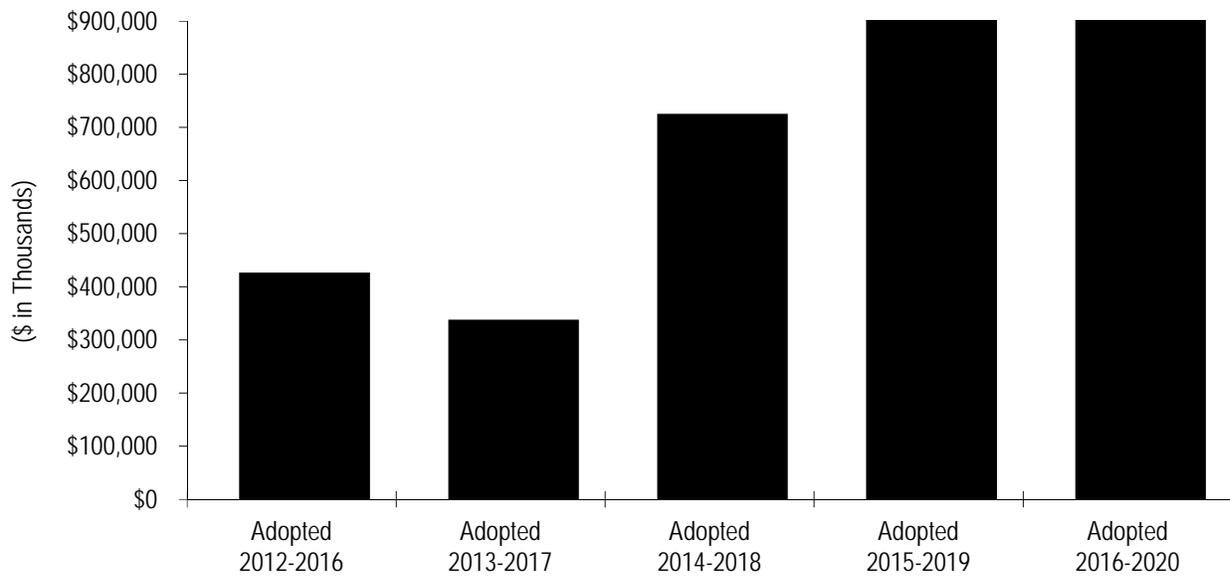
- Beginning Fund Balance
- ▣ Other Government Agencies
- ▨ Transfers
- ▤ Interest and Miscellaneous
- Bonds/Commercial Paper

**2015-2016 Adopted
Use of Funds**



- ▨ Construction
- Non-Construction
- ▤ Reserves and Transfers
- Ending Fund Balance

CIP History



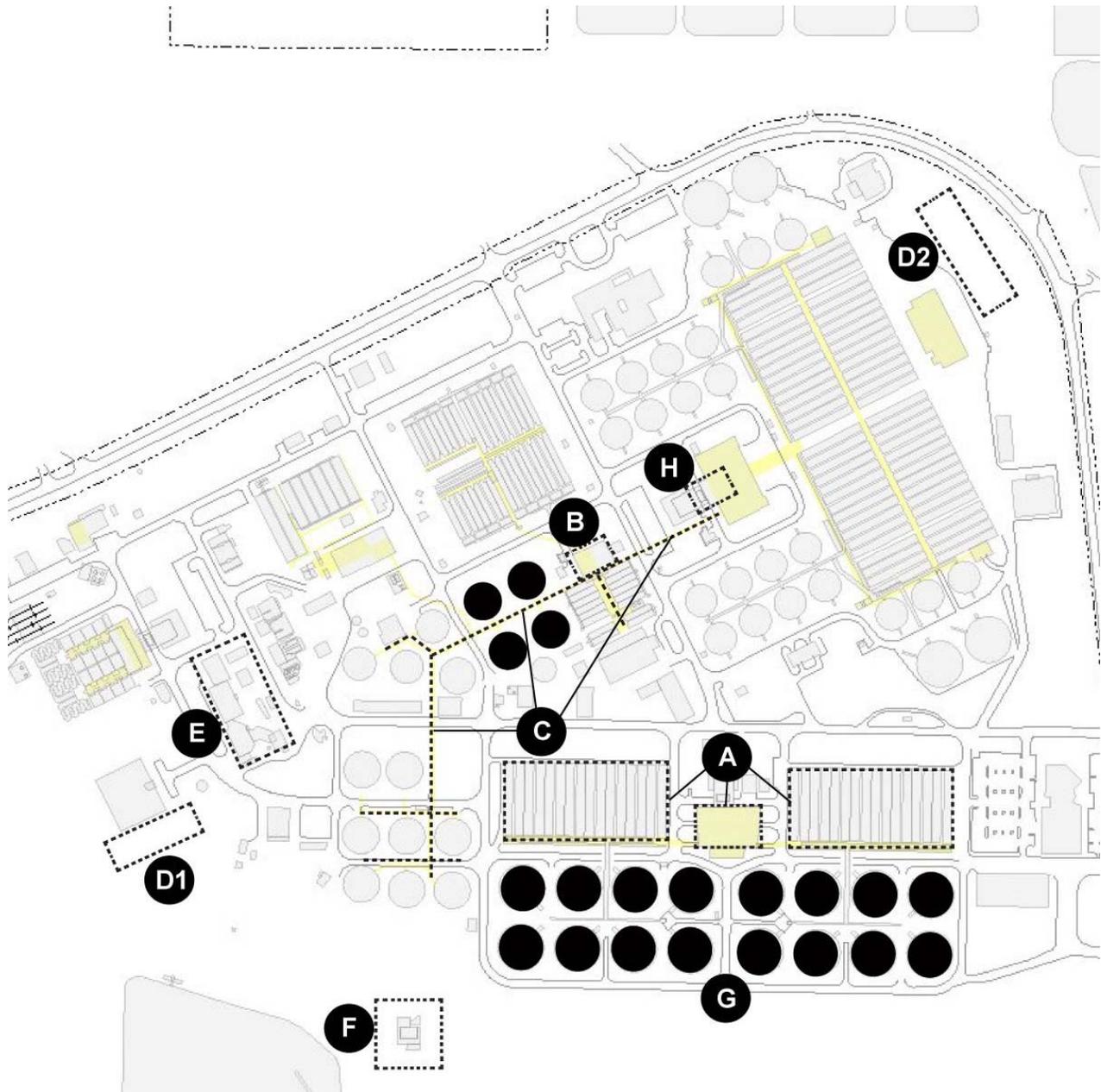
PAGE IS INTENTIONALLY LEFT BLANK

Water Pollution Control

2016-2020 Adopted Capital Improvement Program*

Major Projects

- A)** Aeration Tanks and Blower Rehabilitation
- B)** Combined Heat and Power Equipment Repair and Rehabilitation (Digester Gas Compressor Upgrades)
- C)** Digester and Thickener Facilities Upgrade
- D)** Energy Generation Improvements
 1. Emergency Diesel Generators
 2. Cogeneration Facility
- E)** Headworks Improvements and New Headworks
- F)** Iron Salt Feed Station
- G)** Nitrification Clarifier Rehabilitation
- H)** Plant Instrument Air System Upgrade



* Includes only the first set of projects to be in construction at the Plant. Please see the Source & Use for a full listing.

PAGE IS INTENTIONALLY LEFT BLANK

Water Pollution Control Capital Program

2016-2020 Adopted Capital Improvement Program

Overview

INTRODUCTION

The San José/Santa Clara Water Pollution Control Plant (Plant) is a regional wastewater treatment facility serving eight South Bay cities and four special districts including: San José, Santa Clara, Milpitas, Cupertino Sanitary District (Cupertino), West Valley Sanitation District (Campbell, Los Gatos, Monte Sereno, and Saratoga), County Sanitation Districts 2-3 (unincorporated), and Burbank Sanitary District (unincorporated). The Plant is jointly owned by the cities of San José and Santa Clara and is administered and operated by the City of San José’s Environmental Services Department (ESD). ESD is also responsible for planning, designing, and constructing capital improvements at the Plant, including water reuse facilities. On March 4, 2013, the City Council approved to change the name of the Plant to the San José-Santa Clara Regional Wastewater Facility for use in future communications and public outreach.

PLANT INFRASTRUCTURE	
ACRES OF LAND	2,684
AVERAGE DRY WEATHER INFLUENT CAPACITY (MILLIONS OF GALLONS PER DAY)	167
AVERAGE DRY WEATHER INFLUENT FLOW (MILLIONS OF GALLONS PER DAY)	108
DRY METRIC TONS OF BIOSOLIDS HAULED EACH YEAR	45,100
AVERAGE MEGAWATTS PRODUCED	9.8

The 2016-2020 Adopted Capital Improvement Program (CIP) provides funding of \$1.07 billion, of which \$208.0 million is allocated in 2015-2016. The five-year CIP is developed by City staff, reviewed by the Treatment Plant Advisory Committee (TPAC), and forwarded to the San José City Council for budget approval. The budgeted costs are allocated to each agency based on its contracted-for capacity in the Plant. Each agency is responsible for its allocated share of Plant costs, as well as the operation, maintenance, and capital costs of its own sewage collection system; debt service on bonds issued by the agency for sewer purposes; and any other sewer service related costs. Each agency is also responsible for establishing and collecting its respective sewer service and use charges, connection fees, or other charges for sewer service.

This program is part of the Environmental and Utility Services City Service Area (CSA) and supports the following outcomes: *Reliable Utility Infrastructure; Healthy Streams, Rivers, Marsh, and Bay; and Safe, Reliable, and Sufficient Water Supply.*

PROGRAM PRIORITIES AND OBJECTIVES

The 2016-2020 Adopted CIP is consistent with the goals and policies outlined in the City’s Envision San José 2040 General Plan. These include maintaining adequate operational capacity for wastewater treatment to accommodate the City’s economic and population growth; adopting and implementing new technologies for wastewater to achieve greater safety, energy efficiency, and environmental benefit; and maintaining and operating the Plant in compliance with all applicable local, state, and federal regulatory requirements.

Water Pollution Control Capital Program

2016-2020 Adopted Capital Improvement Program

Overview

PROGRAM PRIORITIES AND OBJECTIVES

The development of this Adopted CIP is guided by the Plant Master Plan (PMP), a 30-year planning-level document focused on long-term rehabilitation and modernization of the Plant. On April 19, 2011, the City Council approved a preferred alternative for the Draft PMP and directed staff to proceed with a program-level environmental review of the preferred alternative. In November 2013, the City Council approved the PMP and certified the final Environmental Impact Report. In December 2013, Santa Clara's City Council took similar actions.



San José-Santa Clara Regional Wastewater Facility

The PMP recommends more than 114 capital improvement projects to be implemented over a 30-year planning period at an estimated investment level of approximately \$2 billion.

A capital program of this size will require significant resources in order to manage and deliver effective projects on time and on budget. On September 24, 2013, the City Council approved a consultant agreement with MWH Americas, Inc. to assist and support ESD in developing and implementing this CIP. On October 15, 2013, MWH program team members mobilized and are now co-located with City staff to form an integrated Program Management Office and program team. In February 2014, the MWH program team completed a detailed project validation process to critically evaluate project needs and priorities. The projects included with this Adopted CIP are based on the outcome of the validation process. Priorities for the near term include securing program funding, evaluating project delivery approaches, developing program staff, and continuing development of project delivery processes.

Program Funding: Over the last year, City staff has worked with program management and financial consultants to develop a long-term funding strategy to provide sustained funding for implementing the CIP program, while minimizing potential impacts on rate payers and ensuring intergenerational equity. As part of this effort, staff met with representatives from the City of Santa Clara and the tributary agencies to discuss guiding principles, funding options, and reserve policies, and to request feedback. Some of the key guiding principles include establishing a predictable base level of cash-funded capital investments, allowing time for all tributary agencies to plan for future revenue needs, and minimizing borrowing costs to the maximum extent practical. A recommended funding strategy was approved by TPAC on May 14, 2015 and by the City Council on June 2, 2015. For the next five years, San José's portion of the funding for the Adopted CIP is programmed into the 2016-2020 sewer rate models with moderate rate increases planned beginning in 2015-2016.

Water Pollution Control Capital Program

2016-2020 Adopted Capital Improvement Program

Overview

PROGRAM PRIORITIES AND OBJECTIVES

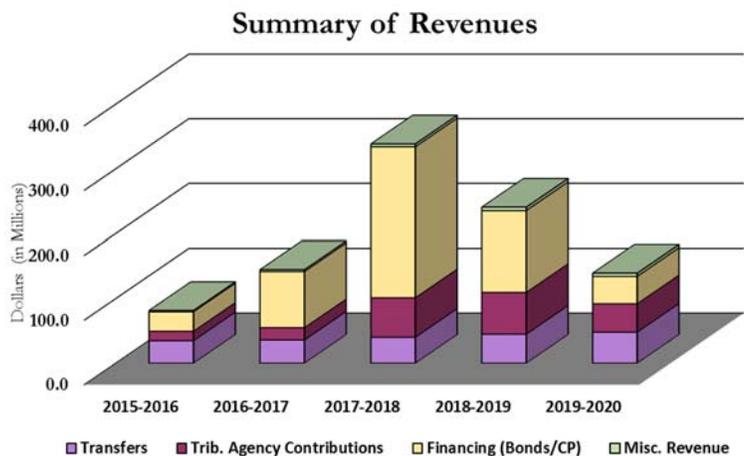
Project Delivery Approach: The Adopted CIP assumes that the majority of projects will be delivered using traditional project delivery (design-bid-build). With the passage of SB 785 in September 2014, the Plant now has the option, under State authority, to use progressive design-build to deliver projects, pending approval by the City Council on a case-by-case or programmatic basis. Staff will be evaluating the application of these delivery methods as projects come forward.

Program Staff Development: Successful delivery of this large, multi-disciplinary CIP requires an integrated team of City staff, outside consultants, and contractors. Over the last fiscal year, the program team has increased its attention on project delivery. Staff continues to identify resource needs and secure a combination of City staff and consultants to deliver the program. The program team is currently supported by City staff from Environmental Services, Public Works, Planning, Finance, and the City Attorney’s Office, and staff from MWH Americas, Inc. The program will also continue to draw from the professional consultant and contractor community for subject-matter technical expertise, engineering services, and construction management.

Program Delivery Process Development: Building on the program start-up activities, which concluded in June 2014, the program team will continue to develop schedule and budget control, reporting, and central document management systems to provide a consistent approach for effective and efficient program and project delivery. The program team continues to work on developing standardized project delivery tools; design standards and specifications; control system and integration strategies; startup; commissioning; and training.

SOURCES OF FUNDING

Revenues for the 2016-2020 Adopted CIP are derived from several sources: transfers from the City of San José Sewer Service and Use Charge (SSUC) Fund and Sewage Treatment Plant Connection Fee Fund; contributions from the City of Santa Clara and other tributary agencies; interest earnings; Calpine Metcalf Energy Center Facilities repayments; a federal grant from the US Bureau of Reclamation; and bond and commercial paper proceeds.



The SSUC Fund derives its revenues from fees imposed on San José users of the residential, commercial, and industrial sanitary sewer system. Transfers from this fund to the Plant CIP over the five years total \$193.4 million, which reflects a \$23.0 million (10.6%) decrease compared to the 2015-2019 Adopted CIP, due to the change in projects recommended from the validation process as described under Program Priorities and Objectives.

Water Pollution Control Capital Program

2016-2020 Adopted Capital Improvement Program

Overview

SOURCES OF FUNDING

Contributions from the City of Santa Clara and other agencies are determined according to agreements with the participating agencies, based on financing plans, anticipated Plant expenditures, and the amount and characteristics of flows from each agency's connections to the Treatment Plant. These contributions reimburse the City for actual project expenditures. In this Adopted CIP, contributions from the City of Santa Clara and other agencies total \$203.4 million, which represents a \$70.2 million (52.7%) increase compared to the 2015-2019 Adopted CIP, due primarily to the assumption included in the CIP that all tributary agencies will use commercial paper proceeds as part of their financing strategies.

To accommodate PMP project costs, a bond issuance combined with Commercial Paper proceeds (CP), totaling \$517.3 million, has been programmed in this CIP. Debt service on the bonds/CP is estimated to be approximately \$1.6 million in 2015-2016 and 2016-2017, rising to approximately \$109.5 million in 2017-2018, \$55.7 million in 2018-2019, and \$48.1 million in 2019-2020, reflecting the amortization of the interest and principal loan amount, in addition to the retirement of commercial paper loans. Based on the priorities identified through the validation process, the estimated size of the issuance and the related debt service are scheduled to cover project costs programmed in the 2016-2020 Adopted CIP while avoiding large rate increases that would be required to fund the PMP in a "pay-as-you-go" scenario. The bond issuance does not reflect a more comprehensive financing plan that will be required to accomplish the full 30-year PMP. Staff is currently pursuing funding for some projects through the Clean Water State Revolving Fund. If successful, the debt service in 2017-2018 would be eliminated.

PROGRAM HIGHLIGHTS

The wastewater that enters the Plant is treated using various physical and biological processes before being discharged into the San Francisco Bay. This section provides an overview of each treatment process and identifies some of the major projects to be implemented with this CIP.

Preliminary Wastewater Treatment

The headworks facility, located at the front end of the Plant, is designed to provide preliminary treatment of the incoming wastewater. Large solids such as rags, sticks, floatables, grit, and grease are removed through a screening and grit removal process to protect downstream pumping and other equipment. Projects included with this CIP are focused on constructing a new headworks facility and improving the existing wet weather reliability headworks structures.



Headworks Bar Screens

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
Overview

PROGRAM HIGHLIGHTS

Preliminary Wastewater Treatment (Cont'd.)

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Headworks Improvements	Modify Headworks No. 2 to accommodate all dry weather flow to allow Headworks No. 1 (HW1) to be taken out of service. Based on condition assessment, rehabilitate HW1 to keep it operational until the New Headworks is completed.	\$30.1 million	3 rd Quarter 2020
New Headworks	Construct new headworks, expand and line the equalization basin as needed, and incorporate odor control measures.	\$92.1 million	2 nd Quarter 2022

Primary Wastewater Treatment

The primary treatment process consists of a series of uncovered concrete holding tanks fitted with mechanisms that work to slow the flow of wastewater and allow heavy solids to settle out while allowing oil, grease, and lighter solids to float to the surface.

Mechanical skimmers remove grease and floatable materials from the water surface and settled solids (i.e., sludge) are collected at the bottom of the tanks while the remaining liquid waste stream is moved onto the next process for further treatment. Rehabilitation of the primary tanks will be conducted in four phases, one quadrant at a time over an estimated ten-year period. Funding included with this CIP focuses on the first phase of work, which will include replacement of all mechanical, electrical, and controls equipment; refurbishment and coating of concrete; structural modifications to accommodate odor control covers; and odor treatment.

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
East Primary Rehabilitation, Seismic Retrofit, and Odor Control	Seismic retrofit primary tanks for odor control covers, coat concrete, convert clarifier mechanisms to stainless steel, and install odor control treatment system.	\$36.0 million	4 th Quarter 2025

Water Pollution Control Capital Program

2016-2020 Adopted Capital Improvement Program

Overview

PROGRAM HIGHLIGHTS

Primary Wastewater Treatment (Cont'd.)

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Iron Salt Feed Station	Construct permanent iron salt and polymer dosing station including a concrete containment structure, pumps, piping, and instrumentation to dose and deliver iron salt solution. Adding iron salts to incoming wastewater will improve Plant operations by enhancing the settling of sludge in the primary clarifiers and reducing corrosion and odor.	\$5.7 million	2 nd Quarter 2017

Secondary Wastewater Treatment

The secondary treatment process at the Plant consists of a series of aeration basins and clarifiers where biological treatment of the wastewater takes place. Microorganisms and wastewater are mixed and aerated in these tanks for varying lengths of time and intensity, resulting in the settling out of large particulate matter or sludge. A portion of the settled sludge is returned to the secondary treatment process for re-use with the remainder removed as excess waste.

The secondary treatment process removes contaminants as required by the Plant's National Pollutant Discharge Elimination System (NPDES) discharge permit. Rehabilitation of the secondary and nitrification clarifiers will be conducted in phases and involves performance modifications, along with mechanical, structural, and electrical rehabilitation. Funding included with this CIP focuses on rehabilitating a number of nitrification and secondary aeration tanks and clarifiers.



Secondary Aeration Tanks

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Aeration Tanks and Blower Rehabilitation	Rehabilitate secondary and nitrification aeration tanks. Replace coarse bubble diffusers with fine bubble diffusers. Install Variable Frequency Drives (VFDs) in Secondary Blower Building or Building 40. May replace S11 switchgear and install VFDs in Nitrification Blower Building.	\$36.4 million	1 st Quarter 2029

Water Pollution Control Capital Program

2016-2020 Adopted Capital Improvement Program

Overview

PROGRAM HIGHLIGHTS

Secondary Wastewater Treatment (Cont'd.)

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Nitrification Clarifier Rehabilitation	Rehabilitate structural, mechanical, and electrical elements of existing nitrification clarifiers.	\$49.5 million	2 nd Quarter 2022
Secondary Clarifier Rehabilitation	Rehabilitate structural, mechanical, and electrical elements of existing secondary clarifiers.	\$25.9 million	4 th Quarter 2021

Tertiary Wastewater Treatment

The tertiary treatment process is the final treatment stage at the Plant and consists of a gravity filtration process and a disinfection process. The Plant currently filters a portion of the secondary effluent stream to re-use standards, and the remainder to the standards required for discharge to the San Francisco Bay.

Due to the age and condition of the existing tertiary filters, a significant investment would be required to refurbish and retain them for long-term future use. Work included with this CIP focuses on replacing filter media and underdrain systems to ensure continued regulatory compliance and operational reliability. Other work includes improvements to the Plant's outfall bridge and levee and tracking regulatory developments, which may trigger the need for a new disinfection facility in the next two to three NPDES permit cycles (a permit cycle takes five years).



Existing Filter Complex

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Filter Rehabilitation	Replace filter media and, potentially, underdrain systems, replace valves and electrical controls, install air scouring equipment and piping, and repair concrete.	\$33.0 million	2 nd Quarter 2022
Outfall Bridge and Levee Improvements	Conduct condition assessment, repair or replace bridge and instrumentation supports, repair levee and gate, and refurbish electrical transformer.	\$9.4 million	4 th Quarter 2020

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
 Overview

PROGRAM HIGHLIGHTS

Biosolids

The Plant currently processes biosolids material through a combination of anaerobic digestion, lagoon storage, and air drying. The final product is recycled as Alternative Daily Cover (ADC) at the Newby Island landfill. Based on the potential closure of the Newby Island landfill in 2025, potential changes to biosolids regulations, and odor impacts to the surrounding community, the Plant Master Plan recommended transitioning out of the current open-air lagoons and solar drying beds to new enclosed mechanical dewatering and thermal drying facilities. In November 2014, staff presented a biosolids transition strategy to TPAC and the City Council that recommended converting the anaerobic digesters from a mesophilic to thermophilic process (TPAD), proceeding with mechanical dewatering, and deferring thermal drying. In December 2014, the City Council approved proceeding with TPAD and deferring thermal drying. The City Council also directed staff to return with more information on the dewatering facility and concurrent odor study in spring 2015. In June 2015, the City Council approved proceeding with the dewatering facility and lagoons and drying bed retirement projects.

Funding included with this CIP focuses on the first phase of the digester rehabilitation, construction of a new digested sludge dewatering facility, and retirement of the existing lagoons and drying beds.

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Digested Sludge Dewatering Facility	Construct new mechanical dewatering facility and support systems to replace existing sludge storage lagoons and open air solar drying beds.	\$68.4 million	3 rd Quarter 2020
Digester and Thickener Facilities Upgrade	Rehabilitate up to ten anaerobic digesters, including new covers and mixing systems, and heating system upgrades. Modify six dissolved air flotation units for co-thickening and odor control upgrades. Construct new above-ground gas manifold, new sludge pipeline, and new waste biogas flare system. Convert four digesters from mesophilic to thermophilic operation.	\$92.6 million	4 th Quarter 2025
Lagoons and Drying Beds Retirement	Decommission use of existing sludge storage lagoons and open air solar drying beds for post-digestion processing through a phased approach.	\$4.4 million	2 nd Quarter 2028

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
 Overview

PROGRAM HIGHLIGHTS

Electrical Systems and Power Generation

The day-to-day operation of the Plant depends heavily on having reliable energy sources and reliable, operable systems with built-in redundancy. The Plant's engine generators, mechanical and electrical process air compressor, and gas compressors are between 17 and 58 years old, and have been breaking down with increasing frequency, well beyond forecasted levels. Funding included with this CIP focuses on construction of a new digester gas compressor facility, a new gas holder, new advanced internal combustion engines, and backup diesel generators. Additional switchgear replacements/upgrades and other electrical improvements will also be made to further enhance electrical reliability at the Plant.

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Combined Heat and Power Equipment Repair and Rehabilitation	Install new digester gas compressors and digester gas holder.	\$915,000	3 rd Quarter 2016
Energy Generation Improvements	Construct a new cogeneration facility to replace existing engine-generators with new internal combustion engines and construct new emergency diesel generators.	\$88.3 million	1 st Quarter 2019

Advanced Process Control Systems

The Plant is a highly complex, automated facility monitored and controlled by a system of instrumentation (meters, gauges, controllers, etc.) and a Distributed Control System (DCS). The DCS allows operators in a control center to remotely monitor and control operations of the treatment processes, such as opening a valve and adjusting flow through a certain process area using information gathered through the meters and gauges. Funding included with this CIP focuses on development of a Plant-wide automation master plan, flow meter replacement, sensor and control upgrades, and DCS system upgrades.

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
 Overview

PROGRAM HIGHLIGHTS

Advanced Process Control Systems (Cont'd.)

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Advanced Facility Control and Meter Replacement	Develop an automation master plan, replace existing flowmeters and actuators, and upgrade sensors, controls, and monitoring equipment throughout the Plant.	\$30.9 million	4 th Quarter 2019
Treatment Plant Distributed Control System	Upgrade and convert system hardware and software components.	\$2.0 million	2 nd Quarter 2019

Site Facility Improvements

Many of the Plant's buildings and grounds are up to 50 years old. As the Plant expanded, support buildings and infrastructure have become decentralized, resulting in inefficient operations. This CIP includes funding for various site improvement projects, such as building improvements, road and storm drainage improvements, equipment replacement, handrail replacements, yard piping rehabilitation, and water systems improvements.



Fire Main Replacement - Phase 2

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
 Overview

PROGRAM HIGHLIGHTS

Site Facility Improvements (Cont'd.)

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
Construction-Enabling Improvements	Construct new construction management trailers, utility connections, fencing, and security facilities.	\$3.6 million	4 th Quarter 2016
Equipment Replacement	In-kind replacement of air compressors, tanks, pumps, motors, control systems, valves, heat exchangers, engine auxiliaries, lab instruments, and other capital equipment as required.	\$8.3 million	Ongoing
Facility Wide Water Systems Improvements	Rehabilitate, replace, and/or extend the Plant's four water systems, including piping, valves, pumps, controls, and other ancillary equipment.	\$15.4 million	3 rd Quarter 2020
Plant Infrastructure Improvements	Replacement and rehabilitation work includes handrail replacement, concrete repairs, and Plant support systems/building improvements.	\$5.0 million	Ongoing
Support Building Improvements	Construct various tenant improvements to administration, operations, engineering, and other support buildings. Construct new warehousing facilities and electronic warehouse management system.	\$16.8 million	4 th Quarter 2026
Tunnel Rehabilitation	Structural, mechanical, coating, and piping improvements to the Plant's tunnel system.	\$9.2 million	3 rd Quarter 2026
Urgent and Unscheduled Treatment Plant Rehabilitation	Timely response to unanticipated maintenance and repair needs at the Plant.	\$7.5 million	Ongoing
Yard Piping and Road Improvements	Phased rehabilitation or replacement of pipes throughout the Plant. Roadway and drainage improvements to Plant's main operations and residual solids management areas.	\$16.2 million	Ongoing

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
 Overview

PROGRAM HIGHLIGHTS

South Bay Water Recycling Program

The South Bay Water Recycling (SBWR) System was authorized by the City Council in 1993 as a project to divert up to 15 million gallons per day of treated effluent from the bay during the summer by providing non-potable recycled water to customers in Milpitas, Santa Clara, and San José. Major developments during the previous CIP period include the March 24, 2014 commissioning of the Advanced Water Purification Center (Center), which is a joint project with the Santa Clara Valley Water District (District). The Center has been providing purified water from secondary effluent. Product water is blended with tertiary Title 22 water at the transmission pumping station and provided to customers. The addition of the purified water from the Center reduces total dissolved solids of the water to under 550 mg/L, as well as augmenting recycled water supplies during peak hours in the summer.

In another joint effort with the City of San José and the District, the multi-year SBWR Master Plan was completed in December 2014. The strategic guidance document provides recommendations and options for SBWR’s current service reliability, potential future expansion, operation, and maintenance of the system, cost effectiveness, and funding through engagement of key stakeholders from the Plant Tributary Agencies and the Santa Clara Valley Water District. The Master Plan includes an assessment of the ability of existing infrastructure to meet current and future recycled water demands and identifies future capital improvements to enhance system reliability and water quality.

Project Name	Description	2016-2020 CIP Cost	Estimated Completion
SBWR System Reliability and Infrastructure Replacement	System reliability improvements including, but not limited to, rehabilitation and/or replacement of pump station components, control and communication systems, pipelines, and other system related infrastructure.	\$4.7 million	2 nd Quarter 2016

Reserves

As in prior years, the 2016-2020 Adopted CIP includes a \$5.0 million Equipment Replacement Reserve. The reserve level was established in accordance with the State Water Resources Control Board Fund Loan Agreement policy, the Clean Water Financing Authority bond covenants, and requirements in the Master Agreements for Wastewater Treatment between the City of San José, City of Santa Clara, and the Plant Tributary Agencies.

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
 Overview

MAJOR CHANGES FROM THE 2015-2019 ADOPTED CIP

Major changes from the 2015-2019 Adopted CIP include:

Process Area	Project Name	Funding Change (\$)
Preliminary Treatment	New Headworks	+ 3.7 million
Primary Treatment	E. Primary Rehab, Seismic Retrofit, & Odor Ctrl.	- 6.2 million
Primary Treatment	Iron Salt Feed Station	+ 1.3 million
Secondary Treatment	Nitrification Clarifier Rehabilitation	+ 19.9 million
Secondary Treatment	Secondary Clarifier Rehabilitation	+ 23.9 million
Secondary Treatment	Aeration Tanks and Blower Rehabilitation	- 7.6 million
Tertiary Treatment	Filter Rehabilitation	+ 6.1 million
Tertiary Treatment	Outfall Bridge and Levee Improvements	+ 1.3 million
Biosolids	Digester and Thickener Facilities Upgrade	+ 28.9 million
Biosolids	Lagoons and Drying Beds Retirement	- 7.8 million
Biosolids	Thermal Drying Facility	- 2.6 million
Elect. Sys. & Power Gen.	Energy Generation Improvements	- 13.6 million
Elect. Sys. & Power Gen.	Plant Electrical Reliability	- 6.6 million
Adv. Proc. Ctrl. & Automation	Advanced Facility Control and Meter Replacement	- 1.2 million
Site Facility Improvements	Construction-Enabling Improvements	+ 3.6 million NEW
Site Facility Improvements	Facility Wide Water Systems Improvements	+ 1.6 million
Site Facility Improvements	Equipment Replacement	- 1.3 million
Site Facility Improvements	Plant Infrastructure Improvements	- 5.4 million
Site Facility Improvements	Plant Instrument Air System Upgrade	- 4.6 million
Site Facility Improvements	Support Building Improvements	- 5.4 million
Site Facility Improvements	Urgent and Unscheduled Treatment Plant Rehab.	- 1.5 million
Site Facility Improvements	Yard Piping and Road Improvements	- 33.2 million
Non-Construction	Program Management	- 17.6 million

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
Overview

MAJOR CHANGES FROM THE 2015-2019 ADOPTED CIP

While the overall 2016-2020 Adopted CIP program amount increased compared to the 2015-2019 Adopted CIP, and capital funding increases in 2017-2018 and 2018-2019, capital funding dropped in 2015-2016 and 2016-2017 compared to the 2015-2019 Adopted CIP. The three main reasons for this shift in costs are:

1. The program team reexamined the activity durations for the feasibility/development phases developed during the validation process. Activities included environmental clearance, procurement, project alternative analysis, condition assessment, and conceptual design.
2. The program team has chosen to procure major consultant contracts as master agreements, instead of standard agreements as assumed in the 2015-2019 Adopted CIP, effectively postponing the encumbrance of design funds by up to one year.
3. In December 2014, the City Council directed staff to place the Digested Sludge Dewatering Facility on hold and return with more information on the project and the concurrent odor study in spring 2015, which moved the construction award to 2017-2018.

OPERATING BUDGET IMPACT

Most projects in this Adopted CIP are expected to reduce operations and maintenance liabilities in the Operating Budget. The Energy Generation Improvements will replace existing engine generators with lower emissions internal combustion engines and will start operation in 2018-2019. As part of the Energy Generation Improvements, emergency diesel generators will start operation in 2016-2017 and will have some marginal maintenance and operations costs. A few other projects are expected to introduce new operating costs (primarily chemical costs), particularly those with odor control elements (e.g., Iron Salt Feed Station and Digester and Thickener Facilities Upgrade). These costs are expected to be partially offset by energy savings achieved through better solids settling, less aeration demand, and improved bio-gas production, as well as other operational efficiencies and lower maintenance costs.

Water Pollution Control Capital Program
2016-2020 Adopted Capital Improvement Program
 Overview

OPERATING BUDGET IMPACT

The table below and Attachment A summarize the operating and maintenance impact to the Sewer Service and Use Charge Fund for several projects.

Net Operating Budget Impact Summary

	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2019-2020</u>
Iron Salt Feed Station	\$245,000	\$1,117,000	\$1,176,000	\$1,239,000
Digested Sludge Dewater Facility				\$2,456,000
Digester and Thickener Facilities Upgrade			\$609,000	\$634,000
Combined Heat and Power Equipment	\$4,000	\$4,000	\$4,000	\$4,000
Repair and Rehabilitation				
Energy Generation Improvements	<u>\$77,000</u>	<u>\$79,000</u>	<u>(\$5,268,000)</u>	<u>(\$5,169,000)</u>
	\$326,000	\$1,200,000	(\$3,479,000)	(\$836,000)

Note: The estimated operating costs have been provided by the Environmental Services Department and have not yet been fully analyzed by the City Manager's Budget Office. That analysis may result in different costs when the actual budget for the year in question is developed.

Of significance, the new biosolids process is expected to have a significant impact on the operating budget in 2019-2020. The new biosolids dewatering facility is energy-intensive, requires an enclosed odor-controlled building, and potentially 24-hour operations. The final biosolids disposition alternatives will also impact future operating costs.

COUNCIL-APPROVED REVISIONS TO THE PROPOSED CAPITAL IMPROVEMENT PROGRAM

The City Council approved the rebudgeting of \$30.2 million for 21 projects: Plant Instrument Air System Upgrade (\$4.0 million), Iron Salt Feed Station (\$3.6 million), SBWR Extension (\$3.4 million), SBWR System Reliability and Infrastructure Replacement (\$3.2 million), Headworks Improvements (\$2.3 million), New Headworks (\$2.1 million), Plant Electrical Reliability (\$2.0 million), Advanced Facility Control and Meter Replacement (\$1.6 million), Energy Generation Improvements (\$1.6 million), Aeration Tanks and Blower Rehabilitation (\$1.4 million), Nitrification Clarifier Rehabilitation (\$1.3 million), Digested Sludge Dewatering Facility (\$1.0 million), Public Art (\$735,000), Support Building Improvements (\$490,000), Treatment Plant Engine Rebuild (\$490,000), Digester and Thickener Facilities Upgrade (\$315,000), Filter Rehabilitation (\$300,000), Record Drawings (\$250,000), Facility Wide Water Systems Improvements (\$150,000), Tunnel Rehabilitation (\$60,000), and Treatment Plant Fire Main Replacement (\$10,000).

Water Pollution Control
 2016-2020 Adopted Capital Improvement Program
 Attachment A - Operating Budget Impact

	<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2019-2020</u>
<u>Water Pollution Control</u>				
Combined Heat and Power Equipment Repair and Rehabilitation	\$4,000	\$4,000	\$4,000	\$4,000
Digested Sludge Dewatering Facility				\$2,456,000
Digester and Thickener Facilities Upgrade			\$609,000	\$634,000
Energy Generation Improvements	\$77,000	\$79,000	(\$5,268,000)	(\$5,169,000)
Iron Salt Feed Station	\$245,000	\$1,117,000	\$1,176,000	\$1,239,000
Total Water Pollution Control	<u>\$326,000</u>	<u>\$1,200,000</u>	<u>(\$3,479,000)</u>	<u>(\$836,000)</u>

2015-2016 CAPITAL BUDGET

2016-2020 CAPITAL IMPROVEMENT PROGRAM

WATER POLLUTION CONTROL

SOURCE OF FUNDS

USE OF FUNDS

The Source of Funds displays the capital revenues by funding source for each year of the Five-Year Capital Improvement Program. The Use of Funds displays the capital expenditures by line-item for each year of the five-year period.

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Source of Funds (Combined)

SOURCE OF FUNDS	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
<u>San José-Santa Clara Treatment Plant Capital Fund (512)</u>							
Beginning Fund Balance	122,434,440	126,559,357	18,573,357	25,233,357	28,929,357	39,512,357	126,559,357 *
Sale of Bonds				178,000,000	90,000,000	28,000,000	296,000,000
Revenue from Other Agencies:							
<u>Federal Government</u>							
- SBWR Master Plan Grant	439,000						
- U.S. Bureau of Reclamation Grant	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000
<u>Water Pollution Control Plant User Agencies</u>							
- 2005 Bond Debt Repayment	1,216,000	1,221,000	1,070,000	165,000	155,000	155,000	2,766,000
- 2015-2016 Bond Debt Service Repayment		576,000	603,000	43,196,000	43,465,000	31,477,000	119,317,000
- Equipment Replacement			580,000	580,000	580,000	580,000	2,320,000
- State Revolving Fund Loan Repayment	1,374,000	1,374,000	1,374,000	1,374,000	555,000		4,677,000
- WPCP Projects	21,341,000	11,553,000	15,382,000	15,774,000	19,858,000	11,731,000	74,298,000
Contributions, Loans and Transfers from:							
<u>Special Funds</u>							
- Transfer for 2015-2016 Debt Service from the Sewer Service and Use Charge Fund (541)		980,000	1,041,000	5,268,000	12,228,000	16,631,000	36,148,000
- Transfer from the Sewage Treatment Plant Connection Fee Fund (539)	3,090,000	3,090,000	3,090,000	3,090,000	1,249,000		10,519,000
- Transfer from the Sewer Service and Use Charge Fund (541)	48,000,000	30,722,000	31,800,000	31,799,000	31,452,000	31,455,000	157,228,000
Interest Income	569,000	1,272,000	2,224,000	3,848,000	4,734,000	4,443,000	16,521,000

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Source of Funds (Combined)

SOURCE OF FUNDS (CONT'D.)	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
<u>San José-Santa Clara Treatment Plant Capital Fund (512)</u>							
Miscellaneous Revenue							
– Calpine Metcalf Energy Center Facilities Repayment	389,000	389,000	389,000	389,000	389,000	389,000	1,945,000
– Miscellaneous Revenue	598,000						
Reserve for Encumbrances	58,434,917						
Commercial Paper Proceeds		30,025,000	86,755,000	54,670,000	35,625,000	14,190,000	221,265,000
Total San José-Santa Clara Treatment Plant Capital Fund	<u>258,135,357</u>	<u>208,011,357</u>	<u>163,131,357</u>	<u>363,636,357</u>	<u>269,469,357</u>	<u>178,813,357</u>	<u>1,070,813,357</u> *
TOTAL SOURCE OF FUNDS	<u>258,135,357</u>	<u>208,011,357</u>	<u>163,131,357</u>	<u>363,636,357</u>	<u>269,469,357</u>	<u>178,813,357</u>	<u>1,070,813,357</u> *

* The 2016-2017 through 2019-2020 Beginning Balances are excluded from the FIVE-YEAR TOTAL SOURCE OF FUNDS to avoid multiple counting of the same funds.

Water Pollution Control
 2016-2020 Adopted Capital Improvement Program
 Use of Funds (Combined)

USE OF FUNDS	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
Construction Projects							
Public Art							
Public Art	114,000	776,000	657,000	774,000	799,000	51,000	3,057,000
Total Public Art	114,000	776,000	657,000	774,000	799,000	51,000	3,057,000
Preliminary Wastewater Treatment							
Headworks No. 2 Enhancement	100,000						
1. Headworks Improvements	266,000	4,106,000	2,763,000	22,011,000	944,000	291,000	30,115,000
2. New Headworks	857,000	3,771,000	10,515,000	801,000	75,218,000	1,799,000	92,104,000
Total Preliminary Wastewater Treatment	1,223,000	7,877,000	13,278,000	22,812,000	76,162,000	2,090,000	122,219,000
Primary Wastewater Treatment							
3. East Primary Rehabilitation, Seismic Retrofit, and Odor Control		1,636,000	691,000	10,841,000	22,176,000	686,000	36,030,000
4. Iron Salt Feed Station	1,310,000	5,250,000	492,000				5,742,000
Total Primary Wastewater Treatment	1,310,000	6,886,000	1,183,000	10,841,000	22,176,000	686,000	41,772,000
Secondary Wastewater Treatment							
Aeration Basin Future Modifications						846,000	846,000
Secondary Clarifier Rehabilitation			448,000	221,000	4,003,000	21,209,000	25,881,000
5. Aeration Tanks and Blower Rehabilitation	200,000	1,815,000	492,000	10,705,000	1,211,000	22,156,000	36,379,000
6. Nitrification Clarifier Rehabilitation	2,000,000	1,300,000	7,161,000	40,592,000	213,000	213,000	49,479,000
Total Secondary Wastewater Treatment	2,200,000	3,115,000	8,101,000	51,518,000	5,427,000	44,424,000	112,585,000

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
 Use of Funds (Combined)

USE OF FUNDS (CONT'D.)	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
Construction Projects							
Tertiary Wastewater Treatment							
Alternative Filter Technology						81,000	81,000
Field Verification							
Final Effluent Pump Station & Stormwater Channel Improvements						902,000	902,000
New Disinfection Facilities					653,000	299,000	952,000
New Filter Complex	27,000						
7. Filter Rehabilitation	853,000	1,361,000	5,741,000	481,000	25,201,000	240,000	33,024,000
8. Outfall Bridge and Levee Improvements	300,000	1,083,000	1,331,000	209,000	6,469,000	320,000	9,412,000
Total Tertiary Wastewater Treatment	1,180,000	2,444,000	7,072,000	690,000	32,323,000	1,842,000	44,371,000
Biosolids							
Dissolved Air Flotation Rehabilitation and Odor Control FOG Receiving	205,000					313,000	313,000
9. Digested Sludge Dewatering Facility	1,754,000	1,430,000	12,175,000	48,240,000	3,235,000	3,315,000	68,395,000
10. Digester and Thickener Facilities Upgrade	13,765,000	90,286,000	712,000	360,000	32,000	1,191,000	92,581,000
11. Lagoons and Drying Beds Retirement		443,000	1,158,000	112,000	2,022,000	659,000	4,394,000
Total Biosolids	15,724,000	92,159,000	14,045,000	48,712,000	5,289,000	5,478,000	165,683,000
Electrical Systems and Power Generation							
12. Combined Heat and Power Equipment Repair and Rehabilitation	15,919,000	795,000	120,000				915,000
13. Energy Generation Improvements	25,312,000	16,600,000	42,018,000	28,282,000	1,400,000		88,300,000

Water Pollution Control
 2016-2020 Adopted Capital Improvement Program
 Use of Funds (Combined)

USE OF FUNDS (CONT'D.)	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
Construction Projects							
Electrical Systems and Power Generation							
14. Plant Electrical Reliability	6,216,000	2,000,000					2,000,000
Total Electrical Systems and Power Generation	47,447,000	19,395,000	42,138,000	28,282,000	1,400,000		91,215,000
Advanced Process Control & Automation							
15. Advanced Facility Control and Meter Replacement	1,926,000	1,600,000	4,350,000	23,730,000	1,051,000	193,000	30,924,000
16. Treatment Plant Distributed Control System	1,662,000	500,000	500,000	500,000	500,000		2,000,000
Total Advanced Process Control & Automation	3,588,000	2,100,000	4,850,000	24,230,000	1,551,000	193,000	32,924,000
Site Facility Maintenance and Improvements							
Plant Backup Water Supply	1,064,000						
Treatment Plant Fire Main Replacement	2,031,000	10,000					10,000
17. Construction-Enabling Improvements		3,476,000	76,000				3,552,000
18. Equipment Replacement	3,956,000	1,663,000	1,663,000	1,663,000	1,663,000	1,663,000	8,315,000
19. Facility Wide Water Systems Improvements	310,000	1,192,000	2,176,000	11,221,000	247,000	610,000	15,446,000
20. Plant Infrastructure Improvements	4,834,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
21. Plant Instrument Air System Upgrade	4,540,000	4,000,000	493,000	30,000			4,523,000
22. Support Building Improvements		890,000	219,000	4,738,000	806,000	10,192,000	16,845,000
23. Treatment Plant Engine Rebuild	170,000	490,000					490,000
24. Tunnel Rehabilitation		1,000,000	141,000	2,421,000	396,000	5,262,000	9,220,000

Water Pollution Control
 2016-2020 Adopted Capital Improvement Program
 Use of Funds (Combined)

891 - V - 168

USE OF FUNDS (CONT'D.)	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
Construction Projects							
Site Facility Maintenance and Improvements							
25. Urgent and Unscheduled Treatment Plant Rehabilitation	3,027,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
26. Yard Piping and Road Improvements	888,000	1,127,000	494,000	492,000	12,443,000	1,674,000	16,230,000
Total Site Facility Maintenance and Improvements	20,820,000	16,348,000	7,762,000	23,065,000	18,055,000	21,901,000	87,131,000
South Bay Water Recycling							
SBWR Reservoir Facility	90,000						
27. SBWR Extension	4,515,000	3,408,000					3,408,000
28. SBWR System Reliability and Infrastructure Replacement	58,000	4,692,000					4,692,000
Total South Bay Water Recycling	4,663,000	8,100,000					8,100,000
Total Construction Projects	98,269,000	159,200,000	99,086,000	210,924,000	163,182,000	76,665,000	709,057,000
Non-Construction							
General Non-Construction							
Capital Program and Public Works Department Support Service Costs	692,000	789,000	797,000	805,000	814,000	823,000	4,028,000
Master Plan Updates			3,000,000				3,000,000
Plant Master Plan	125,000						
SBWR Master Plan	918,000						
SBWR Recycling Master Plan Reimbursement	243,000						

Water Pollution Control
 2016-2020 Adopted Capital Improvement Program
 Use of Funds (Combined)

691 - A

USE OF FUNDS (CONT'D.)	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
Non-Construction							
General Non-Construction							
Transfer to Clean Water Financing Authority Debt Service 2015-2016		1,556,000	1,643,000	109,464,000	55,692,000	48,108,000	216,463,000
Transfer to the Clean Water Financing Authority Debt Service Payment Fund	6,915,000	6,943,000	6,788,000	5,881,000	5,524,000	5,527,000	30,663,000
29. Payment for Clean Water Financing Authority Trustee	5,000	5,000	5,000	5,000	5,000	5,000	25,000
30. Preliminary Engineering	5,513,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
31. Program Management	14,332,000	10,065,000	8,125,000	1,845,000	1,605,000	1,670,000	23,310,000
32. Record Drawings		250,000	12,839,000	162,000	162,000	164,000	13,577,000
33. State Revolving Fund Loan Repayment	4,464,000	4,464,000	4,464,000	4,464,000	1,804,000		15,196,000
Total General Non-Construction	33,207,000	25,072,000	38,661,000	123,626,000	66,606,000	57,297,000	311,262,000
Contributions, Loans and Transfers to General Fund							
Transfer to the General Fund - Human Resources/Payroll/Budget Systems Upgrade	4,000	21,000					21,000
Total Contributions, Loans and Transfers to General Fund	4,000	21,000					21,000
Contributions, Loans and Transfers to Special Funds							
Transfer to the City Hall Debt Service Fund	96,000	145,000	151,000	157,000	169,000	169,000	791,000
Total Contributions, Loans and Transfers to Special Funds	96,000	145,000	151,000	157,000	169,000	169,000	791,000

Water Pollution Control
 2016-2020 Adopted Capital Improvement Program
 Use of Funds (Combined)

USE OF FUNDS (CONT'D.)	Estimated 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	5-Year Total
Non-Construction							
Reserves							
Equipment Replacement Reserve		5,000,000					5,000,000
Total Reserves		5,000,000					5,000,000
Total Non-Construction Ending Fund Balance	33,307,000	30,238,000	38,812,000	123,783,000	66,775,000	57,466,000	317,074,000
	126,559,357	18,573,357	25,233,357	28,929,357	39,512,357	44,682,357	44,682,357*
TOTAL USE OF FUNDS	258,135,357	208,011,357	163,131,357	363,636,357	269,469,357	178,813,357	1,070,813,357*

* The 2015-2016 through 2018-2019 Ending Balances are excluded from the FIVE-YEAR TOTAL USE OF FUNDS to avoid multiple counting of the same funds.

2015-2016 CAPITAL BUDGET

2016-2020 CAPITAL IMPROVEMENT PROGRAM

WATER POLLUTION CONTROL

DETAIL OF CONSTRUCTION PROJECTS

DETAIL OF NON-CONSTRUCTION PROJECTS

The Detail of Construction Projects section provides information on the individual construction projects with funding in 2015-2016. The Detail of Non-Construction Projects section is abbreviated and provides information on the individual non-construction project, with funding in 2015-2016. On the Use of Funds statement, these projects are numbered.

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

1. Headworks Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2012
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2015
Council District:	4	Revised Completion Date:	3rd Qtr. 2020
Location:	Water Pollution Control Plant		

Description: This project will modify Headworks No. 2 (HW2) to accommodate all dry weather flow. Improvements include re-routing some inlet and recycle flow piping, new storm water pump stations, and other mechanical enhancements to improve reliability and operation performance. In addition, this project will complete a condition assessment of Headworks No. 1 (HW1) to identify equipment that may require rehabilitation. Improvements may include refurbishment of bar screens, grit classifiers, discharge valves, channel gate valves, and/or concrete.

Justification: HW1 was built in the mid-1950s and early 1960s and is the Plant's duty headworks. HW2 was built in 2008 and designed to operate in parallel with HW1 to handle peak hour wet weather flow. This project will improve the functional reliability of HW2 so HW1 can be taken out of service for repair, which will allow it to remain in operation until a new headworks is constructed to serve as the Plant's new duty headworks.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	161	2,098	266	1,834	369				2,203		2,630
Design		322		321	1,798	311			2,430		2,430
Bid & Award		78		78	30	148			256		256
Construction		24		1,859	504	21,552	944	170	25,029		25,029
Post Construction		14		14	62			121	197		197
TOTAL	161	2,536	266	4,106	2,763	22,011	944	291	30,115		30,542

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	161	2,536	266	4,106	2,763	22,011	944	291	30,115		30,542
TOTAL	161	2,536	266	4,106	2,763	22,011	944	291	30,115		30,542

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2015-2019 CIP - increase of \$23.7 million due to incorporation of a portion of Headworks No. 2 Enhancement project.
 2016-2020 CIP - increase of \$863,000 due to revised cost estimate.

Notes:

This project corresponds to Plant Master Plan Project Nos. 1, 2, and 7 and Validation Project PLH-01. Prior to 2015-2019, this project was titled "Headworks No. 1 Repair and Rehabilitation". The schedule was revised during the 2015-2019 project validation process. This project will have close-out costs only in 2020-2021.

FY Initiated:	2012-2013	Appn. #:	7448
Initial Project Budget:	\$5,975,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

2. New Headworks

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2012
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2013
Council District:	4	Revised Completion Date:	2nd Qtr. 2022
Location:	Water Pollution Control Plant		

Description: This project will construct a new headworks to serve as the Plant's duty headworks. It also involves increasing the equalization basin volume and installing lining and spraydown systems to facilitate cleaning. The project will also install new covers over select areas, such as junction boxes and grit collection, for odor control. New conduits will be installed for the collected foul air, and a new odor treatment facility that could combine biological and/or chemical treatment technology will be provided.

Justification: The original headworks, Headworks No. 1, was built in the mid 1950s and further expanded in the 1960s. Due to its age and condition, extensive structural rehabilitation and mechanical rehabilitation would be needed to operate it as the Plant's long-term duty headworks. Based on previous studies, building a new duty headworks facility would be more cost effective and provide greater operational reliability and enhanced treatment, addressing some of the operational issues currently experienced at the Plant, such as the deposition of grit in downstream processes.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	331	2,917	857	3,771	469				4,240		5,428
Design					7,384	801	160		8,345		8,345
Bid & Award					300				300		300
Construction					2,212		75,058	1,799	79,069	2,599	81,668
Post Construction					150				150	135	285
TOTAL	331	2,917	857	3,771	10,515	801	75,218	1,799	92,104	2,734	96,026

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	331	2,917	857	3,771	10,515	801	75,218	1,799	92,104	2,734	96,026
TOTAL	331	2,917	857	3,771	10,515	801	75,218	1,799	92,104	2,734	96,026

ANNUAL OPERATING BUDGET IMPACT (000'S)											
None											

Major Changes in Project Cost:

2015-2019 CIP - increase of \$11.8 million due to incorporation of a portion of Headworks No. 2 Enhancement project.
 2016-2020 CIP - increase of \$4.8 million due to revised cost estimate.

Notes:

This project corresponds to Plant Master Plan Project Nos. 1, 3, 4, 5, and 8 and Validation Project PLH-02. Prior to 2015-2019, this project was titled "Headworks No. 2 Expansion". The schedule was revised during the 2015-2019 project validation process.

FY Initiated:	2012-2013	Appn. #:	7449
Initial Project Budget:	\$79,400,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

3. East Primary Rehabilitation, Seismic Retrofit, and Odor Control

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2009
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	3rd Qtr. 2010
Department:	Environmental Services	Initial Completion Date:	4th Qtr. 2012
Council District:	4	Revised Completion Date:	4th Qtr. 2025
Location:	Water Pollution Control Plant		

Description: This project rehabilitates the existing primary clarifiers, including the coating of concrete and replacement of clarifier mechanisms with corrosion resistant materials. It also includes structural retrofits to allow new covers to be installed over a portion or all of the primary treatment area to contain odors. A new odor extraction and treatment system will also be constructed.

Justification: This project restores the mechanical and structural integrity of the aging clarifiers and provides odor control measures.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	30			1,636	691	295			2,622		2,652
Design						9,411	1,211		10,622		10,622
Bid & Award						138	70		208		208
Construction						997	20,895	686	22,578	75,977	98,555
Post Construction										1,167	1,167
TOTAL	30			1,636	691	10,841	22,176	686	36,030	77,144	113,204

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	30			1,636	691	10,841	22,176	686	36,030	77,144	113,204
TOTAL	30			1,636	691	10,841	22,176	686	36,030	77,144	113,204

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2012-2016 CIP - increase of \$80.1 million; \$16.626 million due to increase of scope to incorporate master planning recommendations for seismic upgrades and odor control measures; \$63.52 million reflects the addition of the Beyond 5-Year expense not previously programmed.
 2013-2017 CIP - decrease of \$1.7 million due to revised cost estimate.
 2015-2019 CIP - increase of \$27.5 million due to revised project validation cost estimate.
 2016-2020 CIP - increase of \$3.6 million due to escalation of construction costs.

Notes:

This project corresponds to Plant Master Plan Project Nos. 9, 10, and 11 and Validation Project PLP-02. The schedule was revised during the 2015-2019 project validation process.

FY Initiated:	2010-2011	Appn. #:	7226
Initial Project Budget:	\$3,605,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

4. Iron Salt Feed Station

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2010
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	1st Qtr. 2012
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2012
Council District:	4	Revised Completion Date:	2nd Qtr. 2017
Location:	Water Pollution Control Plant		

Description: This project constructs a permanent iron salt and polymer dosing station, including a concrete containment structure and ancillary pumping, piping, and instrumentation to deliver chemical solution to incoming wastewater.

Justification: The addition of iron salts and polymer to incoming wastewater will improve Plant operation by enhancing the sludge settling in the primary clarifiers, reducing corrosion and odor, reducing energy usage in the secondary treatment system, and increasing feedstock to digesters, which will increase biogas production.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	99	1	1								100
Design	42	1,420	1,309	111					111		1,462
Bid & Award		22		32					32		32
Construction		3,417		5,107	380				5,487		5,487
Post Construction					112				112		112
TOTAL	141	4,860	1,310	5,250	492				5,742		7,193
FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	141	4,860	1,310	5,250	492				5,742		7,193
TOTAL	141	4,860	1,310	5,250	492				5,742		7,193
ANNUAL OPERATING BUDGET IMPACT (000'S)											
Cost Offset					(236)	(999)	(1,059)	(1,122)			
Maintenance					56	233	243	252			
Operating					425	1,883	1,992	2,109			
TOTAL					245	1,117	1,176	1,239			

Major Changes in Project Cost:

2014-2018 CIP - decrease of \$347,000 due to scope revision.
 2015-2019 CIP - increase of \$3.3 million due to revised project validation cost estimate.
 2016-2020 CIP - increase of \$1.9 million due to revised scope and cost estimate.

Notes:

This project corresponds to Plant Master Plan Project No. 14 and Validation Project PLP-01. The schedule was revised during the 2015-2019 project validation process.

FY Initiated:	2010-2011	Appn. #:	7230
Initial Project Budget:	\$2,340,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

5. Aeration Tanks and Blower Rehabilitation

CSA:	Environmental and Utility Services	Initial Start Date:	1st Qtr. 2015
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	3rd Qtr. 2025
Council District:	4	Revised Completion Date:	1st Qtr. 2029
Location:	Water Pollution Control Plant		

Description: This project rehabilitates the secondary and nitrification aeration tanks including structural, mechanical, electrical, and instrumentation upgrades. It also replaces the existing coarse bubble diffusers with fine bubble diffusers, installs partition walls, and reconfigures air piping to optimize process treatment capabilities; installs variable frequency drives (VFDs) to the electric driven blowers in Building 40 and decommission the engine drive blowers in the Secondary Blower Building; and replaces the S11 switchgear and install VFDs on the nitrification blowers. A condition assessment study, aeration assessment, and process modeling will be completed to inform the ultimate project scope.

Justification: The secondary and nitrification aeration tanks were constructed in phases between the 1960s and 1980s. Due to their age and the aggressive and corrosive environment they operate in, extensive rehabilitation is required. Conversion to fine bubble diffusers will increase the oxygen transfer efficiency and decrease energy requirements. Installing VFDs will minimize the impact of starting current on the blowers when the Plant is running on emergency power. Lastly, the S11 switchgear is outdated and needs to be upgraded to be compatible with the new VFDs.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		1,580	200	1,815	492	41			2,348		2,548
Design						9,645	1,163		10,808		10,808
Bid & Award						146	48	25	219		219
Construction						873		22,131	23,004	81,392	104,396
Post Construction										1,326	1,326
TOTAL		1,580	200	1,815	492	10,705	1,211	22,156	36,379	82,718	119,297

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund		1,580	200	1,815	492	10,705	1,211	22,156	36,379	82,718	119,297
TOTAL		1,580	200	1,815	492	10,705	1,211	22,156	36,379	82,718	119,297

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2016-2020 CIP - increase of \$4.4 million due to escalation of construction costs.

Notes:

This project corresponds to Plant Master Plan Project Nos. 20, 24, and 85 and Validation Project PLS-01.

FY Initiated:	2014-2015	Appn. #:	7677
Initial Project Budget:	\$114,880,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

6. Nitrification Clarifier Rehabilitation

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2009
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2024
Council District:	4	Revised Completion Date:	2nd Qtr. 2022
Location:	Water Pollution Control Plant		

Description: This project includes phased rehabilitation of the 16 nitrification clarifiers. Structural improvements may include but are not limited to concrete repairs and coating, new clarifier mechanisms and baffle installations, pipe support and meter vault replacements, and walkway improvements. Mechanical improvements may include but are not limited to piping, valve and actuator replacements, spray water system replacements, scum skimmer system upgrades, and return activated sludge piping lining. Electrical and instrumentation improvements may include but are not limited to motor control center replacements, new wiring, and other electrical equipment upgrades. Other incidental work may include grouting, painting, coating, and other surface treatments.

Justification: The Plant's 16 nitrification clarifiers have been in service for 30 to 40 years depending on the year of construction. A condition assessment study, completed in 2011, recommended phased rehabilitation of the nitrification clarifiers. The improvements are needed to address structural, mechanical, electrical, and instrumentation deficiencies and will extend the useful life of the clarifier assets for an additional 30 years.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	1,146	3,300	2,000	1,300	1,050				2,350		5,496
Design	18				4,711				4,711		4,729
Bid & Award					50	80			130		130
Construction					1,250	40,512	213	213	42,188	426	42,614
Post Construction					100				100	113	213
TOTAL	1,164	3,300	2,000	1,300	7,161	40,592	213	213	49,479	539	53,182

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	1,164	3,300	2,000	1,300	7,161	40,592	213	213	49,479	539	53,182
TOTAL	1,164	3,300	2,000	1,300	7,161	40,592	213	213	49,479	539	53,182

ANNUAL OPERATING BUDGET IMPACT (000'S)											
None											

Major Changes in Project Cost:

2014-2018 CIP - increase of \$13.0 million due to revised estimate.
 2015-2019 CIP - increase of \$22.0 million due to revised project validation cost estimate.
 2016-2020 CIP - decrease of \$8.5 million due to revised scope and cost estimate.

Notes:

This project corresponds to Plant Master Plan Project Nos. 21 and Validation Project PLS-02. This project is planned to be completed in multiple phases. Prior to 2016-2020, this project was titled "Secondary and Nitrification Clarifier Rehabilitation".

FY Initiated:	2009-2010	Appn. #:	7074
Initial Project Budget:	\$26,701,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

7. Filter Rehabilitation

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2011
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	3rd Qtr. 2013
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2013
Council District:	4	Revised Completion Date:	2nd Qtr. 2022
Location:	Water Pollution Control Plant		

Description: This project will replace filter media and potentially underdrain systems for all filters. It will also include valve replacements, electrical control replacements, air scouring equipment and piping additions, and concrete repairs. The extent of rehabilitation will depend on the results of a detailed condition assessment to be completed in summer 2016, which will determine whether to fully refurbish the filter facility or keep it operational until a new filter complex is built.

Justification: The existing filter complex was constructed in the 1970s and requires significant refurbishment. The filter media, consisting of anthracite and sand, needs to be replaced and some of the mechanical and electrical components need to be upgraded. These potentially interim improvements are needed to ensure continued regulatory compliance and operational reliability.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	3	490	190	1,361	598				1,959		2,152
Design	117	22	22		3,568	425			3,993		4,132
Bid & Award	2	1	1		25	56			81		84
Construction	1	591	591		1,500		25,201	240	26,941	116	27,649
Post Construction		49	49		50				50	104	203
TOTAL	123	1,153	853	1,361	5,741	481	25,201	240	33,024	220	34,220

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	123	1,153	853	1,361	5,741	481	25,201	240	33,024	220	34,220
TOTAL	123	1,153	853	1,361	5,741	481	25,201	240	33,024	220	34,220

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2014-2018 CIP - decrease of \$2.7 million due to the removal of scope that is dependent on the evaluation of the demonstration project.

2015-2019 CIP - increase of \$26.9 million due to revised scope and project validation cost estimate.

2016-2020 CIP - increase of \$6.5 million due to revised cost estimate and escalation of construction costs.

Notes:

This project corresponds to Plant Master Plan Project Nos. 31 and 32 and Validation Project PLF-01. Prior to 2015-2019, this project was titled "Filter Improvements". The schedule was revised during the 2015-2019 project validation process.

FY Initiated:	2010-2011	Appn. #:	7227
Initial Project Budget:	\$3,506,000	USGBC LEED:	N/A

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Detail of Construction Projects

8. Outfall Bridge and Levee Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2014
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2019
Council District:	4	Revised Completion Date:	4th Qtr. 2020
Location:	Water Pollution Control Plant		

Description: This project includes a condition assessment, bridge repairs or replacement, levee and levee gate repairs, and electrical transformer refurbishment.

Justification: The existing outfall bridge and instrumentation supports are in poor condition. In addition, the west-side levee of Pond A-18 is experiencing significant erosion. This project will improve the aging facilities to ensure reliability at the outfall compliance point.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		300	300	1,083	61				1,144		1,444
Design					843	209	61		1,113		1,113
Bid & Award					28		25		53		53
Construction					343		6,383	320	7,046	67	7,113
Post Construction					56				56	49	105
TOTAL		300	300	1,083	1,331	209	6,469	320	9,412	116	9,828

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund		300	300	1,083	1,331	209	6,469	320	9,412	116	9,828
TOTAL		300	300	1,083	1,331	209	6,469	320	9,412	116	9,828

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2016-2020 CIP - increase of \$1.7 million due to escalation of construction costs.

Notes:

This project corresponds to Validation Project PLD-02.

FY Initiated:	2014-2015	Appn. #:	7678
Initial Project Budget:	\$8,120,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

9. Digested Sludge Dewatering Facility

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2012
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	2nd Qtr. 2014
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2013
Council District:	4	Revised Completion Date:	3rd Qtr. 2020
Location:	Water Pollution Control Plant		

Description: This project will construct a new mechanical dewatering facility and support systems to replace the existing sludge storage lagoons and open air solar drying beds. The size, type, design, and technology selected for the new biosolids dewatering facility will depend on an engineering study currently underway that looks at siting, available technologies, and an evaluation of capital and operational costs for various alternatives. All new mechanical dewatering units, feed tank, storage, conveyance, and chemical dosing facilities will be housed in an odor-controlled building.

Justification: This project responds to a recommendation in the adopted Plant Master Plan to consolidate the Plant's operational area by reducing the biosolids process footprint. It also provides greater flexibility in biosolids disposal options in anticipation of the potential Newby Island landfill closure in 2025, responds to stricter regulations for landfilling and alternative daily cover, and addresses odor, noise, and aesthetics concerns from the operations of the lagoons and sludge drying beds.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	527	2,794	1,754	1,430	1,490				2,920		5,201
Design					5,630	1,080			6,710		6,710
Bid & Award					312	200			512		512
Construction					4,270	46,960	3,235	3,115	57,580		57,580
Post Construction					473			200	673	200	873
TOTAL	527	2,794	1,754	1,430	12,175	48,240	3,235	3,315	68,395	200	70,876

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	527	2,794	1,754	1,430	12,175	48,240	3,235	3,315	68,395	200	70,876
TOTAL	527	2,794	1,754	1,430	12,175	48,240	3,235	3,315	68,395	200	70,876

ANNUAL OPERATING BUDGET IMPACT (000'S)

Maintenance	234
Operating	2,222
TOTAL	2,456

Major Changes in Project Cost:

2014-2018 CIP - increase of \$325.0 million due to accelerated project start and compressed implementation schedule.
 2015-2019 CIP - decrease of \$256.8 million due to creation of separate biosolids projects through project validation.
 2016-2020 CIP - increase of \$1.6 million due to escalation of construction costs.

Notes:

This project corresponds to Plant Master Plan Project Nos. 44, 54, 57-60, and 64 and Validation Project PS-03. The Expenditure Schedule is based on the design/build estimate. Prior to 2015-2019, this project was titled "New Biosolids Facility". The schedule was revised during the 2015-2019 project validation process.

FY Initiated:	2012-2013	Appn. #:	7452
Initial Project Budget:	\$1,000,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

10. Digester and Thickener Facilities Upgrade

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2006
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2008
Council District:	4	Revised Completion Date:	4th Qtr. 2025
Location:	Water Pollution Control Plant		

Description: This project will rehabilitate up to ten anaerobic digesters through a phased approach. This first phase rehabilitates four digesters. The project also rehabilitates and modifies six dissolved air flotation units, pressure saturation tanks, pipes, pumps, and ancillary equipment. A new odor control system, blending tank, primary sludge screening facility, heat exchangers, waste biogas flare, and polymer dosing facility will be constructed. The digester gas conveyance and tunnel systems will also be upgraded.

Justification: The Plant has 16 anaerobic digesters constructed between 1956 and 1983. This project will restore digester capacity and improve reliability and safety of the gas conveyance system to ensure reliable operation of the digestion process.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	669	113	113					1,191	1,191	389	2,362
Design	1,844	13,887	13,652	548					548	6,386	22,430
Bid & Award	1	80		80					80	117	198
Construction	1			89,658	712	344			90,714	55,753	146,468
Post Construction						16	32		48	639	687
TOTAL	2,515	14,080	13,765	90,286	712	360	32	1,191	92,581	63,284	172,145

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	2,515	14,080	13,765	90,286	712	360	32	1,191	92,581	63,284	172,145
TOTAL	2,515	14,080	13,765	90,286	712	360	32	1,191	92,581	63,284	172,145

ANNUAL OPERATING BUDGET IMPACT (000'S)

Maintenance Operating							11	11			
							598	623			
TOTAL							609	634			

Major Changes in Project Cost:

2008-2012 CIP-increase of \$1.6M based on revised estimates. 2009-2013 CIP-increase of \$84.0M due to increased scope. 2010-2014 CIP-increase of \$11.5M due to inclusion of digester gas line replacement. 2011-2015 CIP-decrease of \$34.0M due to decrease in the number of digesters. 2012-2016 CIP-decrease of \$23.2M due to realignment of project. 2013-2017 CIP-increase of \$24.2M due to revision of estimation methodology. 2014-2018 CIP-increase of \$57.3M to align with the Master Plan recommendation. 2015-2019 CIP-increase of \$18.3M due to revised project validation cost estimate. 2016-2020 CIP-increase of \$31.4M due to conversion to thermophilic digestion and inclusion of scope from other projects.

Notes:

This project corresponds to Plant Master Plan Project Nos. 45 -53 and Validation Project PS-01. This project is planned to be completed in two phases. Prior to 2015-2019, this project was titled "Digester Rehabilitation".

FY Initiated:	2006-2007	Appn. #:	4127
Initial Project Budget:	\$1,000,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

11. Lagoons and Drying Beds Retirement

CSA:	Environmental and Utility Services	Initial Start Date:	1st Qtr. 2016
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2028
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This project will decommission the use of the existing sludge storage lagoons and open-air solar drying beds for post digestion processing through a phased approach. It involves successively turning over and emptying the existing lagoons of their biosolids contents in coordination with commissioning of the new biosolids dewatering facility. The project does not address follow up earthwork or rehabilitation needs to prepare the site for future development.

Justification: The adopted Plant Master Plan recommends consolidating the Plant's operational area including reducing the biosolids process footprint. This project responds to this recommendation. It also provides for more flexibility in biosolids disposal options in anticipation of the potential Newby Island landfill closure in 2025, responds to more stringent regulations for landfilling and alternative daily cover, and addresses odor, noise, and aesthetics concerns from the operations of the lagoons and sludge drying beds.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development			443	1,158	112	111			1,824		1,824
Design							1,363	649	2,012	182	2,194
Bid & Award							42	10	52	12	64
Construction							298		298	29,638	29,936
Post Construction							208		208	156	364
TOTAL			443	1,158	112	2,022	659	4,394	29,988	34,382	

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	443	1,158	112	2,022	659	4,394	29,988	34,382
TOTAL	443	1,158	112	2,022	659	4,394	29,988	34,382

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

N/A

Notes:

This project corresponds to Plant Master Plan Project No. 62 and Validation Project PS-07. Construction costs under this project have been divided into four phases to correspond with yearly retirement requirements.

FY Initiated:	2015-2016	Appn. #:	6285
Initial Project Budget:	\$34,382,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

12. Combined Heat and Power Equipment Repair and Rehabilitation

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2012
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2013
Council District:	4	Revised Completion Date:	3rd Qtr. 2016
Location:	Water Pollution Control Plant		

Description: This project will install new digester gas compressors housed in a new building, along with new digester gas pre-coolers, cooling towers, gas piping, and associated utility tie-ins. In addition, this project will replace an existing digester gas holder.

Justification: A reliable supply of digester gas will be a key input to the Plant's new cogeneration facility. The existing gas compressors are more than 30 years old and increasingly unreliable and difficult to maintain. The existing digester gas holder was built in 1984 and is currently out of service. Rehabilitating these systems is critical to safely and efficiently manage the Plant's valuable digester gas.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	3										3
Design	677	140	140								817
Bid & Award	85										85
Construction	29	15,779	15,779	745					745		16,553
Post Construction	1			50	120				170		171
TOTAL	795	15,919	15,919	795	120				915		17,629

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	795	15,919	15,919	795	120				915		17,629
TOTAL	795	15,919	15,919	795	120				915		17,629

ANNUAL OPERATING BUDGET IMPACT (000'S)

Operating				4	4	4	4				
TOTAL				4	4	4	4				

Major Changes in Project Cost:

2014-2018 CIP - increase of \$8.2 million due to addition of new projects (Digester Gas Compressor Upgrade and Digester Gas Holding Tank Upgrade).

2015-2019 CIP - increase of \$600,000 due to increased engineer's estimate for Digester Gas Compressor Upgrade project.

2016-2020 CIP - increase of \$5.7 million due to higher than expected construction costs for Digester Gas Compressor Upgrade project.

Notes:

This project corresponds to Validation Projects PE-03 and PE-04. The schedule was revised during the 2015-2019 project validation process.

FY Initiated:	2012-2013	Appn. #:	7453
Initial Project Budget:	\$3,200,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

13. Energy Generation Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2012
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2013
Council District:	4	Revised Completion Date:	1st Qtr. 2019
Location:	Water Pollution Control Pant		

Description: This project will install new, lower-emission engine-generators to replace the aged existing engine-generators and allow the aged engine-driven blowers to be retired. It includes a new generator building, gas cleaning and blending systems, piping, control system, and motor control centers. This project will also install emergency diesel generators and storage tanks to provide backup power in the event of an extended PG&E power outage. The emergency diesel generators will start operation in 2016-2017 and will have associated maintenance and operating costs.

Justification: Energy generation capacity and operational reliability are significant issues at the Plant. The outdated engine-generators are increasingly difficult to maintain. Moreover, while the existing systems meet current air regulations, they will not meet the stricter regulations anticipated in the future. Replacing these facilities with new lower-emission engine-generators will reduce the risk of operational failure and permit violations while providing reliable energy generating facilities to power the Plant for decades.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	1,270	679	679								1,949
Design	461	330		5,165	2,885	120			8,170		8,631
Bid & Award	87	362	200	20					20		307
Construction	1	40,541	24,433	11,415	38,660	28,162	1,150		79,387		103,821
Post Construction					473		250		723		723
TOTAL	1,819	41,912	25,312	16,600	42,018	28,282	1,400		88,300		115,431

FUNDING SOURCE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
San José-Santa Clara Treatment Plant Capital Fund	1,819	41,912	25,312	16,600	42,018	28,282	1,400		88,300		115,431
TOTAL	1,819	41,912	25,312	16,600	42,018	28,282	1,400		88,300		115,431

ANNUAL OPERATING BUDGET IMPACT (000'S)										
Cost Elements	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
Cost Offset						(9,884)	(10,115)			
Maintenance				37	38	(2,442)	(2,469)			
Operating				40	41	7,058	7,415			
TOTAL				77	79	(5,268)	(5,169)			

Major Changes in Project Cost:

2014-2018 CIP - increase of \$100.0 million due to acceleration of the implementation schedule.
 2015-2019 CIP - increase of \$24.5 million due to revised program validation cost estimate.
 2016-2020 CIP - decrease of \$10.4 million due to reduction of project scope and revised cost estimate.

Notes:

This project corresponds to Plant Master Plan Nos. 74, 75, and 76 and Validation Projects PE-01 and PE-02. Prior to 2014-2018, this project was titled "Combined Heat and Power Technology Evaluation".

FY Initiated:	2012-2013	Appn. #:	7454
Initial Project Budget:	\$1,300,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

14. Plant Electrical Reliability

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2003
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2014
Council District:	4	Revised Completion Date:	2nd Qtr. 2016
Location:	Water Pollution Control Plant		

Description: This project replaces substations and switches, modifies power distribution buses and cabling, and provides backup systems to enhance the overall safety and reliability of the Plant electrical systems. The project includes a multi-phase construction schedule based upon a study completed in 2004.

Justification: The current power distribution network has grown in a patched manner over the years, and many electrical system components have reached the end of their service life. This project addresses immediate safety needs and provides for future reliability needs.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	507	41	41								548
Design	6,374	1,342	642	700					700		7,716
Bid & Award	50	100	65	35					35		150
Construction	15,270	6,696	5,465	1,231					1,231		21,966
Post Construction	20	37	3	34					34		57
TOTAL	22,221	8,216	6,216	2,000					2,000		30,437

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	22,221	8,216	6,216	2,000					2,000		30,437
TOTAL	22,221	8,216	6,216	2,000					2,000		30,437

ANNUAL OPERATING BUDGET IMPACT (000'S)											
None											

Major Changes in Project Cost:

2005-2009 CIP - increase of \$33.5 million to fund construction/rehabilitation costs due to increased project scope.
 2007-2011 CIP - increase of \$15.6 million to fund construction/rehabilitation costs due to increased project scope.
 2008-2012 CIP - increase of \$26.5 million to fund construction/rehabilitation costs due to increased project scope.
 2009-2013 CIP - decrease of \$3.0 million to reflect a project scope change.
 2011-2015 CIP - increase of \$11.4 million due to increased project scope.
 2013-2017 CIP - decrease of \$64.7 million due to removal of the Gas Turbine/Internal Combustion Engine project scope, which is being refined and will be included as part of the Energy Generation Improvements project.
 2014-2018 CIP - decrease of \$1.4 million due to decreased project scope.
 2015-2019 CIP - increase of \$6.0 million due to revised project validation cost estimate.

Notes:

This project replaces a formerly ongoing allocation titled "Electrical System Improvements".

FY Initiated:	2003-2004	Appn. #:	4341
Initial Project Budget:	\$7,671,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

15. Advanced Facility Control and Meter Replacement

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2010
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2014
Council District:	4	Revised Completion Date:	4th Qtr. 2019
Location:	Water Pollution Control Plant		

Description: This project will develop a Plant-wide automation master plan, replace existing flow meters and actuators, and upgrade sensors, controls, and monitoring equipment throughout the Plant.

Justification: The Plant currently has hundreds of meters measuring liquid, sludge, and gas streams. Many existing sensors, actuators, and flow meters are inaccurate or unreliable. Due to their age, it is more cost effective to replace them with modern equipment to ensure performance reliability and assure that needed components are available for ongoing maintenance. This project will allow the Plant to move towards improved data capture, resulting in greater operational reliability and flexibility.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development	45	1,549	1,926	1,600	66				1,666		3,637
Design	46	685			2,979	73			3,052		3,098
Bid & Award		19			42	21			63		63
Construction	36	1,273			1,158	23,636	1,051	88	25,933		25,969
Post Construction	147				105			105	210		357
TOTAL	274	3,526	1,926	1,600	4,350	23,730	1,051	193	30,924		33,124

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	274	3,526	1,926	1,600	4,350	23,730	1,051	193	30,924		33,124
TOTAL	274	3,526	1,926	1,600	4,350	23,730	1,051	193	30,924		33,124

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2012-2016 CIP - decrease of \$5.9 million due to decreased scope.
 2013-2017 CIP - decrease of \$2.1 million due to the establishment of the Treatment Plant Distributed Control System project as part of the approval of the 2011-2012 Mid-Year Budget Review.
 2014-2018 CIP - increase of \$500,000 due to updated cost estimate.
 2015-2019 CIP - increase of \$30.4 million due to revised scope, addition of meter replacement scope, and project validation cost estimate.
 2016-2020 CIP - decrease of \$823,000 due to reduction of project scope.

Notes:

This project corresponds to Plant Master Plan No. 90 and Validation Project PA-01. Prior to the 2015-2019 CIP, this project was titled "Advanced Process Control and Automation". This project is planned to be completed in two phases. The schedule was revised during the 2015-2019 project validation process.

FY Initiated:	2010-2011	Appn. #:	7224
Initial Project Budget:	\$11,000,000	USGBC LEED:	N/A

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Detail of Construction Projects

16. Treatment Plant Distributed Control System

CSA:	Environmental and Utility Services	Initial Start Date:	1st Qtr. 2012
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2016
Council District:	4	Revised Completion Date:	2nd Qtr. 2019
Location:	Water Pollution Control Plant		

Description: This project will upgrade and convert the existing Distributed Control System (DCS) at the Plant. The system is composed of a network of field controllers, workstations, and servers that control most aspects of Plant operations.

Justification: The current control system is outdated and will no longer be supported by the vendor beginning in 2015. Upgrading the system is vital to maintaining efficient operations and improving monitoring capabilities.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Design	253	75	75	75	75	75	75		300		628
Construction	1,380	1,587	1,587	425	425	425	425		1,700		4,667
TOTAL	1,633	1,662	1,662	500	500	500	500		2,000		5,295

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	1,633	1,662	1,662	500	500	500	500		2,000		5,295
TOTAL	1,633	1,662	1,662	500	500	500	500		2,000		5,295

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2014-2018 CIP - increase of \$499,000 due to higher than expected consultant costs.
 2015-2019 CIP - decrease of \$163,000 due to lower than expected construction costs.
 2016-2020 CIP - increase of \$894,000 due to inclusion of an additional project phase that will convert and configure the hardware for 18 distributed control unit controllers.

Notes:

FY Initiated:	2012-2013	Appn. #:	7394
Initial Project Budget:	\$4,065,000	USGBC LEED:	N/A

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Detail of Construction Projects

17. Construction-Enabling Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2015
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	4th Qtr. 2016
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This project provides funding for construction management trailers, utility connections, fencing, and security facilities. In addition, it includes road and parking improvements and access improvements from Zanker Road to the Plant.

Justification: This project provides the infrastructure necessary to support the increased construction activity anticipated at the Plant.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Design				520					520		520
Bid & Award				65					65		65
Construction				2,891	21				2,912		2,912
Post Construction					55				55		55
TOTAL				3,476	76				3,552		3,552

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund											
				3,476	76				3,552		3,552
TOTAL				3,476	76				3,552		3,552

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

N/A

Notes:

FY Initiated:	2015-2016	Appn. #:	6313
Initial Project Budget:	\$3,552,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

18. Equipment Replacement

CSA:	Environmental and Utility Services	Initial Start Date:	Ongoing
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	Ongoing
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This allocation provides for the ongoing replacement and rehabilitation of equipment at the Plant. Equipment anticipated to be replaced or rehabilitated includes air compressors, tanks, pumps, motors, control systems, valves, heat exchangers, engine auxiliaries, lab instruments, and other equipment as required.

Justification: The replacement and rehabilitation of Plant equipment are necessary as a result of wear, obsolescence, or new or updated regulatory requirements and will ensure continued efficient operation of the Plant facilities.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development Design Construction Equipment		3,927	3,956	1,663	1,663	1,663	1,663	1,663	8,315		
TOTAL		3,927	3,956	1,663	1,663	1,663	1,663	1,663	8,315		

FUNDING SOURCE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
San José-Santa Clara Treatment Plant Capital Fund		3,927	3,956	1,663	1,663	1,663	1,663	1,663	8,315		
TOTAL		3,927	3,956	1,663	1,663	1,663	1,663	1,663	8,315		

ANNUAL OPERATING BUDGET IMPACT (000'S)										
None										

Major Changes in Project Cost:
N/A

Notes:
Project schedule dates and selected budget information are not provided due to the ongoing nature of this project.

FY Initiated:	Ongoing	Appn. #:	4332
Initial Project Budget:		USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

19. Facility Wide Water Systems Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2014
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	1st Qtr. 2022
Council District:	4	Revised Completion Date:	3rd Qtr. 2020
Location:	Water Pollution Control Plant		

Description: This project rehabilitates, replaces, and/or extends the Plant's four water systems including piping, valves, pumps, controls, and other ancillary equipment. The scope of work will be based on hydraulic modeling and study of existing and future water demands at the Plant. The project may be constructed in phases based on the outcome of the study and priority of needs.

Justification: The Plant's four water systems include potable water, groundwater, process/fire protection water, and recycled water. These were constructed over time with various Plant expansions and are in need of rehabilitation and upgrade due to age, condition, worker safety, and code compliance requirements. In addition, changes to water uses and demands have not been addressed over time. An updated hydraulic model and assessment of current and future water demands will allow for the proper sizing of these systems to improve current and future performance and reduce damage to pumping equipment.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		460	310	1,167					1,167		1,477
Design				25	2,176	283			2,484		2,484
Bid & Award						126			126		126
Construction						10,812	247	436	11,495		11,495
Post Construction								174	174		174
TOTAL		460	310	1,192	2,176	11,221	247	610	15,446		15,756

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	460	310	1,192	2,176	11,221	247	610	15,446	15,756
TOTAL	460	310	1,192	2,176	11,221	247	610	15,446	15,756

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2016-2020 CIP - increase of \$1.6 million due to escalation of construction costs.

Notes:

This project corresponds to Plant Master Plan Project No. 105 and Validation Project PF-06. This project will have close-out costs only in 2020-2021.

FY Initiated:	2014-2015	Appn. #:	7679
Initial Project Budget:	\$14,130,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

20. Plant Infrastructure Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	Ongoing
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	Ongoing
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This allocation provides for improvements, rehabilitation, or replacement of existing Plant infrastructure. Examples of the ongoing replacement and rehabilitation work include handrail replacement, concrete repairs, telecommunication systems upgrade, and Plant support system improvements.

Justification: Many mechanical, electrical, and structural assets at the Plant are in poor condition due to age and wear. Rehabilitation, improvements, and replacement of capital infrastructure are necessary to maintain process viability and to ensure regulatory compliance, structural integrity, reliability, functionality, and safety of Plant buildings and process facilities.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		539	539								
Design		154	154								
Bid & Award		6	6								
Construction		3,878	3,878	994	1,000	1,000	1,000	1,000	4,994		
Post Construction Program Management		257	257	6					6		
TOTAL		4,834	4,834	1,000	1,000	1,000	1,000	1,000	5,000		

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund		4,834	4,834	1,000	1,000	1,000	1,000	1,000	5,000
TOTAL		4,834	4,834	1,000	1,000	1,000	1,000	1,000	5,000

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

N/A

Notes:

This project corresponds to Plant Master Plan Project No. 97 and Validation Project PF-03. Project schedule dates and selected budget information are not provided due to the ongoing nature of this project.

FY Initiated:	Ongoing	Appn. #:	5690
Initial Project Budget:		USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

21. Plant Instrument Air System Upgrade

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2014
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	1st Qtr. 2019
Council District:	4	Revised Completion Date:	1st Qtr. 2018
Location:	Water Pollution Control Plant		

Description: This project replaces the existing high-pressure Plant instrument air supply system with a new above-grade distributed system. This project also makes electrical upgrades to provide for power and redundancy improvements to the Plant air supply system.

Justification: The instrument air supply system plays a critical role by providing high pressure air for pneumatic operations and controls of valves and instruments located throughout the Plant process areas. The existing system is outdated and its location in the basement of the Secondary Blower Building makes it vulnerable to flooding. The existing system also lacks an independent power source and sufficient reservoirs for maintaining operations during an extended power failure. Replacement of the system will improve operational reliability and minimize interruptions to critical operations.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		278	278								278
Design		731	731	965					965		1,696
Bid & Award		190		24					24		24
Construction		7,316	3,531	2,986	493				3,479		7,010
Post Construction		25		25		30			55		55
TOTAL		8,540	4,540	4,000	493	30			4,523		9,063

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund		8,540	4,540	4,000	493	30		4,523	9,063
TOTAL		8,540	4,540	4,000	493	30		4,523	9,063

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2016-2020 CIP - decrease of \$37,000 due to revised cost estimate.

Notes:

This project corresponds to Validation Project PF-07.

FY Initiated:	2014-2015	Appn. #:	7680
Initial Project Budget:	\$9,100,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

22. Support Building Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	1st Qtr. 2015
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	3rd Qtr. 2015
Department:	Environmental Services	Initial Completion Date:	3rd Qtr. 2023
Council District:	4	Revised Completion Date:	4th Qtr. 2026
Location:	Water Pollution Control Plant		

Description: This project constructs various tenant improvements to the administration, operations, engineering, and other support buildings located throughout the Plant. It may include floor, ceiling, wall, partition, plumbing, heating, ventilation and air conditioning upgrades, fire protection, and security improvements, as well as ancillary landscaping improvements. It also constructs new warehousing facilities and an electronic warehouse management system which may include new computers, a central database, barcode scanners, mobile tablets, and other technology improvements. This project will be constructed in phases based on a detailed tenant improvement study, warehouse design study, and priority of needs.

Justification: Most of the buildings at the Plant are between 30 and 50 years old and are in need of refurbishment to improve worker health, safety, and environment. The tenant improvements are also needed to bring the buildings into compliance with current building and safety codes. The new warehousing facility and warehouse management system will improve operational efficiency through better control of the movement and storage of materials, including shipping, receiving, material stocking, use, and distribution.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		490		890	219	101			1,210		1,210
Design						4,095	806	29	4,930		4,930
Bid & Award						67		34	101		101
Construction						475		10,129	10,604	37,333	47,937
Post Construction										556	556
TOTAL		490		890	219	4,738	806	10,192	16,845	37,889	54,734

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund		490		890	219	4,738	806	10,192	16,845	37,889	54,734
TOTAL		490		890	219	4,738	806	10,192	16,845	37,889	54,734

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2016-2020 CIP - decrease of \$856,000 due to revised cost estimate.

Notes:

This project corresponds to Plant Master Plan Project Nos. 94, 95, 96, 98, 106, and 107 and Validation Project PF-02.

FY Initiated:	2014-2015	Appn. #:	7681
Initial Project Budget:	\$55,590,000	USGBC LEED:	N/A

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Detail of Construction Projects

23. Treatment Plant Engine Rebuild

CSA:	Environmental and Utility Services	Initial Start Date:	1st Qtr. 2012
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2014
Council District:	4	Revised Completion Date:	2nd Qtr. 2016
Location:	Water Pollution Control Plant		

Description: This project will fund original equipment manufacturer parts for rebuilding the engines in Building 40 and the Pump and Engine Building.

Justification: This project will improve the reliability of the Water Pollution Control Plant's engines and keep them operational until they are replaced with new gas turbines or lateral combustion engines.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Construction	2,281	660	170	490					490		2,941
TOTAL	2,281	660	170	490					490		2,941

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	2,281	660	170	490					490		2,941
TOTAL	2,281	660	170	490					490		2,941

ANNUAL OPERATING BUDGET IMPACT (000'S)											
None											

Major Changes in Project Cost:

None

Notes:

This project was previously included as part of the Plant Infrastructure Improvements project and was established as part of the approval of the 2011-2012 Mid-Year Budget Review.

FY Initiated:	2011-2012	Appn. #:	7393
Initial Project Budget:	\$3,000,000	USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

24. Tunnel Rehabilitation

CSA:	Environmental and Utility Services	Initial Start Date:	2nd Qtr. 2015
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	4th Qtr. 2015
Department:	Environmental Services	Initial Completion Date:	4th Qtr. 2024
Council District:	4	Revised Completion Date:	3rd Qtr. 2026
Location:	Water Pollution Control Plant		

Description: This project will rehabilitate and make safety improvements to the tunnel system throughout the Plant. The work may include structural, mechanical, electrical, ventilation, fire safety, and coating improvements and will be completed in phases based on a detailed condition assessment, physical testing, and prioritization of needs.

Justification: The Plant has an extensive tunnel system that houses piping, valves, pumps, controls, and other equipment. Many of these tunnels were built more than 50 years ago and need to be rehabilitated and upgraded to ensure compliance with safety requirements. To the extent practical, obsolete piping in the tunnels should also be removed to improve maintenance access and make room for new process piping.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		60		1,000	141	68			1,209		1,209
Design						2,088	384		2,472		2,472
Bid & Award						33	12	5	50		50
Construction						232		5,257	5,489	18,222	23,711
Post Construction										277	277
TOTAL		60		1,000	141	2,421	396	5,262	9,220	18,499	27,719

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
San José-Santa Clara Treatment Plant Capital Fund		60		1,000	141	2,421	396	5,262	9,220	18,499	27,719
TOTAL		60		1,000	141	2,421	396	5,262	9,220	18,499	27,719

ANNUAL OPERATING BUDGET IMPACT (000'S)										
None										

Major Changes in Project Cost:

2016-2020 CIP - increase of \$2.2 million due to escalation of construction costs.

Notes:

This project corresponds to Plant Master Plan Project Nos. 12, 13, 46, 103, and 104 and Validation Project PF-01.

FY Initiated:	2014-2015	Appn. #:	7698
Initial Project Budget:	\$25,550,000	USGBC LEED:	N/A

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Detail of Construction Projects

25. Urgent and Unscheduled Treatment Plant Rehabilitation

CSA:	Environmental and Utility Services	Initial Start Date:	Ongoing
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	Ongoing
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This ongoing allocation is used to investigate, prioritize, and rehabilitate structures and systems at the Water Pollution Control Plant. This funding will be used to respond to the Plant's urgent maintenance and rehabilitation needs that cannot be programmed during the annual CIP budget process.

Justification: This allocation is required due to the deterioration of structures and systems at the Plant.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		2,331	2,331	1,500	1,500	1,500	1,500	1,500	7,500		
Design		190	190								
Construction		500	500								
Post Construction		6	6								
TOTAL		3,027	3,027	1,500	1,500	1,500	1,500	1,500	7,500		

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund		3,027	3,027	1,500	1,500	1,500	1,500	1,500	7,500
TOTAL		3,027	3,027	1,500	1,500	1,500	1,500	1,500	7,500

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

N/A

Notes:

Project schedule dates and selected budget information are not provided due to the ongoing nature of this project.

FY Initiated:	Ongoing	Appn. #:	7395
Initial Project Budget:		USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

26. Yard Piping and Road Improvements

CSA:	Environmental and Utility Services	Initial Start Date:	Ongoing
CSA Outcome:	Reliable Utility Infrastructure	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	Ongoing
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This project will rehabilitate and/or replace process piping systems, valves, and related appurtenances throughout the Plant. The work will be completed in phases based on the outcome of a detailed condition assessment, physical testing, and prioritization of needs. This project will also make roadway and drainage-related improvements throughout the Plant's main operations and residual management areas.

Justification: The Plant has approximately 300,000 linear feet of piping along with associated valves and related appurtenances. The pipes range in diameter from 8 inches to 144 inches and carry gas, liquids, sludge, air, steam, and other process streams to and from the various treatment areas. The pipes vary in age, material, condition, reliability, and redundancy. Over 70 percent of the piping was installed more than 25 years ago and is in need of rehabilitation or replacement due to age, failure, and/or excessive maintenance. The Plant also has an extensive roadway network, nearly 40,000 linear feet of paved surfaces, that needs rehabilitation and/or replacement due to excessive wear, heavy vehicle traffic, and drainage issues.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		362	362	1,127	494	492	10		2,123		
Design		1	1				11,079	1,602	12,681		
Bid & Award		1	1				166	72	238		
Construction		514	514				1,188		1,188		
Post Construction		10	10								
TOTAL		888	888	1,127	494	492	12,443	1,674	16,230		

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund		888	888	1,127	494	492	12,443	1,674	16,230		
TOTAL		888	888	1,127	494	492	12,443	1,674	16,230		

ANNUAL OPERATING BUDGET IMPACT (000'S)										
None										

Major Changes in Project Cost:

N/A

Notes:

Project schedule dates and selected budget information are not provided due to the ongoing nature of this project. This project corresponds to Plant Master Plan Project Nos. 98 and 100 and Validation Project PF-04. Prior to 2015-2019, this project was titled "Treatment Plant Street Rehabilitation".

FY Initiated:	Ongoing	Appn. #:	7396
Initial Project Budget:		USGBC LEED:	N/A

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Construction Projects

27. SBWR Extension

CSA:	Environmental and Utility Services	Initial Start Date:	Ongoing
CSA Outcome:	Healthy Streams, Rivers, Marsh and Bay	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	Ongoing
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This project expands the SBWR system through the construction of pipeline and ancillary distribution system projects. The SBWR system expansion is limited to extensions that are justified by projected water revenues, grant funding, or funds from developers or other government agencies (i.e. Santa Clara Valley Water District). No revenue from Plant Tributary Agencies or City Sanitary Sewer rate payers will be used to fund this appropriation.

Justification: The SBWR Extension project includes construction of extensions to the existing recycled water distribution system that will provide additional capacity and result in increased water sales and system revenue with the goal of bringing the SBWR system to full cost recovery.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development Design Bid & Award Construction Program Management		7,923	4,515	3,408					3,408		
TOTAL		7,923	4,515	3,408					3,408		

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund		7,923	4,515	3,408					3,408
TOTAL		7,923	4,515	3,408					3,408

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

N/A

Notes:

Project schedule dates and selected budget information are not provided due to the ongoing nature of this project. Per the contract with the Santa Clara Valley Water District (SCVWD), which began on July 1, 2010, the City and the SCVWD will review the net costs of operating the SBWR and the Advanced Water Treatment Facility (AWTF) beginning in 2012. This is a cost-sharing project with City costs not to exceed \$2 million annually. Annual Operating Budget impacts are evaluated on an ongoing basis. Prior to the 2013-2017 CIP this project was titled "Revised South Bay Action Plan - SBWR Extension".

FY Initiated:	Ongoing	Appn. #:	6589
Initial Project Budget:		USGBC LEED:	N/A

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Detail of Construction Projects

28. SBWR System Reliability and Infrastructure Replacement

CSA:	Environmental and Utility Services	Initial Start Date:	3rd Qtr. 2012
CSA Outcome:	Safe, Reliable, and Sufficient Water Supply	Revised Start Date:	
Department:	Environmental Services	Initial Completion Date:	2nd Qtr. 2016
Council District:	4	Revised Completion Date:	
Location:	Water Pollution Control Plant		

Description: This allocation will be used for system reliability improvements including, but not limited to, rehabilitation and/or replacement of pump station components (pumps, motors, and ancillary equipment), control and communication systems, pipelines, and other system-related infrastructure.

Justification: This project improves system reliability, addresses critical infrastructure needs, and ensures the integrity and reliability of the distribution system.

EXPENDITURE SCHEDULE (000'S)

Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Design	18										18
Construction	115	3,250	58	4,692					4,692		4,865
TOTAL	133	3,250	58	4,692					4,692		4,883

FUNDING SOURCE SCHEDULE (000'S)

San José-Santa Clara Treatment Plant Capital Fund	133	3,250	58	4,692					4,692		4,883
TOTAL	133	3,250	58	4,692					4,692		4,883

ANNUAL OPERATING BUDGET IMPACT (000'S)

None

Major Changes in Project Cost:

2015-2019 CIP - decrease of \$1.1 million due to reduction of scope.
 2016-2020 CIP - decrease of \$505,000 due to reduction of scope.

Notes:

FY Initiated:	2012-2013	Appn. #:	7455
Initial Project Budget:	\$6,500,000	USGBC LEED:	N/A

Water Pollution Control
2016-2020 Adopted Capital Improvement Program
Detail of Non-Construction Projects

29. Payment for Clean Water Financing Authority Trustee

CSA: Environmental and Utility Services
CSA Outcome: Reliable Utility Infrastructure
Department: Environmental Services
Description: This allocation provides for administrative costs of the San José/Santa Clara Clean Water Financing Authority related to bond issuances.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Program Management		5	5	5	5	5	5	5	25		
TOTAL		5	5	5	5	5	5	5	25		

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund		5	5	5	5	5	5	5	25		
TOTAL		5	25								

Notes:
Selected budget information is not provided due to the ongoing nature of this project.

Appn. #: 6584

30. Preliminary Engineering

CSA: Environmental and Utility Services
CSA Outcome: Reliable Utility Infrastructure
Department: Environmental Services
Description: This allocation provides funding to support preliminary engineering for Plant-related projects, including studies, pilots, and field verifications to evaluate impacts on operations.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development		5,500	5,513	1,000	1,000	1,000	1,000	1,000	5,000		
TOTAL		5,500	5,513	1,000	1,000	1,000	1,000	1,000	5,000		

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund		5,500	5,513	1,000	1,000	1,000	1,000	1,000	5,000		
TOTAL		5,500	5,513	1,000	1,000	1,000	1,000	1,000	5,000		

Notes:
Selected budget information is not provided due to the ongoing nature of this project.

Appn. #: 7456

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Detail of Non-Construction Projects

31. Program Management

CSA: Environmental and Utility Services
CSA Outcome: Reliable Utility Infrastructure
Department: Environmental Services
Description: This allocation funds the administration and management of the Water Pollution Control CIP.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development Program Management		14,332	14,332	10,065	8,125	1,845	1,605	1,670	23,310		
TOTAL		14,332	14,332	10,065	8,125	1,845	1,605	1,670	23,310		

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund		14,332	14,332	10,065	8,125	1,845	1,605	1,670	23,310		
TOTAL		14,332	14,332	10,065	8,125	1,845	1,605	1,670	23,310		

Notes:
 Selected budget information is not provided due to the ongoing nature of this project.

Appn. #: 7481

32. Record Drawings

CSA: Environmental and Utility Services
CSA Outcome: Reliable Utility Infrastructure
Department: Environmental Services
Description: This project develops a document management system and standards for electronically capturing, indexing, storing, retrieving, distributing, and versioning master drawings, specifications, and other final design documents. It also involves inventorying, developing, updating, and integrating existing records and field drawings.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Development Post Construction		250		250	12,781	162	162	164	13,519		58
TOTAL		250		250	12,839	162	162	164	13,577		13,577

FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund		250		250	12,839	162	162	164	13,577		13,577
TOTAL		250		250	12,839	162	162	164	13,577		13,577

Notes:
 This project corresponds to Plant Master Plan Project No. 114 and Validation Project PF-05. Funding in 2016-2017 is for the consultant encumbrance and some staff costs; the remaining years of this project fund staff costs necessary to complete the project.

Appn. #: 7683

Water Pollution Control
 2016-2020 Adopted Capital Improvement Program
 Detail of Non-Construction Projects

33. State Revolving Fund Loan Repayment

CSA: Environmental and Utility Services
CSA Outcome: Healthy Streams, Rivers, Marsh and Bay
Department: Environmental Services
Description: This allocation provides for the repayment of low interest State loans awarded for South Bay Water Recycling projects.

EXPENDITURE SCHEDULE (000'S)											
Cost Elements	Prior Years	2014-15 Appn.	2014-15 Estimate	2015-16	2016-17	2017-18	2018-19	2019-20	5-Year Total	Beyond 5-Year	Project Total
Debt Service	67,654	4,464	4,464	4,464	4,464	4,464	1,804		15,196		87,314
TOTAL	67,654	4,464	4,464	4,464	4,464	4,464	1,804		15,196		87,314
FUNDING SOURCE SCHEDULE (000'S)											
San José-Santa Clara Treatment Plant Capital Fund	67,654	4,464	4,464	4,464	4,464	4,464	1,804		15,196		87,314
TOTAL	67,654	4,464	4,464	4,464	4,464	4,464	1,804		15,196		87,314
Appn. #:	6590										

2015-2016 CAPITAL BUDGET

2016-2020 CAPITAL IMPROVEMENT PROGRAM

WATER POLLUTION CONTROL

SUMMARY OF PROJECTS THAT START AFTER 2015-2016

SUMMARY OF PROJECTS WITH CLOSE-OUT COSTS ONLY IN 2015-2016

SUMMARY OF RESERVES

EXPLANATION OF FUNDS

FLOW AND PRIORITY OF FUNDS

The Summary of Projects that Start after 2015-2016 includes those projects that have funding budgeted starting after 2015-2016. The Summary of Projects with Close-Out Costs Only in 2015-2016 includes those projects that are near completion with only minimal costs (typically inspection services and program management) to finish the project budgeted in 2015-2016. The Summary of Reserves includes all reserves budgeted within the Five-Year Capital Improvement Program. On the Use of Funds statement, the projects in these summaries are not numbered.

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Summary of Projects that Start after 2015-2016

Project Name:	Aeration Basin Future Modifications	Initial Start Date:	3rd Qtr. 2019
5-Year CIP Budget:	\$846,000	Revised Start Date:	
Total Budget:	\$50,277,000	Initial End Date:	4th Qtr. 2030
Council District:	4	Revised End Date:	
USGBC LEED:	N/A		

Description: This project modifies the existing step-feed aeration basins to a Modified Ludzack-Ettinger (MLE) process, which would involve structural modifications to existing tanks and new mixers, pumps, fine bubble diffusers, and methanol feed systems.

Project Name:	Alternative Filter Technology Field Verification	Initial Start Date:	3rd Qtr. 2019
5-Year CIP Budget:	\$81,000	Revised Start Date:	
Total Budget:	\$3,258,000	Initial End Date:	3rd Qtr. 2024
Council District:	4	Revised End Date:	
USGBC LEED:	N/A		

Description: The Plant has several filtration options to achieve NPDES permit compliance. One approach is to rehabilitate the existing filters. Another approach is to replace existing dual-membrane filters with alternative technology, such as disk filters. This project will field test and verify up to three filtration technologies to determine the alternative most suitable for the needs of the Plant's secondary effluent, for both Bay discharge and recycled water supply.

Project Name:	FOG Receiving	Initial Start Date:	3rd Qtr. 2019
5-Year CIP Budget:	\$313,000	Revised Start Date:	
Total Budget:	\$12,850,000	Initial End Date:	2nd Qtr. 2026
Council District:	4	Revised End Date:	
USGBC LEED:	N/A		

Description: This project constructs a new FOG (Fats, Oils, Grease) receiving station; including storage tanks, access control, feed piping from the receiving station to the digesters accepting FOG, and a ½-mile of access road improvements.

Project Name:	Final Effluent Pump Station & Stormwater Channel Improvements	Initial Start Date:	3rd Qtr. 2019
5-Year CIP Budget:	\$902,000	Revised Start Date:	
Total Budget:	\$47,358,000	Initial End Date:	3rd Qtr. 2025
Council District:	4	Revised End Date:	
USGBC LEED:	N/A		

Description: This project constructs a new pump station to hydraulically push the Plant's final treated effluent to the Coyote Creek. Additionally, it will improve the existing stormwater channel by rehabilitating the flapper gates and embankments.

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Summary of Projects that Start after 2015-2016

Project Name:	Master Plan Updates	Initial Start Date:	4th Qtr. 2016
5-Year CIP Budget:	\$3,000,000	Revised Start Date:	
Total Budget:	\$3,000,000	Initial End Date:	4th Qtr. 2018
Council District:	4	Revised End Date:	
USGBC LEED:	N/A		

Description: This project will periodically review and update the Plant Master Plan to ensure program goals and objectives are being met and incorporate any major changes that may be triggered by operational, regulatory, technological, and economic conditions.

Project Name:	New Disinfection Facilities	Initial Start Date:	2nd Qtr. 2019
5-Year CIP Budget:	\$952,000	Revised Start Date:	
Total Budget:	\$56,977,000	Initial End Date:	1st Qtr. 2027
Council District:	4	Revised End Date:	4th Qtr. 2027
USGBC LEED:	N/A		

Description: This project constructs a new disinfection facility (currently assumed to be based on ultraviolet (UV) technology) to replace the existing sodium hypochlorite disinfection facility. It may also expand the existing chlorine contact basins to accommodate future peak hour wet weather flows and construct a new on-site hypochlorite generation facility. This project would only be triggered if new regulations concerning emerging contaminants are issued by the Regional Water Board within the next two to three NPDES permit cycles, and additional studies confirm future flow projections.

Project Name:	Secondary Clarifier Rehabilitation	Initial Start Date:	1st Qtr. 2017
5-Year CIP Budget:	\$25,881,000	Revised Start Date:	
Total Budget:	\$26,559,000	Initial End Date:	2nd Qtr. 2020
Council District:	4	Revised End Date:	4th Qtr. 2021
USGBC LEED:	N/A		

Description: The Plant has 26 secondary clarifiers configured with peripheral mix liquor feed channel, and either central or peripheral launders. The first phase of this project rehabilitates one secondary (BNR1) clarifier and retrofits it to receive a new baffle configuration based on computational fluid dynamic (CFD) modeling results. The new configuration is expected to improve clarifier performance and efficiency. The subsequent phases of the project will rehabilitate and convert the remaining 25 clarifiers based on the results of the first phase. Rehabilitation will include structural, mechanical, electrical, and instrumentation improvements.

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Summary of Projects with Close-out Costs Only in 2015-2016

Project Name:	Treatment Plant Fire Main Replacement	Initial Start Date:	1st Qtr. 2012
5-Year CIP Budget:	\$10,000	Revised Start Date:	
Total Budget:	\$3,541,000	Initial End Date:	2nd Qtr. 2013
Council District:	4	Revised End Date:	2nd Qtr. 2016
USGBC LEED:	N/A		

Description: The fire main piping system, which is part of the Fire Protection System for the Plant, consists of approximately 15,000 linear feet of pipes ranging from 6, 8, 10, and 12 inches; two 100-HP electric pumps; fire hydrants; and associated valves. The fire main piping was installed as the Plant expanded over the past 50 years. A condition assessment was conducted in 2007 and revealed that most of the existing pipes are corroded. This funding rehabilitates the system.

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Summary of Reserves

Project Name:	Equipment Replacement Reserve	Initial Start Date:	N/A
5-Year CIP Budget:	\$5,000,000	Revised Start Date:	
Total Budget:	\$5,000,000	Initial End Date:	N/A
Council District:	4	Revised End Date:	
USGBC LEED:	N/A		

Description: This reserve provides for unforeseen replacement and rehabilitation of equipment that, due to age, wear, or obsolescence, must be replaced for the efficient operation of the Plant.

Water Pollution Control

2016-2020 Adopted Capital Improvement Program

Explanation of Funds

Revenues and expenditures for the operation and maintenance of the San José-Santa Clara Water Pollution Control Plant (Plant) are accounted for by the City of San José, as the administering agency, through the San José-Santa Clara Treatment Plant Operating Fund (Operating Fund) and the San José-Santa Clara Treatment Plant Capital Fund (Capital Fund).

Revenues from tributary agencies of the San José-Santa Clara Water Pollution Control Plant are recorded directly into the Operating and Capital Funds. The tributary agencies include the City of Milpitas, City of Cupertino, Burbank Sanitary District, County Sanitation District No. 2-3, and West Valley Sanitation District.

Tributary agencies are assessed for their share of annual operation, maintenance, equipment, and facilities replacement and capital costs, based on their respective flow and strength of sewage conveyed to the Plant.

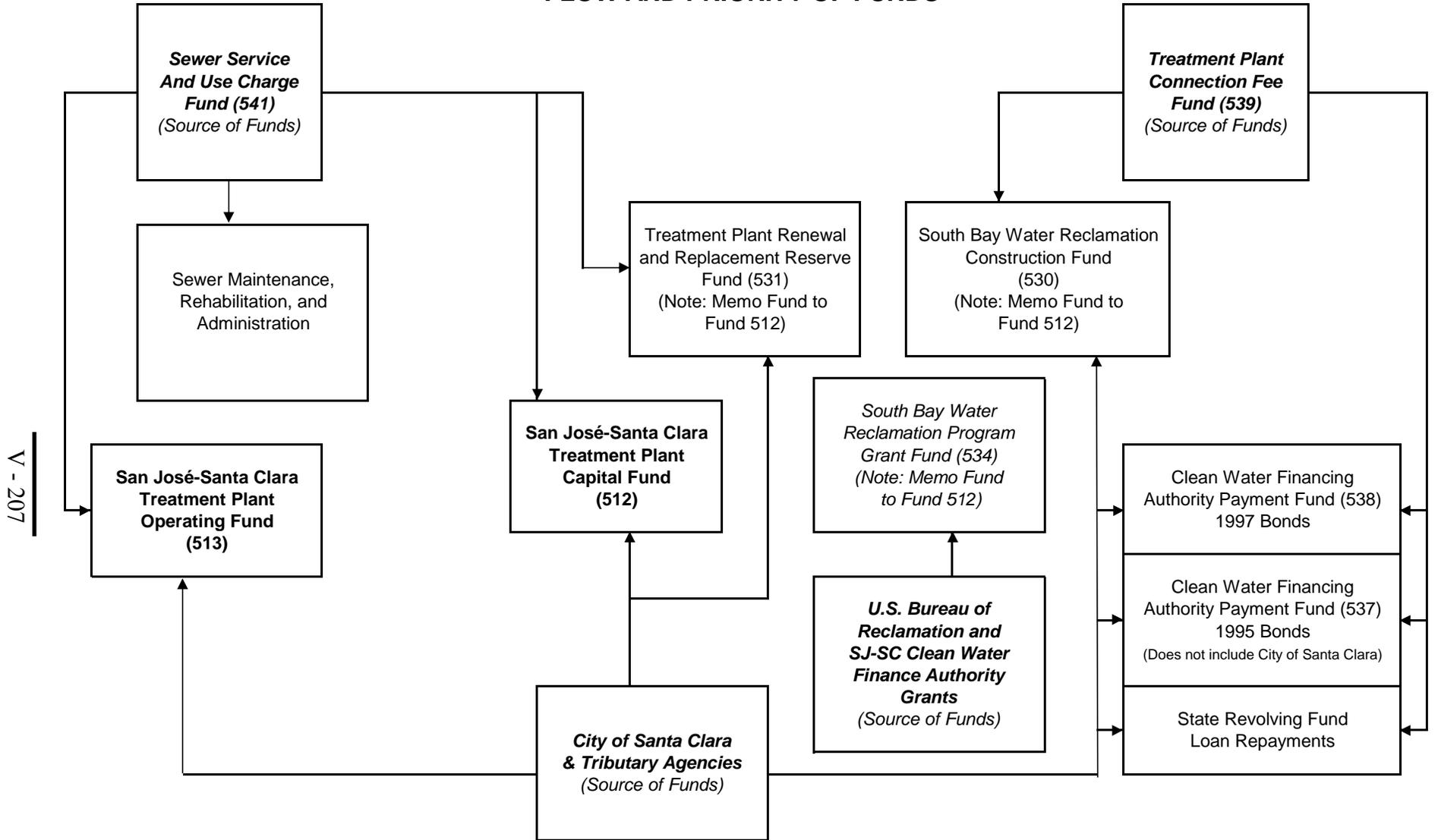
The San José Sewer Service and Use Charge Fund was established in the San José Municipal Code Section 15.12.640 in August 1959. This fund is the depository of revenues from Sewer Service and Use Charges received from residential, commercial, and industrial users of the sanitary sewer system. A portion of these monies is transferred to the Operating and Capital Funds to pay for the City of San José's share of operating and capital costs of the Plant.

The Santa Clara Sewer Revenue Fund was established by Resolution Number 916 of the City Council of Santa Clara in October 1960. Like the City of San José, revenues from this fund are transferred directly to the Operating and Capital Funds.

The Capital Fund provides all monies used for capital projects. Included in this fund is the Treatment Plant Renewal and Replacement Fund. This fund was established to satisfy the Plant's federal and State grant agreements as well as to comply with bond covenants.

PAGE IS INTENTIONALLY LEFT BLANK

WATER POLLUTION CONTROL PLANT FLOW AND PRIORITY OF FUNDS



V - 207

The arrows indicate the flow of funds from each of the various sources to the fund in which the revenues are expended.

PAGE IS INTENTIONALLY LEFT BLANK