

CECAC PROGRAM ROADMAP UPDATE

1/14/20



AGENDA

Program Roadmap Alignment and Areas

Program Selection Framework

Shortlisted Programs

Next Steps

Community Communication Channels

Appendix Information

CECAC PROGRAM UPDATES THUS FAR

March 2019

Defined City
Strategies and
Benchmarked CCA,
Regional, State
Programs

(see appendix slides)

April 2019

- Outlined Program Areas
- Defined Program Guiding Principles

November 2019

Program Roadmap
Iteration 1

Dec 2019 – Jan 2020

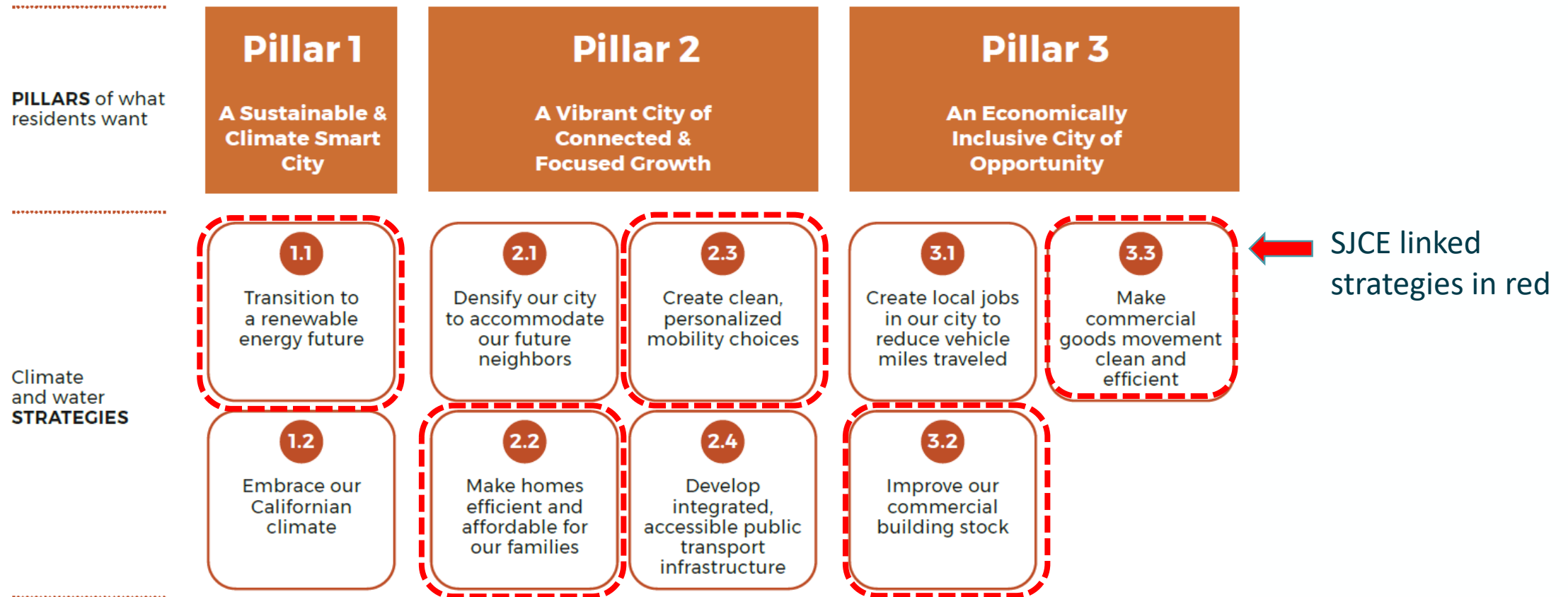
Defining Selection
Framework,
Shortlisting
Programs



PROGRAM ROADMAP ALIGNMENT

SJCE PROGRAMS WILL BE ALIGNED WITH CLIMATE SMART SAN JOSE

A Framework for Action: Nine Strategies in Three Pillars





PROGRAM AREAS

PROGRAM AREAS

Vehicle
Electrification

Building
Electrification

Distributed
Energy
Resources

Energy
Efficiency

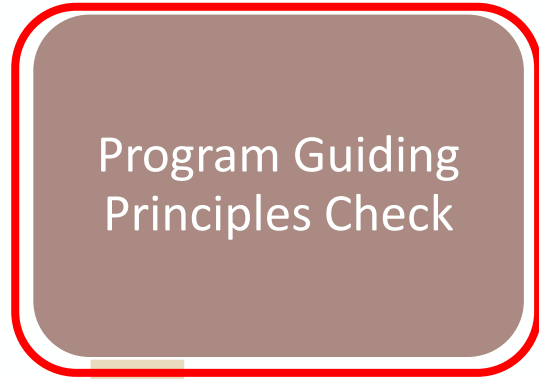
Rates

Resiliency

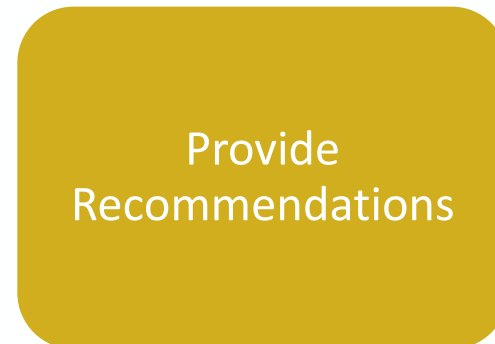
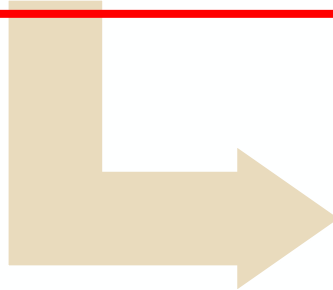


PROGRAM SELECTION FRAMEWORK

SJCE PROGRAM SELECTION PROCESS FLOW



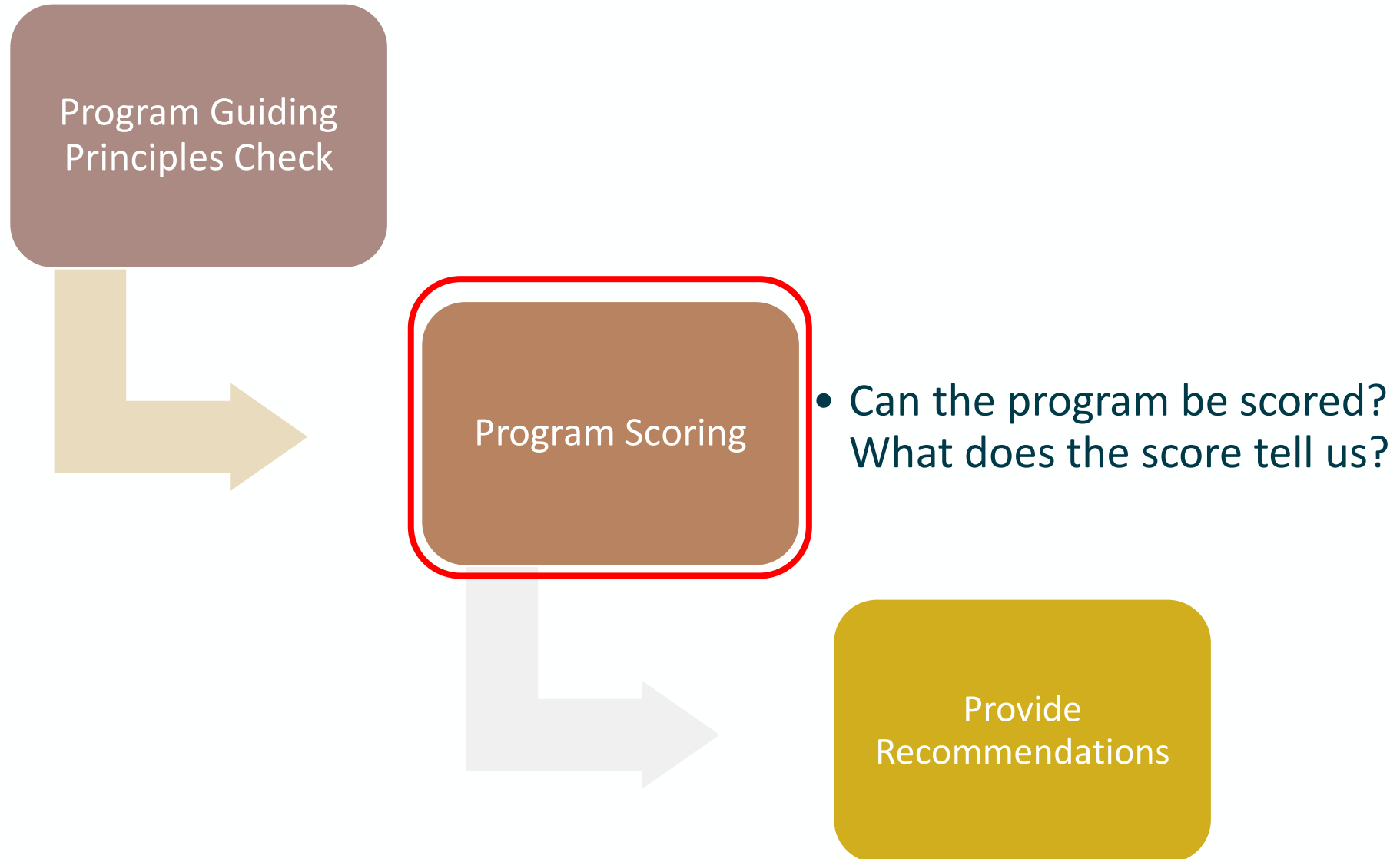
- Does the program address a majority of the guiding principles?



PROGRAM GUIDING PRINCIPLES

1. Maximize greenhouse gas reduction opportunities
2. Align with Climate Smart San José
3. Promote equity, affordability and support disadvantaged communities
4. Produce community benefits
5. Maintain or improve the financial stability of SJCE





SJCE PROGRAM SELECTION PROCESS FLOW



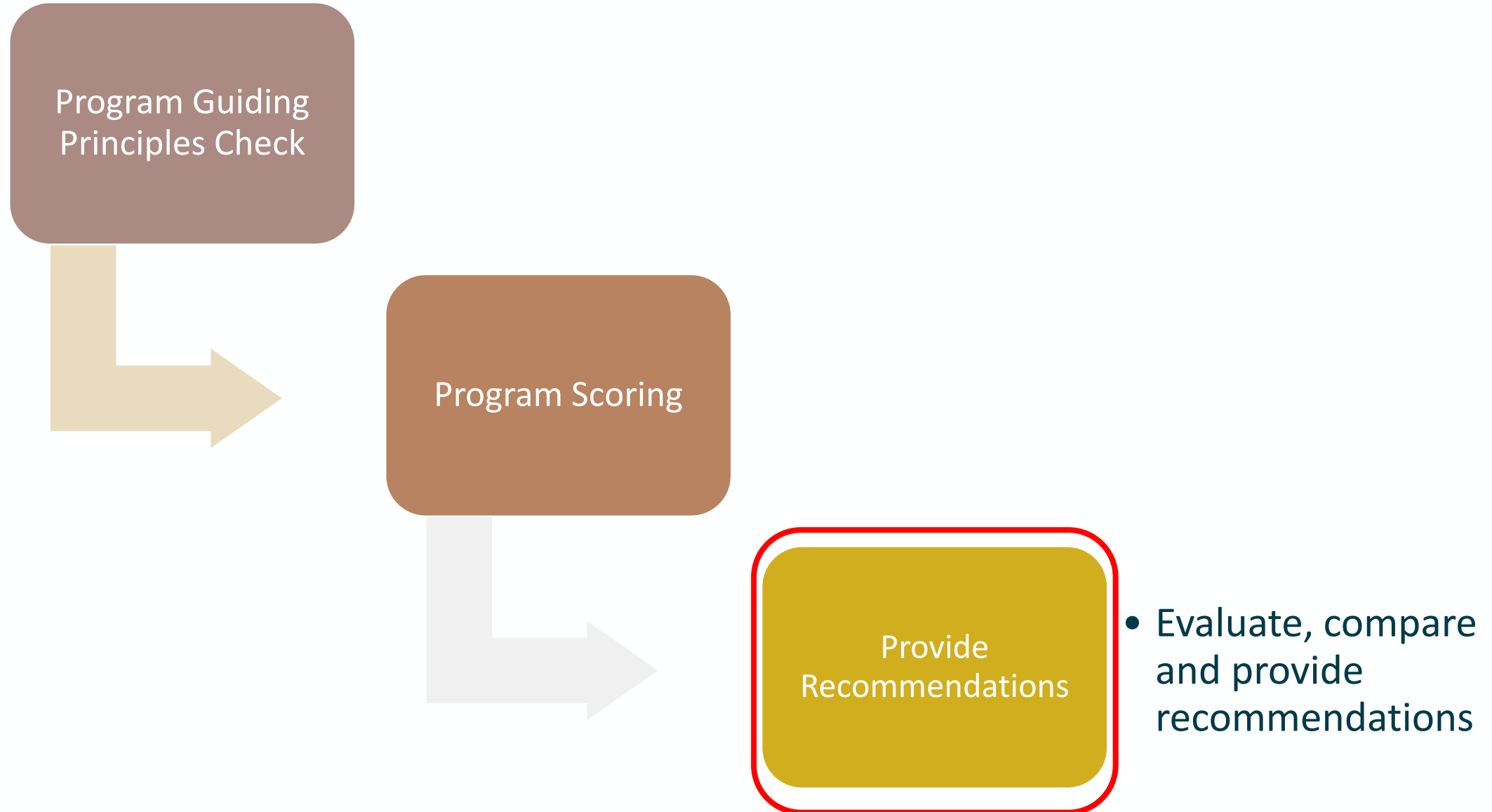
PROGRAM SCORING METHODOLOGY

| Metric | Description | ○ Definition | ◐ Definition | ◑ Definition | ◒ Definition | ● Definition |
|--------------------|---|-----------------|---------------------------|-------------------------|-------------------------|--------------|
| Emissions Impact | Lifetime MT of CO2e reduced | No CO2e reduced | 1 - 1,000 MT | 1,001 - 4,000 MT | 4,001 - 8,000 MT | >8,000 MT |
| Cost Effectiveness | \$ Spent per MT of CO2e reduced | >\$401 | \$301-\$400 | \$201-\$300 | \$101-\$200 | <\$100 |
| Cost Effectiveness | Program Profit or (Loss) | <(\$1,000,001) | (\$700,001)-(\$1,000,000) | (\$400,001)-(\$700,000) | (\$100,001)-(\$400,000) | >(\$100,000) |
| Equity | Potential Quantity of Low Income Qualified Residents Impacted by program | 0 | 1-100 | 101-1,000 | 1,001-5,000 | >5,001 |
| Community Benefits | Benefits Include: 1) Reduces Air Pollutants 2) Saves customer money (at least 5% over lifetime) 3) Leads to Local Job Growth 4) Educates and Creates Awareness of Climate Solutions | 0 out of 4 | 1 out of 4 | 2 out of 4 | 3 out of 4 | 4 out of 4 |

PROGRAM SCORING EXAMPLE

| Program | Quantitative Impact | | Community | | Comments |
|------------------|---|---|---|---|--|
| | Emissions Impact | Cost Effectiveness | Equity | Community Benefits | |
| DAC-Green Tariff |  |  |  |  | Strong cost effectiveness due to external funding with significant emissions impact. Local solar site to produce local jobs. |
| | 6,698 MT | \$12/(\$83,000) | 523 residents | 3 out of 4 | |

SJCE PROGRAM SELECTION PROCESS FLOW





SHORTLISTED PROGRAMS

SHORTLISTED PROGRAM BACKGROUND

- Shortlisted Programs are divided between Medium and Near term programs
- Medium term programs are based on timing for SJCE to attain budgetary reserve targets to then be able to invest into programs
- Short term programs leverage external or matched funding sources to maintain budgetary reserve projections
- Shortlisted programs still require deeper analysis, stakeholder engagement and program design iterations
- Additional Programs under consideration as detailed in slides 54-57 could move into Shortlisted Programs in the future

MEDIUM TERM (2022-2024) SHORTLISTED PROGRAMS

Distributed Energy Resources

Energy Storage
Demand Response/RA

Vehicle Electrification

Ride and Drives

Used EV Incentive

Dealer EV Incentives

Building Electrification

HPWH Program

Low Income Home Upgrades

























Resiliency

Medically at risk
Customer
Solar + Storage

Rates

CARE+

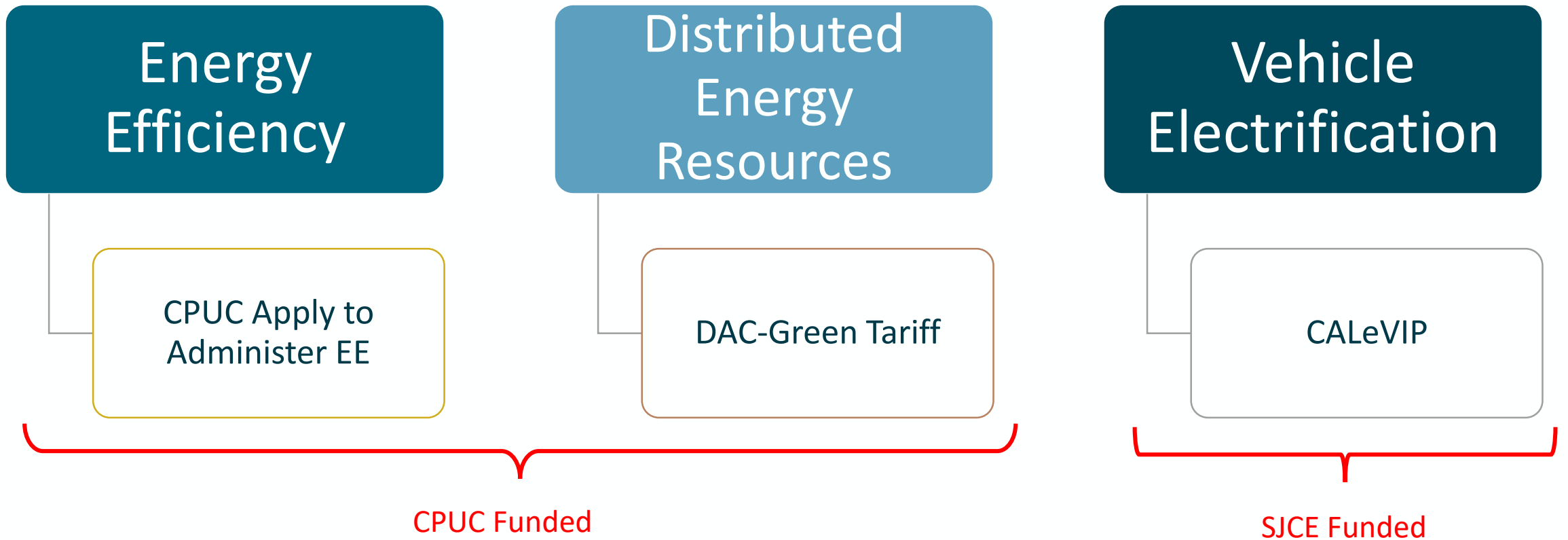
MEDIUM TERM SHORTLISTED PROGRAMS SCORING

| Program | Quantitative Impact | | Community | | Comments |
|----------------------------|---|---|---|---|---|
| | Emissions Impact | Cost Effectiveness | Equity | Community Benefits | |
| Dealer EV Incentives |  |  |  |  | Strong emissions impact and community benefits, addresses biggest obstacle for San Jose GHG emissions |
| | 21,920 MT | \$76/(\$1,658,085) | 100 residents | 4 out of 4 | |
| HPWH Incentive |  |  |  |  | Strong emissions impact and community benefits, key technology for building electrification |
| | 12,960 MT | \$78/(\$1,010,254) | 100 residents | 4 out of 4 | |
| Ride and Drives |  |  |  |  | Low cost program that builds momentum towards future EV programs. Education and outreach addresses key barrier to EV adoption |
| | 1,069 MT | \$106/(\$113,598) | 36 residents | 3 out of 4 | |
| Low Income Home Upgrades |  |  |  |  | Leverages existing city program to focus on low income residents. Supports low income residents in transition to home electrification |
| | 826 MT | \$341/(\$281,769) | 234 residents | 4 out of 4 | |
| Low Income Used EV Program |  |  |  |  | Equity focused EV program by supporting low income residents transition to EV's, program builds on PCE program structure |
| | 1,058 MT | \$438/(\$463,598) | 300 residents | 4 out of 4 | |
| CARE+ Rates |  |  |  |  | Strongest equity score, addresses affordability issues for most disadvantaged |
| | 0 MT | NA/(\$13,430,000) | 61,000 residents | 2 out of 4 | |






MEDIUM TERM SHORTLISTED PROGRAMS SCORING

| Program | Quantitative Impact | | Community | | Comments |
|--|--------------------------|--------------------|-----------|--------------------|---|
| | Emissions Impact | Cost Effectiveness | Equity | Community Benefits | |
| Energy Storage Demand Response/Resource Adequacy | More evaluation required | | | | Potential for strong cost effectiveness and emissions impact. Aim to also create equity link by installing in low income households |
| Medically at-risk Solar + Storage | More evaluation required | | | | Program to support most vulnerable during PSPS events. Strong equity focus. |

NEAR TERM (2020-2021) SHORTLISTED PROGRAMS



NEAR TERM SHORTLISTED PROGRAMS SCORING

| Program | Quantitative Impact | | Community | | Comments |
|--------------------------|---|---|---|---|---|
| | Emissions Impact | Cost Effectiveness | Equity | Community Benefits | |
| DAC-Green Tariff |  |  |  |  | Strong cost effectiveness due to external funding with significant emissions impact. Local solar site to produce local jobs. |
| | 6,698 MT | \$12/(\$83,000) | 523 residents | 3 out of 4 | |
| CPUC Elect to Administer | More evaluation required | | | | Leverages CPUC funding, expect to have strong cost effectiveness for SJCE and major community benefits to residents through energy cost savings |
| CALeVIP | EV Charger installation to EV adoption causation unclear | | |  | Leverages CEC funding, addresses key barrier for EV adoption and biggest San Jose GHG emissions source in transportation |
| | | | | 3 out of 4 | |

SHORTLISTED PROGRAM NEXT STEPS

- Energy Efficiency Programs
 - Decide on EE pathway, specific programs and engage Consultant to apply
- Distributed Energy Resources Programs
 - Prepare, submit implementation advice letter to CPUC for DAC-GT Program
 - Monitor EBCE/SVCE/PCE Energy Storage for RA program
- Vehicle Electrification Programs
 - Assess Ride and Drive pilot results
 - Follow PCE, MBCP EV Dealer Incentive Results
- Building Electrification Programs
 - Assess EE program-funded fuel substitution option
 - Track, Coordinate with Building Decarbonization Coalition and BayREN on regional/state-wide initiatives



NEXT STEPS

UPCOMING ROADMAP MILESTONES

- January 2020
 - CECAC Program Roadmap Update
- March 2020
 - T&E Committee Program Roadmap Memo/Presentation
- March-April 2020
 - RMI/WRI Industry Expert Roadmap Workshop
- August 2020
 - City Council Program Roadmap Memo/Presentation



COMMUNITY COMMUNICATION CHANNELS

LONG TERM PROGRAM FEEDBACK CHANNELS

1. Annual Roadmap Update
 - To reflect program experiences, new focus and direction, elicit community group feedback through website
2. Quarterly/Semi-Annual Program CECAC Review
 - Post schedule on website to invite public feedback
3. Community-Based Organization Focus Groups
 - Leverage CBO's to convene periodic focus groups
4. Annual Technology/Program Surveys & In Person Interviews
 - Run similar online survey to assess change in answers/priorities
5. Annual Neighborhood Association Updates
 - Presentation on program ideas and plans
6. Website channel for comments/suggestions
 - Collect feedback and elicit new program ideas on SJCE webpage

SHORT TERM ROADMAP OUTREACH PLANS

1. Programs Survey (Nov-Jan 2020)

1. Online Survey

- Questions assessing interest and reaction to current program ideas (e.g. Used EV Incentive program, HPWH program)
- Survey in English, Spanish and Vietnamese

2. In Person

- At community events, conduct Q&A or provide fill-in form with questions similar to online survey (e.g. interest level in program ideas)

2. Neighborhood Association Meetings (Dec 2019-Jan 2020)

- Present on programmatic sectors and program idea
- Collect feedback and elicit new program ideas

3. RMI/WRI Workshop (Mar-Apr 2020)

- Based off SVCE Roadmap Workshop
- Aim in to bring in diverse group of professional from the public, corporate, non-profit, and academic sectors



THANK YOU!

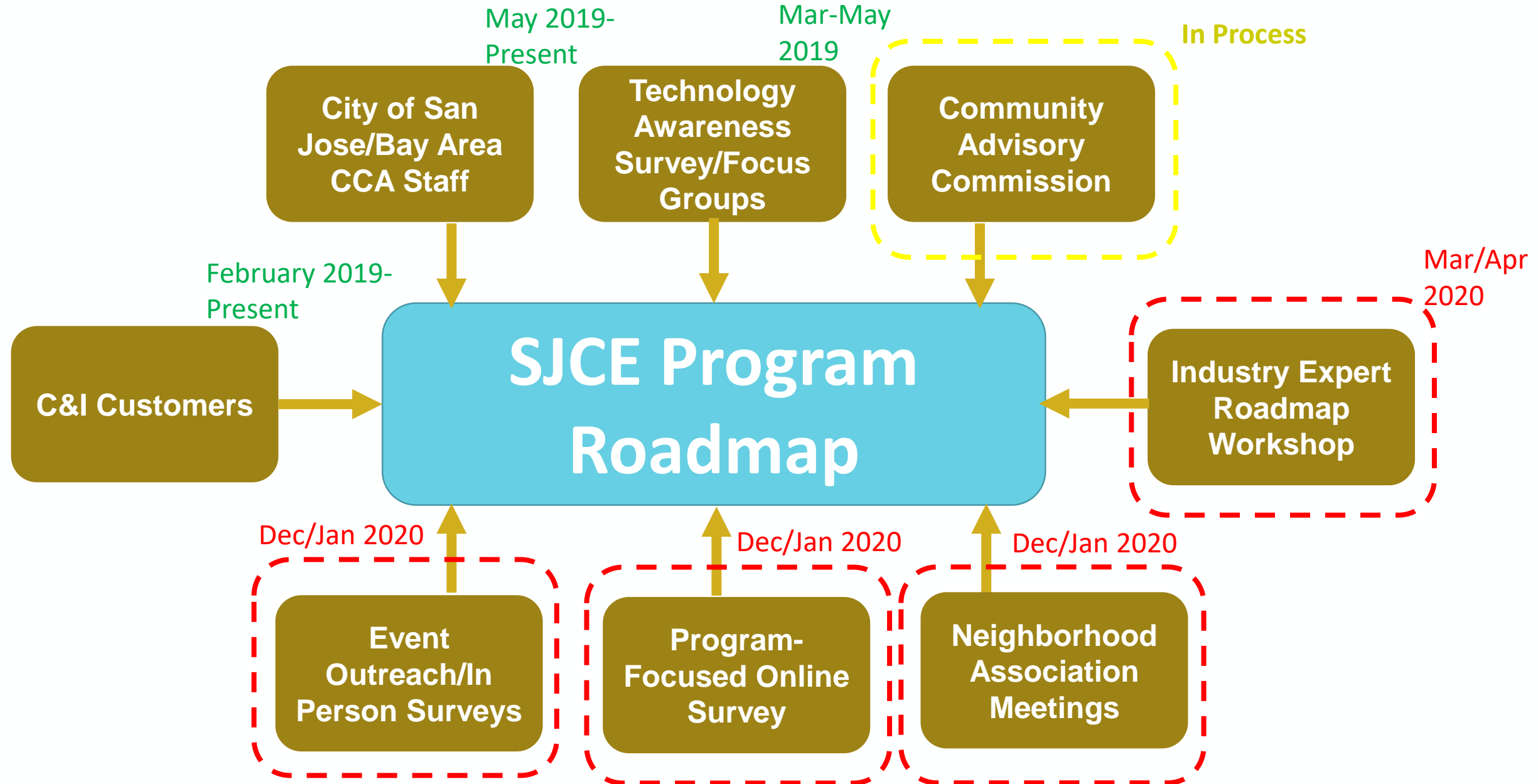


APPENDIX



COMMUNITY OUTREACH

ROADMAP INPUT PROCESS



ROADMAP INPUT SUMMARY

1. Technology Awareness

1. Focus Groups (March – April 2019)

1. Spanish Language (Somos Mayfair led)

- Key Takeaways:
 - Worries about insufficient electrical infrastructure to support increased electrification
 - Perceptions of EV's being expensive
 - Importance of receiving info from trustworthy sources

2. Vietnamese Language (ICAN led)

- Key Takeaways
 - General interest in “cash for clunkers” type EV program
 - Confusion on true costs and benefits of rooftop solar
 - Cooktops will be barrier for home electrification

3. English Language (SJCE Staff led)

- Key Takeaways
 - Well energy-versed audience
 - Concerns on resiliency from increased electrification
 - Good potential audience for future program stress-testing

FINAL REPORT

January – March 2019

SAN JOSE CLEAN ENERGY gathers information from Mayfair community on Clean energy needs, resources and services.



SOMOS Mayfair is a non-profit in the Mayfair neighborhood of East San José. Our work is to support children, organize families, connect neighbors, and address systemic inequalities as we uplift the dreams, power, and leadership of the community



ROADMAP INPUT SUMMARY- CONTINUED

4. Online Survey (May 2019)

- 522 responders, survey in English, Spanish and Vietnamese
- Less SJCE awareness amongst Spanish-speaking responders
- Millennials more aware and ready to purchase an EV
- Neighborhood differences on HPWH awareness and solar adoption

2. Commercial & Industrial Customers

- Organic interest in EV charging infrastructure
- Several expressed interest in onsite solar + storage
- General focus on reducing costs
- Looking for SJCE to lead, propose solutions

3. City of San Jose/Bay Area CCA Staff

- Bay Area CCA staff supportive of program selection process
- Bay Area CCA staff suggestion to have community grant program as early-stage program
- Integrating in Department of Transportation's E-Mobility Roadmap

PROMOTING PROGRAMS

1. Identify target audience(s)
 - Demographics: income, language
 - Geographic: ZIP codes, neighborhoods
2. Set budget
3. Choose tactics that reach target audience(s) and fall within budget



- Media
 - Targeted pitching, news release, press event
- Grassroots
 - Events, community meetings
- Direct mail and/or email
- Digital advertising
 - Google ads, social media ads
- TV & radio
 - Advertising, securing free spots on talk shows
- Outdoor advertising
 - Billboards, bus ads, light rail ads
- Social media
 - Nextdoor, Facebook, Twitter, Instagram
- Partners
 - Council Districts, City departments (libraries, community centers, small business allies, Office of Economic Development), NGOs, social media influencers



PROGRAM AREA DESCRIPTIONS

PROGRAM AREA DESCRIPTIONS

| Program Sector | Description |
|-----------------------------|---|
| Vehicle Electrification | Programs focused on accelerating the conversion of all vehicles segments to an electrified version. With 63% of San Jose's GHG emissions coming from the transportation sector, vehicle electrification will be critical in addressing Guiding Principle #1 and #2 |
| Building Electrification | Programs supporting the aim to convert homes and buildings from utilizing gas to electricity. This includes both fuel substitution for equipment such as water heating but also with the electrical infrastructure requirements needed during this transition including upsizing of electrical panels and load management systems for EV charging |
| Distributed Energy Resource | Distributed Energy Resource (DERs) programs include any behind-the-meter resources such as solar, battery storage, and demand response. DERs can generate and storage energy locally, reduce demand for energy, as well as make energy supply more resilient. |
| Energy Efficiency | Energy Efficiency are programs that help to reduce customer energy costs either through equipment upgrades or building envelope improvements. Programs are funded through the Public Purpose Program charge and administered by the California Public Utilities Commission. |
| Resiliency | Programs aiming to provide back-up power or to sustain power in the event of a PG&E Public Power Shut off. Resiliency programs often rely on or leverage distributed, behind-the-meter resources to sustain power |
| Rates | Programs design to offer special rates to select customer groups to either incentivize energy-use behavior or to support select customer groups |



SHORTLISTED PROGRAMS SCORING/EVALUATION

CRITERIA SCORING METHODOLOGY

| Criteria | Description | ○ Definition | ◐ Definition | ◑ Definition | ◒ Definition | ● Definition |
|--------------------|---|-----------------|-------------------------|-------------------------|-------------------------|--------------|
| Emissions Impact | Lifetime MT of CO2e reduced | No CO2e reduced | 1 - 1,000 MT | 1,001 - 4,000 MT | 4,001 - 8,000 MT | >8,000 MT |
| Cost Effectiveness | \$ Spent per MT of CO2e reduced | >\$401 | \$301-\$400 | \$201-\$300 | \$101-\$200 | <\$100 |
| Cost Effectiveness | Program Profit or (Loss) | <(\$700,001) | (\$500,001)-(\$700,000) | (\$300,001)-(\$500,000) | (\$100,001)-(\$300,000) | >(\$100,000) |
| Equity | Potential Quantity of Low Income Qualified Residents Impacted by program | 0 | 1-100 | 101-1,000 | 1,001-5,000 | >5,001 |
| Community Benefits | Benefits Include: 1) Reduces Air Pollutants 2) Saves customer money (at least 5% over lifetime) 3) Leads to Local Job Growth 4) Educates and Creates Awareness of Climate Solutions | 0 out of 4 | 1 out of 4 | 2 out of 4 | 3 out of 4 | 4 out of 4 |

MEDIUM TERM SHORTLISTED PROGRAMS EVALUATION

| Program | Description | Program Guiding Principles | Program Scoring | Comments |
|--------------------------|--|----------------------------|-----------------|--|
| Dealer EV Incentives | Discount paired with Dealer discount for EV purchase | 5/5 | Done | Strong score results, other CCA experience |
| Residential HPWH Program | Incentive to Distributor or Contractor for HPWH | 5/5 | Done | Key piece for home electrification |
| Ride and Drives | EV events at Corporate Campuses, DACs | 5/5 | Done | Momentum towards future EV programs |
| Low Income Used EV | Down Payment support toward Used EV | 5/5 | Done | Builds on PCE program, strong equity focus |
| Low Income Home Upgrade | Upgrades to home to support electrification | 4/5 | Done | Leverages existing city program, strong equity focus |
| CARE+ | Reduction of CARE customer rate by 5% | 3/5 | Done | Strong Equity Message |

MEDIUM TERM SHORTLISTED PROGRAM - QUANTIFIED

| Program | Lifetime Carbon Reductions (MT of CO2e) | Net \$ per MT CO2 reduced | Program Profit/(Loss) | Low Income Residents Impacted |
|--|---|---------------------------|-----------------------|-------------------------------|
| HPWH Incentive | 12,960 | \$78 | (\$1,010,254) | 100 |
| EV Incentives | 21,920 | \$76 | (\$1,658,085) | 100 |
| Ride and Drive Events | 1,069 | \$106 | (\$113,598) | 36 |
| Low Income Home Upgrades (Critical Repair Program Adder) | 826 | \$341 | (\$281,769) | 234 |
| CARE+ | 0 | N/A | (\$13,430,000) | 61,000 |
| Low Income Used EV Program | 1058 | \$438 | (\$463,598) | 300 |

¹Based off expected quantity of operators of equipment

²Assume ½ of school bus riders are from low income communities

NEAR TERM SHORTLISTED PROGRAMS EVALUATION

| Program | Description | Program Guiding Principles | Program Scoring | Comments |
|-----------------------------|--|----------------------------|-----------------|---|
| CPUC Elect to Administer EE | CPUC funded Energy Efficiency Programs | 5/5 | TBD | Externally Funded |
| DAC-Green Tariff | CPUC funded Community Solar program | 5/5 | Done | Other CCA's pursuing, strong equity focus |
| CALeVIP | CEC Co-funded program to incentivize Level 2/DCFC Chargers | 3/5 | N/A | Program Approved by Council |

















SHORT TERM SHORTLISTED PROGRAM - QUANTIFIED

| Program | Lifetime Carbon Reductions (MT of CO2e) | Net \$ per MT CO2 reduced | Program Profit/(Loss) | Low Income Residents Impacted |
|------------------|---|---------------------------|-----------------------|-------------------------------|
| DAC-Green Tariff | 6,698 | \$12 | (\$83,000) | 523 |



ADDITIONAL PROGRAMS UNDER CONSIDERATION SCORING/EVALUATION

ADDITIONAL PROGRAMS UNDER CONSIDERATION SCORING

| Program Sector | Program | Quantitative Impact | | Community | |
|-------------------------|---|---|---|---|---|
| | | Emissions Impact | Cost Effectiveness | Equity | Community, Customer Benefits |
| Vehicle Electrification | School Bus Voucher |  |  |  |  |
| Other | GHG-Free Power 5% Increase |  |  |  |  |
| Other | Campus/Park Commercial Lawn Electrification |  |  |  |  |
| Vehicle Electrification | City of San Jose Fleet Electrification |  |  |  |  |

ADDITIONAL PROGRAMS UNDER CONSIDERATION EVALUATION

| Program | Description | Program Guiding Principles | Program Scoring | Comments |
|---------------------------------|---|----------------------------|-----------------|--|
| School Bus Voucher | School District Voucher for Electric School Buses | 5/5 | Done | Strong health benefits with connection to children |
| GHG Free Power Increase 5% | Increasing GHG free power by 5% | 3/5 | Done | City wide impact |
| Commercial Lawn Electrification | Rebates for electrifying lawn equipment | 3/5 | Done | Focused on small business, major health benefits |
| SASH in Low Income Communities | Model Grid program in non-DAC communities | 3/5 | TBD | Expensive, loss making program to operate |
| C&I Energy Storage | Support to C&I to install Batteries | 0/5 | TBD | Assumes SJCE does not control battery |

ADDITIONAL PROGRAMS EVALUATION

| Program | Description | Program Guiding Principles | Program Scoring | Comments |
|--|--|----------------------------|-----------------|--|
| City of San Jose Fleet Electrification | Financial support to electrify City fleets | 4/5 | Done | Externally Funded |
| MUD Technical Assistance | EV Charging technical assistance to property owners | 4/5 | N/A | Complements CALeVIP, supports key segments |
| EV Rates | Offer deeper discount during midday off peak | 4/5 | TBD | SJCE and customer cost savings by shifting use to day time |
| HPWH Rate | Offer deeper discount during midday off peak | 4/5 | TBD | SJCE and customer cost savings by shifting use to day time |
| Community Grants | Small grants to CBO's to education hard to reach customers | 2/5 | N/A | Builds connections with key CBO's in San Jose |

ADDITIONAL PROGRAMS UNDER CONSIDERATION PROGRAM- QUANTIFIED

| Program | Lifetime Carbon Reductions (MT of CO2e) | Net \$ per MT CO2 reduced | Program Profit/(Loss) | Low Income Residents Impacted |
|--|---|---------------------------|-----------------------|-------------------------------|
| Landscaping Equipment Electrification Pilot | 143 | \$635 | (\$90,712) | 3-5 ¹ |
| (Low Income Home Upgrade) Build it Green Pilot | 405 | \$552 | (\$223,695) | 150 |
| GHG-Free Power 5% increase | 510,400 | \$25 | (\$12,650,000) | 353,330 |
| Campus Lawn Electrification | 432 | \$300 | (\$129,770) | 5 ¹ |
| School Bus Voucher | 4,529 | \$243 | (\$1,099,197) | 720 ² |
| City Fleet Electrification | 3,370 | \$127 | (\$428,840) | 0 |

¹Based off expected quantity of operators of equipment

²Assume ½ of school bus riders are from low income communities

~\$1 MILLION ANNUAL BUDGET PROGRAM OPTIONS

| Program | Customers Impacted | Program Budget | Lifetime Carbon Reductions (MT of CO2e) | Net \$ per MT CO2 reduced | Program Profit/(Loss) |
|--------------------------------|--------------------|----------------|---|---------------------------|-----------------------|
| HPWH Incentive | 800 | 1.10 million | 12,960 | \$84 | (\$1,091,425) |
| EV Incentives (\$2K Incentive) | 500 | \$1.15 million | 13,700 | \$66 | (\$1,144,952) |
| EV Incentives (\$1K Incentive) | 1000 | \$1.15 million | 27,400 | \$24 | (\$645,213) |
| GHG-Free Power 5% increase | 325,000 | \$1.27 million | 51,040 | \$25 | (\$1,265,000) |



SHORTLISTED PROGRAM DESCRIPTIONS

MEDIUM TERM PROGRAM DESCRIPTIONS

| Program Area | Program Title | Description |
|------------------------------|---|--|
| Vehicle Electrification | Dealer EV Incentives | Through select dealers, offer incentive to customers of \$2,000 on top of negotiated discount from dealership. Incentive would flow through dealer and would be stackable with other rebates such as CVRP and CVAP. |
| Vehicle Electrification | Low Income Used EV Incentive | Based off PCE's program, working with third party to offer down payment incentive of \$4,000 and financial mentoring for low income qualified residents to purchased a used EV |
| Vehicle Electrification | Ride and Drives | Host EV Ride and Drives in downtown San Jose, low income community, and corporate campus to educate, promote, and spur EV adoption |
| Resiliency | Medically at Risk Solar + Storage | Support medically and financial at risk customers with energy storage systems to prepare for PSPS events. Program could either be a rebate on a storage system, a negotiated discount with a storage vendor, or facilitation support to receive SGIP incentives |
| Distributed Energy Resources | Battery Storage Demand Response for Procurement or RA | Based off EBCE/SVCE/PCE programs, work with behind-the-meter battery storage aggregators (e.g. Sunrun), to schedule events to offset high wholesale market prices through procurement of negotiated price from battery storage aggregators to discharge at set time or to leverage aggregated storage for Resource Adequacy requirements |

MEDIUM TERM PROGRAM DESCRIPTIONS

| Program Area | Program Title | Description |
|--------------------------|--|--|
| Building Electrification | Residential Heat Pump Water Heater Incentive | Mid-stream incentive of \$1,200 towards purchase of single family heat pump water heater when transitioning from gas furnace heater. |
| Building Electrification | Low Income Home Upgrade (Critical Home Repair Adder) | Supporting fund of \$65,000 per year towards City of San Jose Housing Department's Critical Home Repair program to go towards electrifying water heater or upgrade to electrical panel in low income qualified homes |
| Building Electrification | Low Income Home Upgrade (Build it Green Pilot) | Build it Green managed program leveraging multiple external fund streams for EE, Solar, and Home upgrades to include SJCE funds directed toward electrification in low income qualified homes. SJCE would allocated \$175,000 for 1 year pilot |
| Rates | CARE+ Rates | Increased discount to current CARE customers of 5%. Scoring assumes program and discount lasts for at least 10 years |

NEAR TERM PROGRAM DESCRIPTIONS

| Program Area | Program Title | Description |
|------------------------------|---|---|
| Energy Efficiency | CPUC Elect to Administer EE Programs | CPUC Funded (from Public Purpose Program charge), budget based off portion of PG&E's regional program budget, programs must not conflict with IOU or BayREN's programs, 3 year program, must meet cost effectiveness test |
| Distributed Energy Resources | CPUC Disadvantaged Community (DAC)-Green Tariff Program | CPUC funded community solar program offering 20% discount to CARE customers on top of CARE discount. SJCE allocated 1.4 MW from CPUC. |
| Vehicle Electrification | CALeVIP | CEC co-funded EV incentive program offering rebates for level 2 and DCFC installations. |



ADDITIONAL PROGRAMS UNDER CONSIDERATION DESCRIPTIONS

PROGRAM DESCRIPTIONS

| Program Area | Program Title | Description |
|-------------------------|--|--|
| Vehicle Electrification | MUD Technical Assistance | Offer free technical assessment for MUD property owners on upgrades, investments, and incentive opportunities to install EV charging stations. |
| Vehicle Electrification | City of San Jose Fleet Electrification | Support Public Works's efforts to electrify 82 light duty vehicles with \$5,000 of financial support per vehicle. |
| Vehicle Electrification | Electric School Bus Voucher | Offer incentive of \$50,000 to San Jose School Districts towards purchase of each Electric Bus |

PROGRAM DESCRIPTIONS

| Program Area | Program Title | Description |
|------------------------------|---|--|
| Distributed Energy Resources | C&I Energy Storage | Negotiate and select preferential terms from Energy Storage firm to then offer to select C&I customers. In this program, SJCE would <i>not</i> be able to access customer energy storage as a resource. Modeled after SCP pilot. |
| Distributed Energy Resources | Single-Family Affordable Solar Home (SASH) in Low Income Non-DACs | Offer similar incentive package as Grid Alternative managed DAC-SASH program to low income qualified San Jose residents not living in DAC as designated by CalEnviroScreen |
| Distributed Energy Resources | Resiliency Focused Energy Storage | Energy Storage incentives or rebates for customers effected by Public Safety Power Shutdown for municipal critical facilities |
| Other | Campus/Park Commercial Lawn Mower Electrification | Incentive program to campuses and small landscaping business to electrify commercial sized lawn mowers. Offer rebate of \$3,500 per electric lawn mower. |

PROGRAM DESCRIPTIONS

| Program Area | Program Title | Description |
|--------------|---|--|
| Other | Community Grants | Grants of \$12,500 each to community based organizations focused on serving underserved community members to promote clean energy, energy awareness, and energy bill understanding |
| Other | Landscaping Equipment Electrification Pilot | Single site incentive program to electrify landscaping equipment. Incentive will be through one lump sum covering suite of equipment such as lawn mowers and leaf blowers |
| Other | GHG Free Power 5% Increase for 10 years | Increase of SJCE GHG Power by 5% through procurement of GHG Free attributes for 10 year period |
| Rates | EV Rates | Increased discount on current EV-2A rate |
| Rates | HPWH Rates | Design rate for single-family homes with Heat Pump Water Heater to incentivize day time charger of HPWH. |

PROGRAM DESCRIPTIONS

| Program Area | Program Title | Description |
|-------------------|--------------------------------------|---|
| Rates | C&I Green Tariff | Also referred to as a “sleeved PPA” but is a special tariff for large commercial and industrial customer through fixed PPA price linking customer directly with renewable energy site. Provides customers with long term, fixed price along with access to Renewable Energy Certificates (RECs) |
| Energy Efficiency | CPUC Apply to Administer EE Programs | CPUC Funded (from Public Purpose Program charge), budget based off cost savings, would largely replace IOU EE programs in San Jose, must meet cost effectiveness test, larger budget but administratively more burdensome |



PROGRAM SCORING ASSUMPTIONS

METRIC ASSUMPTIONS

| Program Sector | Program | Incentive Amount | Administrative Cost (in % of total incentives or total cost) | Customers, Incentives Per Year | Technology Lifetime in years | Charging % in San Jose or % Electric Resistance Water Heater | Electricity Rate | MWh/year | CO2e/year | Explanations |
|--------------------------|--|--------------------------------|--|--------------------------------|------------------------------|--|------------------|---------------|--------------|---|
| Vehicle Electrification | Dealer Incentives | \$2,000 | 10% | 400 | 10 | 75% | \$ 0.064 | 3.50 | 2.74 | |
| | Used EV Incentive | \$4,000 | 10% | 100 | 5 | 75% | \$ 0.064 | 3.5 1 | 2.74 1.37 | Based off PHEV and BEV Sales |
| | School Bus Voucher | \$50,000 | 10% | 20 | 12 | 100% | \$ 0.080 | 17.64 | 15.42 | |
| | Ride and Drives | N/A | \$90,000 | 50 | 10 | 75% | \$ 0.064 | 3.5 1 | 2.74 1.37 | Based off PHEV and BEV Sales and SJCE to do 6 events |
| | City of San Jose Fleet Electrification | \$5,000 | 5% | 82 | 15 | 100% | \$ 0.080 | 3.50 | 2.74 | |
| Building Electrification | HPWH Incentive | \$1,200 | 10% | 400 | 10 | 10% | \$ 0.073 | 1.86 | 1.80 | |
| | Critical Repair Program Adder | \$2,100 \$2,500 | 10% | 26 | 10 | 10% | \$ 0.073 | 1.86 | 1.80 | \$2100: HPWH \$2500: Panel |
| | Build it Green Pilot | \$2,100 \$2,500 | | 50 | 10 | 10% | \$ 0.073 | 1.86 | 1.80 | \$2100: HPWH \$2500: Panel |
| Landscaping Equipment | Campus Lawn Electrification | \$3,500 \$200 | 0% | 105 | 8 | 100% | \$ 0.080 | 0.966 0.44 | 3.18 | \$3500: Mower \$200: Blower |
| | Keller Park Electrification | Lump Sum of \$60,000 | 0% | 52 | 8 | 100% | \$ 0.080 | 0.966 0.44 | 0.08 | Incentive based off Grid Alternatives |
| DERs | SASH in non-DACs | \$28,000 | 0% | 10 | 10 | 100% | \$ 0.073 | -7.30 | TBD | 5 kw systems |
| | C&I Energy Storage | \$0 | 0% | 3 | 10 | 100% | \$ 0.040 | -10.67 | TBD | Based off E19 customers |
| Rates | GHG-Free Power Increase 5% | \$5.75 (per MWh per Attribute) | 0% | 1.020 million | 10 | 100% | N/A | 220,000 | 0.095 | CO2 reduction based off SJCE emission factor estimate |

LOAD AND EMISSION REDUCTION ASSUMPTIONS

| Category | Metrics | SJCE | PG&E | SMUD | PCE | EBCE | MBCP | CEC | SEPA | State of MA |
|-------------------------|--|-------|------|------|-----|------|------|------|----------|-------------|
| Vehicle Electrification | MWh per EV per year | 3.5 | 3.2 | | | 3.5 | 4.68 | 3.97 | 3.5-4.35 | |
| | Emission Reductions per EV (Metric ton) per year | 2.74 | 2.54 | | 3.1 | | 3.86 | | | |
| | MWh per Electric School Bus per year | 17.64 | | | | | | | | 17.64 |
| HPWH | MWh per HPWH per year | 1.86 | | 1.86 | | 1.13 | 1.39 | | | |
| | Emissions Reductions per HPWH (MT) per year | 1.8 | | | | | 1.8 | | | |
| Solar PV | MWh produced per system per year | 7.7 | | | | | | 7.7 | | |

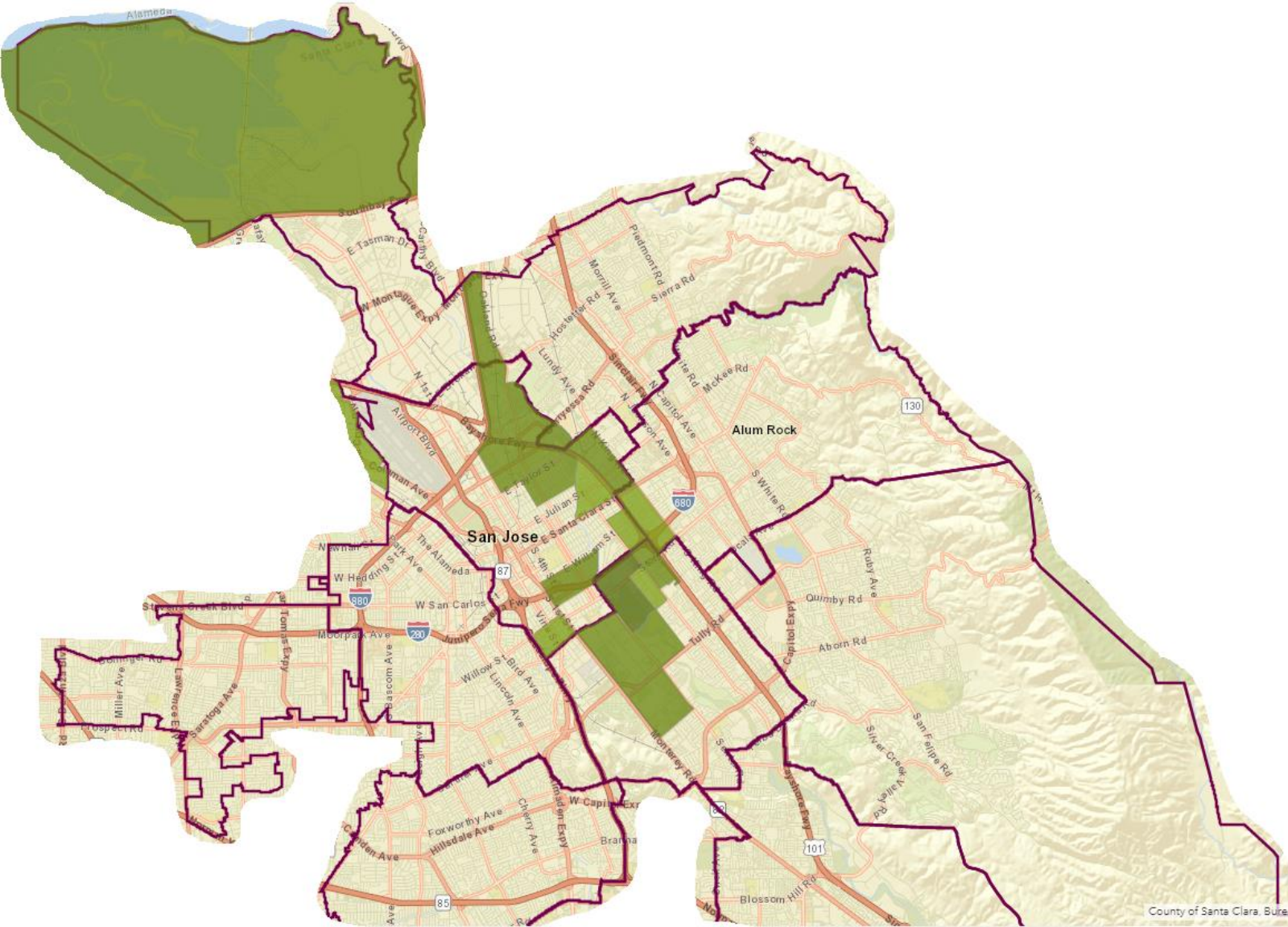
ASSUMPTION SOURCES

| Metrics | SJCE | PG&E | SMUD | PCE | EBCE | MBCP | CEC/DOE | SEPA | State of MA |
|--|--|------------|-------------|-----------------------|-----------|-----------------------|-----------|--------------------------------|--|
| MWh per EV per year | Internal Calculations | Ev.pge.com | | | EBCE LDBP | Internal Calculations | | “Guide to EV Managed Charging” | |
| Emission Reductions per EV (Metric ton) per year | Internal Calculations | Ev.pge.com | | Internal Calculations | | Internal Calculations | | | |
| MWh per Electric School Bus per year | Vermont Energy Investment Corporation report | | | | | | | | Vermont Energy Investment Corporation report |
| MWh per HPWH per year | SMUD | | SMUD report | | EBCE LDBP | Internal Calculations | | | |
| Emissions Reductions per HPWH (MT) per year | MBCP analysis | | | | | Internal Calculations | | | |
| MWh produced per Solar system per year | DOE Paper | | | | | | DOE paper | | |



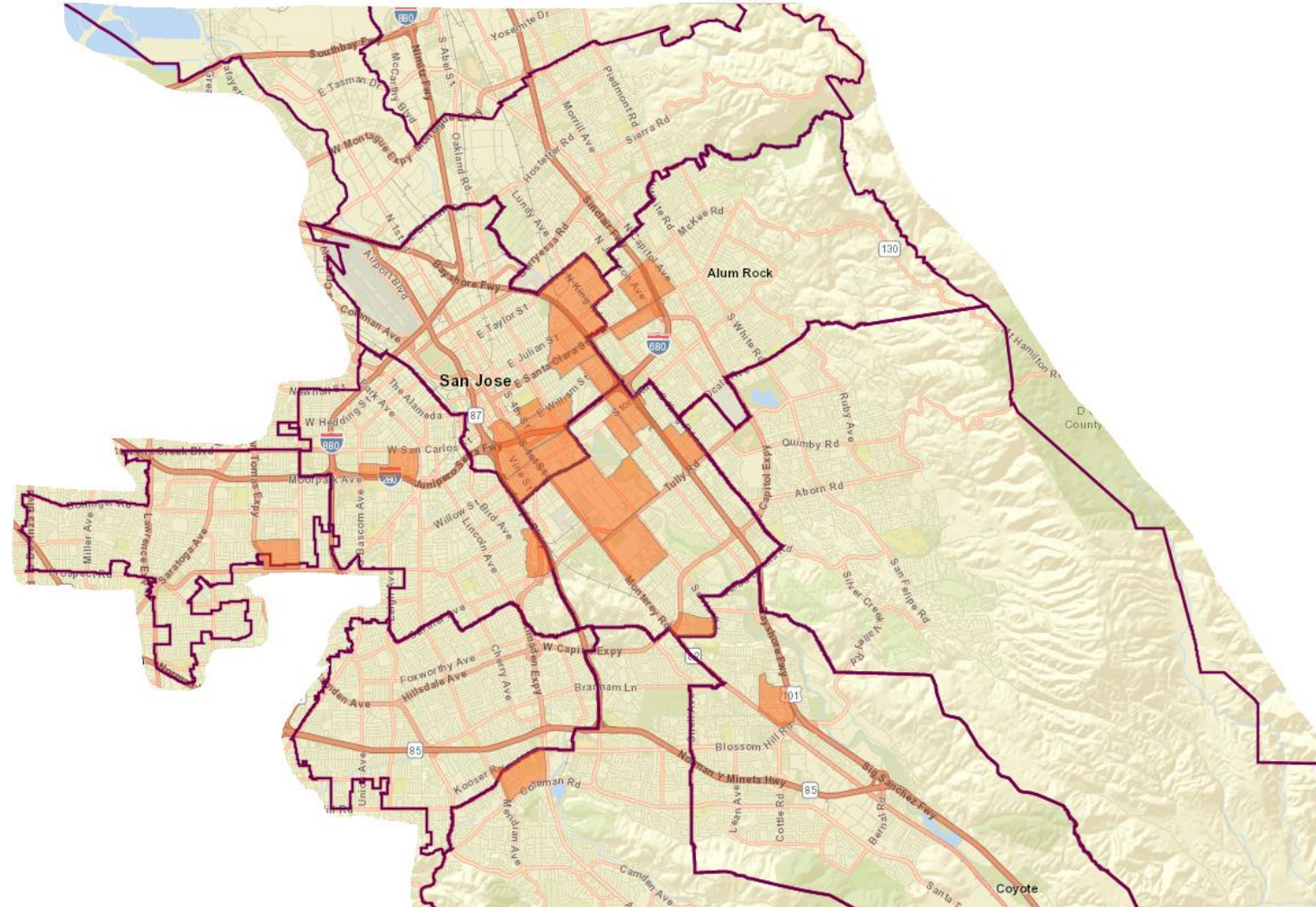
DAC AND LOW INCOME DEFINITION

DISADVANTAGED COMMUNITIES (DAC)



- CalEPA methodology (CalEnviroScreen) to direct Cap-and-trade funds to disadvantaged communities
- Scoring based off indicators related to pollution, environmental effects and socio-economic factors
- DAC are highest 25% of CalEnviroScreen
- San Jose DACs located in Districts 4, 3, 7 and 5

LOW INCOME COMMUNITIES



- Defined by AB 1550, set at areas at or below 80% of Area Median Income as defined by the California Department of Housing and Community Development
- San Jose Low Income Communities also primarily located in Districts 3, 7 and 5

SAN JOSE LOW INCOME DEMOGRAPHICS

San Jose Income Breakdown¹

| | Households |
|------------------------|------------|
| | Estimate |
| ▼ Total | 327,848 |
| Less than \$10,000 | 3.3% |
| \$10,000 to \$14,999 | 3.0% |
| \$15,000 to \$24,999 | 4.5% |
| \$25,000 to \$34,999 | 4.7% |
| \$35,000 to \$49,999 | 6.8% |
| \$50,000 to \$74,999 | 12.6% |
| \$75,000 to \$99,999 | 10.0% |
| \$100,000 to \$149,999 | 18.2% |
| \$150,000 to \$199,999 | 12.6% |
| \$200,000 or more | 24.5% |

CARE Guideline

200% of Federal Poverty Level

- <\$42,660 for household of 3
- **20.6%** of San Jose residential customers are in CARE

City of San Jose Low Income Guideline

80% of Area Median Income

- <\$93,550 for household of 3
- ~**35-45%** of San Jose Population²

¹2018 American Community Survey

²Rough estimate, average household size is 3.1 in San Jose



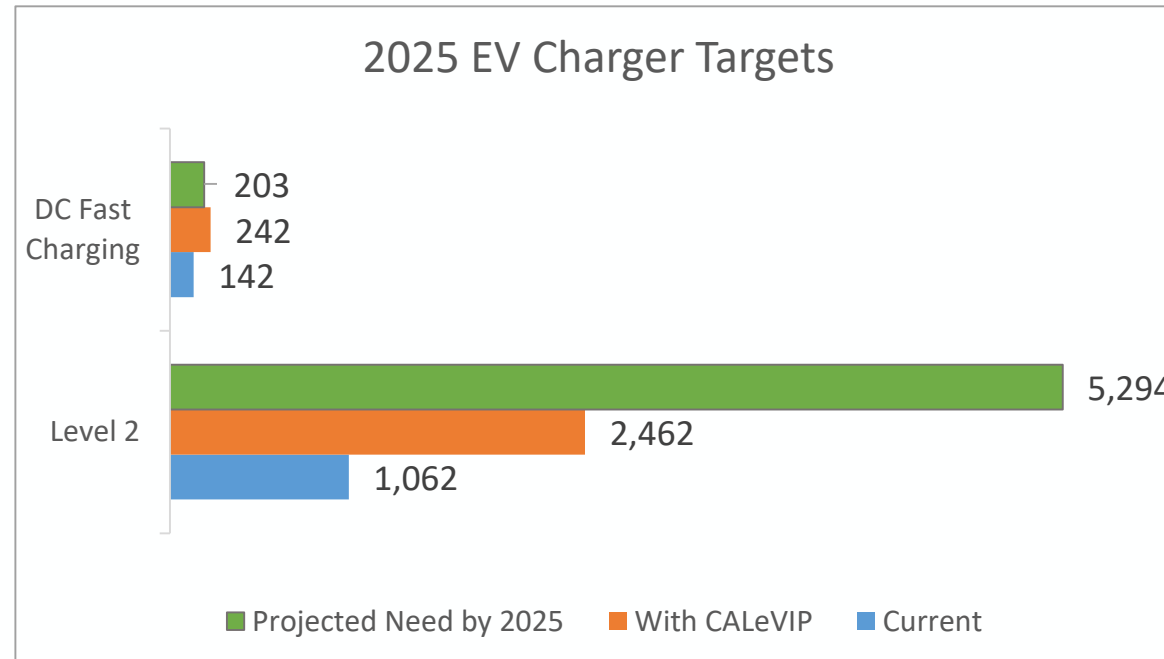
CALEVIP

CALEVIP IMPACT

- EV Adoption

| | Present | After CALeVIP | % Increase projected by 2023 supported by CALeVIP |
|---------------------------|---------|---------------|---|
| Total Electric Vehicles | 23,170 | 36,590 | 58% |
| Level 2 and DCFC chargers | 1,204 | 2,704 | 125% |
| Energy used by EVs (GWh) | 81 | 128 | 58% |

- EV Charging Stations in San Jose





LONG TERM ROADMAP EXAMPLES

LONG TERM ROADMAP

* 2-3 Year Project
Increments

2019-2020

- Promoting
- Education & Awareness

2020-2024

- From pilots to Scaling Ideas

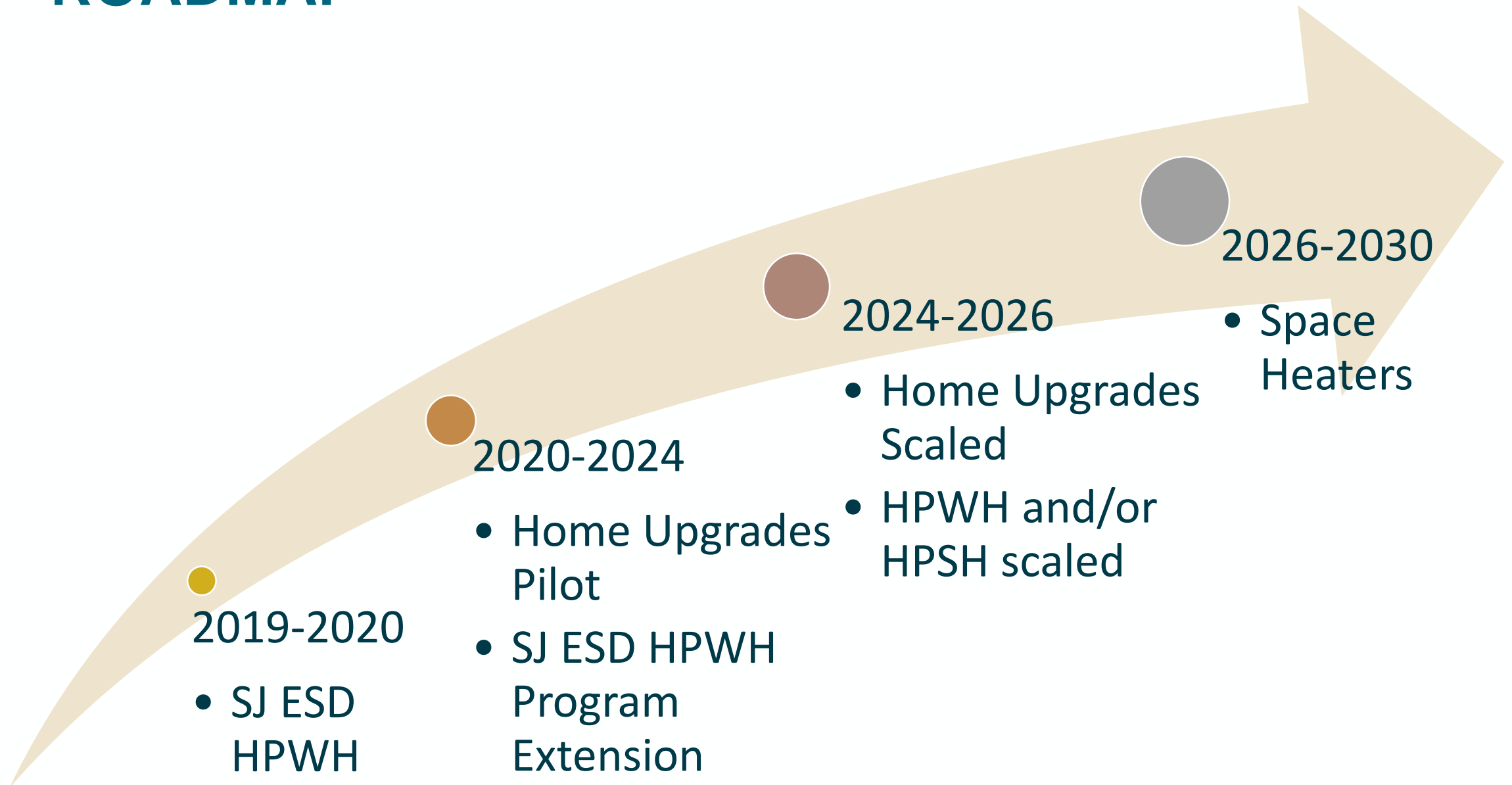
2024-2026

- Shifting to new technologies

2026-2030

- Continued Electrification

EXAMPLE: BUILDING ELECTRIFICATION ROADMAP



EXAMPLE: PROGRAM PILOT TO SCALING PATHWAY – HPWH PROGRAM

2019-2020

- ESD Program
- 66 Customers
- Administered by SJCE Staff

2021-2022

- SJCE Program
- 100 Customers Targeted
- Administered by SJCE staff

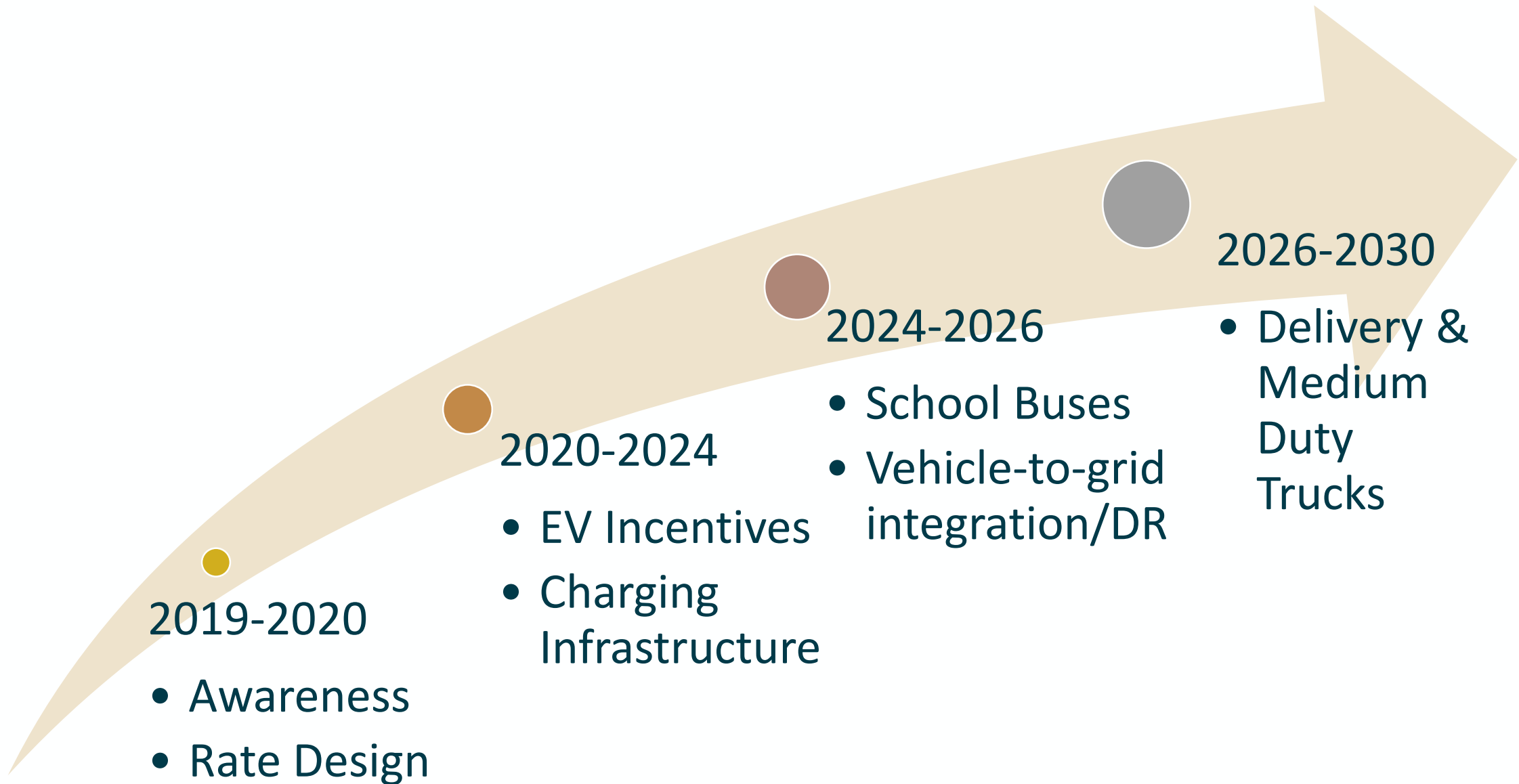
2022-2023

- 400-500 Customers Targeted
- Administered by third party

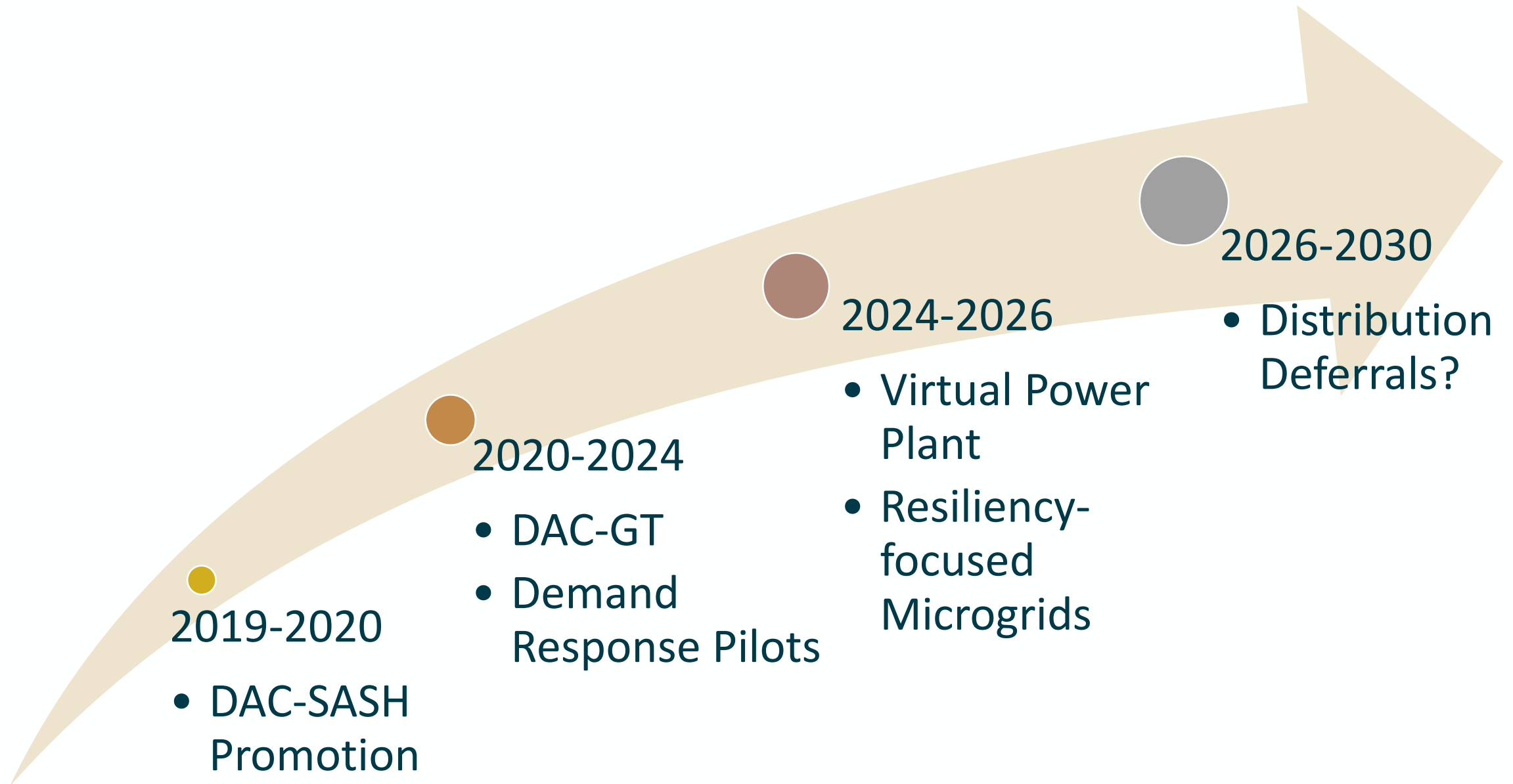
2023-2024

- 400 Customers Targeted
- Start to pivot to next technology- Heat Pump Space Heaters

EXAMPLE: VEHICLE ELECTRIFICATION ROADMAP



EXAMPLE: DER/GRID INTEGRATION ROADMAP

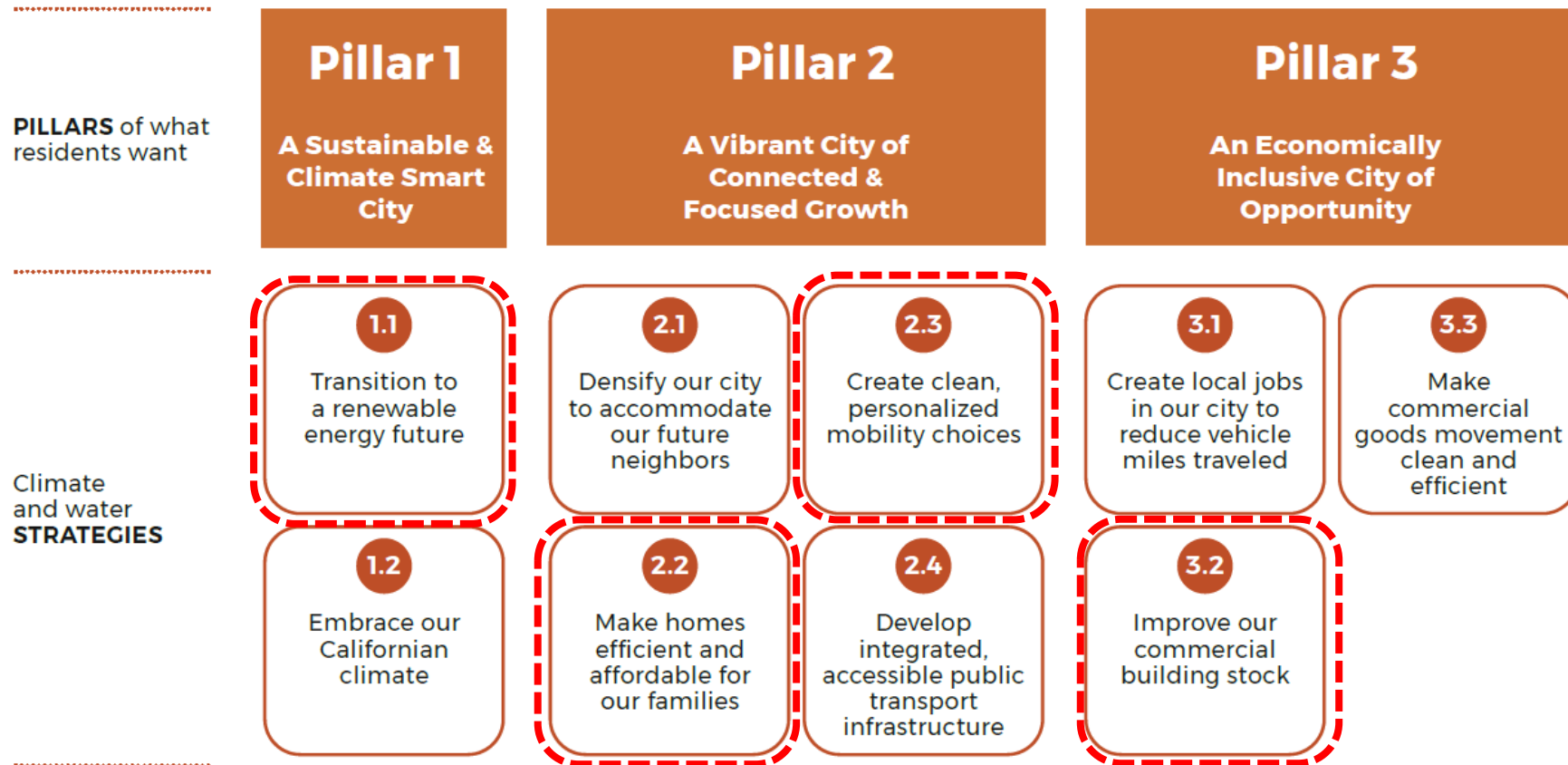




CCA/STATE/REGIONAL PROGRAM LANDSCAPE

CLIMATE SMART STRATEGIES

A Framework for Action: Nine Strategies in Three Pillars



CLIMATE SMART SAN JOSE STRATEGY ROADMAPS

Climate Smart Strategy



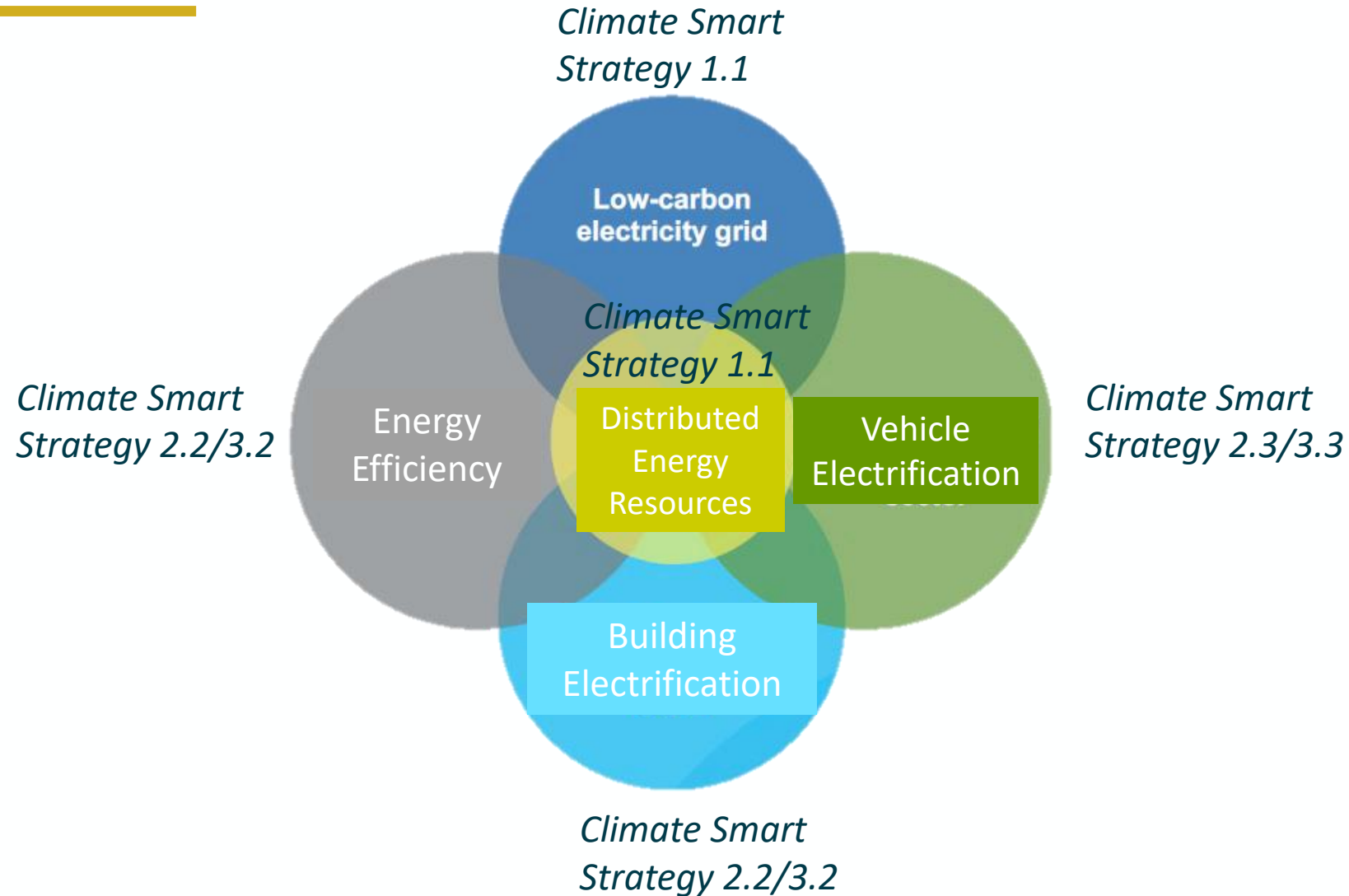
Relevant Strategy Roadmap

1 GW Solar Strategy

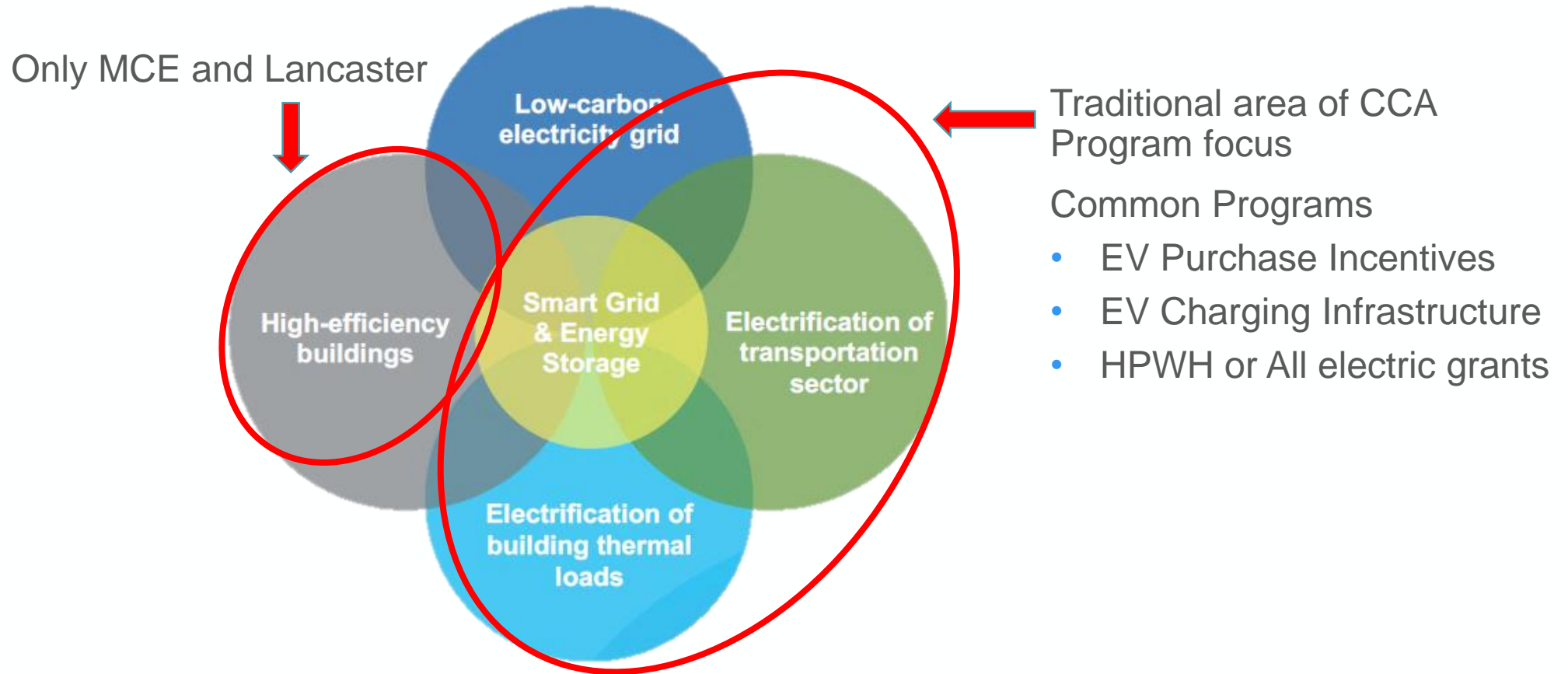
DOT Electric Mobility Roadmap

ACCC-led Building Decarbonization Roadmap

CLIMATE SMART AND PROGRAM AREA ALIGNMENT



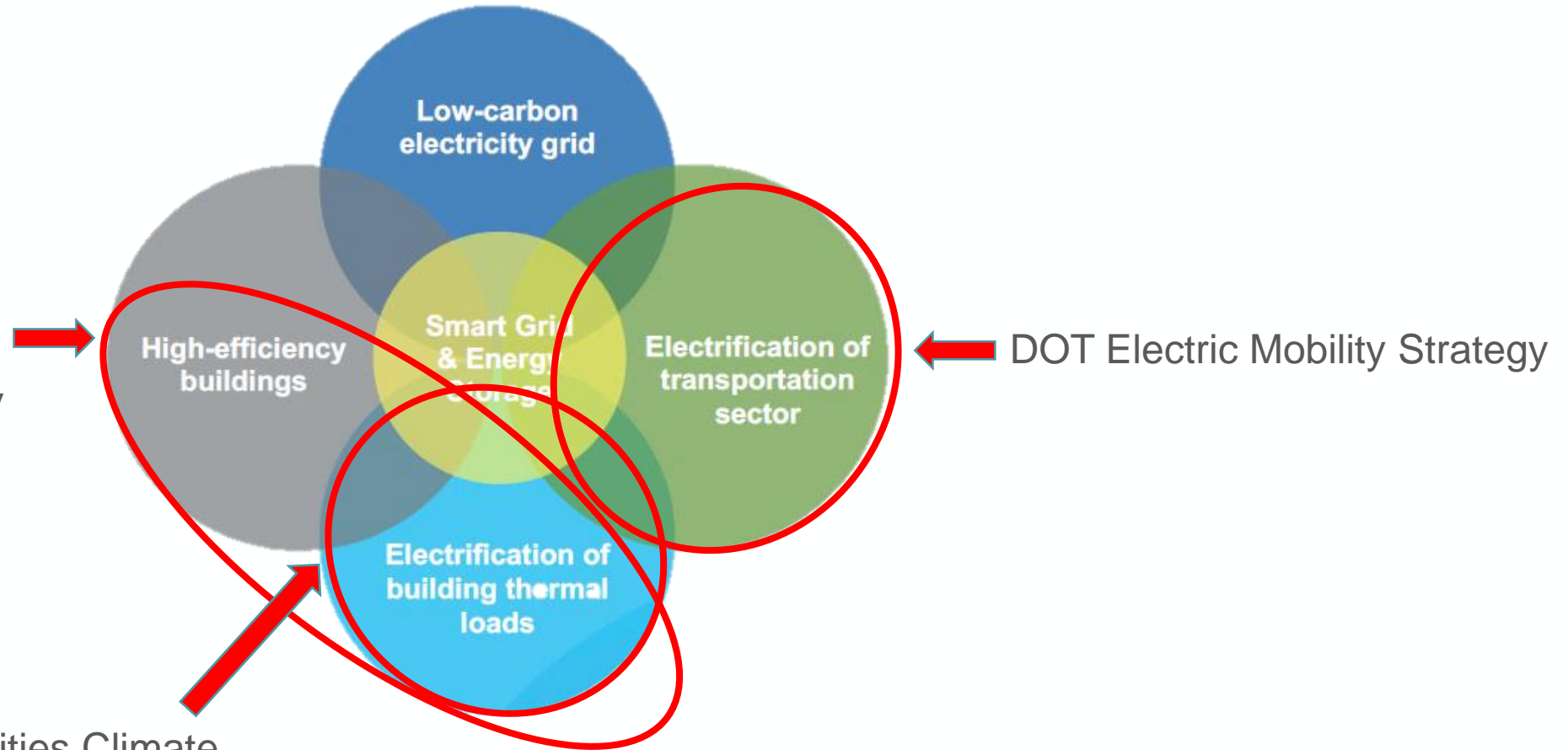
CCA PROGRAM LANDSCAPE



SAN JOSE ENVIRONMENTAL SERVICES/TRANSPORTATION PROGRAM LANDSCAPE

ESD Programs:

- BAAQMD HPWH
- Silicon Valley Energy Watch
- PACE
- Reach Codes



American Cities Climate Challenge-funded Building Decarbonization Roadmap

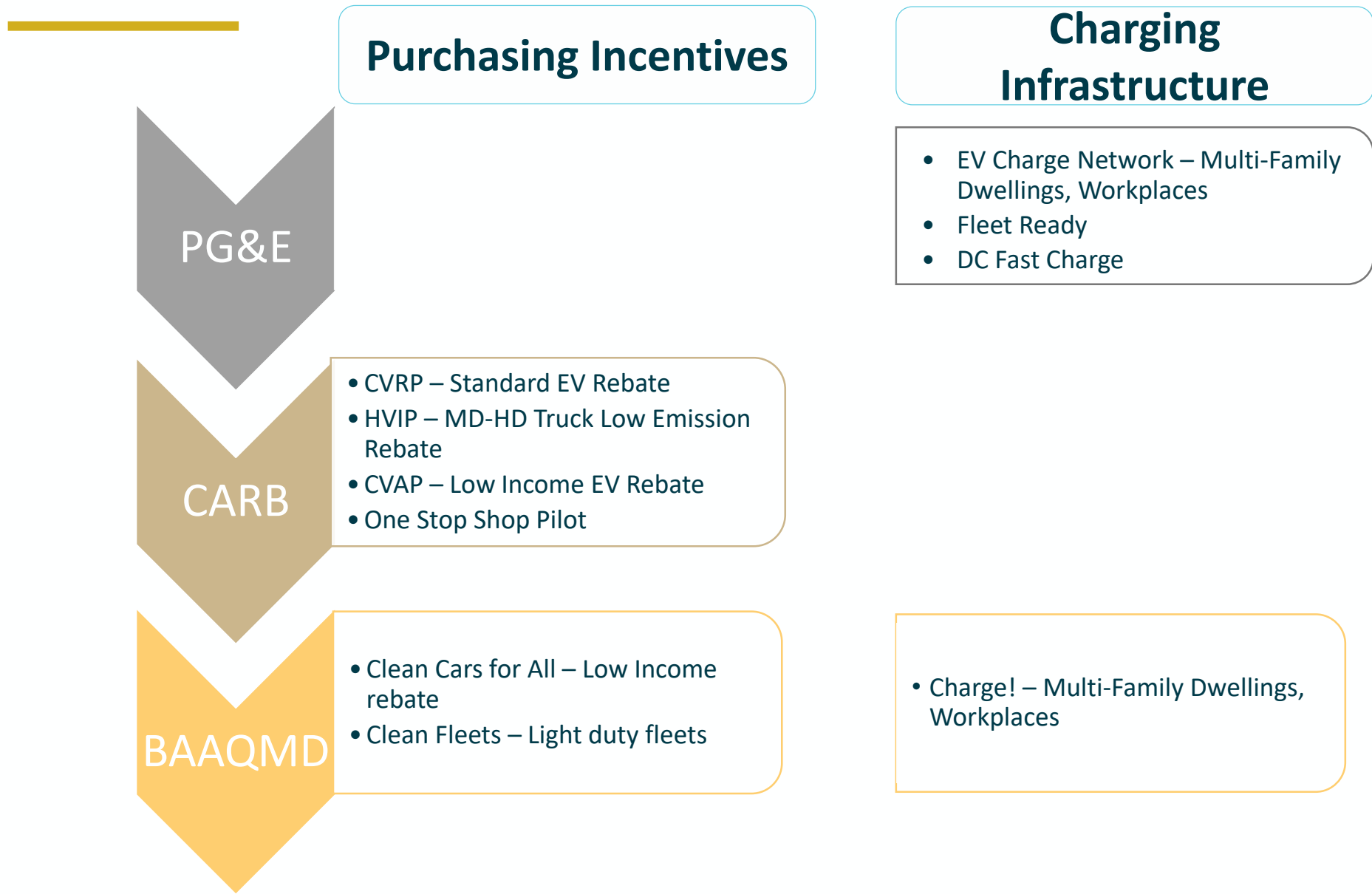
SAN JOSE DEPT OF TRANSPORTATION E-MOBILITY ROADMAP

San José Electric Mobility Roadmap

2020-2022



PROGRAM MAP – VEHICLE ELECTRIFICATION



PROGRAM MAP - OTHER

