#### PARKS, RECREATION & NEIGHBORHOOD SERVICES DEPARTMENT

### **Impact Analysis Report**

#### **OVERVIEW**

The Parks, Recreation and Neighborhood Services Department (PRNS) offers a wide variety of facilities, programs, and services including parks, aquatics, sports, therapeutics, youth/senior programs, graffiti abatement, and volunteer services. PRNS, which is primarily supported by the General Fund, offsets its costs with a variety of revenues including fees, reimbursements, and grants.

In this report, PRNS has an estimated \$17.8 million in proposed General Fund fees for 2015-2016, which reflects a 78.8% cost recovery rate for 2015-2016. This compares to a revenue estimate of \$16.5 million in the 2014-2015 Adopted Budget and an associated cost recovery level of 88.8% in that year. While revenues are up year-over-year, the cost recovery rate is down. The lower cost recovery rate is due primarily to revisions in staffing levels and overhead cost increases, and also adjusts for some costs that had been inadvertently omitted from the 2014-2015 fee calculations. For 2015-2016, PRNS continues to balance the department's cost recovery goals, the need to ensure access for residents and sustainment of competitive pricing.

As part of the Pricing and Revenue Policy (Council Policy 1-21), the City Manager, or his or her designee, has been granted the authority to set PRNS user fees and pricing strategies in accordance with annual City Council-approved cost recovery percentage goals, thereby increasing PRNS' ability to achieve cost recovery goals, ensure affordable access and preserve existing services by decreasing PRNS' dependence on the General Fund. To comply with PRNS' own community outreach commitments, all fee changes, once approved, are printed or posted in the community

center or program brochures, on the internet (http://sanjoseca.gov/prns/), and at community and/or neighborhood facilities. PRNS continues its full implementation of the Pricing and Revenue Policy.

In determining the appropriate cost-recovery goal for a program/service, the first step is to identify the level of benefit that the customer and the community at large receive from the program/service. These levels of benefit are defined as public, merit, or private, and an appropriate public subsidy level is associated with each level of benefit. A summary and brief description of the categories and respective benefit levels follow:

- **Public** services have the highest level of community benefit and are highly subsidized. Examples of public services are trails and neighborhood/regional parks.
- **Private** services have an individual/private benefit with minimal-to-no community/public benefit. An example is adult piano lessons which have minimal benefit to the public. Private services have minimal-to-no subsidy and costs are paid by the participant.
- Merit services include a community/public benefit and an individual/private benefit. Swimming lessons are an example as they address a health and safety concern and provide a community benefit. There is also an individual benefit to the participant gaining a new skill. Merit programs have a cost-sharing model that combines a subsidy with partial offset of costs by the participant.

As part of the 2015-2016 Proposed Operating Budget, every revenue category was thoroughly examined and adjusted based on anticipated fee increases or proposed service augmentations, as necessary. As a result, the revenue estimates for 2015-2016 (\$17.8 million) have been adjusted from levels assumed in the 2014-2015 Adopted Budget (\$16.5 million). All PRNS cost recovery goals as outlined in the attachment to this section are recommended to continue at 2014-2015 approved levels.

A brief description of the various strategies employed in each fee category is included below:

### Anti-Graffiti (Public Property)

Beginning in 2011-2012, graffiti abatement services were transitioned to a new service delivery model for the Anti-Graffiti Program. The new model provides PRNS with additional technology and data to track graffiti eradication on utility boxes. The City requires that utility companies remove graffiti on their utility boxes in a timely manner. PRNS considered developing a methodology for charging the utility companies in the event they do not meet their tag removal obligations in a timely manner; however, at this time, the department continues to review how to best address graffiti abatement on utility boxes. No revenue is assumed in the 2015-2016 Proposed Operating Budget.

### **Aquatics**

For 2015-2016, revenue for Aquatics increased from an estimate of \$125,000 in 2014-2015 to \$162,500. In 2015-2016, the Fair Swim Center, Alviso, Biebrach and Rotary

Ryland pools will continue to be operated by vendors providing swim lessons and recreation swim; the pools located at Mayfair and Camden Community Centers will continue to be operated by City staff who also provide swim lessons and recreation swim. In 2015-2016, the projected cost recovery rate for this category is 31.2% without any increase in swim fees. This cost recovery rate is higher than last year's rate of 24.9% due to higher projected revenues and lower non-personal/equipment costs in 2015-2016, partially offset by increased staffing and overhead costs. Last year's projection assumed a smaller capacity to offer swim lessons and recreation swim time due to challenges with adequately filling authorized staffing levels; however, continued warm weather and strong vendor performance brought in higher than anticipated attendance and the trend is anticipated to continue in 2015-2016.

#### Concessions

The collection of concessions is closely tied to Fee Classes/Activities levels and is proposed to be incorporated into the Fee Classes/Activities Fee Program.

# SUMMARY AND IMPACT OF PROPOSED FEE REVISIONS

### Family Camp at Yosemite

The 2015 season at Family Camp will be the fourth season since the Camp was closed in 2010-2011. Family Camp has experienced two significant setbacks over the past five years, which have impacted capacity and financial performance. First, the camp was closed for the 2010 summer season due to structural repairs to the dining hall, resulting in a reduction in the occupancy rate, from 89% in

## Family Camp at Yosemite (Cont'd.)

2009 to 59% in 2011. The second setback was the 2013 Yosemite Rim Fire, which dropped the occupancy rate to 39% in 2013. It has since rebounded to over 50% in 2014. The 2015-2016 revenue projection of \$425,000 assumes activity levels similar to those in 2014-2015.

#### Fee Classes/Activities

The Director of PRNS has been delegated authority to set prices for all fee classes and activities provided at community centers and regional parks, including Happy Hollow Park & Zoo (HHPZ), Emma Prusch Farm Park, Alum Rock Park, Almaden Lake Park, and Lake Cunningham Skate Park (LCSP). However, the fee activities at HHPZ and LCSP are excluded from the Fee Classes/Activities category and included in their respective categories in order to clearly capture cost recovery performance of those entire programs. The department will continue to review the schedule of prices and adjust to market rates where necessary. Conversely, Concessions and Surcharges/Admin Fees are proposed to be shifted into the Fee Classes/Activities category since these are fees closely tied to the Fee Classes/Activities Program.

In 2015-2016, Fee Classes/Activities will generate estimated revenue of \$6.3 million. The projected cost recovery rate for this category is 80.4%, well below the published 2014-2015 cost recovery rate of 100%. This is due primarily to refinements in the cost calculation methodology for Fee Activity Program costs as well as increased overhead levels. When comparing revenues to direct costs only (excluding overhead), the Fee Activity

Program is expected to have a cost recovery rate of 113.4% in 2015-2016. The 2015-2016 Proposed Operating Budget recommends the addition of 15.0 positions to provide support at the recreation community centers and 5.2 positions at the Picnic Basket Restaurant at Happy Hollow Park & Zoo. The 2015-2016 Proposed Operating Budget also adds a net 0.40 position to expand programming efforts at Alum Rock Park, by offering leisure and outdoor recreation classes year-round. The costs associated with these positions are fully offset by corresponding revenue generation due to increased fee activity.

### Fitness and Drop-In Programs

For 2015-2016, revenue for Fitness and Drop-In programs increased slightly, from an estimate of \$275,000 in 2014-2015 to \$280,000 in 2015-2016. The cost recovery rate for 2015-2016 is expected to decrease from 57.6% in 2014-2015 to 56.4% due to increased overhead levels, partially offset by lower direct staffing costs.

## Happy Hollow Park & Zoo

Happy Hollow Park & Zoo (HHPZ) continues to realize high levels of attendance and revenue collection. The 2015-2016 budgeted revenue estimate for HHPZ of \$7.3 million is slightly above the 2014-2015 revenue estimate of \$7.1 million. The projected growth is based on increased attendance levels experienced in 2014-2015 that is expected to continue in 2015-2016. The projected cost recovery rate for HHPZ in 2015-2016 is 77.9%. This cost recovery rate is below the 2014-2015 rate of 84.1%, due to increased staffing and overhead costs, in spite of the higher revenue estimate for 2015-2016 (excluding overhead, direct costs yield a recovery rate of 108.2%). Actions in the 2015-2016 Proposed Operating Budget add 5.20 part-time unbenefited

Happy Hollow Park & Zoo (Cont'd.)

positions to support the Picnic Basket Restaurant; add a net 3.33 positions to support HHPZ operations, such as rides and ride safety, animal welfare, veterinary care, food and beverage services, and business analysis; and provide \$55,000 in non-personal/equipment funds for maintenance and support of the new ticketing system. Costs are partially offset by increased HHPZ activity revenue.

#### Lake Cunningham Skate Park

The Lake Cunningham Skate Park offers year-round programming including general, drop-in admittance, rentals, sale of merchandise, and fee classes. In 2015-2016, revenues are estimated to increase to \$268,000 from the 2014-2015 estimated level of \$255,000, due to increased activity level at the Skate Park. The cost recovery level at the Skate Park is anticipated to decrease from 100% in 2014-2015 to 87.7% in 2015-2016. Direct costs (excluding overhead) of the Skate Park in 2015-2016 generate a cost recovery rate of 118.3%, indicating the continued success the PRNS Department has had operating the Skate Park. The cost recovery projection includes fee activity programming at the Park, such as camps and classes as well as Lot A parking revenue. The 2015-2016 Proposed Operating Budget converts 0.75 Senior Recreation Leader PT to 1.0 Senior Recreation Leader, partially offset by revenue from increased activity at the Skate Park. The fee activities are typically included in the Classes/Activities category and Lot A Parking associated with the Skate Park was previously recognized in the Parking category; however, they are included here to better

capture the cost recovery performance of the entire Skate Park program.

### **Parking**

Parking fee collections at regional parks (excluding Lake Cunningham Park and Happy Hollow Park & Zoo that are captured separately) are expected to generate \$473,000 in 2015-2016, which is below the 2014-2015 Adopted estimate of \$540,000 due to lower than projected activity levels. Automated parking machines (26) are installed in the regional parks – including HHPZ (10), Kelley (2), Alum Rock (4), Almaden Lake (3), Lake Cunningham (6), and Lake Cunningham Skate Park (1) – where parking fees are currently charged. Parking revenue from HHPZ and Lake Cunningham Skate Park are captured in their sections of this report. Of these machines, eight were added in fall 2014. These parking machines more efficiently enable the department to adjust parking rates for peak and off peak periods when needed. Parking fees can range from \$2 - \$20 per vehicle to take into consideration inclement weather and/or large special events. The machines allow for daily parking fee collection year-round. The addition of 1.0 Groundsworker position included in the 2015-2016 Proposed Operating Budget for maintenance of the Kelley Park K4 parking lot is offset by new revenue of \$53,000 anticipated as a result of re-opening this parking lot. For 2015-2016, the projected cost recovery rate for parking is 139.9%. At Lake Cunningham, parking revenue cost recovery is 623.8%, generating \$497,000 in estimated revenue, which benefits the Lake Cunningham Fund.

#### Park Permits

Park Permits revenue is projected to increase by \$51,000, from \$160,000 in 2014-2015 to \$211,000 in 2015-2016, based on activity trend in 2014-2015, as well as projected activity levels as a result of the amendment to the Parks Ordinance and creation of the Community Special Events Ordinance adopted on June 17, 2014. The 2015-2016 Proposed Operating Budget adds a net 0.25 position to support this amended ordinance that allows for-profit entities to hold special events in parks and along trail systems, increasing both the number of event permits issued and their associated revenue. The projected cost recovery rate for this category is 45.0%, compared with last year's rate of 40.6%. Staff continues to evaluate optimum program staffing levels and may potentially recommend future fee adjustments to achieve 100% cost recovery.

#### Rentals and Reservations

This fee category includes facility rentals, picnic and wedding reservations, community gardens, and sports field reservations. Although the Coleman Soccer stadium management agreement has been deferred until 2016-2017, estimated revenue in 2015-2016 is anticipated to increase by \$195,000, from the 2014-2015 estimate of \$2.3 million to the 2015-2016 estimate of \$2.5 million, due to continued strong Community Center Rental and Picnic Reservation performance and added reservable picnic locations. The addition of 1.0 Recreation Program Specialist and 0.50 Recreation Leader PT positions to facilitate community center room rentals is recommended in the 2015-2016 Proposed Operating Budget, offset by corresponding

revenue increases. The projected cost recovery rate decreased from 99.9% in 2014-2015 to 95.7% in 2015-2016, primarily due to increased staffing and overhead costs, partially offset by decreased non-personal/equipment costs.

#### **NOTIFICATION**

The Proposed Fees and Charges Report was released on May 1, 2015, allowing for a minimum of 10 days for public review. Public input on fee proposals will be heard by the City Council at public hearings held on Tuesday, May 12, 2015 at 1:30 p.m. and Monday, June 8, 2015 at 7:00 p.m. in the Council Chambers.

## PRNS 2015-2016 COST RECOVERY GOALS

**Public Services**: Provide all users the same level of benefit and can be accessed by the widest cross section of the population.

**Merit Services**: Provide both a community and individual benefit.

**Private Services**: Provide an individual benefit with minimal-to-no community benefit.

			2014-2015 Cost	2015-2016 Cost
Program	Level of Benefit	PRNS Cost-Recovery Goal	•	Recovery
			Estimates	Estimates
Anti-Graffiti (Public Property)	Public	N/A	N/A	N/A
Aquatics	Merit	50%	25%	31%
Concessions	Private	100%	80%	N/A*
Family Camp	Private	100%	65%	55%
Fee Classes/Activities	Merit - Private	100%	100%	80%
Fitness and Drop-in Programs	Merit - Private	65%	58%	56%
Happy Hollow Park and Zoo	Merit - Private	100%	84%	78%
Lake Cunningham Skate Park	Private	100%	100%	88%
Park Permits	Merit - Private	100%	41%	45%
Parking	Private	195%	238%	140%
Lake Cunningham Parking	Private	375%	631%	624%
Rentals and Reservations	Private	100%	100%	96%
Surcharges/Admin Fees	Merit - Private	100%	98%	N/A*

<sup>\*</sup> Moved to Fee Classes/Activities

## PARKS, RECREATION & NEIGHBORHOOD SERVICES

		2014-2015		2015-2016	2015-2016 Estimated Revenue		2015-2016 % Cost Recovery	
Service	2014-2015 Adopted Fee	% Cost Recovery	2015-2016 Proposed Fee	Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee
	·							

#### **ANTI-GRAFFITI (PUBLIC PROPERTY)**

Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.

#### 1. Anti-Graffiti (Public Property)

1 Anti-Graffiti Program

Established by the City Manager or Designee No Change

#### SUB-TOTAL ANTI-GRAFFITI (PUBLIC PROPERTY)

#### **AQUATICS - CATEGORY II**

Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.

		ics

1. Aquatics							
1 Summer Swim	Established by the City Manager or Designee	No Change					
Summer Swim Program - Recreational Swim	Established by the City Manager or Designee	No Change					
3 Swim Program	Established by the City Manager or Designee	No Change					
4 Year Round Swim Program - Drop In Lap Swim	Established by the City Manager or Designee	No Change					
5 Year Round Swim Program - Group Pool Rentals	Established by the City Manager or Designee	No Change					
6 Year Round Swim Program - Other Charges	Established by the City Manager or Designee	No Change					
SUB-TOTAL AQUATICS - CATEG	ORY II	24.9%	520,918	162,500	162,500	31.2%	31.2%

#### **CONCESSIONS - CATEGORY II**

Note: A detailed listing of the fee for

		2014-2015		2015-2016		2015-2016 stimated Revenue		2015-2016 % Cost Recovery	
Service	2014-2015 Adopted Fee	% Cost Recovery	2015-2016 Proposed Fee	Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee	
concessions - category II each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.									
1. Concessions 1 Concessions	Established by the City Manager or Designee		Moved to Fee Classes/Activities Category I						
SUB-TOTAL CONCESSIONS - CAT	EGORY II	79.8%							
FAMILY CAMP - CATEGORY I  Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.									
Family Camp     Camp Season	Established by the City Manager or Designee		No Change						
2 Camper Program Discount	Established by the City Manager or Designee		No Change						
3 Pre and Post Season	Established by the City Manager or Designee		No Change						
SUB-TOTAL FAMILY CAMP - CATE	EGORY I	64.8%		766,868	425,000	425,000	55.4%	55.4%	
FEE CLASSES/ACTIVITIES - CATEGOROMS Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.									
1. Concessions 1 Concessions	Established by the City Manager or Designee		No Change						

# PARKS, RECREATION & NEIGHBORHOOD SERVICES

		2014-2015	2014-2015		2015-2016 Estimated Revenue		2015-2016 % Cost Recovery	
Service	2014-2015 Adopted Fee	% Cost Recovery	2015-2016 Proposed Fee	Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee
FEE CLASSES/ACTIVITIES - CATEG  2. Fee Classes/Activities  1 Activities Offered at or through Various Venues  2 Summer Camps	ORY I  Established by the City Manager or Designee  Established by the City		o Change o Change					
3 Youth Recreational Sports	Manager or Designee  Established by the City Manager or Designee		o Change					
<ul><li>3. Surcharges - Admin Fees</li><li>1 Fee Classes</li></ul>	Established by the City Manager or Designee	N	o Change					
2 Summer Drop In Program (6 Week Session)	Established by the City Manager or Designee	N	o Change					
SUB-TOTAL FEE CLASSES/ACTIV	TITIES - CATEGORY I	100.0%		7,818,151	6,255,000	6,285,000	80.0%	80.4%
FITNESS AND DROP-IN PROGRAMS Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.								
<ol> <li>Fitness and Drop-In Programs</li> <li>Fitness and Drop-In Programs</li> </ol>	Established by the City Manager or Designee	N	o Change					
SUB-TOTAL FITNESS AND DROP- CATEGORY II	IN PROGRAMS -	57.6%		496,359	280,000	280,000	56.4%	56.4%

#### **HAPPY HOLLOW PARK & ZOO - CATEGORY I**

Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.

		2014-2015	2015-2016	2015-2016 Estimated Revenue		2015-2016 % Cost Recovery		
Service	2014-2015 Adopted Fee	% Cost Recovery	2015-2016 Proposed Fee	Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee
APPY HOLLOW PARK & ZOO - CA	TEGORY I							
. Happy Hollow Park & Zoo								
1 Admissions	Established by the City Manager or Designee	N	o Change					
2 Amusement Rides	Established by the City Manager or Designee	N	o Change					
3 Fee Activity	Established by the City Manager or Designee	N	o Change					
4 Group Picnics/Special Facility Rentals	Established by the City Manager or Designee	N	o Change					
5 Parking	Established by the City Manager or Designee	N	o Change					
6 Special Use	Established by the City Manager or Designee	N	o Change					
7 Vending Machines	Established by the City Manager or Designee	N	o Change					
SUB-TOTAL HAPPY HOLLOW PA	RK & ZOO - CATEGORY I	84.1%		9,331,645	7,217,227	7,269,611	77.3%	77.9
AKE CUNNINGHAM PARKING (LAI Note: A detailed listing of the fee fo each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.		TEGORY II						
. Lake Cunningham - Parking 1 Annual Pass	Established by the City Manager or Designee	N	o Change					
2 Daily Pass	Established by the City Manager or Designee	N	o Change					
SUB-TOTAL LAKE CUNNINGHAM CUNNINGHAM FUND) - CATEGOR		630.6%		79,669	497,000	497,000	623.8%	623.8%

		2014-2015		2015-2016		5-2016 d Revenue	2015-2016 % Cost Recovery	
Service	2014-2015 Adopted Fee	% Cost Recovery	2015-2016 Proposed Fee	Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee
LAKE CUNNINGHAM SKATE PARK - Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.	CATEGORY I							
Lake Cunningham Skate Park     The Entrance Fees	Established by the City Manager or Designee		No Change					
2 Equipment Rental	Established by the City Manager or Designee		No Change					
3 Parking			Established by the City Manager or Designee					
4 Promotion Days	Established by the City Manager or Designee		No Change					
SUB-TOTAL LAKE CUNNINGHAM S	SKATE PARK -	100.0%		305,442	260,000	268,000	85.1%	87.7%
PARK PERMITS - CATEGORY I  Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.								
Park Permits     Boat Launching	Established by the City Manager or Designee		No Change					
2 Boat Rentals	Established by the City Manager or Designee		No Change					
3 Camping	Established by the City Manager or Designee		No Change					
4 Filming on City Premises	Established by the City Manager or Designee		No Change					

		2014-2015	2014-2015	2015-2016	2015-2016 Estimated Revenue		2015-2016 % Cost Recovery	
Service	2014-2015 Adopted Fee	% Cost Recovery	2015-2016 Proposed Fee	Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee
PARK PERMITS - CATEGORY I  1. Park Permits								
5 Gated Events	Established by the City Manager or Designee	N	o Change					
General Reservations and Permits	Established by the City Manager or Designee	N	o Change					
SUB-TOTAL PARK PERMITS - C	ATEGORY I	40.6%		468,614	170,000	210,784	36.3%	45.0%
PARKING - CATEGORY II  Note: A detailed listing of the fee each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.								
Parking     Annual Pass	Established by the City Manager or Designee	N	o Change					
2 Daily Pass	Established by the City Manager or Designee	N	o Change					
SUB-TOTAL PARKING - CATEG	ORY II	237.7%		338,463	420,000	473,357	124.1%	139.9%
RENTALS AND RESERVATIONS - Note: A detailed listing of the fee each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.	for							
Rentals and Reservations     Cleaning/Damage Deposit	Established by the City Manager or Designee	N	o Change					
2 Emma Prusch Park	Established by the City Manager or Designee	N	o Change					

# PARKS, RECREATION & NEIGHBORHOOD SERVICES

Service		2014-2015	2014-2015 % Cost 2015-2016 Recovery Proposed Fee	2015-2016	2015-2016 Estimated Revenue		2015-2016 % Cost Recovery	
	2014-2015 Adopted Fee			Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee
RENTALS AND RESERVATIONS - C 1. Rentals and Reservations	ATEGORY I							
3 Equipment Use Fees	Established by the City Manager or Designee	N	o Change					
4 Facility Use Fees	Established by the City Manager or Designee	N	o Change					
5 Field Preparation (Optional Service)	Established by the City Manager or Designee	N	o Change					
6 Field Reservations	Established by the City Manager or Designee	N	o Change					
7 Field/Sports Facility Use Fees	Established by the City Manager or Designee	N	o Change					
8 Leininger Center	Established by the City Manager or Designee	N	o Change					
Maintenance of Tully     Community Ball Fields	Established by the City Manager or Designee	N	o Change					
10 Other Facility Rentals	Established by the City Manager or Designee	N	o Change					
11 Picnic Reservations	Established by the City Manager or Designee	N	o Change					
12 Tournament Uses	Established by the City Manager or Designee	N	o Change					
SUB-TOTAL RENTALS AND RESE	ERVATIONS - CATEGORY I	99.9%		2,560,734	2,369,067	2,450,000	92.5%	95.7%

#### **SURCHARGES - ADMIN FEES - CATEGORY I**

Note: A detailed listing of the fee for each service will be posted on the PRNS Department website at www.sanjoseca.gov/prns.

Service		2014-2015	2015-2016	2015-2016 Estimated Revenue		2015-2016 % Cost Recovery		
	2014-2015 Adopted Fee	% Cost Recovery	2015-2016 Proposed Fee	Estimated Cost	Current Fee	Proposed Fee	Current Fee	Proposed Fee
SURCHARGES - ADMIN FEES - CA	TEGORY I							
1. Surcharges- Admin Fees								
1 Fee Classes	Established by the City Manager or Designee		Noved to Fee Classes/Activities Category I					
2 Summer Drop In Program (6 Week Session)	Established by the City Manager or Designee		loved to Fee Classes/Activities Category I					
SUB-TOTAL SURCHARGES - ADI	MIN FEES - CATEGORY I	98.0%						
TOTAL DEPARTMENT - GENERA	L FUND			22,607,194	17,558,794	17,824,252	77.7%	78.8%
TOTAL DEPARTMENT - NON-GEI	NERAL FUND			79,669	497,000	497,000	623.8%	623.8%
TOTAL DEPARTMENT - Category	·I			21,251,454	16,696,294	16,908,395	78.6%	79.6%
TOTAL DEPARTMENT - Category	· II			1,435,409	1,359,500	1,412,857	94.7%	98.4%
TOTAL DEPARTMENT				22,686,863	18,055,794	18,321,252	79.6%	80.8%