Matthew Cano, Director

M I S S I O N

o provide excellent service in building a smart and sustainable community, maintaining and managing City assets, and serving the animal care needs of the community

City Service Areas

Community & Economic Development Neighborhood Services Strategic Support

Core Services

Animal Care and Services

Promote and protect the health, safety, and welfare of animals and people in the City of San José

Facilities Management

Provide safe, efficient, comfortable, attractive, and functional buildings and facilities

Fleet and Equipment Services

Manage operations which provide a safe and reliable fleet of vehicles and equipment

Plan, Design, and Construct Public Facilities and Infrastructure

Plan, design, and construct public facilities and infrastructure, Materials Testing Laboratory, and Surveying Services

Regulate/Facilitate Private Development

Review private development to ensure that new development contributes to the safety and welfare of the residents as well as the City's economic development

Strategic Support: Infrastructure and Mapping, Financial and Contractual Administration, Technology Services, Equality Assurance, and Human Resources

Service Delivery Framework

PROGRAM	DESCRIPTION
Animal Licensing and Customer Services	Animal Care and Services Core Service Provides licensing, adoption and customer service support, such as spay and neuter, quarantine, and owner surrender for customers at the Animal Services Center.
Animal Services Field Operations	Provides field services to ensure the health, safety and welfare of animals and people in the City.
	Facilities Management Core Service
City Facilities Repairs and Minor Capital Improvements	Addresses City facility needs, including tracking and conducting repairs and minor capital improvements, managing improvement and remodel projects, performing building system repairs and improvements, and maintaining the work order database.
Energy and Water Conservation	Provides support to ensure the latest energy and water conservation technologies and methodologies are incorporated for all major capital projects.
Facility Maintenance and Operations – City Hall	Provides maintenance, event services and security for City Hall; maintenance includes programmed preventive maintenance and corrective maintenance.
Facility Maintenance and Operations – Non City Hall	Provides maintenance for City-owned facilities (not City Hall), including programmed preventive maintenance and corrective maintenance through requests and building assessments, and repairs in areas such as locksmith work, carpentry, electrical, HVAC, painting, and plumbing.
	Fleet and Equipment Services Core Service
Fleet Maintenance and Operations	Provides preventive maintenance, repairs, and statutory inspections for over 2,800 vehicles and equipment that support public safety, public health, and general government operations citywide.
Fleet Replacement	Manages the acquisition and disposal of all vehicles and equipment, including vehicle procurement and build-up.
Radio Communication	Provides reliable, necessary public and non-public safety-related communications equipment, maintains existing radio equipment and ensures optimal functionality, strategically plans for future upgrades and technology changes while supporting the Silicon Valley Regional Interoperability Authority.

Service Delivery Framework

PROGRAM	DESCRIPTION
Plan, Design, and	Construct Public Facilities and Infrastructure Core Service
City Facilities Architectural Services and Capital Project Administration	Provides architectural services and project administration for the delivery of capital improvements for City-owned facilities, including recreational facilities, parks, trails, libraries, public safety facilities, and various cultural and municipal facilities.
City Facilities Engineering and Inspection Services	Provides engineering and surveying services to determine roadway pavement sections and develop topographic map; provides quality assurance during construction to ensure compliance with the contract documents, the California Building Standard Code, and industry standards of care.
Transportation, Sanitary and Storm Sewer Capital	Supports the design and construction of right-of-way capital infrastructure projects, general engineering plan review for regional projects, and electrical engineering review for projects constructed by private developers.
Regul	ate / Facilitate Private Development Core Service
Public Works Development Services	Provides support to ensure new development projects comply with applicable regulations and provide the necessary public infrastructure including, but not limited to: streets, sidewalks, storm and sanitary sewers, streetlights, landscaping in frontages and street islands, and traffic signals.
Public Works Management and Administration	Strategic Support Core Service Provides administrative oversight for the department, including executive management, financial management, information technology support, human resources, and analytical support.

Service Delivery Framework

Exp	ected 2020-2021 Service Delivery						
	Oversee the City's capital projects, ensuring on-time and on-budget delivery that meet the needs of San José residents.						
	Maintain City facilities, equipment, and vehicles.						
	Provide expedited and quality plan review services for the development community.						
	Provide animal care and services resources with concentrated focus on public health and safety.						
202	0-2021 Key Budget Actions						
	Adds 3.0 positions to support the delivery of the City's Capital Improvement Programs. After a review of the 2020-2021 Capital Budget and a determination of the appropriate classifications necessary to support those projects, 3.0 positions are added, including 1.0 Principal Engineer and 2.0 Engineer I/II.						
	Adds 1.0 Senior Systems Application Programmer and 1.0 Systems Application Programmer through June 30, 2022, in the Public Works Technology Services Division's Capital Project Management System (CPMS) team and \$6,000 of associated one-time non-personal/equipment funding to support the upgrade of the CPMS system to the next generation.						
	Adds 1.0 Supervising Environmental Services Specialist position to continue to manage the City's Building Energy Projects Program and serve as an energy advisor on other capital projects throughout the City as needed, including support of bond-funded LED conversion projects.						
	Adds ongoing non-personal/equipment funding of \$60,000 for software support in the Office of Equality Assurance (OEA) to facilitate Office's ability to successfully administer and enforce compliance of federal, state, and local laws, policies, and ordinances regarding prevailing, living, and minimum wage.						
	Decreases the ongoing Inventory allocation in the Vehicle Maintenance and Operations Fund by \$1.24 million to reflect estimated savings from the significant declines in fuel prices since the beginning of calendar year 2020. Savings of \$59,000 from this proposal will be generated in the Public Works Department.						
	Decreases ongoing non-personal/equipment funding by \$120,000 for City Hall utilities savings from reduced HVAC usage.						
	Decreases the ongoing funding for vehicle maintenance and operations costs by \$59,000 to reflect estimated savings from the significant declines in fuel prices since the beginning of calendar year 2020.						
	Adds 1.0 Communications Installer and eliminates a vacant 1.0 Communication Technician position thus ensuring adequate staffing is available for the ongoing installation, maintenance and repair of mobile device units in City fleet and also support the transition to the Silicon Valley Regional Communications System.						
Оре	erating Funds Managed						
	Public Works Program Support Fund						
	Public Works Development and Utilities Fee						

	2018-2019 Actuals ***	2019-2020 Adopted	2020-2021 Forecast	2020-2021 Proposed
Dollars by Core Service				
Animal Care and Services	8,270,681	8,255,305	8,722,086	8,668,310
Facilities Management	29,967,469	26,384,763	26,553,724	29,499,434
Fleet and Equipment Services	26,900,154	26,654,339	28,025,440	25,540,202
Plan, Design, and Construct Public Facilities and Infrastructure	83,686,519	40,857,816	41,941,906	43,069,831
Regulate/Facilitate Private Development	16,175,697	16,069,494	16,354,725	16,242,916
Strategic Support - Community & Economic Development	151,296	0	0	0
Strategic Support - Neighborhood Services	729,864	721,715	757,606	752,148
Strategic Support - Other - Community & Economic Development	82,917	1,565,000	566,500	566,500
Strategic Support - Other - Neighborhood Services	8,115,234	327,861	415,274	225,000
Strategic Support - Other - Strategic Support	11,605,385	44,993,085	19,215,493	18,990,056
Strategic Support - Strategic Support	17,814,443	8,670,273	9,894,828	10,068,403
Total	\$203,499,660	\$174,499,651	\$152,447,582	\$153,622,800
Dollars by Category				
Personal Services and Non-Personal/Equipment				
• •	85 569 140	92 883 454	96 165 165	96 320 174
Personal Services and Non-Personal/Equipment Salaries/Benefits Overtime	85,569,140 2,473,238	92,883,454 1,063,891	96,165,165 1,095,453	, ,
Salaries/Benefits	85,569,140 2,473,238 \$88,042,377	92,883,454 1,063,891 \$93,947,345	96,165,165 1,095,453 \$97,260,618	96,320,174 1,095,453 \$97,415,627
Salaries/Benefits Overtime	2,473,238	1,063,891	1,095,453	1,095,453 \$97,415,627
Salaries/Benefits Overtime Subtotal Personal Services Inventory Non-Personal/Equipment	2,473,238 \$88,042,377	1,063,891 \$93,947,345	1,095,453 \$97,260,618	1,095,453 \$97,415,627 7,562,690
Salaries/Benefits Overtime Subtotal Personal Services Inventory	2,473,238 \$88,042,377 7,510,761	1,063,891 \$93,947,345 8,149,000	1,095,453 \$97,260,618 8,801,690	1,095,453
Salaries/Benefits Overtime Subtotal Personal Services Inventory Non-Personal/Equipment Total Personal Services & Non-	2,473,238 \$88,042,377 7,510,761 16,960,419	1,063,891 \$93,947,345 8,149,000 17,628,606	1,095,453 \$97,260,618 8,801,690 18,414,047	1,095,453 \$97,415,627 7,562,690 18,301,047
Salaries/Benefits Overtime Subtotal Personal Services Inventory Non-Personal/Equipment Total Personal Services & Non- Personal/Equipment Other Costs* City-Wide Expenses	2,473,238 \$88,042,377 7,510,761 16,960,419 \$112,513,557	1,063,891 \$93,947,345 8,149,000 17,628,606 \$119,724,951	1,095,453 \$97,260,618 8,801,690 18,414,047 \$124,476,355	1,095,453 \$97,415,627 7,562,690 18,301,047 \$123,279,364
Salaries/Benefits Overtime Subtotal Personal Services Inventory Non-Personal/Equipment Total Personal Services & Non- Personal/Equipment Other Costs* City-Wide Expenses General Fund Capital	2,473,238 \$88,042,377 7,510,761 16,960,419 \$112,513,557 3,047,822 6,881,112	1,063,891 \$93,947,345 8,149,000 17,628,606 \$119,724,951 3,107,000 29,645,000	1,095,453 \$97,260,618 8,801,690 18,414,047 \$124,476,355 1,058,500 2,020,000	1,095,453 \$97,415,627 7,562,690 18,301,047 \$123,279,364 908,500 5,020,000
Salaries/Benefits Overtime Subtotal Personal Services Inventory Non-Personal/Equipment Total Personal Services & Non- Personal/Equipment Other Costs* City-Wide Expenses	2,473,238 \$88,042,377 7,510,761 16,960,419 \$112,513,557	1,063,891 \$93,947,345 8,149,000 17,628,606 \$119,724,951	1,095,453 \$97,260,618 8,801,690 18,414,047 \$124,476,355	1,095,453 \$97,415,627 7,562,690 18,301,047 \$123,279,364

^{*} Fund Balance, Transfers, and Reserves for funds that may be managed by this department have been excluded from this display. This information can be found in Source and Use of Funds Statements elsewhere in this document. The amounts in the 2019-2020 Adopted Budget column may vary from the published Adopted Budget due to the realignment of Other Costs (primarily City-Wide Expenses and General Fund Capital) between Departments.

^{**} The positions displayed in the 2018-2019 Actuals column reflect those included in the 2018-2019 Adopted Budget.

	2018-2019 Actuals ***	2019-2020 Adopted	2020-2021 Forecast	2020-2021 Proposed
Other - Capital	60,498,977	0	0	0
Overhead Costs	7,234,947	2,903,879	5,223,825	5,404,056
Workers' Compensation	532,332	948,000	825,000	775,000
Total Other Costs	\$90,986,102	\$54,774,700	\$27,971,227	\$30,343,436
Total	\$203,499,660	\$174,499,651	\$152,447,582	\$153,622,800

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^{**} The positions displayed in the 2018-2019 Actuals column reflect those included in the 2018-2019 Adopted Budget.

	2018-2019 Actuals ***	2019-2020 Adopted	2020-2021 Forecast	2020-2021 Proposed
ollars by Fund				
Capital Funds	101,199,690	39,758,105	41,743,571	41,923,974
General Fund (001)	57,980,638	83,641,413	40,720,965	43,289,256
Gift Trust Fund (139)	308,399	327,861	420,942	225,000
Public Works Program Support Fund (150)	15,527,617	19,249,977	19,297,666	19,812,173
Building Development Fee Program Fund (237)	0	0	24,964	24,834
Planning Development Fee Program Fund (238)	0	0	12,482	12,417
Fire Development Fee Program Fund (240)	0	0	12,504	12,439
Public Works Development Fee Program Fund (241)	0	0	12,941,118	12,864,936
Public Works Small Cell Permitting Fee Program Fund (242)	0	0	3,689,212	3,668,512
Downtown Property And Business Improvement District Fund (302)	9,079	10,000	10,000	10,000
Low And Moderate Income Housing Asset Fund (346)	132,962	203,360	194,974	194,130
Business Improvement District Fund (351)	253,011	0	0	(
Integrated Waste Management Fund (423)	196,217	577,561	599,088	599,37
Community Development Block Grant Fund (441)	1,244,986	160,798	726,348	1,645,109
Storm Sewer Operating Fund (446)	818,277	1,009,407	976,332	970,91
Transient Occupancy Tax Fund (461)	4,353	0	0	(
San José-Santa Clara Treatment Plant Operating Fund (513)	169,286	133,750	131,948	131,342
Water Utility Fund (515)	36,893	39,547	39,547	39,547
Airport Maintenance And Operation Fund (523)	136,131	205,413	212,667	211,652
General Purpose Parking Fund (533)	28,568	112,348	115,869	115,597
Convention and Cultural Affairs Fund (536)	0	5,000	9,000	9,000
Sewage Treatment Plant Connection Fee Fund (539)	210,544	0	130,716	129,93
Sewer Service And Use Charge Fund (541)	1,682,524	3,013,190	3,009,739	2,996,410
Vehicle Maintenance And Operations Fund (552)	23,560,487	26,051,921	27,427,930	24,736,24
Total	\$203,499,660	\$174,499,651	\$152,447,582	\$153,622,800
sitions by Core Service**				
Animal Care and Services	65.67	75.57	75.57	75.5
Facilities Management	79.10	83.40	83.65	84.6
Fleet and Equipment Services	71.15	71.30	70.55	70.5
Plan, Design, and Construct Public Facilities and Infrastructure	230.17	246.47	237.85	240.8
Regulate/Facilitate Private Development	85.74	94.99	95.64	95.64

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^{**} The positions displayed in the 2018-2019 Actuals column reflect those included in the 2018-2019 Adopted Budget.

	2018-2019 Actuals ***	2019-2020 Adopted	2020-2021 Forecast	2020-2021 Proposed
Strategic Support - Neighborhood Services	2.50	2.50	2.50	2.50
Strategic Support - Other - Strategic Support	0.40	0.40	0.00	0.00
Strategic Support - Strategic Support	38.64	46.64	52.51	54.51
Total	573.37	621.27	618.27	624.27

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^{**} The positions displayed in the 2018-2019 Actuals column reflect those included in the 2018-2019 Adopted Budget.

Department Budget Summary

2040 2040 2040 2020 2020 2024 2020 2024 2020 2024

2018-2019	2019-2020	2020-2021	2020-2021	2020-2021
Actuals**	Adopted	Forecast	Proposed	Proposed Positions
5,226,742	5,206,500	5,628,810	5,608,998	52.57
3,043,939	3,048,805	3,093,276	3,059,312	23.00
8,270,681	8,255,305	8,722,086	8,668,310	75.57
7,842,370	2,927,875	3,431,683	6,405,616	18.50
421,851	966,289	0	174,387	1.00
5,749,681	10,505,655	8,186,700	8,044,843	24.00
15,953,566	11,984,944	14,935,341	14,874,588	41.15
29,967,469	26,384,763	26,553,724	29,499,434	84.65
17,774,151	18,394,787	19,647,607	18,340,562	61.55
5,075,850	6,604,960	6,604,960	5,272,880	0.00
4,050,153	1,654,592	1,772,873	1,926,760	9.00
26,900,154	26,654,339	28,025,440	25,540,202	70.55
5,607,759	8,153,531	7,449,060	7,612,382	42.50
2,086,857	13,828,683	14,562,802	14,459,761	82.86
75,991,903	18,875,602	19,930,044	20,997,688	115.49
83,686,519	40,857,816	41,941,906	43,069,831	240.85
16,175,697	16,069,494	16,354,725	16,242,916	95.64
	5,226,742 3,043,939 8,270,681 7,842,370 421,851 5,749,681 15,953,566 29,967,469 17,774,151 5,075,850 4,050,153 26,900,154 5,607,759 2,086,857 75,991,903 83,686,519	Actuals** Adopted 5,226,742 5,206,500 3,043,939 3,048,805 8,270,681 8,255,305 7,842,370 2,927,875 421,851 966,289 5,749,681 10,505,655 15,953,566 11,984,944 29,967,469 26,384,763 17,774,151 18,394,787 5,075,850 6,604,960 4,050,153 1,654,592 26,900,154 26,654,339 5,607,759 8,153,531 2,086,857 13,828,683 75,991,903 18,875,602 83,686,519 40,857,816	Actuals** Adopted Forecast 5,226,742 5,206,500 5,628,810 3,043,939 3,048,805 3,093,276 8,270,681 8,255,305 8,722,086 7,842,370 2,927,875 3,431,683 421,851 966,289 0 5,749,681 10,505,655 8,186,700 15,953,566 11,984,944 14,935,341 29,967,469 26,384,763 26,553,724 17,774,151 18,394,787 19,647,607 5,075,850 6,604,960 6,604,960 4,050,153 1,654,592 1,772,873 26,900,154 26,654,339 28,025,440 5,607,759 8,153,531 7,449,060 2,086,857 13,828,683 14,562,802 75,991,903 18,875,602 19,930,044 83,686,519 40,857,816 41,941,906	Actuals** Adopted Forecast Proposed 5,226,742 5,206,500 5,628,810 5,608,998 3,043,939 3,048,805 3,093,276 3,059,312 8,270,681 8,255,305 8,722,086 8,668,310 7,842,370 2,927,875 3,431,683 6,405,616 421,851 966,289 0 174,387 5,749,681 10,505,655 8,186,700 8,044,843 15,953,566 11,984,944 14,935,341 14,874,588 29,967,469 26,384,763 26,553,724 29,499,434 17,774,151 18,394,787 19,647,607 18,340,562 5,075,850 6,604,960 6,604,960 5,272,880 4,050,153 1,654,592 1,772,873 1,926,760 26,900,154 26,654,339 28,025,440 25,540,202 5,607,759 8,153,531 7,449,060 7,612,382 2,086,857 13,828,683 14,562,802 14,459,761 75,991,903 18,875,602 19,930,044 20,997,688 <t< td=""></t<>

Strategic Support - Neighborhood Services

Strategic Support - Community & Economic

Public Works Management and Administration -

Community and Economic Dev

Development

Sub-Total

Sub-Total

16,175,697

151,296

151,296

16,069,494

0

0

16,354,725

0

0

16,242,916

0

0

95.64

0.00

0.00

^{*} Fund Balance, Transfers, and Reserves for funds that may be managed by this department have been excluded from this display. This information can be found in Source and Use of Funds Statements elsewhere in this document.

^{** 2018-2019} Actuals may not subtotal due to rounding.

	2018-2019 Actuals**	2019-2020 Adopted	2020-2021 Forecast	2020-2021 Proposed	2020-2021 Proposed Positions
Public Works Information Technology - Neighborhood Services	32,100	0	0	0	0.00
Public Works Management and Administration - Neighborhood Services	697,764	721,715	757,606	752,148	2.50
Sub-Total	729,864	721,715	757,606	752,148	2.50
Strategic Support - Strategic Support					
Public Works Information Technology - Strategic Support	81,511	0	1,219,720	1,406,567	9.97
Public Works Management and Administration - Strategic Support	17,732,932	8,670,273	8,675,108	8,661,836	44.54
Sub-Total	17,814,443	8,670,273	9,894,828	10,068,403	54.51
Strategic Support - Other - Community & Economic Development					
Public Works Capital - Community and Economic Development	82,917	0	0	0	0.00
Public Works Other Departmental - City-Wide - Community and Economic Dev	0	1,565,000	566,500	566,500	0.00
Sub-Total	82,917	1,565,000	566,500	566,500	0.00
Strategic Support - Other - Neighborhood Services					
Public Works Capital - Neighborhood Services	7,699,585	0	0	0	0.00
Public Works Gifts - Neighborhood Services	308,399	327,861	415,274	225,000	0.00
Public Works Other Departmental - Grants - Neighborhood Services	107,249	0	0	0	0.00
Sub-Total	8,115,234	327,861	415,274	225,000	0.00
Strategic Support - Other - Strategic Support					
Public Works Capital - Strategic Support	9,719,710	29,745,000	1,870,000	1,670,000	0.00
Public Works Gifts - Strategic Support	0	0	5,668	0	0.00
Public Works Other Departmental - City-Wide - Strategic Support	1,172,402	353,000	353,000	203,000	0.00
Public Works Other Operational - Administration - Strategic Support	97,363	11,043,206	10,938,000	10,938,000	0.00
Public Works Overhead	567,903	2,903,879	5,223,825	5,404,056	0.00
Public Works Workers' Compensation - Strategic Support	48,007	948,000	825,000	775,000	0.00
	11,605,385	44,993,085	19,215,493	18,990,056	0.00
Sub-Total	11,003,303	1 1,000,000	10,210,100	10,000,000	

^{*} Fund Balance, Transfers, and Reserves for funds that may be managed by this department have been excluded from this display. This information can be found in Source and Use of Funds Statements elsewhere in this document.

Budget Reconciliation

Personal Services and Non-Personal/Equipment

(2019-2020 Adopted to 2020-2021 Proposed)

	Positions	All Funds (\$)	General Fund (\$)
Prior Year Budget (2019-2020):	621.27	119,724,951	50,116,413
Base Adjustments			
One-Time Prior Year Expenditures Deleted			
Master Addressing Database (Spatial Data Integration)	(1.00)	(237,590)	(237,590)
(1.0 Information Systems Analyst)Small Cell Permitting Staffing		(210,000)	(210,000)
Energy Team Staffing (1.0 Supervising Environmental Services Specialist)	(1.00)	(166,289)	0
Communications Installation Staffing (1.0 Communications Installer)	(1.00)	(112,692)	0
Ethnic and Minority-Led Small Business Grant Program		(75,000)	(75,000)
City-wide Contracting Program		(50,000)	(50,000)
Environmental Innovation Center (EIC) Maintenance O''		(16,000)	(45.000)
City Hall Security Augmentation Family Friendly City Familities		(15,000)	(15,000)
 Family-Friendly City Facilities Public Works Training and Workforce Development Program 		(7,500) (2,000)	(6,000) 0
One-time Prior Year Expenditures Subtotal:	(3.00)	(892,071)	(593,590)
 Technical Adjustments to Costs of Ongoing Activities Salary/benefit changes and the following position reallocations: 1.0 Senior Warehouse Worker to 1.0 Warehouse Supervisor 		3,226,755	573,087
Vacancy Factor		1,009,559	237,553
Living Wage Adjustment		73,556	73,556
Overtime Adjustment		31,562	(143,731)
Professional Development Program Adjustment		23,180	0
 Public Works Capital Program Support Adjustment 		7,228	0
Night Shift Differential Adjustment		4,357	2,361
Contract Services: Janitorial Services (City Facilities)		380,683	380,683
Operations and Maintenance: Facilities COLA		225,000	225,000
Operations and Maintenance: Animal Care Services COLA Total Care Services COLA	0.00	100,000	100,000
Fund Shift: CFAS/THS Staffing	0.00	0	88,523
Dues and Subscriptions: ES - USA Membership Output of Asset Ass		45,000	15,000
Contractual Services: Fleet Assetworks and Miscellaneous Operations and Maintenance: Pieratentian		42,000	1 220
 Operations and Maintenance: Bioretention Fund Shift and Program Alignment: Public Works Developme 	0.00	5,230 18,585	1,230 (13,659,964)
Fund Shift and Program Alignment: Fugineering Services	0.00	(530,422)	(434,629)
Fund Shift and Program Alignment: Facilities Staffing	0.00	(77,288)	(182,563)

Budget Reconciliation

Personal Services and Non-Personal/Equipment

(2019-2020 Adopted to 2020-2021 Proposed)

		Positions	All Funds (\$)	General Fund (\$)
Techni	cal Adjustments to Costs of Ongoing Activities			
	et Maintenance (Fleet Additions)		390,000	0
• Fle	et Inventory (Airport Offsite Fueling)		296,690	0
	et Inventory (Fuel Projection)		288,000	0
	et Inventory (Parts COLA)		68,000	0
	hicle Operations and Maintenance		58,000	60,000
	s, Electricity, and Water		(42,200)	(11,000
	Technical Adjustments Subtotal:	0.00	5,643,475	(12,674,894
2020-20	021 Forecast Base Budget:	618.27	124,476,355	36,847,929
	2020-2021 Proposed Budget Changes			
	blic Works Department Staffing Plan – Capital	3.00	489,536	0
	provement Program (CIP)			
	pital Project Management System (CPMS) Upgrades	2.00	195,410	0
	blic Works Energy Program Staffing	1.00	174,387	0
	ice of Equality Assurance Minimum Wage Implementation d Enforcement		60,000	60,000
5. En	vironmental Innovation Center Maintenance Staffing	0.00	1,959	0
	et Inventory (Fuel Savings)		(1,239,000)	0
	y Retirement Contributions Pre-Funding		(667,494)	(144,920
	y Hall HVAC Energy Savings		(120,000)	(120,000
	hicle Maintenance and Operations (Fuel Savings)		(59,000)	(44,000
	mmunications Installation Staffing	0.00	(32,789)	(32,789
Total B	sudget Proposals Recommended	6.00	(1,196,991)	(281,709
2020-20	021 Proposed Budget Total	624.27	123,279,364	36,566,220

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Proposed Budget Changes	Positions	All Funds (\$)	General Fund (\$)
Public Works Department Staffing Plan – Capital Improvement Program (CIP)	3.00	489,536	0

Strategic Support CSA

Plan, Design, and Construct Public Facilities and Infrastructure Core Service

City Facilities Architectural Services and Capital Project Administration and Transportation, Sanitary and Storm Sewer Capital Programs

This action adds 1.0 Principal Engineer and 2.0 Engineer I/II positions to support the delivery of the City's Capital Improvement Programs for 2020-2021 based upon review and analysis of the project delivery needs included in the 2020-2021 Proposed Capital Budget. The Principal Engineer position oversees a team of staff from the City Facilities Architectural Services Division which supports projects and feasibility studies from departments all over the City. Added engineers play a key role in preparing and reviewing plans, designs, and specifications; tracking schedules; providing technical project documentation; and assisting overall project coordination. (Ongoing costs: \$534,042)

2. Capital Project Management System (CPMS) 2.00 195,410 Upgrades

Strategic Support CSA
Strategic Support Core Service
Public Works Management and Administration Program

This action adds 1.0 Senior Systems Application Programmer and 1.0 Systems Application Programmer positions through June 30, 2022, in the Public Works Technology Services Division's Capital Project Management System (CPMS) team and \$6,000 of associated one-time non-personal/equipment funding to support the positions. Additional staffing will support both front-end and back-end developments for the Department's three-year plan to reengineer the legacy CPMS system to the next generation "CPMS-NextGen". The new system will consist of 3 modules – cost, project life-cycle, and file management – each of which includes two to four sub-modules for a more intuitive, user-friendly, and one-stop shop for all capital projects. (Ongoing costs: \$324,704)

3. Public Works Energy Program Staffing 1.00 174,387 0

Strategic Support CSA
Facilities Management Core Service
Energy and Water Conservation Program

This action adds 1.0 Supervising Environmental Services Specialist position, funded by the Public Works Program Support Fund, the Sewer Service and Use Charge Capital Improvement Fund, and the Public Safety and Infrastructure Bond Fund. This capital-funded position will continue to manage the City's Building Energy Projects Program, which includes coordination on the Energy and Utility Conservation Measures project (Energy Services Company (ESCO)). This position will also serve as an energy advisor on other capital projects throughout the City as needed, including supporting bond-funded LED conversion projects. Continued staffing is necessary due to increases in both project volume and complexity. (Ongoing costs: \$174,387)

0

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Proposed Budget Changes	Positions	All Funds (\$)	General Fund (\$)
Office of Equality Assurance Minimum Wage Implementation and Enforcement		60,000	60,000

Strategic Support CSA Strategic Support Core Service

Public Works Management and Administration Program

This action adds ongoing non-personal/equipment funding of \$60,000 for the Office of Equality Assurance (OEA). Since 2012, multiple policies, ordinances, and agreements have been approved by City Council or by voters that have increased OEA's duties and functions. Additionally, an increase of capital projects has also contributed to OEA's workload. Non-personal/equipment funding will provide ongoing software support to help provide necessary resources for OEA to administer and enforce compliance of federal, state, and local laws, policies, and ordinances regarding prevailing, living, and minimum wage. (Ongoing costs: \$60,000)

5. Environmental Innovation Center (EIC) Maintenance 0.00 1,959 0
Staffing

Strategic Support CSA
Facilities Management Core Service

Facility Maintenance and Operations - Non City Hall Program

This action adds 1.0 Senior Facility Repair Worker and eliminates 1.0 Senior Maintenance Worker positions in the Integrated Waste Management Fund, to better align with the tasks and needs at the Environmental Innovation Center (EIC). As part of the 2019-2020 Adopted Budget, maintenance responsibility for the EIC was transferred from the Environmental Services Department to the Public Works Department. A Senior Facility Repair Worker provides a broader range of responsibilities related to building maintenance and aligns with Public Works' current staffing of the preventative maintenance program. Maintenance staff will serve as liaisons between EIC tenants and the Public Works Department's Work Order Desk to coordinate and deliver maintenance and repairs, providing regular weekday and weekend emergency only coverage. Coverage for on-site tenant needs includes in-house carpentry, locksmith, electrical, HVAC and plumbing repairs, as well as coordination of contracted repairs and maintenance for access control, composting toilets, concrete/pavement, drainage, custodial services, flooring, landscaping, Public Art, solar panels, roofing/guttering, and windows. (Ongoing savings: \$766)

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Proposed Budget Changes	Positions	All Funds (\$)	General Fund (\$)	
6. Fleet Inventory (Fuel Savings)		(1,239,000)	0	

Strategic Support CSA
Fleet and Equipment Services Core Service
Fleet Maintenance and Operations Program

This action decreases the ongoing Inventory allocation in the Vehicle Maintenance and Operations Fund by \$1.24 million to reflect estimated savings from the significant declines in fuel prices since the beginning of calendar year 2020. These declines are largely attributable to the unforeseen increase in crude oil supply and global economic contraction during the COVID-19 pandemic, following the release of the 2021-2025 Five-Year Forecast and Revenue Projections in February 2020. Based on recent fuel price trends and the Short-Term Energy Outlook released by the United States Energy Information Administration in April 2020, revised projections result in city-wide savings of \$1.24 million. In consideration of the recent economic volatility and sudden global supply changes, a Fuel Usage Reserve totaling \$300,000 is set aside within the Vehicle Maintenance and Operations Fund to address upward price fluctuation. Associated vehicle maintenance and operations allocations in other funds that contribute to this inventory allocation are made city-wide. (Ongoing savings: \$1,239,000)

7. City Retirement Contributions Pre-Funding

(667,494) (144,920)

Strategic Support CSA
Core Service: Department-wide
Program: Department-wide

This action reduces the Public Works Department's Personal Services appropriation by \$667,494 in all funds, \$144,920 in the General Fund, to reflect the anticipated expenditure savings associated with lower retirement contributions from the prepayment of the City's retirement costs for both the Tier 1 pension costs and the Unfunded Actuarial Liability in the Federated City Employees' Retirement System Plan and the Police and Fire Department Retirement Plan. By the City making annual prepayments of its employer contributions to the Retirement Plans in lieu of biweekly contributions, this will generate approximately \$13.9 million in savings in all funds, \$11.4 million in the General Fund. In the General Fund, these savings will be offset by an estimated loss in interest earnings of \$2.6 million and costs in TRANs debt service of \$1.4 million, giving a total net savings of \$7.4 million. (Ongoing savings: \$667,494)

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Proposed Budget Changes	Positions	All Funds (\$)	General Fund (\$)
8. City Hall HVAC Energy Savings		(120,000)	(120,000)

Strategic Support CSA Facilities Management Core Service

Facility Maintenance and Operations - City Hall Program

This action decreases ongoing the Public Works's Department's non-personal/equipment funding by \$120,000 for City Hall utilities savings. To reduce utility spending for City Hall, temperature settings will be adjusted in the summer to decrease HVAC energy consumption. (Ongoing savings: \$120,000)

9. Vehicle Maintenance and Operations (Fuel Savings)

(59,000)

(44,000)

Strategic Support CSA
Core Service: Department-wide

Program: Department-wide

This action decreases the ongoing funding for vehicle operations costs by \$59,000 to reflect estimated savings from the significant declines in fuel prices since the beginning of calendar year 2020. These declines are largely attributable to the unforeseen increase in crude oil supply and global economic contraction during the COVID-19 pandemic, following the release of the 2021-2025 Five-Year Forecast and Revenue Projections in February 2020. Based on recent fuel price trends and the Short-Term Energy Outlook released by the United States Energy Information Administration in April 2020, revised projections result in city-wide savings of \$1.24 million, of which \$940,000 is from the General Fund. In consideration of the recent economic volatility and sudden global supply changes, a Fuel Usage Reserve totaling \$300,000 is set aside within the Vehicle Maintenance and Operations Fund to address upward price fluctuation. (Ongoing savings: \$59,000)

10. Communications Installation Staffing

0.00

(32,789)

(32,789)

Strategic Support CSA
Fleet and Equipment Services Core Service
Radio Communication Program

This action adds 1.0 Communications Installer and eliminates a vacant 1.0 Communication Technician positions funded by the Vehicle Maintenance and Operations Fund. In 2019-2020, fleet inventory increased by 79 assets, or 3%, resulting in more ongoing work for the Communications Installer. The Communications Installer provides ongoing maintenance and repair to approximately 1,500 mobile units. This position also removes approximately 300 units per year from wrecked and retired vehicles and reinstalls them into new vehicles if applicable. The Communications Installer will also continue to support the installation, repair, and maintenance of mobile device units in vehicles for the ongoing transition to the Silicon Valley Regional Communications System. (Ongoing savings: \$36,190)

2020-2021 Proposed Budget Changes Total	6.00	(1,196,991)	(281,709)
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Departmental Position Detail

Position	2019-2020 Adopted	2020-2021 Proposed	Change
Accountant I/II	1.00	1.00	_
Accounting Technician	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Air Conditioning Mechanic	6.00	6.00	-
Air Conditioning Supervisor	1.00	1.00	-
Analyst II	10.00	10.00	-
Animal Care Attendant	7.00	7.00	-
Animal Care Attendant PT	18.07	18.07	-
Animal Health Technician	5.00	5.00	-
Animal Health Technician PT	3.80	3.80	_
Animal Services Officer	13.00	13.00	_
Animal Shelter Coordinator	3.00	3.00	
Animal Shelter Veterinarian	2.00	2.00	
Animal Shelter Veterinarian PT	1.40	1.40	
Assistant Director	1.00	1.00	
Associate Architect/Landscape Architect	2.00	2.00	
Associate Construction Inspector	21.00	21.00	<u> </u>
Associate Constituction inspector Associate Engineer	54.00	54.00	<u>-</u>
Associate Engineering Technician	20.00	20.00	-
			-
Associate Structure/Landscape Designer	15.00	15.00	-
Automotive Equipment Specialist	1.00	1.00	-
Building Inspector Supervisor	1.00	1.00	-
Building Inspector/Combination Certified	9.00	9.00	-
Building Management Administrator	2.00	2.00	-
Carpenter	4.00	4.00	-
Chief of Surveys	2.00	2.00	-
Communications Installer	2.00	2.00	-
Communications Technician	5.00	4.00	(1.00)
Construction Manager	6.00	6.00	-
Contract Compliance Assistant	1.00	1.00	-
Contract Compliance Coordinator	1.00	1.00	-
Contract Compliance Specialist	7.00	7.00	-
Deputy Director of Public Works	5.00	5.00	-
Director of Public Works	1.00	1.00	-
Dispatcher	5.00	5.00	-
Division Manager	7.00	7.00	-
Electrician II	9.00	9.00	-
Electrician Supervisor	1.00	1.00	-
Engineer I/II	51.00	53.00	2.00
Engineering Geologist	1.00	1.00	-
Engineering Technician II/I	26.00	26.00	-
Engineering Trainee PT	2.00	2.00	-
Equipment Maintenance Supervisor	3.00	3.00	-
Equipment Mechanic Assistant I/II	20.00	20.00	_
Events Coordinator II	1.00	1.00	-
	3.00	3.00	
Facility Papair Worker			
Facility Repair Worker	5.00	5.00	-

Departmental Position Detail

Position	2019-2020 Adopted	2020-2021 Proposed	Change
Facility Sound and Light Technician	1.00	1.00	-
Fleet Manager	1.00	1.00	
Geographic Information Systems Specialist II	4.00	4.00	
Information Systems Analyst	6.00	5.00	(1.00)
Instrument Person	4.00	4.00	(1.00)
Land Surveyor	1.00	1.00	
Mail Processor	1.00		
	1.00	1.00	
Maintenance Contract Supervisor		1.00	
Maintenance Worker I	3.00	3.00	
Maintenance Worker II	1.00	1.00	
Mechanic	22.00	22.00	-
Mechanical Parts Supervisor	1.00	1.00	
Network Engineer	3.00	3.00	
Office Specialist II	5.00	5.00	-
Office Specialist II PT	3.00	3.00	-
Painter	3.00	3.00	
Plumber	3.00	3.00	
Principal Account Clerk	2.00	2.00	-
Principal Construction Inspector	7.00	7.00	
Principal Engineer/Architect	3.00	4.00	1.00
Principal Engineering Technician	5.00	5.00	-
Program Manager I	7.00	7.00	-
Radio Communications Supervisor	1.00	1.00	-
Recreation Leader PT	1.00	1.00	-
Security Officer	4.00	4.00	-
Security Services Supervisor	1.00	1.00	-
Senior Account Clerk	5.00	5.00	-
Senior Accountant	1.00	1.00	-
Senior Air Conditioning Mechanic	2.00	2.00	-
Senior Analyst	6.00	6.00	-
Senior Animal Services Officer	3.00	3.00	-
Senior Architect/Landscape Architect	4.00	4.00	-
Senior Auto Equipment Specialist	1.00	1.00	-
Senior Carpenter	1.00	1.00	-
Senior Communications Technician	1.00	1.00	-
Senior Construction Inspector	42.00	42.00	_
Senior Electrician	6.00	6.00	
Senior Engineer	14.00	14.00	
Senior Engineering Technician	21.00	21.00	_
Senior Events Coordinator	1.00	1.00	_
Senior Facility Attendant	2.00	2.00	
Senior Facility Repair Worker	1.00	2.00	1.00
Senior Geographic Information Systems Specialist	1.00	1.00	
Senior Maintenance Worker	1.00	0.00	(1.00)
Senior Mechanic	6.00	6.00	-
Senior Office Specialist	6.00	6.00	
Senior Public Information Representative	1.00	1.00	
Senior Security Officer	1.00	1.00	
Senior Systems Applications Programmer	2.00	3.00	1.00
Ochiol Oystellis Applications Flogrammer	2.00	3.00	1.00

Departmental Position Detail

Position	2019-2020 Adopted	2020-2021 Proposed	Change
Senior Transportation Specialist	2.00	2.00	-
Senior Warehouse Worker	2.00	1.00	(1.00)
Staff Specialist	7.00	7.00	-
Structure/Landscape Designer II	4.00	4.00	-
Supervising Applications Analyst	2.00	2.00	-
Supervising Environmental Services Specialist	1.00	1.00	-
Supervisor, Animal Services Operations	2.00	2.00	-
Survey Field Supervisor	6.00	6.00	-
Systems Application Programmer II	0.00	1.00	1.00
Trades Supervisor	2.00	2.00	-
Volunteer Coordinator	1.00	1.00	-
Warehouse Worker II	1.00	1.00	-
Warehouse Supervisor	0.00	1.00	1.00
Total Positions	621.27	624.27	3.00