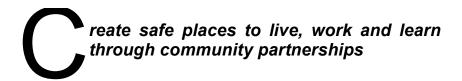
Edgardo Garcia, Police Chief

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City Service Areas

Public Safety

Core Services

Crime Prevention and Community Education

Provide programs and services through community education and partnerships to reduce criminal activity and enhance public safety

Investigative Services

Provide for the objective examination of events through the collection of evidence, interviewing of witnesses, the interrogation of suspects, and other activities, to arrive at a resolution or successful prosecution

Regulatory Services

Provide for the mandated regulation of businesses and activities and the issuance of those attendant mandated permits that are in the public interest

Respond to Calls for Service and Patrol Support

Provide for 24-hour emergency and non-emergency police calls, which include but are not limited to crimes against persons and property, disturbances, traffic accidents, disasters, and medical emergencies

Strategic Support: Department Management, Public Information, Fiscal Integrity, Systems Availability, Recruiting/Training, Facilities and Vehicle Management, Wellness of the Workforce, and Safety

Service Delivery Framework

PROGRAM	DESCRIPTION
Crime	Prevention and Community Education Core Service
Crime Prevention	Provides community-oriented policing, community education programs, and problem solving support for the Police Department and the community.
School Liaison / Truancy Abatement	Develops and maintains positive communications and relationships between the Police Department and the school districts within the city; supports truancy abatement services.
School Safety	Provides for the safety of school age children as they travel to and from school.
	Investigative Services Core Service
Assaults	Investigates assault cases, hate crimes, criminal threats, and brandishing weapons cases.
Court Liaison	Liaisons with the District Attorney's Office, seeks and processes criminal citations, and coordinates witnesses.
Crime Analysis	Identifies crime trends and crime patterns through analysis of crime data.
Family Violence	Uses a collaborative approach to provide a secure, comfortable and convenient location for victims of family violence in order to facilitate the investigation of their cases and seek the services necessary to ensure their continued safety and well-being.
Financial Crimes / Burglary	Provides police services to the community by providing investigations of economic crimes.
Gang Investigations	Investigates gang-related crimes committed by members of criminal street gangs.
Homicide / Crime Scene	Provides for the investigation of all homicides, suspicious deaths, child deaths, in-custody deaths, and officer involved fatal incidents.
Internal Affairs	Responsible for receiving, documenting, and investigating all citizen complaints, as well as Department-initiated investigations involving Department members.
Investigations Administration	Provides leadership and management for investigative services.
Juvenile / Missing Persons	Responsible for investigating a wide variety of cases involving juvenile offenders and for locating persons who are formally reported as missing from within the city.
Robbery	Conducts investigations of robberies, extortions, kidnappings, grand theft "purse snatch" cases, and other robbery-related crimes.

Service Delivery Framework

PROGRAM	DESCRIPTION
	Investigative Services Core Service
Sexual Assaults	Investigates sex offenses reported in the city.
Special Investigations	Collects, analyzes, and disseminates information on the criminal activities of organized crime groups, emerging criminal groups, public disorder and terrorist groups, and threats to public officials or private citizens.
	Regulatory Services Core Service
Cannabis Regulation	Maintains regulatory oversight for cannabis collectives including site inspections, background investigations on collective's employees, investigation of Municipal Code violations, and conducting analysis of criminal activity related to cannabis operations.
Gaming Control	Maintains regulatory oversight for cardrooms including site inspections, background investigations on cardroom's employees, investigation of Municipal Code violations, and conducting analysis of criminal activity relating to cardroom operations.
Permits	Maintains regulatory oversight for business permits such as taxi companies, tow companies, massage parlors, entertainment venues, gaming establishments, bingo parlors, and peddlers in accordance with the Municipal Code.
Respond	to Calls for Service and Patrol Support Core Service
9-1-1 Call Taking & Police Dispatch	Serve as the vital link between public safety and those who need assistance by answering and dispatching emergency and non-emergency calls in a timely, precise, and skilled manner.
Air Support	Provides aerial support for police ground units on matters relating to public and officer safety.
Airport Division	Provides basic police services as well as coordinates with partners to enforce the Airport Security Plan and ensure compliance with all FAA and TSA security directives, existing regulations, and emergency amendments at Norman Y. Mineta San José International Airport.
Downtown Services	Manages policing activities for events associated with the Downtown Entertainment Zone, including regulatory enforcement of the City's Entertainment and Conditional Use Permits at nightclubs and bars, enforcement of Alcoholic Beverage Control violations, cruise management traffic diversion, and patrol checks at parking garages in the Entertainment Zone.
Field Operations Administration	Provides leadership and management for field operations.
Field Patrol	Performs continuous patrol and response to calls for service to ensure immediate public safety.

Service Delivery Framework

PROGRAM	DESCRIPTION
Respond	Performs a variety of functions, including street level narcotics enforcement, prostitution enforcement, tactical support for the MERGE Unit, augmenting the VCET Unit during upticks in violent gang crime, and various special assignments as needed.
Reserves / Volunteers	Manages volunteers who assist the Department for relief, special functions and community events.
Special Operations	Responds to high-risk incidents, including hostage/barricade situations, with specially trained and equipped staff.
Traffic Enforcement	Enforces traffic laws in order to reduce traffic collisions, their resulting injuries, and facilitates the safe and expedient flow of vehicular and pedestrian traffic.
Violent Crimes Enforcement	With a highly skilled and trained team, provides enforcement of crimes associated with violence related to criminal gang activity in an effort to reduce and prevent youth crime and violence.
	Strategic Support Core Service
Police Financial Management	Manages the budget and all financial transactions for the department; assists in annual budget development.
Police Human Resources	Manages personnel-related functions for the department, including hiring (in coordination with the Human Resources Department), employee development, employee discipline (in coordination with the Office of Employee Relations), and personnel transactions.
Police Information Technology	Provides information technology services, planning, system development and maintenance for the department in coordination with the Information Technology Department.
Police Department Management and Administration	Provides executive-level, analytical and administrative support to the department.
Police Records	Manages and maintains local, state and federal databases in order to assist in the identification, apprehension and prosecution of criminal offenders, and to ensure officer and public safety.
Police Research and Development	Performs research and preparation of complex reports and projects involving inter-departmental issues and intergovernmental topics.
Police Training and Academy	Delivers constantly updated training programs that support the Department's commitment to excellence, reflecting the highest professional standards in managerial, operational, and personal performance.

Exp	ected 2020-2021 Service Deliv	ery	<i>l</i>				
	Maintain a vibrant, safe community by delive	ring	high quality police services.				
	Continue to provide effective and timely resp	ons	e to calls for service.				
	Improve the positive relationship the community has with the Police Department, which is critical investigating crimes and patrolling the City. An open and positive community relationship can ass to quickly resolve the most serious crimes.						
	Strive to reduce crime rates, conduct investig	jatio	ns effectively, and continue efforts to deter violence.				
202	0-2021 Key Budget Actions						
			e Sworn Hire Ahead Program in 2020-2021 to timely aside \$7.0 million to continue the program in 2021-				
		, su	nding candidates for upcoming Police Officer Recruit ch as Public Safety Communication Specialists and cy Communications Center.				
	Bureau of Investigations, which is responsib	le fo	the newly formed Special Victims Unit within the or the proactive enforcement of computer-facilitated e investigation of reoffending sexual registrants.				
	Continues 5.0 Analyst II positions through J Act (CPRA) laws and address current worklo		30, 2021 to support new California Public Records demands.				
			a portion of the costs for a temporary Lieutenant ional Intelligence Center to match grant funds.				
		SÖ)	Service Officer positions through June 30, 2022, and positions and 2.0 Senior Community Service Officer urrently vacant.				
	Reduces the Department's non-personal/equation measures.	uipr	nent allocation to reflect cost-saving and efficiency				
			the Police and Fire Department's Computer Aided sed by the Public Safety Answer Points (PSAP).				
	Adds one-time funding of \$4.5 million to replacars.	ice a	ıll end-of-life Mobile Data Computers (MDC) in patrol				
	Adds one-time funding of \$1.0 million to continue foot patrols in high need neighborhoods and Downtown.						
	Adds one-time funding of \$350,000 for redistricting which would realign the Police Department division, district, and beat boundaries to effectively distribute police resources, accounting for future population growth, economic development, and community needs.						
	Adds 1.0 Police Sergeant and 6.0 Police Officers to provide patrol services at the Berryessa BART Station under a new service agreement with the Valley Transportation Authority.						
Оре	erating Funds Managed						
	Edward Byrne Memorial Justice Assistance Grant		Supplemental Law Enforcement Services Fund				
	Federal Drug Forfeiture Fund	П	State Drug Forfeiture Fund				

	2018-2019 Actuals ***	2019-2020 Adopted	2020-2021 Forecast	2020-2021 Adopted
Dollars by Core Service				
Crime Prevention and Community Education	6,581,536	7,131,318	7,138,018	7,092,256
Investigative Services	72,612,597	79,143,972	88,956,501	88,465,656
Regulatory Services	4,911,563	4,700,216	4,741,986	4,763,504
Respond To Calls For Service and Patrol Support	271,097,817	305,235,817	299,142,431	295,352,878
Strategic Support - Other - Public Safety	18,126,927	17,431,967	12,462,984	15,837,057
Strategic Support - Public Safety	55,658,635	50,823,460	54,321,000	60,018,841
Total	\$428,989,075	\$464,466,750	\$466,762,920	\$471,530,192
Dollars by Category				
Personal Services and Non-Personal/Equipment				
Salaries/Benefits	342,949,808	389,769,372	398,780,588	395,982,318
Overtime	40,029,885	28,575,551	28,183,626	27,110,896
Subtotal Personal Services	\$382,979,694	\$418,572,203	\$426,964,214	\$423,093,214
Non-Personal/Equipment	26,514,150	28,829,779	27,531,752	33,869,831
Total Personal Services & Non- Personal/Equipment	\$409,493,844	\$447,174,702	\$454,495,966	\$456,963,045
Other Costs*				
City-Wide Expenses	3,066,372	6,252,387	128,500	4,507,054
General Fund Capital	12,495	0	0	0
Gifts	101,030	0	160,498	0
Other	6,267,697	3,050,626	4,389,995	2,472,132
Other - Capital	1,138,427	0	0	0
Overhead Costs	0	14,035	15,961	15,961
Workers' Compensation	8,909,210	7,975,000	7,572,000	7,572,000
Total Other Costs	\$19,495,231	\$17,292,048	\$12,266,954	\$14,567,147
Total	\$428,989,075	\$464,466,750	\$466,762,920	\$471,530,192

^{*} Fund Balance, Transfers, and Reserves for funds that may be managed by this department have been excluded from this display. This information can be found in Source and Use of Funds Statements elsewhere in this document. The amounts in the 2019-2020 Adopted Budget column may vary from the published Adopted Budget due to the realignment of Other Costs (primarily City-Wide Expenses and General Fund Capital) between Departments.

^{**} The positions displayed in the 2018-2019 Actuals column reflect those included in the 2018-2019 Adopted Budget.

	2018-2019 Actuals ***	2019-2020 Adopted	2020-2021 Forecast	2020-2021 Adopted
		-		
Dollars by Fund				
Capital Funds	1,141,477	261,335	423,350	420,368
General Fund (001)	421,209,021	461,038,173	461,670,336	467,267,868
Gift Trust Fund (139)	101,030	0	160,498	0
Supplemental Law Enforcement Services Fund (414)	2,553,700	2,299,016	3,850,044	1,981,545
State Drug Forfeiture Fund (417)	257,429	0	0	485,000
Federal Drug Forfeiture Fund (419)	3,449,074	0	0	215,000
Edward Byrne Memorial Justice Assistance Grant Trust Fund (474)	20,160	551,610	339,951	842,197
Airport Maintenance And Operation Fund (523)	70,242	116,616	118,741	118,214
General Purpose Parking Fund (533)	186,942	200,000	200,000	200,000
Total	\$428,989,075	\$464,466,750	\$466,762,920	\$471,530,192
Positions by Core Service**				
Crime Prevention and Community Education	62.17	70.67	69.67	69.67
Investigative Services	283.50	284.50	312.50	313.50
Regulatory Services	22.00	23.00	23.00	23.00
Respond To Calls For Service and Patrol Support	1,132.50	1,134.50	1,092.50	1,094.50
Strategic Support - Public Safety	190.50	197.50	209.50	214.50
Total	1,690.67	1,710.17	1,707.17	1,715.17

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^{**} The positions displayed in the 2018-2019 Actuals column reflect those included in the 2018-2019 Adopted Budget.

Department Budget Summary

 2018-2019
 2019-2020
 2020-2021
 2020-2021
 2020-2021

 Actuals**
 Adopted
 Forecast
 Adopted Positions

Dollars by Program*								
Crime Prevention and Cor	Crime Prevention and Community Education							
Crime Prevention		1,735,352	1,956,034	1,976,614	1,967,424	13.00		
Police Activities League		250,430	0	7,594	7,594	0.00		
School Liaison/Truancy Aba	atement	1,721,859	2,180,157	2,270,998	2,238,949	7.00		
School Safety		2,873,896	2,995,127	2,882,812	2,878,289	49.67		
	Sub-Total	6,581,536	7,131,318	7,138,018	7,092,256	69.67		
Investigative Services								
Assaults		2,791,981	3,379,750	4,075,815	4,010,012	15.00		
Court Liaison		2,048,377	2,548,644	2,063,435	1,976,402	12.00		
Crime Analysis		1,726,417	2,585,391	2,929,199	2,911,499	20.00		
Family Violence		3,885,480	4,568,512	6,031,138	5,926,100	22.00		
Financial Crimes/Burglary		4,024,510	5,932,220	6,278,558	6,166,606	23.00		
Gang Investigations		4,377,425	5,942,242	5,481,310	5,384,577	20.00		
Homicide/Crime Scene		9,412,524	9,616,293	10,295,457	10,096,016	33.00		
Internal Affairs		5,477,338	5,489,307	5,714,708	5,601,245	17.00		
Investigations Administratio	n	9,629,679	9,616,101	10,401,733	10,257,512	28.00		
Juvenile/Missing Persons	11	1,034,956	1,728,112	2,738,788	2,702,654	11.50		
Robbery		4,334,687	4,415,109	4,186,727	4,126,270	14.00		
Sexual Assaults		11,584,886	12,130,153	14,515,943	15,205,547	51.00		
						47.00		
Special Investigations	Sub-Total	12,284,340 72,612,597	11,192,138 79,143,972	14,243,690 88,956,501	14,101,216 88,465,656	313.50		
	oub rota.	12,012,001	10,140,012	00,000,001	00,400,000	010.00		
Regulatory Services								
Cannabis Regulation		1,433,211	1,346,494	1,394,092	1,378,045	6.00		
Gaming		1,815,416	1,503,051	1,510,656	1,500,201	7.00		
Permits		1,662,935	1,850,671	1,837,238	1,885,258	10.00		
	Sub-Total	4,911,563	4,700,216	4,741,986	4,763,504	23.00		
Respond To Calls For Ser	vice and Patrol							
Support								
9-1-1 Call Taking & Police [Dispatch	24,695,085	26,862,170	28,198,879	28,097,674	162.50		
Air Support		2,440,825	2,073,949	2,696,469	2,567,183	7.00		
Airport Division		8,281,839	8,424,938	8,731,299	8,641,542	11.00		
Downtown Services		2,133,018	2,800,154	2,855,859	2,839,369	8.00		
Field Operations Administra	ation	3,952,553	3,816,782	3,930,043	3,863,180	15.00		
Field Patrol		203,692,908	224,121,931	215,959,625	213,159,341	769.00		
Metro		5,905,075	8,732,113	9,007,424	8,871,775	31.00		
Police - Reserves Unit		1,390,905	1,358,248	1,405,789	1,375,808	5.00		

^{*} Fund Balance, Transfers, and Reserves for funds that may be managed by this department have been excluded from this display. This information can be found in Source and Use of Funds Statements elsewhere in this document.

		2018-2019	2019-2020	2020-2021	2020-2021	2020-2021
		Actuals**	Adopted	Forecast	Adopted	Adopted Positions
Special Operations		10,833,614	11,022,811	12,999,005	12,794,304	41.00
Traffic Enforcement		3,042,628	11,740,121	8,888,182	8,754,943	31.00
Violent Crimes Enforcement		4,729,367	4,282,600	4,469,857	4,387,759	14.00
	Sub-Total	271,097,817	305,235,817	299,142,431	295,352,878	1,094.50
Strategic Support - Public Sa	ıfety					
Police Department Management Administration	nt and	5,937,733	6,942,555	6,842,462	6,691,873	10.00
Police Financial Management		3,077,801	2,534,290	2,752,036	2,730,276	16.00
Police Human Resources		9,086,261	8,605,964	7,775,933	7,883,078	28.00
Police Information Technology		6,948,957	7,373,217	8,161,350	13,884,843	26.00
Police Records		8,241,122	10,426,339	9,893,333	9,833,527	80.50
Police Research and Developm	nent	2,007,872	2,092,221	2,108,190	2,800,450	14.00
Police Training and Academy		20,358,889	12,848,874	16,787,696	16,194,794	40.00
	Sub-Total	55,658,635	50,823,460	54,321,000	60,018,841	214.50
Strategic Support - Other - P	ublic Safety					
Police Capital		1,138,427	0	0	0	0.00
Police Gifts		101,030	0	160,498	0	0.00
Police Other Departmental - Ci	ty-Wide	3,923,830	1,919,705	338,026	1,097,026	0.00
Police Other Departmental - G	rants	4,054,431	7,523,227	4,376,499	6,452,070	0.00
Police Other Operational - Adm	ninistration	0	0	0	700,000	0.00
Police Overhead		0	14,035	15,961	15,961	0.00
Police Workers' Compensation		8,909,210	7,975,000	7,572,000	7,572,000	0.00
	Sub-Total	18,126,927	17,431,967	12,462,984	15,837,057	0.00
	Total	\$428,989,075	\$464,466,750	\$466,762,920	\$471,530,192	1,715.17
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^{*} Fund Balance, Transfers, and Reserves for funds that may be managed by this department have been excluded from this display. This information can be found in Source and Use of Funds Statements elsewhere in this document.

Budget Reconciliation

Personal Services and Non-Personal/Equipment

(2019-2020 Adopted to 2020-2021 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Prior Year Budget (2019-2020):	1,710.17	447,174,702	446,810,786
Base Adjustments			
One-Time Prior Year Expenditures Deleted	•		
Rebudget: Vehicle Replacement		(1,200,000)	(1,200,000)
Rebudget: Bodyworn Camera Contingency		(230,861)	(230,861)
Rebudget: Intergraph Maintenance Upgrade		(225,000)	(225,000)
Rebudget: Permitting Software		(75,000)	(75,000)
Sworn Hire Ahead Program		(7,000,000)	(7,000,000)
 Police Recruitment and Background Services 		(825,000)	(825,000)
 Proactive Community Policing/Foot Patrol in High Needs Neighborhoods 		(750,000)	(750,000)
Downtown Foot Patrol Program		(600,000)	(600,000)
 Public Records Request Staffing (3.0 Analyst II) 	(3.00)	(398,958)	(398,958)
 Northern California Regional Intelligence Center Grant Staffing 		(167,000)	(167,000)
 Stream Stewardship Law Enforcement Program 		(150,000)	(150,000)
• 9-1-1/3-1-1 Call Center		(85,000)	(85,000)
Communication Installation Staffing		(80,000)	(80,000)
Parent Project Program		(66,000)	(66,000)
 Sexual Assaults Survivor Assistance 		(60,000)	(60,000)
Mobile Electronic Radar Speed Signs		(20,000)	(20,000)
FBI Safe Streets Task Force		(4,585)	(4,585)
FBI SF Joint Terrorism Task Force		(4,585)	(4,585)
One-Time Prior Year Expenditures Subtotal:	(3.00)	(11,941,989)	(11,941,989)
 Technical Adjustments to Costs of Ongoing Activities Salary/benefit changes and the following position reallocations 1.0 Video/Multimedia Producer to 1.0 Police Forensic Analyst II 	x:	17,348,189	17,185,975
 - 1.0 Senior Office Specialist to 1.0 Police Data Specialist II - 1.0 Video Unit Supervisor to 1.0 Program Manager I - 2.0 Senior Police Data Specialist to 2.0 Analyst I - 1.0 Supervising Applications Analyst to 1.0 Department Information Technology Manager 	mation		
Overtime Adjustment		983,245	983,245
Living Wage Adjustment		963,243 153,924	153,924
Night Shift Differential Adjustment		11,336	11,336
Professional Development Program Adjustment		1,000	1,000
Police Staffing Program Realignment		0	0
NCRIC Staffing (Shift to City-Wide Expenses)		(121,000)	(121,000)
Vehicle Operations and Maintenance		729,010	729,010
Police Vehicle Replacement		113,540	113,540
Gas and Electricity		38,512	38,512
 Community-Based Organization: YWCA Solutions to Domesti 	С	2,696	2,696
Violence Counseling		_,000	_,550

Budget Reconciliation

Personal Services and Non-Personal/Equipment

(2019-2020 Adopted to 2020-2021 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Technical Adjustments to Costs of Ongoing Activities		1 207	1 207
 Community-Based Organization: Truancy Abatement and Burglary Suppression (TABS) 		1,397	1,397
Community-Based Organization: San Jose Police Chaplaincy Program		1,000	1,000
 Community-Based Organization: Alum Rock Counseling Center Inc. (Crisis Intervention for Youth) 	,	404	404
Technical Adjustments Subtotal:	0.00	19,263,253	19,101,039
2020-2021 Forecast Base Budget	1,707.17	454,495,966	453,969,836
Budget Proposals Approved			
Mobile Data Computer Replacements		4,460,000	4,460,000
Berryessa BART Station Staffing	7.00	2,246,184	2,246,184
Foot Patrol in High Need Areas Neighborhoods and Downtown		1,000,000	1,000,000
Public Records Requests Staffing	5.00	725,180	725,180
5. Police and Fire Department Computer Aided Dispatch Upgrade		684,500	684,500
6. Special Victims Unit Staffing	1.00	390,486	390,486
7. Police Redistricting		350,000	350,000
8. Police Backgrounding Services		300,000	300,000
9. Domestic Violence Prevention		10,000	10,000
10. FBI Safe Streets Task Force		4,585	4,585
11. FBI SF Joint Terrorism Task Force		4,585	4,585
12. FBI South Bay Child Exploitation Task Force		3,100	3,100
13. Local Sales Tax Expenditure Allocation	0.00	0	0
14. City Retirement Contributions Pre-Funding		(6,044,688)	(6,041,179
15. Police Department Overtime		(1,815,000)	(1,815,000
16. Community Service Officer Staffing	(5.00)	(715,524)	(715,524
17. Police Non-Personal/Equipment Savings		(542,939)	(542,939
18. Vehicle Maintenance and Operations (Fuel Savings)		(480,000)	(480,000
19. Sworn Hire Ahead Program		(450,000)	(450,000
20. Rebudget: Investigative Equipment		700,000	0
21. Rebudget: Sexual Assault Workplan		515,000	515,000
22. Rebudget: Intergraph Maintenance Upgrade		300,000	300,000
23. Rebudget: 2018 Justice Assistance Grant		282,401	0
24. Rebudget: 2017 Justice Assistance Grant		269,209	0
25. Rebudget: 9-1-1/3-1-1 Call Center		85,000	85,000
26. Rebudget: Permitting Software		75,000	75,000
27. Rebudget: Sexual Assault Survivor Assistance		60,000	60,000
28. Rebudget: Santa Clara Valley Water District		30,000	30,000
29. Rebudget: Mobile Radar Trailer		20,000	20,000
Total Budget Proposals Approved	8.00	2,467,079	1,218,978
2020-2021 Adopted Budget Total	1,715.17	456,963,045	455,188,814

Budget Changes By Department Personal Services and Non-Personal/Equipment

	2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
1.	Mobile Data Computer Replacements		4,460,000	4,460,000

Public Safety CSA Strategic Support Core Service Police Information Technology Program

As described in Manager's Budget Addendum #3, Coronavirus Relief Fund and General Fund Adjustments, and approved as part of the Mayor's June Budget Message for Fiscal Year 2020-2021, this action adds one-time non-personal/equipment funding of \$4,460,000 to replace all Mobile Data Computers (MDC) in patrol cars. Mobile data computing equipment is an essential part of the Police Department's secure mobile computer network, and the current equipment is at the end of its useful life. The new computer system will enable improved communications and more efficient computing processes through the newest technology, so police officers can support the residents of the City of San José in the most efficient way. The replacement will open new possibilities with a faster, more reliable communication network. (Ongoing costs: \$0)

7.00

2,246,184

1.000.000

2,246,184

1.000.000

2. Berryessa Bart Station Staffing

Public Safety CSA Respond to Calls for Service and Patrol Core Service Field Patrol Program

As described in Manager's Budget Addendum #12, Police Department Budget and Staffing Adjustments for Berryessa/North San José BART Station Law Enforcement Services, and approved as part of the Mayor's June Budget Message for Fiscal Year 2020-2021, this action adds 1.0 Police Sergeant and 6.0 Police Officers, effective September 6, 2020, and associated non-personal/equipment funding of \$260,768, to provide Officer patrol services for the Berryessa/North San José BART Station in accordance with the successful award of contract with the Valley Transportation Authority (VTA) in April 2020. VTA reimbursements pursuant to the contract will offset the costs of these 7.0 Police positions. The Berryessa Station, located between Berryessa and Mabury Roads and adjacent to the San José Flea Market, is one of two stations that are part of the 10-mile Berryessa Extension - the first phase of the 16-mile BART Silicon Valley extension of the regional BART system. Construction on the facility began in 2012 and passenger service began in June 2020. (Ongoing costs: \$2,246,184)

3. Proactive Community Policing/Foot Patrol In High Need Neighborhoods

Public Safety CSA
Respond to Calls for Service and Patrol Support Core Service
Field Patrol Program

As described in Manager's Budget Addendum #3, Coronavirus Relief Fund and General Fund Adjustments, and approved as part of the Mayor's June Budget Message for Fiscal Year 2020-2021, this action adds one-time overtime funding of \$1.0 million to support the Proactive Community Policing program in high need neighborhoods (\$750,000) and the Downtown (\$250,000). The program aims to deter and reduce criminal activity and build more positive communication between police and residents. This program brings back the "walking beat" and will use an equity screen to prioritize neighborhoods most needing this service. (Ongoing costs: \$0)

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)	
4. Public Records Requests Staffing	5.00	725,180	725,180	

Public Safety CSA Strategic Support Core Service Police Research and Development Program

This action continues 5.0 Analyst I/II positions through June 30, 2021 and adds one-time nonpersonal/equipment funding of \$40,750 to address increasing workload associated with recent amendments to the California Public Records Act (CPRA) and records requests. On September 30, 2018, California Senate Bill (SB) 1421 was approved by Governor Edmund G. Brown Jr., amending Penal Code (PC) Sections 832.7 and 832.8 relating to peace officer personnel records and other records maintained by the Department, effective January 1, 2019. Records that are now subject to public disclosure under PC 832.7, as amended, include: all investigative reports; photographic, audio, and video evidence; and, transcripts or recordings of interviews. SB 1421 additionally required that certain peace officer personnel records and records relating to specified incidents, complaints, and investigations involving peace officers be made available for public inspection. The continuation of this staffing will provide capacity for the processing, redaction, and production of video requests for body worn camera footage, as well as the establishment of departmental procedures, coordination with the Office of the City Attorney, compliance with policies, and the collection of applicable fees. (Ongoing costs: \$0)

Police and Fire Department Computer Aid Dispatch Upgrade 5.

684.500

684.500

Public Safety CSA Strategic Support Core Service Police Information Technology Program

This action adds one-time personal services funding of \$50,000 and non-personal/equipment funding of \$634,500 to upgrade the Computer Aided Dispatch (CAD) software and hardware used by Police and Fire emergency personnel to handle emergency and non-emergency calls for service. Replacing the existing servers and upgrading to the latest CAD software version will enable the departments to take advantage of newer software features and ensure hardware reliability for emergency response. CAD system hardware and software are typically upgraded or replaced every three to four years due to continual operation, and to keep current with software enhancements. The CAD system was last upgraded in 2016, which included a software upgrade and the replacement of Police and Fire 9-1-1 Center desktop computers, monitors, and select servers. (Ongoing costs: \$0)

Budget Changes By Department Personal Services and Non-Personal/Equipment

	2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
6.	Special Victims Unit Staffing	1.00	390,486	390.486

Public Safety CSA Investigative Services Core Service Sexual Assaults Program

This action adds 1.0 Police Lieutenant to the Bureau of Investigations (BOI) to support the creation of a new Special Victims Unit (SVU), facilitating an internal reorganization of the Sexual Assaults Investigative Unit (SAIU) to more effectively prioritize sexual assault response. The SVU will focus on proactive enforcement to combat computer-facilitated sexual exploitation and human trafficking crimes, as well as the investigation of reoffending sexual registrants. The SVU will also engage in regional capacity building, consistent with the primary deliverables of several grant programs from the State Office of Emergency Services, State and Federal Internet Crimes Against Children (ICAC), and the Office on Violence Against Women. Restructuring the SAIU to combine the Human Trafficking and 290 Team (reoffending registrants) is expected to yield force multipliers for the proactive enforcement of internet-related crimes and human trafficking, and enable the Unit to lead regional, multi-jurisdictional, and large-scale operations that reduce local and regional demands. (Ongoing costs: \$390,486)

7. Police Redistricting

350,000

350,000

Public Safety CSA Strategic Support Core Service

Police Information Technology Program

As described in Manager's Budget Addendum #3, Coronavirus Relief Fund and General Fund Adjustments, and approved as part of the Mayor's June Budget Message for Fiscal Year 2020-2021, this action adds one-time non-personal/equipment funding of \$350,000 to realign the Police Department division, district, and beat boundaries to effectively distribute police resources that account for future population growth, economic development, and community needs. The updated patrol model will ensure optimal availability of resources and efficient delivery of police services. (Ongoing costs: \$0)

8. Police Background Services

300.000

300.000

Public Safety CSA Strategic Support Core Service Police Human Resources Program

This action adds one-time personal services funding of \$300,000 for the backgrounding of candidates for the three planned Police Officer Recruit Academies in 2020-2021, and for civilian candidates in priority classifications such as Public Safety Communication Specialists, Public Safety Dispatchers, and Police Data Specialists. This personal services funding will augment the existing backgrounding positions included in the Police Department's Base Budget, bringing total backgrounding resources to approximately \$2.0 million. (Ongoing costs: \$0)

Budget Changes By Department

Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
9. Domestic Violence Prevention		10,000	10,000

Public Safety CSA Investigative Services Core Service

Sexual Assaults Program

As directed by the Mayor's June Budget Message for Fiscal Year 2020-2021, as approved by the City Council, this action adds one-time non-personal/equipment funding of \$10,000 to support the YWCA's clinical Counseling Program. These funds will contribute to the cost of Clinical Supervisors, who have the critical role of supervising the program's 26 trainees and presiding over 1,700 counseling sessions. (Ongoing costs: \$0)

10. FBI Safe Streets Task Force

4,585

4.585

Public Safety CSA Strategic Support – Other Core Service Police Other Departmental – Grants Program

This action adds one-time overtime funding of \$4,585 to support the Safe Streets Task Force. The task force is responsible for investigating drug trafficking, money laundering, and violent crimes in San José, for which local assistance has been requested. The Department estimates overtime expenses of \$4,585 to be incurred between July and September 2020. These costs are offset by reimbursements from the Federal Bureau of Investigation, which is discussed in the General Fund Revenue Estimates section of this document. (Ongoing costs: \$0)

11. FBI SF Joint Terrorism Task Force

4,585

Public Safety CSA Strategic Support – Other Core Service Police Other Departmental – Grants Program

This action adds one-time overtime funding of \$4,585 to support the FBI San Francisco Joint Terrorism Task Force. This task force investigates illegal activities in San José and has requested assistance from Police personnel to accomplish the objectives of the task force. These costs are offset by reimbursements from the Federal Bureau of Investigation, which is discussed in the General Fund Revenue Estimates section of this document. (Ongoing costs: \$0)

12. FBI South Bay Child Exploitation Task Force

3,100

3,100

4,585

Public Safety CSA Strategic Support – Other Core Service Police Other Departmental – Grants Program

This action adds one-time overtime funding of \$3,100 to support the FBI South Bay Child Exploitation Task Force. This task force provides detection, investigation, and prosecution of illegal activities in San José. These costs are offset by reimbursements from the Federal Bureau of Investigation, which is discussed in the General Fund Revenue Estimates section of this document. (Ongoing costs: \$0)

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
13. Local Sales Tax Expenditure Allocation	0.00	0	0

Public Safety CSA

Core Service: Department Wide Program: Department Wide

This action decreases the Police Department's Personal Services appropriation by \$15,774,500 and Non-Personal/Equipment appropriation by \$831,500 and establishes the corresponding appropriations: Local Sales Tax – Police Officer Retention and Attraction (Personal Services) (\$15,033,500), Local Sales Tax – Police and Fire Department Computer Aided Dispatch Upgrade (Non-Personal/Equipment) (\$634,500), Local Sales Tax – Special Victims Unit Staffing (Personal Services) (\$391,000), Local Sales Tax – Police Background Services (Personal Services) (\$300,000), Local Sales Tax – Mobile Data Computer Replacements (Non-Personal/Equipment) (\$197,000), and Local Sales Tax – Police and Fire Department Computer Aided Dispatch Upgrade (Personal Services) (\$50,000). As described in Manager's Budget Addendum #22 and approved by the City Council as part of the Mayor's June Budget Message for Fiscal Year 2020-2021, these actions will provide a breakdown of specific expenditures funded by the Local Sales Tax along with the accounting of the Local Sales Tax revenues received to facilitate the year end reconciliation, which will be provided to the Local Sales Tax Independent Citizens Oversight Committee. (Ongoing costs: \$0)

14. City Retirement Contributions Pre-Funding

(6,044,688) (6,041,179)

Public Safety CSA

Core Service: Department-Wide Program: Department-Wide

This action reduces the Police Department's appropriation by \$6,044,688 in all funds, including \$6,041,179 in the General Fund, to reflect the anticipated expenditure savings associated with lower retirement contributions from the prepayment of the City's retirement costs for both the Tier 1 pension costs and the Unfunded Actuarial Liability in the Federated City Employees' Retirement System Plan and the Police and Fire Department Retirement Plan. By the City making annual prepayments of its employer contributions to the Retirement Plans in lieu of biweekly contributions, this will generate approximately \$13.9 million in savings in all funds, \$11.4 million in the General Fund. In the General Fund, these savings will be offset by an estimated loss in interest earnings of \$2.6 million and costs in TRANs debt service of \$1.4 million, giving a total net savings of \$7.4 million. (Ongoing savings: \$6,044,688)

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
15. Police Department Overtime		(1,815,000)	(1,815,000)

Public Safety CSA Respond to Calls for Service and Patrol Support Core Service

Field Patrol Program

As directed with City Council's approval of the Mayor's June Budget Message for Fiscal Year 2020-2021, this action reduces the Police Department's \$29.1 million overtime allocation on a one-time basis by \$1.8 million. From this amount, \$1.4 million is reallocated to support Community Service Officer staffing through June 30, 2022 as described below, \$150,000 is directed toward an independent after action report overseen by the Independent Police Auditor of the protests that occurred in the spring of 2020, \$150,000 is reallocated to the Independent Police Auditor to establish a process to review "use of force" policies, and \$100,000 is allocated to a Public Safety Community Process to facilitate a comprehensive community engagement process overseen by the City Manager's Office. (Ongoing savings: \$0)

16. Community Service Officer Staffing

(5.00)(715,524) (715,524)

Public Safety CSA

Respond to Calls for Service and Patrol Support Core Service

Field Patrol Program

This action eliminates 10.0 vacant permanent Community Service Officer (CSO) positions (8.0 CSO and 2.0 Senior CSO), and adds 5.0 limit-dated CSO positions through June 30, 2022 as directed with City Council's approval of the Mayor's June Budget Message for Fiscal Year 2020-2021. Additional funding of \$700,000 is set aside in the 2021-2022 Community Service Officer Program Reserve to continue the 5.0 limit-dated positions in 2021-2022. The CSO position performs non-hazardous police functions, conducts crime and burglary investigations, and delivers non-emergency police services in support of patrol. In addition, the CSOs write reports in the field, interview witnesses, conduct followup investigations, collect evidence, photograph, fingerprint at crime scenes, and perform various other tasks. (Ongoing savings: \$1,442,992)

17. Police Department Non-Personal/Equipment

(542,939)(542,939)

Savings

Public Safety CSA

Core Service: Department-Wide

Program: Department-Wide

This action reduces the Police Department's ongoing non-personal/equipment allocation by \$542,939 to reflect various department-wide cost-saving and efficiency measures. The anticipated savings will be generated from reduced costs in contractual services for training, data processing, exams, social media, insurance, and subpoena delivery. As the estimated savings are based on expenses being lower than the current allocated amount, no major impacts to programs are expected as a result of this action. (Ongoing savings: \$542,939)

Budget Changes By Department

Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
18. Vehicle Maintenance Operations (Fuel Savings)		(480,000)	(480,000)

Public Safety CSA

Core Service: Department-WideProgram: Department-Wide

This action decreases the ongoing funding for vehicle operations costs by \$480,000 to reflect estimated savings from the significant declines in fuel prices since the beginning of calendar year 2020. These declines are largely attributable to the unforeseen increase in crude oil supply and global economic contraction during the COVID-19 pandemic, following the release of the 2021-2025 Five-Year Forecast and Revenue Projections in February 2020. Based on recent fuel price trends and the Short-Term Energy Outlook released by the United States Energy Information Administration in April 2020, revised projections result in city-wide savings of \$1.24 million, of which \$940,000 is from the General Fund. In consideration of the recent economic volatility and sudden global supply changes, a Fuel Usage Reserve totaling \$300,000 is set aside within the Vehicle Maintenance and Operations Fund to address upward price fluctuation. (Ongoing savings: \$480,000)

19. Sworn Hire Ahead Program

(450,000) (450,000)

Public Safety CSA
Respond to Calls for Service and Patrol Core Service
Strategic Support Core Service
Field Patrol and Police Training and Academy Programs

As described in Manager's Budget Addendum #3, Coronavirus Relief Fund and General Fund Adjustments, and approved as part of the Mayor's June Budget Message for Fiscal Year 2020-2021, this action restores one-time overtime funding of \$6.75 million for the Sworn Hire Ahead Program in 2020-2021, partially offsetting a \$7.2 million reduction in overtime funding that was previously reserved for continuation of the program in 2020-2021 and incorporated into the 2020-2021 Base Operating Budget. The Sworn Hire Ahead Program aims to fill vacant positions with street-ready officers within an average of 90 days and uses dedicated funding to overstaff the Department above authorized sworn staffing levels to get a head start on training recruits, so they are street-ready when sworn vacancies occur. It takes approximately 12-14 months for a recruit to complete the academy and field training necessary to be considered street-ready. Additional funding of \$7.0 million is set aside in the 2021-2022 Police Sworn Hire Ahead Program Reserve to continue this program through 2021-2022. (Ongoing costs: \$0)

20. Rebudget: Investigative Equipment 700,000

Public Safety CSA
Strategic Support – Other Core Service
Police Other Operational – Administration Program

This action rebudgets unexpended 2019-2020 non-personal/equipment funding of \$700,000. Funding was previously approved as part of the 2018-2019 Annual Report from State and Federal Drug Asset Forfeiture Funds for the purchase of investigative equipment to enhance narcotics-related enforcement activities. (Ongoing costs: \$0)

0

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
21. Rebudget: Sexual Assault Workplan		515,000	515,000

Public Safety CSA Investigative Services Core Service Sexual Assaults Program

This action rebudgets unexpended 2019-2020 non-personal/equipment funding of \$515,000 to continue implementation of the San José Police Department's Sexual Assault Workplan in accordance with the spending plan approved by City Council on April 28, 2020 for use of the previously established Sexual Assaults Law Enforcement Training and Supportive Services Reserve. These funds support equipment and materials for the SVU, evidence-based research efforts, trauma informed care training, and educational outreach. (Ongoing costs: \$0)

22. Rebudget: Intergraph Maintenance Upgrade

Public Safety CSA Strategic Support Core Service Police Information Technology Program

This action rebudgets unexpended 2019-2020 non-personal/equipment funding of \$300,000 for the upgrade of the Police Department's Intergraph system, which operates Computer Aided Dispatch. The Intergraph Corporation provides annual maintenance and support for the Department's I/CAD, I/Mobile, Backup, I/NetViewer, I/Dispatcher, Geomedia, and Oracle systems. Required upgrades are performed every third year of the agreement, at a total cost \$225,000, requiring annual rebudgeting of the current \$75,000 annual allocation for this purpose. The last upgrade was completed in 2015-2016, and the scheduled upgrade in 2019-2020 has been postponed to 2020-2021. (Ongoing costs: \$0)

23. Rebudget: 2018 Justice Assistance Grant

Public Safety CSA Strategic Support – Other Core ServicePolice Other Departmental – Grants Program

This action rebudgets unexpended 2019-2020 personal services funding of \$282,401 from the 2018 Justice Assistance Grant to continue to provide funds for the purchase of law enforcement and officer safety and investigative equipment, and law enforcement overtime for community events, such as National Night Out, a crime prevention community education program, public service announcements to increase awareness and prevent gun violence. A portion of salary and benefits of a grant analyst position is also included. (Ongoing costs: \$0)

300,000

282,401

300,000

0

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
24. Rebudget: 2017 Justice Assistance Grant		269.209	0

Public Safety CSA Strategic Support - Other Core Service Police Other Departmental – Grants Program

This action rebudgets unexpended 2019-2020 personal services funding of \$269,209 from the 2017 Justice Assistance Grant to continue to provide funds for the purchase of law enforcement and officer safety and investigative equipment, and law enforcement overtime for community events, such as National Night Out, a crime prevention community education program, public service announcements to increase awareness and prevent gun violence. A portion of salary and benefits of a grant analyst position is also included. (Ongoing costs: \$0)

25. Rebudget: 9-1-1/3-1-1 Call Center 85,000 85,000

Public Safety CSA Respond to Calls for Service and Patrol Support Core Service

9-1-1 Call Taking and Police Dispatch Program

This action rebudgets unexpended 2019-2020 non-personal/equipment funding of \$85,000 for consulting services to evaluate the 9-1-1 call center. In addition to the challenges the Department faces with filling and retaining call center staff, the Department is moving forward with updating the call center with next generation technology. The consultant study will review operational efficiencies and best practices, as well as the recruiting and training programs, to improve the retention of qualified dispatchers. (Ongoing costs: \$0)

26. Rebudget: Permitting Software 75,000 75,000

Public Safety CSA Regulatory Services Core Service Permits Program

This action rebudgets unexpended 2019-2020 non-personal/equipment funding of \$75,000 to complete the replacement of the Department's antiquated Business Permit and Licensing software. The Permits Unit conducts regulatory oversight over various businesses operating within the City, processes approximately 2.700 transactions within 30 categories of business permits annually and ensures compliance with laws through inspections of the various businesses it regulates, including: taxi companies, tow companies, massage parlors, entertainment venues, bingo parlors, and peddlers. The new permitting and licensing software will allow increased functionality and efficiency in daily operation and data reporting. A web-based public interface will allow business owners the ability to submit applications on-line, improving the customer experience and decreasing the cycle time for permit issuance. Auto e-mail notification for permit application status can shorten the overall processing time and reduce the number of inquiries. The web-based interface can also provide investigative and patrol officers information regarding the business permit outside business hours of the Permits Unit. (Ongoing costs: \$0)

Budget Changes By Department Personal Services and Non-Personal/Equipment

2020-2021 Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
27. Rebudget: Sexual Assault Survivor Assistance		60,000	60,000

Public Safety CSA Investigative Services Core Service

Sexual Assaults Program

This action rebudgets unexpended 2019-2020 non-personal/equipment funding of \$60,000 to support the YWCA's Clinical Counseling Program. The action will support the YWCA's two clinical supervisors who have the critical role of supervising the program's 26 trainees and presiding over 1,700 counseling sessions conducted to support survivors of domestic violence, sexual assault, and human trafficking. (Ongoing costs: \$0)

28. Rebudget: Santa Clara Water Valley District 30,000 30,000

Public Safety CSA Investigative Services Core Service Special Operations Program

This action rebudgets unexpended 2019-2020 personal services funding of \$30,000 to continue a reimbursement agreement between the Santa Clara Valley Water District and the City of San José to provide services through its Stream Stewardship Law Enforcement Program. Through this agreement, the Water District will reimburse the City for the overtime costs of officers assigned to carry out law enforcement activities related to the program, up to \$200,000. The agreement currently extends through August 2020. (Ongoing costs: \$0)

29. Rebudget: Mobile Radar Trailer 20,000 20,000

Public Safety CSA
Respond to Calls for Service and Patrol Support Core Service
Traffic Enforcement Program

This action rebudgets unexpended 2019-2020 non-personal/equipment funding of \$20,000 for the purchase of two mobile electronic radar speed signs to be installed on Branham Lane for at least three months out of the year, until speeding issues are abated. (Ongoing costs: \$0)

2020-2021 Adopted Budget Changes Total	8.00	2,467,079	1,218,978

Performance Summary

Crime Prevention and Community Education

Performance Measures

		2018-2019 Actual	2019-2020 Target	2019-2020 Estimated	2020-2021 Target
©	San José's crime rate (per 100,000 inhabitants) – by % and # - as compared to the national crime rate (Index Crimes)	2,895.0/ 2,580.1 ¹ 12.2%	0%	N/A ²	0%
©	San José's crime rate (per 100,000 inhabitants) – by % and # - as compared to the California crime rate (CCI)	2,895.0 / 2,827.8 ¹ 2.4%	0%	N/A ²	0%
<u></u>	San José's crime rate (per 100,000 inhabitants) – by % and # - as compared to 12 similar cities (CCI)	2,895.0 / 4,151.8 ¹ -30.3%	0%	N/A ²	0%
•	% of requested crime prevention presentations scheduled within 30 days	98.6%	98%	99.35%	99%

¹ Data represents reported statistics for calendar year 2018.

	2018-2019 Actual	2019-2020 Target	2019-2020 Estimated	2020-2021 Target
# of patrol hours spent on proactive community policing	12,966	13,600	13,280	13,000
# of community presentations (excluding schools)	368	350	249	200¹
# of participants at community presentations (excluding schools)	8,815	9,500	5,036	5,000 ¹
# of school presentations	549	460	583	500 ¹
# of participants at school presentations	19,570	16,000	20,547	20,000 ¹

¹ The County of Santa Clara issued a shelter-in-place order in March 2020 due to the COVID-19 pandemic, with subsequent extensions and modifications during 2019-2020. Shelter-in-place requirements limit the opportunity for in-person community and school presentations. 2020-2021 Target reflects the anticipated continuation of restrictions on public gatherings and impacts for community and school engagement.

² Data provided by the Federal Bureau of Investigation, anticipated in fall 2020.

Performance Summary

Investigative Services

Performance Measures

	2018-2019 Actual	2019-2020 Target	2019-2020 Estimated	2020-2021 Target
% of cases assigned that result in criminal filings or are otherwise successfully resolved	41.7%	45%	44.5%	45%
% of change (increase or decrease) for # o cases assigned compared to the previous y		0%	-6.1%	0%

	2018-2019 Actual	2019-2020 Forecast	2019-2020 Estimated	2020-2021 Forecast
# of cases received	62,009	60,000	57,504	57,000
# of cases assigned ¹	34,345	34,000	32,235	32,000
# of cases that result in criminal filings	14,345	14,000	14,343	14,000
# of outstanding cases (cases currently open)	5,775	10,000	4,212	4,200
# of cases operationally closed due to lack of investigative resources	15,561	14,500	14,903	14,500
# of cases operationally closed ²	60,064	59,000	55,998	55,000

Number of cases assigned reflects the number of cases received that have a solvability factor and can be assigned if resources allow. This number differs from the number of cases received as some cases have insufficient information or leads to warrant assignment for further investigation.

Number of cases operationally closed reflects cases that were resolved (solved, cleared, or closed) within the fiscal year regardless of when they were assigned. As a result, this number may include cases initially assigned in a prior fiscal year.

Performance Summary

Regulatory Services

Performance Measures

	2018-2019 Actual	2019-2020 Target	2019-2020 Estimated	2020-2021 Target
% of cardroom licenses, key employee licenses and card room work permits revoked or denied as compared to total licenses/work permits issued	0.5%	0%	1.1%	0%
% of cardroom license revocations and denials overturned on appeal to total licenses or work permits revoked or denied	0%	0%	0%	0%
% of cardroom employee work permit applications receiving written decision within the ordinance mandated 20 working days	100%	100%	100%	100%
Ratio of budgeted costs to estimated Revenues ¹	2.32:1	2.06:1	1.98:1	1.98:1

¹ Includes non-recoverable enforcement costs.

	2018-2019 Actual	2019-2020 Forecast	2019-2020 Estimated	2020-2021 Forecast
# of gaming permit applications processed	751	550	734	700
# of cardroom/key employee license applications	39	50	42	40
# of denials and revocations – cardrooms only	3	0	4	0
# of denials overturned – cardrooms only	0	0	0	0
# of taxi cabs permitted	646	300	238	200
# of gaming permits issued	596	500	630	600

Performance Summary

Respond to Calls for Service and Patrol Support

Performance Measures

		2018-2019 Actual	2019-2020 Target	2019-2020 Estimated	2020-2021 Target
6	% of 9-1-1 calls that are answered within 10 seconds	88.47%	90%	85.38%	90%
•	Average time in which emergency calls, including 9-1-1 calls, are answered (in seconds)	5.73	6.50	6.00	6.50
•	Average time in which non-emergency calls, including 3-1-1 calls are answered (in seconds)	137.99	25.00	177.76	25.00
	Average time in which Telephone Reporting Automation Center (TRAC) calls are answered (in minutes)	2.88	6.00	3.81	6.00
•	Average response time (City-wide) - (in minutes Priority One (present or imminent danger to life or major damage/loss of property)	7.12	6.00	7.29	6.00
	-Average call processing time	1.24	1.50	1.22	1.50
	-Average call queuing time	0.66	0.50	0.77	0.50
	-Average call driving-to-arrival time	5.22	4.00	5.30	4.00
•	Average response time (City-wide) - (in minutes Priority Two (injury or property damage or potential for either to occur)		11.00	21.46	11.00
	-Average call processing time	1.49	1.50	1.49	1.50
	-Average call queuing time	9.69	3.50	10.95	3.50
	-Average call driving-to-arrival time	8.74	6.00	9.01	6.00
\$	Annual cost of Police to respond to calls for service (in millions)	\$125.9	\$136.9	\$138.8	\$138.8
\$	Annual cost per call for Police service	\$114.82	\$136.67	\$126.65	\$126.65
\$	Billing estimate to actual cost billed (in thousands) for Secondary Employment	\$903/\$776	\$1,138/\$942	\$1,526/\$1,314	\$1,526/\$1,314
\$	Cost to event promoters for off-duty officers as compared to City costs for equivalent on-duty personnel (in thousands) for Secondary Employment	\$776/\$1,207	\$942/\$1,520	\$1,314/\$1,550	\$1,314/\$1,550
©	% of change (increase or decrease) for # of DUI arrests compared to the previous year	-4.4%	No Change	0.03%	No Change
©	Ratio of fatal collisions to total number of traffic collisions	1:219	1:275	1:163	1:183

¹ Includes 9-1-1, 7 digit, wireless, California Highway Patrol (CHP) transfers and BART (June 2020). In 2018-2019, the call answering time target was adjusted to reflect all components of call answering time.

Performance Summary

Respond to Calls for Service and Patrol Support

	2018-2019 Actual	2019-2020 Forecast	2019-2020 Estimated	2020-2021 Forecast
# of emergency calls received ¹				
	604,144	608,000	639,480	630,000
# of wireless 9-1-1 calls received	435,680	441,000	475,060	470,000
# of non-emergency calls received ²	431,374	440,000	502,918 ³	$500,000^3$
# of reports received by alternative means	27,670	28,000	26,964	26,000
# of officer-initiated calls received	87,691	88,000	95,314	95,000
# of hours of off-duty uniformed work at special events (includes security and traffic control)	17,739	16,400	26,243	26,000
# of special events coordinated by Secondary Employment Unit	754	800	896	800
# of officer work permits processed for Secondary Employment	414	300	782	700
Cost of providing Secondary Employment capability ⁴	\$828,502	\$848,128	\$825,268	\$825,268
# of total traffic collisions	10,933	11,300	11,400	11,000
# of injury traffic collisions	2,410	2,500	2,470	2,400
# of fatal traffic collisions	50	50	70	60
# of neighborhood traffic enforcement requests received	1,429	1,375	1,670	1,670
# of DUI arrests (Traffic Enforcement generated)	10	20	6	10
# of moving violation citations issued by Traffic Enforcement Unit personnel (both hazardous and non-hazardous)	4,838	4,300	7,928	7,000

¹ Includes 9-1-1, 7 digit, wireless, California Highway Patrol (CHP) transfers and BART (June 2020).

 $^{^{2}\,}$ Includes 3-1-1, 7 digit non-emergency, and Telephone Report Automated Center (TRAC) calls.

³ Prior to 2019-2020, non-emergency numbers were mistakenly being underreported. Non-emergency calls transferred from 9-1-1 lines to the secondary queue were not being included. Beginning with Q1 FY 19-20, these figures are included in the reporting of non-emergency call volume.

⁴ Cost includes secondary employment administrative costs and excludes costs paid directly to off-duty Officers by secondary employers and event promoters.

Departmental Position Detail

Position	2019-2020 Adopted	2020-2021 Adopted	Change
Account Clerk II	1.00	1.00	-
Accountant I/II	1.00	1.00	-
Accounting Technician	2.00	2.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Analyst I/II	18.00	22.00	4.00
Assistant Chief of Police	1.00	1.00	-
Assistant Communications Manager	1.00	1.00	-
Background Investigator	5.00	5.00	-
Chief of Police	1.00	1.00	-
Community Service Officer I/II	64.00	61.00	(3.00)
Crime and Intelligence Analyst	14.00	14.00	-
Crime and Intelligence Data Administrator	1.00	1.00	-
Crime and Intelligence Data Technician	3.00	3.00	-
Crime Prevention Specialist	12.00	12.00	-
Crime Prevention Supervisor	1.00	1.00	-
Crisis Intervention Training Manager	1.00	1.00	-
Department Information Technology Manager	1.00	2.00	1.00
Deputy Chief of Police	4.00	4.00	-
Deputy Director U	2.00	2.00	-
Digital Media Technician	1.00	1.00	-
Division Manager	6.00	6.00	-
Information Systems Analyst	3.00	3.00	-
Latent Fingerprint Examiner II	3.00	3.00	-
Latent Fingerprint Examiner III	5.00	5.00	_
Maintenance Worker II	1.00	1.00	_
Messenger Clerk	1.00	1.00	_
Network Engineer	4.00	4.00	-
Network Technician I/II/III	3.00	3.00	-
Office Specialist II	14.00	14.00	-
Office Specialist II PT	0.50	0.50	-
Police Captain	9.00	9.00	_
Police Data Specialist	61.00	62.00	1.00
Police Data Specialist PT	1.50	1.50	-
Police Forensic Analyst	4.00	5.00	1.00
Police Lieutenant	40.00	41.00	1.00
Police Officer	905.00	911.00	6.00
Police Property Specialist I/II	17.00	17.00	-
Police Property Supervisor	2.00	2.00	_
Police Sergeant	189.00	190.00	1.00
Principal Office Specialist	8.00	8.00	-
Program Manager I	3.00	3.00	-
Public Safety Communication Specialist	58.00	58.00	-
Public Safety Communication Specialist PT	1.50	1.50	-
Public Safety Radio Dispatcher	79.00	79.00	-
Public Safety Radio Dispatcher PT	2.00	2.00	
School Crossing Guard PT	44.67	44.67	
- Control Stocoling Character	77.07	17.01	

Departmental Position Detail

Position	2019-2020 Adopted	2020-2021 Adopted	Change
School Safety Supervisor	4.00	4.00	-
Senior Account Clerk	3.00	3.00	-
Senior Analyst	7.00	7.00	-
Senior Auditor	3.00	3.00	-
Senior Crime and Intelligence Analyst	2.00	2.00	-
Senior Community Service Officer	8.00	6.00	(2.00)
Senior Office Specialist	19.00	18.00	(1.00)
Senior Police Data Specialist	13.00	11.00	(2.00)
Senior Public Safety Dispatcher	14.00	14.00	-
Senior Systems Applications Programmer	2.00	2.00	-
Staff Specialist	15.00	15.00	-
Supervising Applications Analyst	2.00	2.00	-
Supervising Auditor	1.00	1.00	-
Supervising Community Services Officer	1.00	1.00	-
Supervising Police Data Specialist	4.00	4.00	-
Supervising Public Safety Dispatcher	6.00	6.00	-
Supply Clerk	1.00	1.00	-
Training Specialist	2.00	2.00	-
Video/Multimedia Producer	1.00	0.00	(1.00)
Video Unit Supervisor	1.00	0.00	(1.00)
Total Positions	1,710.17	1,715.17	5.00

Note: Of the 1,715.17 positions in the Police Department in 2020-2021, 1,157.00 are sworn positions and 558.17 are civilian positions. In addition, there are 2.0 sworn positions in the Office of the City Attorney.