Jill Bourne, City Librarian

M I S S I O N

he San José Public Library enriches lives by fostering lifelong learning and by ensuring that every member of the community has access to a vast array of ideas and information

## City Service Area

**Neighborhood Services** 

#### Core Services

# Access to Information, Library Materials and Digital Resources

Link customers to the information they need through access to books, videos, digital, and other information resources

# Formal and Lifelong Self-Directed Education

Provide programs that promote reading, literacy, and learning for all ages and support school readiness and success

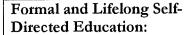
**Strategic Support:** Administration, Business Office, Community Awareness and Outreach, Library Bond Program, and Technology Services

## **Service Delivery Framework**

#### Core Service

# Access to Information, Library Materials and Digital Resources:

Link customers to the information they need through access to books, videos, digital, and other information resources



Provide programs that promote reading, literacy, and learning for all ages and support school readiness and success

#### Strategic Support:

Administration, Business Office, Community Awareness and Outreach, Library Bond Program, and Technology Services











#### **Key Operational Services**

- Dr. Martin Luther King, Jr. Library
- Reference and Reader's Advisory Services
- Borrower's Services
- Interbranch Loan and Delivery
- "The San José Way"
   Principles of Library Service
- Internet-Access Computers
- Adult and Family Literacy Programs
- Preschool and Early Education Initiatives
- Story Time Programs
- School Focused Collections, Programming, and Internet Resources
- Summer Reading Programs for Children and Youth
- Administration
- Business Office
- Technology Services
- Branch Library Bond Program
- Community Awareness and Outreach

## **Department Budget Summary**

Exp	pected 2013-2014 Service Delivery
	Branch libraries will maintain their current level of service of being open four days per week with 34 hours of service at Monday-Thursday branches and 33 hours of service at Wednesday-Saturday branches. The Evergreen Branch Library will be open five days a week with 42 hours of service in 2013-2014.
	The four newly opened library branches (Seven Trees, Bascom, Educational Park, and Calabazas) will have their first full year of service in 2013-2014, bringing the total number of branch libraries open to 22. With these four branches open, and the addition of a full day of Saturday service at the

represents an increase of 23% in available library hours.
The Martin Luther King, Jr. Library will maintain its current level of service by operating every day of

Evergreen Branch, an additional 7,144 hours of Library service will be available to the public, which

☐ The Library continues its effort to increase	technology and efficiency by upgrading its onlin
customer and materials database and im-	olementation of the Automated Materials Handlin
Systems that are now installed in eight of the	highest circulating branch libraries.

The Library's	E-book	circulation	is	expected	to	grow	by	approximately	10%	to	483,000	items
checked out.												

Library services will continue story-time, children's educational programs, literacy programs, adul
programming, Summer Reading Celebration, and class visits. As the four new and renovated
branch libraries will be open for a full fiscal year, a corresponding increase in visitor attendance
circulation, and program attendance is anticipated.

## 2013-2014 Budget Actions

W2000	Total funding of \$2.8 million is included in the 2013-2014 Adopted Operating Budget to operate the
	four new libraries added in 2013-2014 (Seven Trees, Bascom, Educational Park, and Calabazas).

The one-time addition of 2.51 positions and non-personal/equipment funding will provide Saturday
service at the Evergreen Branch Library in 2013-2014, which will provide an additional 344 hours of
library service to the Evergreen community. This additional day will temporarily provide services to
the community that currently has only one library until the new Southeast Branch Library is open
which is tentatively scheduled for fall 2015.

## **Operating Funds Managed**

☐ Library Parcel Tax Fund

## **Department Budget Summary**

		2011-2012 Actual 1	2012-2013 Adopted 2	2013-2014 Forecast 3	2013-2014 Adopted 4	% Change (2 to 4)
Dollars by Core Service Access to Information, Library Materials, and	\$	21,816,872	\$ 23,780,035	\$ 25,405,597	\$ 25,574,470	7.5%
Digital Resources Formal and Lifelong Self- Directed Education		2,279,761	1,615,882	1,857,638	1,857,638	15.0%
Strategic Support		3,180,896	3,607,654	3,878,843	3,878,843	7.5%
Total	\$	27,277,529	\$ 29,003,571	\$ 31,142,078	\$ 31,310,951	8.0%
Dollars by Category Personal Services						
Salaries/Benefits	\$	22,530,847	\$ 23,832,136	\$ 25,995,643	\$ 26,122,143	9.6%
Overtime	,	25,002	101,796		36,796	(63.9%)
Subtotal	\$	22,555,849	\$ 23,933,932	\$ 26,032,439	\$ 26,158,939	9.3%
Non-Personal/Equipment		4,721,680	5,069,639	5,109,639	5,152,012	1.6%
Total	\$	27,277,529	\$ 29,003,571	\$ 31,142,078	\$ 31,310,951	8.0%
Dollars by Fund						
General Fund	\$	21,919,687	\$ 24,030,561	\$ 25,897,723	\$ 26,066,596	8.5%
Comm Dev Block Grant		438,500	0	0	0	N/A
Library Parcel Tax		4,596,466	4,718,626	4,984,435	4,984,435	5.6%
Capital Funds		322,876	254,384	259,920	259,920	2.2%
Total	\$	27,277,529	\$ 29,003,571	\$ 31,142,078	\$ 31,310,951	8.0%
Authorized Positions by Core	e Sei	rvice				
Access to Information, Library Materials, and Digital Resources		228.91	277.63	275.58	278.09	0.2%
Formal and Lifelong Self- Directed Education		16.45	12.50	14.00	14.00	12.0%
Strategic Support		26.00	24.50	25.50	25.50	4.1%
Total		271.36	314.63	315.08	317.59	0.9%

## **Budget Reconciliation**

(2012-2013 Adopted to 2013-2014 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Prior Year Budget (2012-2013):	314.63	29,003,571	24,030,561
Base Adjustments			
One-Time Prior Year Expenditures Deleted			
<ul> <li>Rebudget: Library Grants</li> </ul>		(10,000)	(10,000)
One-time Prior Year Expenditures Subtotal:	0.00	(10,000)	(10,000)
Technical Adjustments to Costs of Ongoing Activities  • Salary/benefit changes and the following position reallocations:		648,890	387,545
<ul> <li>- 1.05 Library Page PT benefitted to 1.5 Library Page PT unbenefitted</li> <li>- 0.33 Warehouse Worker I PT to 0.33 Warehouse</li> </ul>	0.45		
Worker II PT  Reallocation of utility costs to Parks, Recreation and Neighborhood Services for Bascom and Seven Trees Branches		(165,000)	(165,000)
Four new branch library costs annualized		4	4 700 047
- Personal Services		1,536,617	1,536,617
- Utility Costs		146,000	146,000
- Custodial Services		39,000	39,000
- Supplies and Materials		16,000 (87,000)	16,000 (97,000)
<ul> <li>Overtime and night shift differential reduction</li> <li>Changes in vehicle maintenance and operations costs</li> </ul>		(4,000)	(4,000)
<ul> <li>Changes in vehicle maintenance and operations costs</li> <li>Changes in gas and electricity costs</li> </ul>		18,000	18,000
Technical Adjustments Subtotal:	0.45	2,148,507	1,877,162
2013-2014 Forecast Base Budget:	315.08	31,142,078	25,897,723
Budget Proposals Approved			
Evergreen Branch Library Saturday Hours	2.51	146,500	146,500
2. Library Grants	_,_,	5,937	5,937
Rebudget: Library Grants		16,436	16,436
Total Budget Proposals Approved	2.51	168,873	168,873
2013-2014 Adopted Budget Total	317.59	31,310,951	26,066,596

### **Budget Changes By Department**

Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
Evergreen Branch Library Saturday Hours	2.51	146,500	146,500

#### Neighborhood Services CSA

Access to Information, Library Materials and Digital Resources

This action adds 2.51 positions (1.0 Librarian II PT, 0.50 Library Clerk PT, 0.84 Library Page PT, and 0.17 Library Aide PT) on a one-time basis to provide Saturday hours at the Evergreen Branch Library in 2013-2014, which will provide an additional 344 hours of library service to the community. This additional day will temporarily provide services to the Evergreen community that currently has only one library until the new Southeast Branch Library is open, which is tentatively scheduled for fall 2015. In addition, one-time non-personal/equipment funding (\$20,000) is included to address increased utility costs associated with the additional day of operation. (Ongoing costs: \$0)

#### Performance Results:

Customer Satisfaction, Quality This action will increase access to library materials, computers, and information, resulting in increased customer satisfaction.

2. Library Grants 5,937 5,937

#### Neighborhood Services CSA

Access to Information, Library Materials and Digital Resources

This action adds grant funding in the Library Department to complete projects associated with two grants. The News Know-how Grant (\$3,000) provides funding for a two-week training program for students in the 10<sup>th</sup>-12<sup>th</sup> grades. This program focuses on providing students with the skills to assess the credibility and accuracy of news and information across various media platforms. The Inclusive Services Online Training Grant (\$2,937) will continue to enable the Library to collaborate with the Santa Clara County Office of Education to develop four hours of professionally produced online training for Librarians that focuses on information about children with special needs, specific inclusive strategies to use in a library setting, and demonstrations of story times that use these strategies. (Ongoing costs: \$0)

#### Performance Results:

**Customer Satisfaction** This action will allow for the Library to continue being responsive to customer needs by offering targeted programs to youth.

### **Budget Changes By Department**

Adopted Budget Changes	Positions	All Funds (\$)	General Fund (\$)
3. Rebudget: Library Grants		16,436	16,436

#### Neighborhood Services CSA

Access to Information, Library Materials and Digital Resources

This action rebudgets \$16,436 in unexpended grant funding associated with the Inclusive Services Online Training Grant. These funds will continue to enable the Library to collaborate with the Santa Clara County Office of Education to develop four hours of professionally produced online training for Librarians that focuses on information about children with special needs, specific inclusive strategies to use in a library setting, and demonstrations of story times that use these strategies.

Performance Results: N/A (Final Budget Modification)

2013-2014 Adopted Budget Changes Total	2.51	168,873	168,873

## **Performance Summary**

## Access to Information, Library Materials and Digital Resources

#### Performance Measures

	2011-2012 Actual	2012-2013 Target	2012-2013 Estimated	2013-2014 Target
% of customers finding materials or information	88%	75%	85%	85%
% of customers able to access basic services through self-service	73%	75%	75%	75%
% of residents with a library card used within the last year	39%	30%	35%	35%
% of searches/requests for information/ materials completed within customer time requirements	91%	75%	85%	85%
% of customers rating staff assistance as good or excellent				
<ul> <li>for helpfulness</li> </ul>	92%	80%	85%	85%
- for promptness	91%	80%	85% 85%	85%
- for courtesy	92%	80%	85%	85%
<ul> <li>% of residents that agree or strongly agree</li> <li>that the variety and level of library collection and resources are good or excellent</li> </ul>	ns N/A*	65%	58%*	65%
- that library services are good or excellent	N/A*	60%	62%*	60%
% of residents rating facilities as good or excellent				
- in terms of hours	N/A*	50%	43%*	45%
- in terms of condition	N/A*	80%	77%*	85%
<ul> <li>in terms of location</li> </ul>	N/A*	85%	87%*	88%

Changes to Performance Measures from 2012-2013 Adopted Budget: No

#### Activity and Workload Highlights

	2011-2012 Actual	2012-2013 Forecast	2012-2013 Estimated	2013-2014 Forecast
# of items purchased	195,281	275,000	300,000	275,000
# of items checked out	11,544,886	11,900,000	10,700,000	11,500,000
# of reference questions	666,414	635,000	625,000	650,000
# of visits to Library website	2,716,777	3,000,000	3,000,000	3,500,000
# of customers trained to use information resources through library classes	2,553	3,000	2,000	2,500
# of residents with library card used in the last year	190,860	180,000	185,000	195,000

<sup>\*</sup> Data for this measure is collected through the biennial City-Wide Survey, which was temporarily suspended in 2011-2012. However, the survey was completed in September 2013, and the results are incorporated into the 2012-2013 Estimated calculation for the 2013-2014 Adopted Budget, which will in turn be the 2012-2013 actual data for the 2014-2015 Proposed Budget.

## **Performance Summary**

### Access to Information, Library Materials and Digital Resources

#### Activity and Workload Highlights

	2011-2012 Actual	2012-2013 Forecast	2012-2013 Estimated	2013-2014 Forecast
Cost per capita to provide access to information, library materials, and digital resources	\$24.47	\$29.00	\$29.00	\$29.00
% of library budget (operating and materials) spent on providing access to information, library materials, and digital resources	80%	80%	80%	80%
# of public access computer sessions at library facilities	1,349,628	1,400,000	1,200,000	1,400,000
# of visitors to main and branch libraries	6,168,223	6,200,000	6,000,000	6,700,000

Changes to Activity & Workload Highlights from 2012-2013 Adopted Budget: No

### Formal and Lifelong Self-Directed Education

#### Performance Measures

		2011-2012 Actual	2012-2013 Target	2012-2013 Estimated	2013-2014 Target
<b>©</b>	% of literacy program participants in Family Learning Centers who improve their reading, writing, or speech skills	90%	85%	85%	85%
S	Average cost per participant in library reading program	\$46.28	\$50.00	\$52.00	\$52.00
R	% of literacy and school readiness program participants rating program as good or excellent and responsive to their needs	82%	80%	80%	80%

Changes to Performance Measures from 2012-2013 Adopted Budget: Yes1

<sup>&</sup>lt;sup>1</sup> Changes to Performance Measures from 2012-2013 Adopted Budget:

<sup>&</sup>quot;% of parents and caregivers who report that they read more to their children following participation in a library program or activity" has been moved to City Service Area, Neighborhood Services Overview, Outcome 2.

## **Performance Summary**

### Formal and Lifelong Self-Directed Education

#### Activity and Workload Highlights

	2011-2012 Actual	2012-2013 Forecast	2012-2013 Estimated	2013-2014 Forecast
# of attendees at early literacy programs	87,421	100,000	85,000	85,000
# of attendees at literacy programs in Family Learning Centers:				
- Children	1,892	1,000	2,000	2,100
- Youth	946	500	1,150	1,200
- Adult	16,078	10,000	19,550	20,000
# of class visit attendees to libraries	9,126	6,000	6,000	6,000
# of participants in Summer Reading Program	15,547	10,000	15,000	18,000
Cost per capita to promote lifelong learning and educational support	\$6.12	\$7.00	\$7.50	\$7.50
% of Library budget (operating and materials) spent on educational support	20%	20%	20%	20%
# of schools, after school programs, and early care sites visited by Library staff	71	100	100	100
# of Smart Start San José Program Facilities	1,034	1,000	1,000	1,000

Changes to Activity & Workload Highlights from 2012-2013 Adopted Budget: Yes1

<sup>&</sup>lt;sup>1</sup> Changes to Performance Measures from 2012-2013 Adopted Budget:

O "# of Smart Start San José Program Participants" has been updated to "# of Smart Start San José Program Facilities" to clarify the measure.

# **Departmental Position Detail**

Position	2012-2013 Adopted	2013-2014 Adopted	Change
Accounting Technician	2.00	2.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Analyst I/II	3.00	3.00	-
Assistant City Librarian	1.00	1.00	
Assistant to the City Librarian	1.00	1.00	-
Capital Project Program Coordinator	1.00	1.00	-
City Librarian	1.00	1.00	
Community Programs Administrator	2.00	2.00	-
Division Manager	3.00	3.00	-
Librarian II	41.00	41.00	-
Librarian I/II PT	21.60	22.60	1.00
Library Aide PT	19.26	19.43	0.17
Library Assistant	30.00	30.00	-
Library Clerk	38.00	38.00	-
Library Clerk PT	31.08	31.58	0.50
Library Page PT	62.61	63.90	1.29
Literacy Program Specialist	4.00	4.00	-
Marketing and Public Outreach Representative II	1.00	1.00	_
Network Engineer	5.00	5.00	-
Network Technician I/II	4.00	4.00	-
Network Technician II PT	0.50	0.50	-
Office Specialist II	3.00	3.00	-
Office Specialist II PT	0.50	0.50	-
Security Officer PT	0.75	0.75	_
Senior Account Clerk	3.00	3.00	_
Senior Librarian	19.00	19.00	-
Senior Library Clerk	3.00	3.00	
Senior Office Specialist	2.00	2.00	-
Senior Warehouse Worker	1.00	1.00	
Staff Technician	1.00	1.00	-
Supervising Applications Analyst	1.00	1.00	-
Volunteer Coordinator	1.00	1.00	
Warehouse Worker I PT	1.33	1.00	(0.33)
Warehouse Worker II PT	0.00	0.33	0.33
Warehouse Worker I/II	4.00	4.00	-
Total Positions	314.63	317.59	2.96

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