



2012-2013 CAPITAL BUDGET

**2013-2017 CAPITAL
IMPROVEMENT PROGRAM**



**STRATEGIC SUPPORT
CSA**

City Service Area Strategic Support



City Hall



Central Service Yard

Mission: To effectively develop, manage and safeguard the City's fiscal, physical, technological and human resources to enable and enhance the delivery of City services and projects.

The Strategic Support City Service Area (CSA) is comprised of internal functions that enable the other five CSAs to deliver services to the community and to customers. The partners in the Strategic Support CSA design, build, and maintain City facilities while managing the City's financial and technology systems. The Strategic Support CSA includes the Communications, Municipal Improvements, and Service Yards Capital Programs.

There are several large capital investments in the Strategic Support CSA. The Convention Center Expansion and Renovation project provides funding to demolish the old Dr. Martin Luther King, Jr. Library, construct 125,000 square feet of new Convention Center space, and make improvements to the existing building. Other projects in this CSA provide funding to replace and upgrade the Emergency Uninterrupted Power Supply to provide a redundant system with an adequate battery runtime to provide up to 24 hours of back up power in case of a power outage emergency. Additional equipment will also be purchased for the multi-year, multi-phased City-wide Trunking Radio project in coordination with the Silicon Valley Regional Interoperability Authority.

CSA CAPITAL PROGRAMS

- Communications
- Municipal Improvements
- Service Yards

Recent Accomplishments

- Demolition of the old Martin Luther King Library in Fall 2011 for the Convention Center Expansion.
- Completion of Phase I of the ECOMM project in summer 2011 and begin the purchase of necessary equipment for the Trunking Radio System project.
- Completion of Phase I of the Police Emergency Communications Center Uninterrupted Power Supply upgrade project providing increased reliability in the power system.

Program

Communications Capital Program

2013-2017 CIP: \$7.9 million

- Communications Equipment Replacement and Upgrade
- City-wide Trunking Radio System
- Silicon Valley Regional Interoperability

Municipal Improvements Capital Program

2013-2017 CIP: \$33.1 million

- Convention Center Expansion and Renovation
- Household Hazardous Waste Las Plumas Facility
- Replace and Upgrade the Police Communications Emergency Uninterrupted Power Supply
- Police Administration Building Critical Repairs
- Police Administration Building/Emergency Communications Center Backup Generator Replacements
- Unanticipated/Emergency Maintenance and Repairs of City Facilities

Service Yards Capital Program

2013-2017 CIP: \$32.4 million

- Debt Service on Phase I Bonds for the Central Service Yard Expansion
- Roof Replacement, Painting and Supplemental Needs
- Interest on Phase II Commercial Paper for the Central Service Yard Construction
- Sale of the Main Service Yard

CSA OUTCOMES

(Supported by the Capital Programs)

- ✓ Safe and Functional Public Infrastructure, Facilities and Equipment
- ✓ Effective Use of State-Of-The-Art Technology

City Service Area Strategic Support

Performance Measures

A set of consistent and comprehensive performance measurements along with targets and goals have been established for the entire capital program and adopted for each individual CSA. Measures focus on schedule (cycle time) and project delivery cost. Please see Budget Guide section narrative for additional information on capital performance measures.

Outcome: Quality CIP Projects Delivered On-Time and On-Budget

5 Year Strategic Goals		2010-2011 Actual	2011-2012 Target	2011-2012 Estimate	2012-2013 Target	5-Year Goal
Strategic Support CSA delivers quality Capital Improvement Program (CIP) projects on-time and on-budget	1. % of CIP projects delivered* within 2 months of approved baseline schedule	100% (1/1)	85%	100% (1/1)	85%	85%
	2. % of CIP projects that are completed within the approved baseline budget**	0% (0/0)	90%	100% (2/2)	90%	90%

Changes to Performance Measures from 2011-2012 Adopted Budget: No

* Projects are considered to be "delivered" when they are available for their intended use.

** Projects are considered "completed" when final cost accounting has occurred and the project has been accepted; projects are considered "on budget" when the total expenditures do not exceed 101% of the baseline budget.

In 2011-2012, the Strategic Support CSA is estimated to deliver 1 of 1 (100%) project on schedule; exceeding the 85% target. The Children's Discovery Museum Dust Collector project was completed on time.

Strategic Support is expected to have two projects achieve final close-out (completion) in 2011-2012. The projects are the Children's Discovery Museum Dust Collector Project and the 9-1-1 Communications Center Uninterrupted Power Supply (UPS) System Upgrade Project. Costs for both projects were under their respective baseline budgets.

Capital Program Summary by City Service Area

Strategic Support

	2012-2013 Budget	2013-2017 CIP Budget	Total Budget (All Years)	Start Date	End Date
<u>Communications</u>					
Capital Program and Public Works Department Support Service Costs	2,000	10,000		* Ongoing	Ongoing
City-wide Trunking Radio System	1,734,000	2,875,000	3,582,000	3rd Qtr. 2012	TBD
Communications Equipment Replacement and Upgrade	220,000	700,000		* Ongoing	Ongoing
Communications Fault Management and Alerting System	100,000	100,000	100,000	4th Qtr. 2012	4th Qtr. 2013
Communications Maintenance	434,000	2,227,000		* Ongoing	Ongoing
Public Art	37,000	52,000		* Ongoing	Ongoing
Silicon Valley Regional Interoperability	352,000	1,831,000		* Ongoing	Ongoing
Transfer to the City Hall Debt Service Fund	2,000	10,000		* Ongoing	Ongoing
Transfer to the General Fund: Interest Income	9,000	28,000		* Ongoing	Ongoing
Total: Construction/Non-Construction	2,890,000	7,833,000			
Ending Fund Balance	446,690	89,690 **			
Total: Communications	3,336,690	7,922,690 **			
<u>Municipal Improvements</u>					
Arena Repairs	431,000	831,000		* Ongoing	Ongoing
City Hall and Police Communications Uninterrupted Power Supply Capital Maintenance	150,000	750,000	750,000	N/A	N/A
Closed Landfill Compliance	400,000	2,000,000		* Ongoing	Ongoing
Convention Center Expansion and Renovation Project	14,570,154	14,570,154	119,348,154	4th Qtr. 2011	2nd Qtr. 2013
Convention Center Expansion and Renovation Project - Public Art	93,000	93,000	593,000	4th Qtr. 2011	2nd Qtr. 2013
Fuel Tank Monitoring	50,000	250,000		* Ongoing	Ongoing
Household Hazardous Waste Las Plumas Facility	8,411,000	8,411,000	22,064,349	3rd Qtr. 2011	4th Qtr. 2012
New City Hall Waterproofing	5,697	5,697	97,697	1st Qtr. 2011	TBD
Police Administration Building Critical Repairs	300,000	300,000	300,000	3rd Qtr 2012	2nd Qtr 2013
Police Administration Building/Emergency Communications Center Backup Generator Replacements	500,000	500,000	500,000	3rd Qtr 2012	2nd Qtr 2013
Police Communications Emergency Uninterrupted Power Supply	3,800,000	3,800,000	3,800,000	3rd Qtr 2012	2nd Qtr 2013
San José Municipal Stadium	85,000	85,000	85,000	3rd Qtr 2012	2nd Qtr 2013

Capital Program Summary by City Service Area

Strategic Support

	2012-2013 Budget	2013-2017 CIP Budget	Total Budget (All Years)	Start Date	End Date
<u>Municipal Improvements (Cont'd.)</u>					
Unanticipated/Emergency Maintenance	300,000	1,500,000	*	Ongoing	Ongoing
Total: Construction/Non-Construction	29,095,851	33,095,851			
Ending Fund Balance			**		
Total: Municipal Improvements	29,095,851	33,095,851	**		
<u>Service Yards</u>					
Asset Management Database	55,000	275,000	*	Ongoing	Ongoing
Capital Program and Public Works Department Support Service Costs	18,000	90,000	*	Ongoing	Ongoing
Debt Service on Phase I Bonds	1,678,000	8,345,000	41,740,000	3rd Qtr. 2003	4th Qtr. 2023
Debt Service on Phase II Bonds		2,244,000	17,629,000	2nd Qtr. 2015	1st Qtr. 2045
Facilities Capital Repairs	25,000	125,000	150,000	N/A	N/A
Infrastructure Management System	81,000	415,000	*	Ongoing	Ongoing
Interest on Phase II Commercial Paper	520,000	1,136,000	1,777,000	2nd Qtr. 2008	2nd Qtr. 2014
Repayment of Phase II Commercial Paper		14,000,000	14,000,000	2nd Qtr. 2015	2nd Qtr. 2015
Roof Replacement, Painting and Supplemental Needs	375,000	1,875,000	*	Ongoing	Ongoing
Service Yards Equipment	95,000	475,000	*	Ongoing	Ongoing
Service Yards Management	323,000	1,681,000	*	Ongoing	Ongoing
Transfer to the City Hall Debt Service Fund	6,000	33,000	*	Ongoing	Ongoing
Transfer to the General Fund: Interest Income	4,000	58,000	*	Ongoing	Ongoing
Underground Fuel Tank Renovation/Replacement	59,000	295,000	*	Ongoing	Ongoing
VTA Property Lease	20,000	100,000	*	Ongoing	Ongoing
Total: Construction/Non-Construction	3,259,000	31,147,000			
Ending Fund Balance	736,074	1,297,074	**		
Total: Service Yards	3,995,074	32,444,074	**		

Capital Program Summary by City Service Area

Strategic Support

	2012-2013 Budget	2013-2017 CIP Budget	Total Budget (All Years)	Start Date	End Date
CSA Total: Construction/Non-Construction	35,244,851	72,075,851 **			
Ending Fund Balance	1,182,764	1,386,764 **			
CSA Total:	36,427,615	73,462,615 **			

* Total Budget information is not provided due to the ongoing nature of this project.

**The 2012-2013 through 2015-2016 Ending Balances are excluded from the FIVE-YEAR TOTAL USE OF FUNDS to avoid multiple counting of the same funds.