

## ICOC Annual Measure B 1/4-cent Sales Tax Matrix for FY 2019-2020

The table below displays information related to the allocation and expenditure of Measure B Sales Tax funding for Fiscal Year 2019-2020. The actual Measure B Local Sales Tax revenues in 2019-2020 totaled \$43,150,275. It is important to note that the sum of the "Expenditure Actuals" column is \$46,664,736, which exceeds Measure B revenue of \$43,150,275 in the amount of \$3,514,461. As other General Fund revenues sources were available to cover this difference, for oversight board reporting purposes, specific items below are identified as being partially supported by revenues other than Measure B. For the purposes of ICOC reporting, the table below displays the following for each allocation:

- 1) The Adopted Budget at the start of the fiscal year, which aligns with MBA #34: Local Sales Tax Budget Adjustments;
- 2) The Modified Budget to reflect changes, approved by City Council, made throughout the fiscal year;
- 3) The "Expenditure Actuals" column which represents the actual amount spent, encumbered, and/or rebudgeted;
- 4) For ICOC reporting purposes, the "Non-Measure B Supported Expenditure Actuals" designates certain expense amounts as being funded from revenues other than Measure B;
- 5) The "Total Measure B Actuals" column subtracts "Non-Measure B Supported Expenditure Actuals" from "Expenditure Actuals" to arrive at a total expense amount for Measure B; and
- 6) Any notes, as necessary, regarding certain allocations.

FY 2019-2020								FY 2019-2020	
Category	Fiscal Year Initiated	Description	Adopted Budget Allocation	Modified Budget Allocation	Expenditure Actuals	Non-Measure B Supported Expenditure Actuals	Total Measure B Actuals	Notes	Commission Findings
<b>1. IMPROVING POLICE RESPONSE TO REDUCE VIOLENT CRIMES &amp; BURGLARIES</b>									
1.1 Improve Police Response	2018-2019	Continues 1.0 Police Lieutenant, 7.0 Police Sergeant, and 33.0 Police Officer positions, increasing the sworn staffing level from 1,109 to 1,150, overtime funding of \$237,000, and associated non-personal/equipment funding of \$738,000 that was added in 2018-2019. These additional positions will augment the patrol and investigations functions, which will improve response times to calls for service, enhance proactive policing efforts, and improve clearance rates by investigating additional cases and increasing follow-up investigative efforts. These positions were identified in the Sales Tax Measure: 2016-2017 Provisional Budget for addition in the future once vacancies were filled.	\$ 10,130,000	\$ 10,130,000	\$ 10,130,000		\$ 10,130,000		
1.2 Maintain Police Deployment Levels	2017-2018	To improve sworn Police recruiting and retention and increase the number of sworn officers hired, salary increases were approved in 2017-2018, 2018-2019, and 2019-2020 that exceeded the 3% increase assumed in the General Fund Forecast. Since these increases went into effect, the Police Department has successfully hired 325 sworn officers and an additional 55 recruits are anticipated in June 2019. The sworn pay increase over the forecasted amount in 2019-2020 totals approximately \$27 million; however, \$7.3 million is supported by the Local Sales Tax.	\$ 7,317,000	\$ 7,317,000	\$ 7,317,000		\$ 7,317,000		

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1.3 Sworn Hire Ahead Program	2019-2020	Adds one-time overtime funding of \$7.0 million to fund the Sworn Hire Ahead Program in 2019-2020. The Program aims to fill vacant positions with street-ready officers within an average of 90 days and uses dedicated funding to overstaff the Department above authorized sworn staffing levels to get a head start on training recruits so they are street-ready when sworn vacancies occur.	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000		\$ 7,000,000		
1.4 Improve Response to Burglary and Neighborhood Crime	2016-2017	Continues 14.0 Community Service Officer I/II, 4.0 Senior Community Service Officer, and 1.0 Supervising Community Service Officer positions as well as non-personal/equipment funding added in 2016-2017 from the Local Sales Tax. The CSO Program increased from 54 to 73 positions to handle low-priority calls for service, freeing time for sworn officers to respond to higher priority calls for service and conduct proactive police work. The CSOs perform non-hazardous and non-emergency police functions, including field report writing, interviewing witnesses, conducting follow-up investigations, and collecting evidence.	\$ 2,667,000	\$ 2,667,000	\$ 2,667,000		\$ 2,667,000		
1.5 Police Backgrounding and Recruiting Program	2018-2019	Adds one-time funding of \$825,000 for recruiting and backgrounding candidates for the upcoming Police Officer Recruit Academies as well as civilian candidates for non-sworn vacancies, such as Public Safety Communications Specialists and Public Safety Dispatchers in the 9-1-1 Emergency Communications Center.	\$ 825,000	\$ 825,000	\$ 825,000		\$ 825,000		
1.6 Improve Crime Solving	2016-2017	Continues 5.0 Crime and Intelligence Analyst positions added in 2016-2017 from the Local Sales Tax. These positions support Field Patrol (1.0 position in each of the four Patrol Divisions) and Special Operations (1.0 position) in analyzing and reporting on real time divisional crime trends, allowing for consistency and continuity in this work.	\$ 612,000	\$ 612,000	\$ 612,000		\$ 612,000		

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1.7 School Crossing Guard Program	2018-2019, 2019-2020	Continues 1.0 School Safety Supervisor position that was added in 2018-2019 to support the School Crossing Guard Program. This position assists with additional outreach, recruiting, and retention efforts as well as help with the supervisor span of control. Adds 9.5 School Crossing Guard PT unbenefited positions ongoing in 2019-2020 to the School Safety and Education Program to align the number of budgeted positions with the anticipated need for crossing guards.	\$ 538,000	\$ 538,000	\$ 538,000		\$ 538,000		
1.8 Data Crime Center Staffing	2019-2020	Adds 1.0 Division Manager to support a new Data Crime Center for the Police Department. The Center will pool resources (local, State, and national), share information with law enforcement partners, and create a conduit between Patrol and Investigations Units through a data-drive approach to address crime, crime trends, hot spots, and social network analysis.	\$ 191,000	\$ 191,000	\$ 189,795		\$ 189,795		

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<b>2. IMPROVING 911/EMERGENCY MEDICAL/FIRE RESPONSE TIMES</b>							\$ -		
2.1 Improve Fire, Medical Response	2016-2017	Continues ongoing overtime added in 2016-2017 from the Local Sales Tax to maintain Fire Department sworn minimum staffing levels, which prevents the "browning out" (placing out of service) of any fire companies where there are staff absences.	\$ 3,118,000	\$ 3,118,000	\$ 3,118,000		\$ 3,118,000		
2.2 Improving Emergency Medical Response	2016-2017	Continues two Fire Squad Units added in 2016-2017 from the Local Sales Tax. The Squads are two-person response units that respond to low level emergency medical services (EMS) requests and provide utility support at larger incidents.	\$ 2,906,000	\$ 2,906,000	\$ 2,653,012		\$ 2,653,012		
2.3 FirstNet Emergency Communications Network	2019-2020	Adds one-time funding of \$1.0 million to replace existing and add new cellular equipment and adds \$400,000 ongoing for cellular and data services for the City to join the nationwide FirstNet emergency responder broadband network. In the event of an emergency, this dedicated network bypasses the congestion that would occur on the current networks.	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000	The Actuals include: - \$87,990 spent - \$990,000 rebudgeted to 2020-2021 as approved as part of MBA #32 - (\$78,000) negative rebudget in 2020-2021 as approved as part of the 2019-2020 Annual Report	
2.4 Office of Emergency Services - Disaster Preparedness	2018-2019	Continues 1.0 Deputy Director, 1.0 Senior Executive Analyst, and \$100,000 in non-personal/equipment funding that was added in 2018-2019 to support emergency operations planning, training, and the Community Emergency Response Team program.	\$ 555,000	\$ 555,000	\$ 480,689		\$ 480,689	The Actuals include: - \$382,689 spent - \$98,000 rebudgeted to 2020-2021 as approved as part of MBA #32	
2.5 Emergency Management Contractual Support	2019-2020	Adds one-time non-personal/equipment funding of \$550,000 for the development of multiple Emergency Management plans identified in the City Council-adopted 2017 Coyote Creek Flood After Action Report and Improvement Plan.	\$ 550,000	\$ 550,000	\$ 549,991		\$ 549,991	The Actuals include: - \$312,991 spent - \$212,000 rebudgeted to 2020-2021 as approved as part of MBA #32 - \$25,000 rebudgeted to 2020-2021 as approved as part of the 2019-2020 Annual Report	
2.6 Emergency Management Training and Exercise	2019-2020	Adds one-time non-personal/equipment funding of \$400,000 to train selected City staff to a Type II level of Emergency Operations Center (EOC) credentialing, and Office of Emergency Management staff to Type I level.	\$ 400,000	\$ 400,000	\$ 400,000		\$ 400,000	The Actuals include: - \$400,000 rebudgeted to 2020-2021 as approved as part of MBA #32	

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2.7 Community Emergency Response Training Program	2019-2020	Adds 1.0 Senior Executive Analyst limit-dated through June 30, 2020 and one-time non-personal/equipment funding of \$150,000 to continue providing Community Emergency Response Training classes across the City.	\$ 244,000	\$ 244,000	\$ 243,944	\$ 92,172	\$ 151,772	The Actuals include: - \$147,944 spent - \$71,000 rebudgeted to 2020-2021 as approved as part of MBA #32 - \$25,000 rebudgeted to 2020-2021 as approved as part of the 2019-2020 Annual Report -The amount of \$92,172 rebudgeted into 2020-2021 is identified as revenue other than Measure B.	
2.8 3-1-1 Call Transition	2019-2020	Adds 1.0 Analyst II and 2.0 Senior Office Specialist positions, starting January 1, 2020, and one-time funding of \$60,000 to support the first phase transition of 3-1-1 calls (non-emergency) from Police and Fire Dispatch Center to the City's Customer Contact Center, to relieve call load pressures from Police and Fire that impede the City Public Safety Answering Point (PSAP) from meeting State mandates and national standards.	\$ 227,000	\$ 227,000	\$ 144,451		\$ 144,451		
2.9 Emergency Medical Services (EMS) Response Time Improvement Technology Staffing	2019-2020	Adds 1.0 Network Engineer position through June 30, 2020 to provide additional support to implement EMS technology projects, including installation of communications equipment on apparatus, support the electronic patient care system, and assist with the implementation of a backup network and support for the Fire Station Alerting System.	\$ 177,000	\$ 177,000	\$ 161,093		\$ 161,093		
2.10 Type 1 Engines for Relief Fleet	2019-2020	Adds one-time non-personal/equipment funding of \$138,000 for vehicle operation and maintenance to support six Fire Type 1 Engines.	\$ 138,000	\$ 138,000	\$ -		\$ -		

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<b>3. EXPANDING GANG PREVENTION</b>							\$ -		
3.1 San José Works: Youth Jobs Initiative	2018-2019	Continues ongoing funding of \$1.5 million added in 2018-2019 for the San José Works: Youth Jobs Initiative, a partnership between work2future and the Mayor's Gang Prevention Task Force. This program provides 1,000 youth with employment services and critical life skills instruction, including leadership development, financial literacy, job counseling, job readiness training, and other supportive services such as transportation and clothing. San José Works allows youth to gain work experience, succeed and deter involvement in gangs and crime throughout San José.	\$ 1,500,000	\$ 2,090,064	\$ 2,090,064		\$ 2,090,064	The Actuals include: - \$966,914 spent - \$1,123,150 rebudgeted to 2020-2021 as approved as part of the 2019-2020 Annual Report	

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<b>4. OTHER</b>									
4.1 Police Administration Building/Police Communications Center Phase I Elevator Modernization	2019-2020	Adds one-time funding of \$3.5 million for the modernization of five elevators, including design and construction of two mechanical rooms to meet code requirements at the Police Administration Building and Police Communications Center. The elevators were built in the 1960s and are frequently out of service, and replacement parts are not readily available and are expensive to custom make.	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,155,000	\$ 345,000	The Actuals include: - \$345,044 spent - \$3,000,000 rebudgeted to 2020-2021 as approved as part of MBA #32 - \$155,000 rebudgeted to 2020-2021 as approved as part of the 2019-2020 Annual Report	
4.2 Anti-Graffiti and Anti-Litter Programs Staffing (BeautifySJ)	2018-2019	Continues 2.0 Community Activity Worker positions and \$25,000 in non-personal/equipment funding added in 2018-2019 to support community clean-up efforts; adds 1.0 Program Manager I, 1.0 Maintenance Worker II, 2.0 Community Activity Worker, and 2.0 Regional Park Aide PT positions, as well as \$300,000 in one-time non-personal/equipment funding for a trash compactor and vehicle in 2019-2020. In February 2017, the Mayor's Office launched the "BeautifySJ" initiative that challenges residents to become more engaged in beautifying the city. The Anti-Graffiti and Anti-Liter Program takes the lead in this initiative in addressing litter/trash and graffiti-related blight.	\$ 1,038,000	\$ 1,038,000	\$ 593,689		\$ 593,689	The Actuals include: - \$293,689 spent - \$300,000 rebudgeted to 2020-2021 as approved as part of MBA #32	
4.3 Project Hope Program (Gang Prevention and Neighborhood Safety)	2018-2019, 2019-2020	Continues 2.0 Community Coordinator and 1.0 Community Activity Worker positions and \$35,000 in non-personal/equipment funding added in 2018-2019; adds 1.0 Community Services Supervisor, 3.0 Community Activity Workers positions and \$120,000 in non-personal/equipment funding for 2019-2020 to expand the Project Hope Program by three additional sites for a total of six sites. Project Hope leverages community partnerships, community empowerment, and coordination of a broad range of City services to address challenges of crime, poverty, and blight. Project Hope's model focuses on catalyzing community engagement to sustain lasting change, with City staff providing the initial assistance.	\$ 944,000	\$ 944,000	\$ 598,453		\$ 598,453	The Actuals include: - \$443,453 spent - \$155,000 rebudgeted to 2020-2021 as approved as part of MBA #32	
4.4 Neighborhood Parks Maintenance	2017-2018	Continues 2.0 Park Maintenance Repair Worker and 7.0 Groundswoker positions and \$25,000 in non-personal/equipment funding added in 2017-2018 to improve the overall appearance of the City's neighborhood park system.	\$ 833,000	\$ 833,000	\$ 774,323		\$ 774,323		

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4.5 Park Ranger Program Police Support	2019-2020	Adds one-time funding of \$275,000 for Police staffing to assist Park Rangers three days per week, which includes Saturday patrol, in abating homeless encampments and preventing future re-encampments along creeksides and surrounding areas.	\$ 275,000	\$ 275,000	\$ 275,000	\$ 267,289	\$ 7,711	The Actuals include: - \$7,711 spent - \$268,715 rebudgeted to 2020-2021 as approved as part of MBA #32 - (\$1,426) negative rebudget in 2020-2021 as approved as part of the 2019-2020 Annual Report	
4.6 Beautify SJ Days	2017-2018	Continues ongoing funding added in 2017-2018 to provide for approximately six neighborhood-led BeautifySJ Days for each of the City's ten Council districts. Each beautification event averages six to eight 40-cubic yards bins.	\$ 180,000	\$ 180,760	\$ 180,760		\$ 180,760		
4.7 San Jose Streets Team Litter and Trash Removal	2018-2019	Adds non-personal/equipment funding of \$135,000 to fund litter and trash removal services as part of the larger effort to tackle blight and litter in public spaces.	\$ 135,000	\$ 135,000	\$ 135,000		\$ 135,000		
4.8 MANDATORY Transfer of Local Sales Tax Proceeds to the Airport Revenue Fund (Jet Fuel)	2018-2019	Transfers funds from the General Fund to the Airport Revenue Fund for estimated Local Sales Tax revenue generated from jet fuel sales from July 2018 through July 2019. Per Federal Aviation Administration (FAA) policy, beginning December 8, 2017, Sales Tax revenue related to jet fuel sales that are located on Airport properties must be returned to the Airport Department.	\$ -	\$ 487,472	\$ 487,472		\$ 487,472	All funding was transferred to the Airport Revenue Fund.	
<b>TOTAL</b>			<b>\$ 47,000,000</b>	<b>\$ 48,078,296</b>	<b>\$ 46,664,736</b>	<b>\$ 3,514,461</b>	<b>\$ 43,150,275</b>		