

ICOC Annual Measure B 1/4-cent Sales Tax Matrix for FY 2020-2021

The table below displays information related to the allocation and expenditure of Measure B Sales Tax funding for Fiscal Year 2020-2021. The actual Measure B Local Sales Tax revenues in 2020-2021 totaled \$46,869,396. It is important to note that the sum of the "Expenditure Actuals" column is \$43,242,044, which is lower than the Measure B revenue of \$46,869,396 by an amount of \$3,627,352. Multiple factors lead to this outcome including a higher receipt of Measure B Local Sales tax revenue than originally anticipated – \$46,869,396 (actual revenue received) compared to \$44,500,000 (estimated revenue collection from Adopted Budget) – and lower than anticipated expenditures on the projects identified below. A number of the project appropriations were rebudgeted to 2021-2022 for future use but, specific funding allocations that were not spent, such as personnel cost savings, were returned to the General Fund Balance. For the purposes of ICOC reporting, the table below displays the following for each allocation:

- 1) The Adopted Budget at the start of the fiscal year, which aligns with MBA #22: Local Sales Tax Budget Allocations;
- 2) The Modified Budget to reflect changes, approved by City Council, made throughout the fiscal year;
- 3) The "Expenditure Actuals" column which represents the actual amount spent, encumbered, and/or rebudgeted;
- 4) For ICOC reporting purposes, the "Non-Measure B Supported Expenditure Actuals" designates certain expense amounts as being funded from revenues other than Measure B [*not applicable for 2020-2021*];
- 5) The "Total Measure B Actuals" column subtracts "Non-Measure B Supported Expenditure Actuals" from "Expenditure Actuals" to arrive at a total expense amount for Measure B; and
- 6) Any notes, as necessary, regarding certain allocations.

FY 2020-2021						FY 2020-2021			
Category	Fiscal Year Initiated	Description	Adopted Budget Allocation	Modified Budget Allocation	Expenditure Actuals	Non-Measure B Supported Expenditure Actuals	Total Measure B Actuals	Notes	Commission Findings
1. IMPROVING POLICE RESPONSE TO REDUCE VIOLENT CRIMES & BURGLARIES									
1.1 Improve Police Response	2018-2019	Continues 1.0 Police Lieutenant, 7.0 Police Sergeant, and 33.0 Police Officer positions, increasing the sworn staffing level from 1,109 to 1,150, overtime funding of \$247,000, and associated non-personal/equipment funding of \$739,000 that was added in 2018-2019. These additional positions will augment the patrol and investigations functions, which will improve response times to calls for service, enhance proactive policing efforts, and improve clearance rates by investigating additional cases and increasing follow-up investigative efforts. These positions were identified in the Sales Tax Measure: 2016-2017 Provisional Budget for addition in the future once vacancies were filled.	\$ 10,490,000	\$ 10,506,940	\$ 9,767,940		\$ 9,767,940	Actual costs ended the year lower than the modified budget.	Recommend identified augmented Funds for personnel should be sourced from General Fund
1.2 Maintain Police Deployment Levels	2017-2018	To improve sworn Police recruiting and retention and increase the number of sworn officers hired, salary increases were approved in 2017-2018 (10% pensionable), 2018-2019 (3.25% pensionable and 2.75% non-pensionable), and 2019-2020 (3% pensionable and 1% non-pensionable). The sworn pay increase from 2017-2018 through 2019-2020 totals approximately \$42.3 million; however, \$15.0 million is supported by the Local Sales Tax.	\$ 15,033,500	\$ 15,033,500	\$ 15,033,500		\$ 15,033,500		Recommend identified augmented Funds for personnel should be sourced from General Fund

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1.3 Special Victims Unit Staffing	2020-2021	Adds 1.0 Police Lieutenant position to the Bureau of Investigations (BOI) to support the creation of a new Special Victims Unit (SVU), facilitating an internal organization of the Sexual Assaults Investigative Unit (SAIU) to more effectively prioritize sexual assault response. The SVU will focus on proactive enforcement to combat computer-facilitated sexual exploitation and human trafficking crimes, as well as the investigation of reoffending sexual registrants.	\$ 391,000	\$ 391,000	\$ 193,290		\$ 193,290	The new Lieutenant position was not filled until later in the fiscal year, resulting in savings of \$197,710.	Concur
1.4 Improve Response to Burglary and Neighborhood Crime	2016-2017	Continues 14.0 Community Service Officer I/II, 4.0 Senior Community Service Officer, and 1.0 Supervising Community Service Officer positions as well as non-personal/equipment funding added in 2016-2017 from the Local Sales Tax. The CSO Program increased from 54 to 73 positions to handle low-priority calls for service, freeing time for sworn officers to respond to higher priority calls for service and conduct proactive police work. The CSOs perform non-hazardous and non-emergency police functions, including field report writing, interviewing witnesses, conducting follow-up investigations, and collecting evidence.	\$ 2,760,000	\$ 2,768,005	\$ 2,695,005		\$ 2,695,005	Due to vacancies in the CSO program, \$73,000 was unspent.	Recommend identified augmented Funds for personnel should be sourced from General Fund
1.5 Police Backgrounding and Recruiting Program	2018-2019, 2019-2020, 2020-2021	Adds one-time personal services funding of \$300,000 for backgrounding candidates for the upcoming Police Officer Recruit Academies as well as civilian candidates for non-sworn vacancies, such as Public Safety Communications Specialists and Public Safety Dispatchers in the 9-1-1 Emergency Communications Center.	\$ 300,000	\$ 300,000	\$ 300,000		\$ 300,000		Recommend identified augmented Funds for personnel should be sourced from General Fund
1.6 Improve Crime Solving	2016-2017	Continues 5.0 Crime and Intelligence Analyst positions and non-personal/equipment funding added in 2016-2017 from the Local Sales Tax. These positions support Field Patrol (1.0 position in each of the four Patrol Divisions) and Special Operations (1 position) in analyzing and reporting on real time divisional crime trends, allowing for consistency and continuity in this work.	\$ 615,000	\$ 616,913	\$ 612,913		\$ 612,913	Actual costs ended the year lower than the modified budget.	Recommend identified augmented Funds for personnel should be sourced from General Fund
1.7 School Crossing Guard Program	2018-2019, 2019-2020	Continues 1.0 School Safety Supervisor position that was added in 2018-2019 to support the School Crossing Guard Program. This position assists with additional outreach, recruiting, and retention efforts as well as help with the supervisor span of control. Adds 9.5 School Crossing Guard PT unbenefited positions ongoing in 2019-2020 to the School Safety and Education Program to align the number of budgeted positions with the anticipated need for crossing guards.	\$ 557,000	\$ 557,000	\$ -		\$ -	The school crossing guard program was largely scaled back in 2020-2021 due to the pandemic.	Concur

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1.8 Data Crime Center Staffing	2019-2020	Adds 1.0 Division Manager to support a new Data Crime Center for the Police Department. The Center will pool resources (local, State, and national), share information with law enforcement partners, and create a conduit between Patrol and Investigations Units through a data-drive approach to address crime, crime trends, hot spots, and social network analysis.	\$ 290,000	\$ 297,606	\$ 297,491		\$ 297,491	Actual costs ended the year lower than the modified budget.	Concur
2. IMPROVING 911/EMERGENCY MEDICAL/FIRE RESPONSE TIMES									
2.1 Improve Fire, Medical Response	2016-2017	Continues ongoing overtime added in 2016-2017 from the Local Sales Tax to maintain Fire Department sworn minimum staffing levels, which prevents the "browning out" (placing out of service) of any fire companies when there are staff absences.	\$ 3,251,000	\$ 3,250,515	\$ 3,250,515		\$ 3,250,515		Recommend identified augmented Funds for personnel should be sourced from General Fund
2.2 Improving Emergency Medical Response	2016-2017	Continues two Fire Squad Units added in 2016-2017 from the Local Sales Tax. The Squads are two-person response units that respond to low level emergency medical services (EMS) requests and provide utility support at larger incidents.	\$ 3,052,000	\$ 3,056,475	\$ 3,056,475		\$ 3,056,475		Recommend identified augmented Funds for personnel should be sourced from General Fund
2.3 Mobile Data Computer Replacements	2020-2021	Adds one-time non-personal/equipment funding of \$197,000 to replace a portion of the Mobile Data Computers (MDC) in patrol cars. The mobile data computing equipment is an essential part of the Police Department's secure mobile computer network. The new computer system will enable improved communications and more efficient computing processes through the newest technology so police officers can support the residents of the City of San Jose in the most efficient way. The replacement will open new possibilities with a faster more reliable communication network.	\$ 197,000	\$ 197,000	\$ 197,000		\$ 197,000	The Actuals include: -\$197,000 rebudgeted to 2021-2022 as approved as part of MBA#35	Concur
2.4 Office of Emergency Services - Disaster Preparedness	2018-2019	Continues 1.0 Deputy Director, 1.0 Senior Executive Analyst, and \$100,000 in non-personal/equipment funding that was added in 2018-2019 to support emergency operations planning, training, and the Community Emergency Response Team program.	\$ 563,000	\$ 661,000	\$ 586,909		\$ 586,909	The Actuals include: -\$388,909 spent -\$198,000 rebudget to 2021-2022 as approved as part of MBA#35	Recommend identified augmented Funds for personnel should be sourced from General Fund

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2.5 Police and Fire Department Computer Aided Dispatch Upgrade	2020-2021	Adds one-time personal services funding of \$50,000 and non-personal/equipment funding of \$634,500 to upgrade the Computer Aided Dispatch (CAD) software and hardware used by Police and Fire emergency personnel to handle emergency and non-emergency calls for service. Replacing the existing servers and upgrading to CAD software version will enable the departments to take advantage of newer software features and ensure hardware reliability for emergency response. CAD system hardware and software are typically upgraded or replaced every three to four years due to continual operations, and to keep current with software enhancements. The CAD system was last upgraded in 2016, which included a software upgrade, and the replacement of Police and Fire 9-1-1 Center desktop computers, monitors, and select servers.	\$ 684,500	\$ 684,500	\$ 684,500		\$ 684,500	The Actuals include: -\$509,620 spent -\$215,000 rebudgeted to 2021-2022 as approved as part of MBA#35	Concur Texting capability recommendation
2.6 Emergency Medical Services (EMS) Equipment (LUCAS)	2019-2020	Adds one-time non-personal/equipment funding of \$437,000 to purchase 22 LUCAS chest compression systems. A LUCAS device is a mechanical chest compression - decompression system which enables automated and continuous closed chest compression. The addition of these devices will fully equip the remaining fire apparatuses for cardiac arrest events. One of the desired outcomes of this action is to ensure all fire apparatuses are equally equipped to respond to cardiac emergencies accordingly throughout San Jose.	\$ 437,000	\$ 437,000	\$ 437,000		\$ 437,000	The Actuals include: -\$437,000 rebudgeted to 2021-2022 as approved as part of MBA#35	Concur
2.7 3-1-1 Call Transition	2019-2020	Continues 1.0 Analyst II and 2.0 Senior Office Specialist positions to support the first phase transition of 3-1-1 calls (non-emergency) from Police and Fire Dispatch Center to the City's Customer Contact Center, to relieve call load pressures from Police and Fire that impede the City Public Safety Answering Point (PSAP) from meeting State mandates and national standards.	\$ 348,000	\$ 407,964	\$ 353,146		\$ 353,146	Actual costs ended the year lower than the modified budget.	Recommend identified augmented Funds for personnel should be sourced from General Fund
2.8 Emergency Medical Services (EMS) Response Time Improvement Technology Staffing	2019-2020	Adds 1.0 Network Engineer position to provide additional support to implement EMS technology projects, including installation of communications equipment on apparatus, support the electronic patient care system, and assist with the implementation of a backup network and support for the Fire Station Alerting System.	\$ 183,000	\$ 183,000	\$ 106,554		\$ 106,554	Actual costs ended the year lower than the modified budget.	Recommend identified augmented Funds for personnel should be sourced from General Fund
2.9 Type 1 Engines for Relief Fleet	2019-2020	Adds non-personal/equipment funding of \$138,000 for vehicle operation and maintenance to support six Fire Type 1 Engines.	\$ 138,000	\$ 138,000	\$ 30,068		\$ 30,068	Actual costs ended the year lower than the modified budget.	Concur
3. REPAIRING POTHoles AND STREETS									
4. EXPANDING GANG PREVENTION									

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4.1 San José Works: Youth Jobs Initiative	2018-2019	Continues ongoing funding of \$1.5 million added in 2018-2019 for the San José Works: Youth Jobs Initiative, a partnership between work2future and the Mayor's Gang Prevention Task Force. This program provides 1,000 youth with employment services and critical life skills instruction, including leadership development, financial literacy, job counseling, job readiness training, and other supportive services such as transportation and clothing. San José Works allows youth to gain work experience, succeed and deter involvement in gangs and crime throughout San José.	\$ 1,500,000	\$ 2,648,527	\$ 2,085,686		\$ 2,085,686	This program utilized other grant funding in 2020-2021, which allowed for lower levels of City expenditures.	Concur
4.2 Project Hope Program (Gang Prevention and Neighborhood Safety)	2018-2019, 2019-2020, 2020-2021	Continues 2.0 Community Coordinator and 1.0 Community Activity Worker positions and \$35,000 in non-personal/equipment funding added in 2018-2019; adds 1.0 Community Services Supervisor, 3.0 Community Activity Workers positions and \$120,000 in non-personal/equipment funding for 2019-2020 to expand the Project Hope Program by three additional sites for a total of six sites; adds 1.0 Recreation Superintendent, 1.0 Community Coordinator, and 2.0 Community Activity Worker positions through June 30, 2021 in 2020-2021 to expand the Project Hope Program by three additional sites for a total of nine sites. Project Hope leverages community partnerships, community empowerment, and coordination of a broad range of City services to address challenges of crime, poverty, and blight. Project Hope's model focuses on catalyzing community engagement to sustain lasting change, with City staff providing the initial assistance.	\$ 1,461,000	\$ 1,616,000	\$ 1,132,107		\$ 1,132,107	The Actuals include: -\$1,027,107 spent -\$105,000 rebudgeted to 2021-2022 as approved as part of MBA#35	Concur
5. MAINTAINING THE CITY'S LONG-TERM FINANCIAL STABILITY									

6. OTHER									
Category	Fiscal Year Initiated	Description	Adopted Budget Allocation	Modified Budget Allocation	Expenditure Actuals	Non-Measure B Supported Expenditure Actuals	Total Measure B Actuals	Notes	Commission Findings
6.1 Anti-Graffiti and Anti-Litter Programs Staffing (BeautifySJ)	2018-2019, 2019-2020	Continues 2.0 Community Activity Worker positions and \$25,000 in non-personal/equipment funding added in 2018-2019 to support community clean-up efforts; adds 1.0 Program Manager I, 1.0 Maintenance Worker II, 2.0 Community Activity Worker, and 2.0 Regional Park Aide PT positions in 2019-2020. In February 2017, the Mayor's Office launched the "BeautifySJ" initiative that challenges residents to become more engaged in beautifying the city. The Anti-Graffiti and Anti-Litter Program takes the lead in this initiative in addressing litter/trash and graffiti-related blight.	\$ 762,000	\$ 1,062,000	\$ 803,563		\$ 803,563	The Actuals include: -\$698,966 spent -\$104,597 rebudgeted to 2021-2022 as approved as part of MBA#35	Recommend identified augmented Funds for personnel should be sourced from General Fund
6.2 Neighborhood Parks Maintenance	2017-2018	Continues 2.0 Park Maintenance Repair Worker and 7.0 Groundworker positions and \$25,000 in non-personal/equipment funding added in 2017-2018 to improve the overall appearance of the City's neighborhood park system.	\$ 907,000	\$ 907,000	\$ 862,093		\$ 862,093	Actual costs ended the year lower than the modified budget.	Do Not Concur. Neighborhood Park Maintenance does not comply with any of the Measure B categories or the intent of the measure.

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6.3 Beautify SJ Days	2017-2018	Continues ongoing funding added in 2017-2018 to provide for approximately six neighborhood-led BeautifySJ Days for each of the City's ten Council districts. Each beautification event averages six to eight 40-cubic yards bins.	\$ 180,000	\$ 293,014	\$ 293,014		\$ 293,014	The actuals include: -\$267,495 spent -\$25,520 rebudgeted to 2021-2022 as approved as part of the 2020-2021 Annual Report	Concur
6.4 MANDATORY Transfer of Local Sales Tax Proceeds to the Airport Revenue Fund (Jet Fuel)	2017-2018, 2018-2019, 2019-2020, 2020-2021	Transfers \$400,000 to the Airport Revenue Fund for estimated Local Sales Tax revenue generated from jet fuel sales from July 2020 through June 2021. Per Federal Aviation Administration (FAA) policy, beginning December 8, 2017, Sales Tax revenue related to jet fuel sales that are located on Airport properties must be returned to the Airport Department.	\$ 400,000	\$ 463,275	\$ 463,275		\$ 463,275	All funding was transferred to the Airport Revenue Fund.	Concur
TOTAL			\$ 44,500,000	\$ 46,476,234	\$ 43,242,044	\$ -	\$ 43,242,044		