

# General Fund Capital, Transfers, Reserves

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**T**o provide necessary funding for: (1) capital projects not funded by a dedicated funding source, (2) transfers to other funds, (3) reserves earmarked for known future needs, and (4) a reserve for unforeseen contingencies

## *City Service Areas*

**Community and Economic Development**  
**Environmental and Utility Services**  
**Neighborhood Services**  
**Public Safety**  
**Transportation and Aviation Services**  
**Strategic Support**

## *Programs*

**Capital Contributions**

**Earmarked Reserves**

**Transfers to Other Funds**

**Contingency Reserve**

# General Fund Capital, Transfers, Reserves

## Budget Summary

	2009-2010 Actual 1	2010-2011 Adopted 2	2011-2012 Forecast 3	2011-2012 Adopted 4	% Change (2 to 4)
<b>Dollars by Program</b>					
Capital Contributions	\$ 12,587,567	\$ 8,934,514	\$ 6,973,000	\$ 9,695,000	8.5%
Transfers to Other Funds	25,424,995	29,038,636	25,723,798	25,093,798	(13.6%)
Earmarked Reserves	N/A	43,813,155	10,818,986	30,662,581	(30.0%)
Contingency Reserve	N/A	29,309,000	26,309,000	29,309,000	0.0%
<b>Total</b>	<b>\$ 38,012,562</b>	<b>\$ 111,095,305</b>	<b>\$ 69,824,784</b>	<b>\$ 94,760,379</b>	<b>(14.7%)</b>
<b>Dollars by Category</b>					
Capital, Transfers, Reserves	\$ 38,012,562	\$ 111,095,305	\$ 69,824,784	\$ 94,760,379	(14.7%)
<b>Total</b>	<b>\$ 38,012,562</b>	<b>\$ 111,095,305</b>	<b>\$ 69,824,784</b>	<b>\$ 94,760,379</b>	<b>(14.7%)</b>
<b>Dollars by Fund</b>					
General Fund	\$ 38,012,562	\$ 111,095,305	\$ 69,824,784	\$ 94,760,379	(14.7%)
<b>Total</b>	<b>\$ 38,012,562</b>	<b>\$ 111,095,305</b>	<b>\$ 69,824,784</b>	<b>\$ 94,760,379</b>	<b>(14.7%)</b>
<b>Authorized Positions</b>	N/A	N/A	N/A	N/A	N/A

# General Fund Capital, Transfers, Reserves

## Budget Reconciliation

(2010-2011 Adopted to 2011-2012 Adopted)

	Positions	General Fund (\$)
<b>Prior Year Budget (2010-2011):</b>	<b>0.00</b>	<b>111,095,305</b>
<b>Base Adjustments</b>		
<b>One-Time Prior Year Expenditures Deleted</b>		
• Capital Contributions Rebudget: Capital Projects		(6,761,514)
• Transfer to Other Funds: Retiree Healthcare elimination		(755,554)
• Transfer to Other Funds Rebudget: Vehicle Replacement/General Fleet		(400,000)
• Earmarked Reserves Rebudget: Comprehensive General Plan Update		(125,000)
• Earmarked Reserves Rebudget: Economic Uncertainty Reserve		(9,033,814)
• Earmarked Reserves Rebudget: Fee Supported - Building		(1,660,006)
• Earmarked Reserves Rebudget: Fee Supported - Fire		(995,209)
• Earmarked Reserves Rebudget: Fee Supported - Planning		(405,308)
• Earmarked Reserves Rebudget: Fuel Usage Reserve		(250,000)
• Earmarked Reserves Rebudget: Future Capital Projects (FF&E) Reserve		(387,080)
• Earmarked Reserves Rebudget: Neighborhood Capital Improvements Reserve		(1,609,871)
• Earmarked Reserves Rebudget: Neighborhood Investment Fund Reserve		(198,300)
• Earmarked Reserves Rebudget: Neighborhood Investment Fund Reserve - SNI Staffing		(1,085,554)
• Earmarked Reserves Rebudget: Retirement Pre-Payment Reserve		(1,000,000)
• Earmarked Reserves Rebudget: Salary and Benefit Reserve		(3,000,000)
• Earmarked Reserves Rebudget: Wellness Program		(413,250)
• Earmarked Reserves Rebudget: Workers' Compensation/General Liability Reserve		(10,000,000)
• Earmarked Reserves: Fee Supported - Building (Concessions) elimination		(362,035)
• Earmarked Reserves: Fee Supported - Fire (Concessions) elimination		(154,193)
• Earmarked Reserves: Fee Supported - Planning (Concessions) elimination		(12,811)
• Earmarked Reserves: Fee Supported - Public Works (Concessions) elimination		(125,074)
• Earmarked Reserves: Retiree Healthcare (International Association of Fire Fighters) elimination		(726,794)
• Earmarked Reserves: Unemployment Insurance elimination		(7,375,000)
• Earmarked Reserves: Salary and Benefit (Concessions - Retirement Pre-Payment Impact) elimination		(440,000)
<b>One-Time Prior Year Expenditures Subtotal:</b>	<b>0.00</b>	<b>(47,276,367)</b>
<b>Technical Adjustments to Costs of Ongoing Activities</b>		
• Capital Contributions: Central Service Yard - Phase I Debt Service Payments restoration		1,000,000
• Capital Contributions: Closed Landfill Compliance (Methane Monitoring) restoration		300,000
• Capital Contributions: Fire Apparatus Replacement and Repair restoration (CDBG)		1,100,000
• Capital Contributions: Fuel Tank Monitoring restoration		50,000
• Capital Contributions: Fire Apparatus Replacement and Repair adjustment		2,300,000
• Capital Contributions: Unanticipated/Emergency Maintenance adjustment		50,000
• Transfer to Other Funds: Municipal Golf Course Fund restoration		100,000
• Transfer to Other Funds: Community Facilities Revenue Fund/Hayes Mansion Conference Center adjustment		(400,000)
• Transfer to Other Funds: Arena Enhancement Fund adjustment		11,458

# General Fund Capital, Transfers, Reserves

## Budget Reconciliation

(2010-2011 Adopted to 2011-2012 Adopted)

	Positions	General Fund (\$)
<b>Base Adjustments (Cont'd.)</b>		
<b>Technical Adjustments to Costs of Ongoing Activities (Cont'd.)</b>		
• Transfer to Other Funds: City Hall Debt Service Fund adjustment		(2,715,451)
• Transfer to Other Funds: Downtown Property and Business Improvement District adjustment		27,709
• Transfer to Other Funds: Municipal Golf Course Fund adjustment		400,000
• Transfer to Other Funds: Vehicle Replacement/General Fleet adjustment		279,500
• Transfer to Other Funds: Camden Center Debt Service reestablishment		100,000
• Transfer to Other Funds: C&C Tax Fund/Comm Civic Center Video Equipment Repayment establishment		37,500
• Earmarked Reserves: Comprehensive General Plan Update adjustment		(200,000)
• Earmarked Reserves: Retiree Healthcare adjustment		(1,908,856)
• Earmarked Reserves: New Library Facilities Reserve establishment		3,082,000
• Earmarked Reserves: Parks and Recreation Facilities Reserve establishment		1,087,000
• Earmarked Reserves: New Public Safety Facilities Reserve establishment		2,490,000
• Earmarked Reserves: Street Maintenance Activities Reserve establishment		60,000
• Earmarked Reserves: Technology Reserve establishment		500,000
• Earmarked Reserves: Salary and Benefit Reserve adjustment		1,254,986
• Contingency Reserve: Contingency Reserve adjustment		(3,000,000)
<b>Technical Adjustments Subtotal:</b>	<b>0.00</b>	<b>6,005,846</b>
<b>2011-2012 Forecast Base Budget:</b>	<b>0.00</b>	<b>69,824,784</b>
<b>Budget Proposals Approved</b>		
<b>Capital Contributions</b>		
1. Capital Contributions: Central Service Yard-Phase I Debt Service Payments		(650,000)
2. Capital Contributions: Fire Apparatus Replacement		(550,000)
3. Capital Contributions: Arena Repairs		(100,000)
4. Capital Contributions: Rebudgets		4,022,000
<b>Capital Contributions Subtotal:</b>	<b>0.00</b>	<b>2,722,000</b>
<b>Transfers to Other Funds</b>		
1. Transfers to Other Funds: City Hall Debt Service Fund		(300,000)
2. Transfers to Other Funds: Vehicle Replacement/General Fleet		(265,000)
3. Transfers to Other Funds: Downtown Property Business Improvement District Fund		(65,000)
<b>Transfers to Other Funds Subtotal:</b>	<b>0.00</b>	<b>(630,000)</b>
<b>Earmarked Reserves</b>		
1. Earmarked Reserves: New Library Facilities/Parks and Recreation Facilities Reserves Elimination		(4,169,000)
2. Earmarked Reserves: New Public Safety Facilities Reserve Elimination		(2,490,000)
3. Earmarked Reserves: Salary and Benefit Reserve		(2,249,705)
4. Earmarked Reserves: Technology Reserve Elimination		(500,000)

# General Fund Capital, Transfers, Reserves

## Budget Reconciliation

(2010-2011 Adopted to 2011-2012 Adopted)

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	<b>Positions</b>	<b>General Fund (\$)</b>
<hr/> <b>Budget Proposals Approved (Cont'd.)</b> <hr/>		
<b>Earmarked Reserves (Cont'd.)</b>		
5. Earmarked Reserves: New Traffic Infrastructure Assets Reserve Elimination		(60,000)
6. Earmarked Reserves: Fee Supported - Building Reserve		(58,200)
7. Earmarked Reserves: Fee Supported - Fire Reserve		(58,200)
8. Earmarked Reserves: Filled Position Elimination Expenditure Impacts Reserve		700,000
9. Earmarked Reserves: Fee Supported - Public Works Reserve		204,630
10. Earmarked Reserves: Rebudgets		28,524,070
<b>Earmarked Reserves Subtotal:</b>	<b>0.00</b>	<b>19,843,595</b>
<b>Contingency Reserve</b>		
1. Contingency Reserve: Rebudget		3,000,000
<b>Transfers to Other Funds Subtotal:</b>	<b>0.00</b>	<b>3,000,000</b>
<b>Total Budget Proposals Approved</b>	<b>0.00</b>	<b>24,935,595</b>
<b>2011-2012 Adopted Budget Total</b>	<b>0.00</b>	<b>94,760,379</b>

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# General Fund Capital, Transfers, Reserves

## Budget Changes By Program

Adopted Budget Changes	Positions	General Fund (\$)
<b>Capital Contributions</b>		
<b>1. Capital Contributions: Central Service Yard-Phase I Debt Service Payments</b>		<b>(650,000)</b>
<i>Strategic Support CSA</i>		
<p>This action shifts a portion (\$650,000) of the General Fund debt service payment for the Central Service Yard, Phase I to the Service Yards Construction and Conveyance Tax Fund in the Service Yards Capital Program, reducing the General Fund payment from \$1,673,000 to \$1,023,000 on a one-time basis. In 2011-2012, it is projected that there are sufficient resources in the Service Yards Capital Construction and Conveyance Tax Fund to absorb this reallocation with no project impacts. (Ongoing savings: \$0)</p>		
<b>2. Capital Contributions: Fire Apparatus Replacement</b>		<b>(550,000)</b>
<i>Public Safety CSA</i>		
<p>Community Development Block Grant (CDBG) funding, as directed by the City Council approved Mayor's June 2011-2012 Budget Message, will provide resources (\$550,000) to CDBG eligible low- and moderate-income areas in order to complete the planned fire apparatus replacement in 2011-2012. It should be noted that this expenditure is pending US Department of Housing and Urban Development (HUD) approval; an amendment to the Consolidated Plan is required prior to the use of these funds. (Ongoing savings: \$0)</p>		
<b>3. Capital Contributions: Arena Repairs</b>		<b>(100,000)</b>
<i>Strategic Support CSA</i>		
<p>This action eliminates funding for Arena Repairs through 2012-2013 with no service level impact. It has been determined that the current 2010-2011 Arena Repairs allocation has sufficient funding to cover repairs for the next two years. (Ongoing savings: \$100,000)</p>		
<b>4. Capital Contributions: Rebudgets</b>		<b>4,022,000</b>
<i>Public Safety CSA</i>		
<i>Strategic Support CSA</i>		
<p>The rebudget of unexpended 2010-2011 funds will allow for the completion of the projects in 2011-2012 listed below. (Ongoing costs: \$0) (Final Budget Modification)</p>		
Building Facilities Maintenance Backlog (9-1-1 UPS System		2,029,000
Police Communications Air Handling Units and Generator		
Controls, Police Special Operations Unit Mechanical System)		
Fire Apparatus Replacement		527,000
Fire Station 37 – Willow Glen		620,000
South San José Police Substation FF&E (Technology Equipment)		846,000
<b>Subtotal Capital Contributions:</b>	<b>0.00</b>	<b>2,722,000</b>

# General Fund Capital, Transfers, Reserves

## Budget Changes By Program

Adopted Budget Changes	Positions	General Fund (\$)
<b>Transfers to Other Funds</b>		
<b>1. Transfers to Other Funds: City Hall Debt Service Fund</b>		<b>(300,000)</b>
<i>Strategic Support CSA</i>		
This action decreases the General Fund transfer for City Hall Debt Service to align debt service funding with the staff located at City Hall. With the move of additional Environmental Services staff to City Hall, various Environmental Services funds will assume this portion of the payment (Integrated Waste Management, San Jose/Santa Clara Treatment Plant Operating, Sewer Service and Use Charge, Storm Sewer Operating, and Water Utility). (Ongoing savings: \$300,000)		
<b>2. Transfers to Other Funds: Vehicle Replacement/General Fleet</b>		<b>(265,000)</b>
<i>Strategic Support CSA</i>		
This action eliminates funding for off-road diesel retrofits in 2011-2012, reducing the General Fund Transfer for Vehicle Replacement/General Fleet from \$366,500 to \$101,500. This reduction is possible as the California Air Resources Board extended the implementation of its off-road diesel retrofit mandate until 2014. The City's compliance efforts would resume in 2012-2013. (Ongoing savings: \$0)		
<b>3. Transfers to Other Funds: Downtown Property Business Improvement District Fund</b>		<b>(65,000)</b>
<i>Transportation and Aviation Services CSA</i>		
This action reduces the transfer from the General Fund to the Downtown Property and Business Improvement District (PBID) Fund for assessments on City-owned properties within the district. As a General Fund budget balancing strategy, this portion of the transfer to the Downtown PBID Fund was approved to be funded by the General Purpose Parking Fund. (Ongoing savings: \$65,000)		
<b>Subtotal Transfers to Other Funds:</b>	<b>0.00</b>	<b>(630,000)</b>

# General Fund Capital, Transfers, Reserves

## Budget Changes By Program

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Adopted Budget Changes	Positions	General Fund (\$)
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### Earmarked Reserves

1. **Earmarked Reserves: New Library Facilities/Parks and Recreation Facilities Reserves Elimination** (4,169,000)

#### *Neighborhood Services CSA*

This action liquidates the Earmarked Reserves that were established in the 2011-2012 General Fund Forecast Base Budget for projected additional costs to operate and maintain new library facilities (\$3,082,000) and new parks and recreation facilities (\$1,087,000) scheduled to come on line next year. Due to budget constraints, the funding earmarked for operating new library and parks facilities was approved for elimination in this budget, thereby creating savings in the General Fund.

A total of \$3,082,000 was included as a 2011-2012 committed addition in the 2012-2016 General Fund Forecast for the Bascom, Calabazas, Educational Park, and Seven Trees Branch Libraries. While construction is already complete or is anticipated to be complete by year's end, the 2011-2012 Adopted Budget includes the deferral of branch openings until fall 2012. A total of \$81,600 is allocated to the Public Works Department for miscellaneous security, maintenance, and inspection costs associated with the buildings (reflected in the City-Wide Expenses section of this document). Funding of \$22,000 is allocated to the Library Department for minimal utility costs associated with maintaining the branches. Additional funding for storage of the fixtures, furnishings and equipment and minor repairs during the initial occupancy of the facilities is funded in the Library Capital Program. As a result of the deferred openings of the branch libraries, net savings of \$2,978,400 is realized in the General Fund in 2011-2012.

A total of \$1,087,000 was included as a 2011-2012 committed addition in the 2012-2016 General Fund Forecast for parks and recreation facilities. The opening of the Bascom Community Center was approved to be deferred until fall 2012, generating General Fund savings of \$666,000 for operating and maintenance funding in 2011-2012. A total of \$32,200 is allocated to the Public Works Department for miscellaneous security, maintenance, and inspection costs associated with the building (reflected in the City-Wide Expenses section of this document) and \$40,200 is allocated to the Parks, Recreation, and Community Services Department for utility costs. In lieu of adding staff resources, the Hitachi Parks (RAMC Park, Charlotte Common, and Raleigh Linear Green) will continue to be maintained by Hitachi Corporation for an additional year or until a Community Facilities District is formed, generating General Fund savings of \$335,000. Hitachi has agreed to maintain the parks on a year to year basis as the long term development of the neighborhood housing properties is on hold. Finally, \$86,000 was forecasted in 2011-2012 for various trail projects. Due to budget constraints, the maintenance of these trails was approved to be absorbed by existing resources, generating General Fund savings of \$86,000. The deferred Bascom Community Center opening, Hitachi maintenance agreement, and absorption of additional trails maintenance results in net savings of \$1,014,600 in the General Fund in 2011-2012. (Ongoing savings: \$28,000)



# General Fund Capital, Transfers, Reserves

## Budget Changes By Program

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Adopted Budget Changes	Positions	General Fund (\$)
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### Earmarked Reserves

2. **Earmarked Reserves: New Public Safety Facilities Reserve Elimination** (2,490,000)

#### *Public Safety CSA*

This action liquidates the Earmarked Reserve that was established in the 2011-2012 General Fund Forecast Base Budget for projected additional costs (\$2,490,000) to operate and maintain the new South San José Police Substation. Construction of this facility was completed in October 2010 with move-in originally projected for the fall 2011 sworn shift change; however, due to budget constraints, the opening and staffing of the building was approved to be deferred to September 2012 to coincide with the fall 2012 shift change to generate one-time operations and maintenance savings in 2011-2012. One-time funding was approved for the Police Department for utilities costs (\$191,280) and to the Public Works Department in the City-Wide Expenses section of this document for security and fencing (\$63,720) to secure the Substation until it is opened in fall 2012. As a result of the deferred opening, net savings of \$2,235,000 is realized in the General Fund in 2011-2012. (Ongoing savings: \$0)

3. **Earmarked Reserves: Salary and Benefit Reserve** (2,249,705)

#### *Strategic Support CSA*

This action reduces the Salary and Benefit Earmarked Reserve to reduce the unemployment insurance reserve due to the restoration of positions included in the Mayor's June Budget Message (\$1,670,000), to reflect savings from eliminating the dedicated funding for management pay increases (\$532,915), and to partially fund Police Patrol Officer positions included in this document (\$46,790). The Management Pay-for-Performance program for 2011-2012 will continue, however, departments will be required to absorb any cost impacts if performance awards are given. (Ongoing savings: \$532,915)

4. **Earmarked Reserves: Technology Reserve Elimination** (500,000)

#### *Strategic Support CSA*

This action liquidates the Technology Earmarked Reserve as established in the 2011-2012 General Fund Forecast Base Budget. These funds were approved to be liquidated and used to address a portion (\$500,000 out of net General Fund expenditures of \$909,497 in 2011-2012) of the Human Resources/Payroll System Upgrade funding in the City-Wide Expenses section of this document in 2011-2012. (Ongoing savings: \$0)

# General Fund Capital, Transfers, Reserves

## Budget Changes By Program

Adopted Budget Changes	Positions	General Fund (\$)
<b>Earmarked Reserves</b>		
<b>5. Earmarked Reserves: New Traffic Infrastructure Assets Reserve Elimination</b>		<b>(60,000)</b>
<b>Transportation and Aviation Services CSA</b>		
<p>This action liquidates the Earmarked Reserve that was established in the 2011-2012 General Fund Forecast Base Budget for projected operations and maintenance expenses (\$60,000) related to new traffic infrastructure assets (traffic signals, landscaping, and street lighting) that are scheduled to become operational in 2011-2012 and were included in the Five-Year Capital Improvement Program. These funds were approved to be liquidated and used to address the General Fund shortfall and the maintenance will be absorbed by existing resources. (Ongoing savings: \$63,000)</p>		
<b>6. Earmarked Reserves: Fee Supported - Building Reserve</b>		<b>(58,200)</b>
<b>Community and Economic Development CSA</b>		
<p>This action decreases the Earmarked Reserve for Development Fee-Supported Building activities to partially fund a Senior Permit Specialist position in the Planning, Building, and Code Enforcement Department. This position will provide customers with a more timely response and ensure necessary back office work is done in a timelier manner. This position will also provide support for the Building Fee Program to process walk-in permit applications in a timelier manner, leading to a decrease in wait times. (Ongoing costs: \$0)</p>		
<b>7. Earmarked Reserves: Fee Supported - Fire Reserve</b>		<b>(58,200)</b>
<b>Community and Economic Development CSA</b>		
<p>This action decreases the Earmarked Reserve for Development Fee-Supported Fire activities to partially fund a Senior Permit Specialist position in the Planning, Building, and Code Enforcement Department. This position will provide customers with a more timely response and ensure necessary back office work is done in a timelier manner. This position will also provide support for the existing Fire Senior Permit Specialist, leading to a decrease in wait times. (Ongoing costs: \$0)</p>		
<b>8. Earmarked Reserves: Filled Position Elimination Expenditure Impacts Reserve</b>		<b>700,000</b>
<b>Strategic Support CSA</b>		
<p>This action establishes a Filled Position Elimination Expenditure Impacts Reserve of \$700,000 to address the impacts of employee placements from the 2011-2012 budget process as well as lower than budgeted levels of vacancies within departments. During the employee placement process, a number of employees at higher salary levels will be placed into vacant positions budgeted at a lower level or into positions previously held by lower step employees. This Reserve will set aside funding of \$550,000 to address one-step salary differences for approximately one-half of the non-sworn employees that are scheduled to be demoted and approximately one-quarter of the positions that will remain in the same classification, but will be moved to another position. For sworn positions</p>		

# General Fund Capital, Transfers, Reserves

## Budget Changes By Program

Adopted Budget Changes	Positions	General Fund (\$)
<b>Earmarked Reserves</b>		
<b>8. Earmarked Reserves: Filled Position Elimination Expenditure Impacts Reserve (Cont'd.)</b>		
<p>in the Police and Fire Departments, the potential cost variances have been factored into the 2011-2012 Adopted Budget given that these positions are contained within those departments. In addition, this Reserve sets aside funding of \$150,000 to address potentially lower than budgeted vacancy levels. This amount represents only 10% of the vacancy savings assumed for departments in the 2011-2012 Adopted Budget (excluding the Police and Fire Departments) but that variance could be higher and will require careful monitoring of personal services appropriations throughout the year. (Ongoing costs: \$0)</p>		
<b>9. Earmarked Reserves: Fee Supported - Public Works Reserve</b>		<b>204,630</b>
<b><i>Community and Economic Development CSA</i></b>		
<p>This action increases the Earmarked Reserve for Development Fee-Supported Public Works activities to reflect the policy of preserving all revenue excess in the development fee programs for future development-related activities (works-in-progress). (Ongoing costs: \$0)</p>		
<b>10. Earmarked Reserves: Rebudgets</b>		<b>28,524,070</b>
<b><i>Community and Economic Development CSA Strategic Support CSA</i></b>		
<p>This action provides for the rebudgeting of unexpended 2010-2011 funding from various Earmarked Reserves listed below. (Ongoing costs: \$0) (Final Budget Modification)</p>		
Workers' Compensation/General Liability		10,000,000
Fee Supported Reserve – Building		7,708,265
Fee Supported Reserve – Fire		2,231,962
Salary and Benefit Reserve		4,276,622
Retirement Pre-Payment Reserve		1,000,000
Fee Supported Reserve – Public Works		979,486
General Plan Update		900,000
Fee Supported Reserve – Planning		676,541
Wellness Program Reserve		251,114
Future Capital Projects (FF&E) Reserve (Police Substation Recommissioning)		250,080
Fuel Usage Reserve		250,000
<b>Subtotal Earmarked Reserves:</b>	<b>0.00</b>	<b>19,843,595</b>

# General Fund Capital, Transfers, Reserves

## Budget Changes By Program

Adopted Budget Changes	Positions	General Fund (\$)
<b>Contingency Reserve</b>		
1. Contingency Reserve: Rebudget		3,000,000
<i>Strategic Support CSA</i>		
This action provides for the rebudgeting of unexpended 2010-2011 funding from the Contingency Reserve. (Ongoing costs: \$0) (Final Budget Modification)		
<b>Subtotal Contingency Reserve:</b>	<b>0.00</b>	<b>3,000,000</b>
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<b>2011-2012 Adopted Budget Changes Total</b>	<b>0.00</b>	<b>24,935,595</b>

# General Fund Capital, Transfers, Reserves

## Budget Program: Capital Contributions City Service Area: Multiple

### Detail of Costs Description

Capital Contributions	2009-2010 Actual 1	2010-2011 Adopted 2	2011-2012 Forecast 3	2011-2012 Adopted 4
<b>Neighborhood Services CSA</b>				
<b>Parks &amp; Community Facilities Dev. Capital Program</b>				
Happy Hollow Park and Zoo	\$ 211,604	\$ 0	\$ 0	\$ 0
Kirk Community Center Renovations	245,996	0	0	0
Northside Community Center	(160)	0	0	0
Parks and Recreation Bond Projects	60,711	140,000	0	0
Police Athletic League Stadium Improvements	19,483	0	0	0
Willows Senior Center Fire	237,919	0	0	0
Watson Site Clean-Up and Restoration	3,464,094	40,000	0	0
<b>Total Parks &amp; Community Fac. Dev. Capital Pgm.</b>	<b>\$ 4,239,647</b>	<b>\$ 180,000</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Total Neighborhood Services CSA</b>	<b>\$ 4,239,647</b>	<b>\$ 180,000</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Public Safety CSA</b>				
<b>Public Safety Capital Program</b>				
Fire Apparatus Replacement	\$ 114,794	\$ 1,360,000	\$ 4,500,000	\$ 4,477,000
Fire Station 37 - Willow Glen	0	800,000	0	620,000
South San José Police Substation	2,679,470	96,000	0	0
South San José Police Substation Fiber Optic Cabling	118,139	0	0	0
South San José Police Substation Exterior Public Art	4,000	100,000	0	0
South San José Police Substation FF&E	61,342	1,246,000	0	846,000
South San José Police Substation Interior Public Art	139,000	12,000	0	0
<b>Total Public Safety Capital Program</b>	<b>\$ 3,116,745</b>	<b>\$ 3,614,000</b>	<b>\$ 4,500,000</b>	<b>\$ 5,943,000</b>
<b>Total Public Safety CSA</b>	<b>\$ 3,116,745</b>	<b>\$ 3,614,000</b>	<b>\$ 4,500,000</b>	<b>\$ 5,943,000</b>
<b>Transportation &amp; Aviation Services CSA</b>				
<b>Traffic Capital Program</b>				
Hedding Street Lighting Improvements	\$ 326	\$ 0	\$ 0	\$ 0
North First - East Tasman Maintenance	0	72,974	0	0
Pavement Maintenance Repair	253,082	0	0	0
Seven Trees Boulevard Sidewalk Project	(1,716)	0	0	0
Tenth - Senter Maintenance	0	214,540	0	0
Traffic Calming	40,925	0	0	0
Transportation Maintenance Backlog: Neighborhood Appearance	459,656	570,000	0	0
Transportation Maintenance Backlog: Transportation Infrastructure	10,000	0	0	0
<b>Total Traffic Capital Program</b>	<b>\$ 762,273</b>	<b>\$ 857,514</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Total Transportation &amp; Aviation Services CSA</b>	<b>\$ 762,273</b>	<b>\$ 857,514</b>	<b>\$ 0</b>	<b>\$ 0</b>

# General Fund Capital, Transfers, Reserves

## Budget Program: Capital Contributions

*City Service Area: Multiple*

### Detail of Costs Description

Capital Contributions	2009-2010 Actual 1	2010-2011 Adopted 2	2011-2012 Forecast 3	2011-2012 Adopted 4
<b>Strategic Support CSA</b>				
<b>Municipal Improvements Capital Program</b>				
Animal Shelter Facility	\$ 106,000	\$ 0	\$ 0	\$ 0
Arena Repairs	37,880	590,000	100,000	0
Bldg Facilities Maint Backlog: 9-1-1 UPS System, Comm. Air & Gen. Control, Spec. Ops. Mech. Sys.	374,180	2,456,000	0	2,029,000
City Hall Network Operations Center Secondary Cooling System	268,460	44,000	0	0
City Hall Outstanding Needs	150,043	0	0	0
Closed Landfill Compliance (Methane Monitoring)	290,413	100,000	400,000	400,000
Employee Garage Build-Out	0	175,000	0	0
Fuel Tank Monitoring	45,100	45,000	50,000	50,000
Greater Terrace Drive Soil Testing	100,000	0	0	0
Martin Park Landfill Methane Gas Mitigation Efforts	1,881,079	0	0	0
Unanticipated/Emergency Maintenance	200,000	200,000	250,000	250,000
Watson Park	200,000	0	0	0
Watson Park Planning, Remediation and Contingency	38,689	0	0	0
<b>Total Municipal Improvements Capital Program</b>	<b>\$ 3,691,844</b>	<b>\$ 3,610,000</b>	<b>\$ 800,000</b>	<b>\$ 2,729,000</b>
<b>Service Yards Capital Program</b>				
Central Service Yard-Phase I Debt Service Payments	\$ 777,058	\$ 673,000	\$ 1,673,000	\$ 1,023,000
<b>Total Service Yards Capital Program</b>	<b>\$ 777,058</b>	<b>\$ 673,000</b>	<b>\$ 1,673,000</b>	<b>\$ 1,023,000</b>
<b>Total Strategic Support CSA</b>	<b>\$ 4,468,902</b>	<b>\$ 4,283,000</b>	<b>\$ 2,473,000</b>	<b>\$ 3,752,000</b>
<b>TOTAL CAPITAL CONTRIBUTIONS</b>	<b>\$ 12,587,567</b>	<b>\$ 8,934,514</b>	<b>\$ 6,973,000</b>	<b>\$ 9,695,000</b>

# General Fund Capital, Transfers, Reserves

## Budget Program: Transfers to Other Funds

*City Service Area: Multiple*

### Detail of Costs Description

Transfers to Other Funds	2009-2010 Actual 1	2010-2011 Adopted 2	2011-2012 Forecast 3	2011-2012 Adopted 4
<b>Community &amp; Economic Development CSA</b>				
Arena Enhancement Fund	\$ 968,245	\$ 979,158	\$ 990,616	\$ 990,616
Arena Reserve Fund	500,000	500,000	500,000	500,000
Business Improvement District	5,000	10,000	10,000	10,000
Community Facilities Revenue Fund/Hayes Mansion Conference Center	2,700,000	5,900,000	5,500,000	5,500,000
Convention and Cultural Affairs Fund	250,000	0	0	0
Convention and Cultural Affairs Fund - Retiree Healthcare	0	47,967	0	0
Economic Develop Enhance Fund - Retiree Healthcare	0	526	0	0
Home Invst Partnshp Prg Trst Fund - Retiree Healthcare	0	1,775	0	0
Low & Mod Income Housing Fund - Retiree Healthcare	0	39,843	0	0
Multi-Source Housing Fund - Retiree Healthcare	0	1,977	0	0
Transient Occupancy Tax Fund - Retiree Healthcare	0	834	0	0
Workforce Investment Act Fund - Retiree Healthcare	0	26,104	0	0
<b>Total Community &amp; Economic Develop. CSA</b>	<b>\$ 4,423,245</b>	<b>\$ 7,508,184</b>	<b>\$ 7,000,616</b>	<b>\$ 7,000,616</b>
<b>Environmental &amp; Utility Services</b>				
Integrated Waste Mgmt Fund - Retiree Healthcare	\$ 0	\$ 48,071	\$ 0	\$ 0
Storm Sewer Operating Fund - Retiree Healthcare	0	50,219	0	0
SJ/Santa Clara Trtmt Plant Op Fund - Retiree Healthcare	0	195,269	0	0
Sewer Service & Use Charge Fund - Retiree Healthcare	0	72,573	0	0
Water Utility Fund - Retiree Healthcare	0	19,791	0	0
<b>Total Environmental &amp; Utility Services CSA</b>	<b>\$ 0</b>	<b>\$ 385,923</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Neighborhood Services CSA</b>				
Camden Center Debt Service	\$ 0	\$ 0	\$ 100,000	\$ 100,000
Library Parcel Tax Fund - Retiree Healthcare	0	23,706	0	0
Municipal Golf Course Fund	1,000,000	1,000,000	1,500,000	1,500,000
Redevelopment Agency/Watson Park	547,000	0	0	0
<b>Total Neighborhood Services CSA</b>	<b>\$ 1,547,000</b>	<b>\$ 1,023,706</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>
<b>Public Safety CSA</b>				
Neighborhood Security Bond Fund	\$ 15,644	\$ 0	\$ 0	\$ 0
<b>Total Public Safety CSA</b>	<b>\$ 15,644</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Transportation &amp; Aviation Services CSA</b>				
Airport Cust Fac & Trans Fee Fund - Retiree Healthcare	\$ 0	\$ 1,690	\$ 0	\$ 0
Airport Maint & Operation Fund - Retiree Healthcare	0	212,635	0	0

# General Fund Capital, Transfers, Reserves

## Budget Program: Transfers to Other Funds

*City Service Area: Multiple*

### Detail of Costs Description

Transfers to Other Funds	2009-2010 Actual 1	2010-2011 Adopted 2	2011-2012 Forecast 3	2011-2012 Adopted 4
<b><i>Transportation &amp; Aviation Services CSA (Cont'd.)</i></b>				
Community Fac Dist #1 - Retiree Healthcare	\$ 0	\$ 156	\$ 0	\$ 0
Community Fac Dist #2 and #3 - Retiree Healthcare	0	801	0	0
Community Fac Dist #8 - Retiree Healthcare	0	855	0	0
Community Fac Dist #12 - Retiree Healthcare	0	95	0	0
Community Fac Dist #6 - Retiree Healthcare	96,674	0	0	0
Downtown Property and Bus Impvt District Fund	669,725	676,422	704,131	639,131
General Purpose Parking Fund - Retiree Healthcare	0	8,865	0	0
Improvement District #99-218SJ (Hellyer-Piercy) Cnst. Fd.	448,198	0	0	0
Maintenance Assessment District #2	2,408	2,408	2,408	2,408
Maintenance Assessment District #8	2,353	2,353	2,353	2,353
Maintenance Assessment District #9	23,480	23,480	23,480	23,480
Maintenance Assessment District #11	6,354	6,354	6,354	6,354
Maintenance Assessment District #15	16,636	16,636	16,636	16,636
Maintenance Assessment District #19	6,195	6,195	6,195	6,195
Maintenance Assessment District #20	21,461	21,461	21,461	21,461
Maintenance Assessment District #21	8,996	8,996	8,996	8,996
Maintenance Assessment District #22	35,223	35,223	35,223	35,223
Maintenance Assess Dist #1 - Retiree Healthcare	0	248	0	0
Maintenance Assess Dist #2 - Retiree Healthcare	0	73	0	0
Maintenance Assess Dist #5 - Retiree Healthcare	0	29	0	0
Maintenance Assess Dist #8 - Retiree Healthcare	0	44	0	0
Maintenance Assess Dist #9 - Retiree Healthcare	0	58	0	0
Maintenance Assess Dist #11 - Retiree Healthcare	0	29	0	0
Maintenance Assess Dist #13 - Retiree Healthcare	0	29	0	0
Maintenance Assess Dist #15 - Retiree Healthcare	0	1,045	0	0
Maintenance Assess Dist #19 - Retiree Healthcare	0	58	0	0
Maintenance Assess Dist #20 - Retiree Healthcare	0	58	0	0
Maintenance Assess Dist #21 - Retiree Healthcare	0	44	0	0
Maintenance Assess Dist #22 - Retiree Healthcare	0	58	0	0
Maintenance Assess Dist #18 - Retiree Healthcare	0	29	0	0
<b>Total Transportation &amp; Aviation Services CSA</b>	<b>\$ 1,337,703</b>	<b>\$ 1,026,427</b>	<b>\$ 827,237</b>	<b>\$ 762,237</b>
<b><i>Strategic Support CSA</i></b>				
City Hall Debt Service Fund	\$ 17,076,993	\$ 18,557,396	\$ 15,841,945	\$ 15,541,945
C&C Tax Fund/Comm Civic Center Video Equipment Repayment	0	0	37,500	37,500
Fiber Optics Dev Fund Loan Repayment	50,000	50,000	50,000	50,000
Vehicle Replacement/General Fleet	974,410	487,000	366,500	101,500
<b>Total Strategic Support CSA</b>	<b>\$ 18,101,403</b>	<b>\$ 19,094,396</b>	<b>\$ 16,295,945</b>	<b>\$ 15,730,945</b>
<b>TOTAL TRANSFERS TO OTHER FUNDS</b>	<b>\$ 25,424,995</b>	<b>\$ 29,038,636</b>	<b>\$ 25,723,798</b>	<b>\$ 25,093,798</b>



# General Fund Capital, Transfers, Reserves

## Budget Program: Earmarked Reserves

*City Service Area: Multiple*

### Detail of Costs Description

Earmarked Reserves	2009-2010 Actual 1	2010-2011 Adopted 2	2011-2012 Forecast 3	2011-2012 Adopted 4
<b><i>Community &amp; Economic Development CSA</i></b>				
Fee Supported - Building	N/A	\$ 2,022,041	\$ 0	\$ 7,650,065
Fee Supported - Fire	N/A	1,149,402	0	2,173,762
Fee Supported - Planning	N/A	418,119	0	676,541
Fee Supported - Public Works	N/A	125,074	0	1,184,116
General Plan Update	N/A	325,000	0	900,000
<b>Total Community &amp; Economic Develop. CSA</b>	<b>N/A</b>	<b>\$ 4,039,636</b>	<b>\$ 0</b>	<b>\$ 12,584,484</b>
<b><i>Neighborhood Services CSA</i></b>				
Neighborhood Capital Improvements	N/A	\$ 1,609,871	\$ 0	\$ 0
Neighborhood Investment Fund	N/A	198,300	0	0
Neighborhood Investment Fund: SNI Staffing	N/A	1,085,554	0	0
New Library Facilities	N/A	0	3,082,000	0
New Parks & Recreation Facilities	N/A	0	1,087,000	0
<b>Total Neighborhood Services CSA</b>	<b>N/A</b>	<b>\$ 2,893,725</b>	<b>\$ 4,169,000</b>	<b>\$ 0</b>
<b><i>Public Safety CSA</i></b>				
New Public Safety Facilities	N/A	\$ 0	\$ 2,490,000	\$ 0
<b>Total Public Safety CSA</b>	<b>N/A</b>	<b>\$ 0</b>	<b>\$ 2,490,000</b>	<b>\$ 0</b>
<b><i>Transportation &amp; Aviation Services CSA</i></b>				
New Traffic Infrastructure Assets	N/A	\$ 0	\$ 60,000	\$ 0
<b>Total Transportation &amp; Aviation Services CSA</b>	<b>N/A</b>	<b>\$ 0</b>	<b>\$ 60,000</b>	<b>\$ 0</b>
<b><i>Strategic Support CSA</i></b>				
Economic Uncertainty	N/A	\$ 9,033,814	\$ 0	\$ 0
Filled Position Elimination Expenditure Impacts	N/A	0	0	700,000
Fuel Usage	N/A	250,000	0	250,000
Future Capital Projects (FF&E)	N/A	387,080	0	250,080
Retiree Healthcare	N/A	2,635,650	0	0
Retirement Pre-Payment	N/A	1,000,000	0	1,000,000
Salary and Benefit	N/A	5,785,000	3,599,986	5,626,903
Technology	N/A	0	500,000	0
Unemployment Insurance	N/A	7,375,000	0	0
Wellness Program Reserve	N/A	413,250	0	251,114
Workers' Compensation/General Liability	N/A	10,000,000	0	10,000,000
<b>Total Strategic Support CSA</b>	<b>N/A</b>	<b>\$ 36,879,794</b>	<b>\$ 4,099,986</b>	<b>\$ 18,078,097</b>
<b>TOTAL EARMARKED RESERVES</b>	<b>N/A</b>	<b>\$ 43,813,155</b>	<b>\$ 10,818,986</b>	<b>\$ 30,662,581</b>

# General Fund Capital, Transfers, Reserves

## Budget Program: Contingency Reserve

*City Service Area: Strategic Support*

### Detail of Costs Description

	2009-2010 Actual 1	2010-2011 Adopted 2	2011-2012 Forecast 3	2011-2012 Adopted 4
<b>Contingency Reserve</b>				
<i>Strategic Support CSA</i>				
Contingency Reserve	N/A	\$ 29,309,000	\$ 26,309,000	\$ 29,309,000
<i>Total Strategic Support CSA</i>	N/A	\$ 29,309,000	\$ 26,309,000	\$ 29,309,000
<b>TOTAL CONTINGENCY RESERVE</b>	N/A	\$ 29,309,000	\$ 26,309,000	\$ 29,309,000