



2011-2012 CAPITAL BUDGET

**2012-2016 CAPITAL
IMPROVEMENT PROGRAM**



**STRATEGIC SUPPORT
CSA**

City Service Area Strategic Support



City Hall



Central Service Yard

Mission: To effectively develop, manage and safeguard the City’s fiscal, physical, technological and human resources to enable and enhance the delivery of City services and projects.

The Strategic Support City Service Area (CSA) is comprised of internal functions that enable the other five CSAs to deliver services to the community and to customers. The partners in the Strategic Support CSA design, build, and maintain City facilities while managing the City’s financial and technology systems. The Strategic Support CSA includes the Communications, Municipal Improvements, and Service Yards Capital Programs.

There are several large capital investments in the Strategic Support CSA. The Convention Center Expansion and Renovation project will provide funding to demolish the old Dr. Martin Luther King, Jr. Library, construct 125,000 of new Convention Center square feet, and make building improvements. Phase II of the Household Hazardous Waste Las Plumas Facility project will provide residents with a proper means to dispose of common but toxic household items. Lastly, the Communications Equipment Replacement and Upgrade allocation provides funding for the expansion of the Emergency Communications Microwave (ECOMM) system compatible equipment to both the Public Works Department and Police Department radio frequencies. This equipment, which is already in use by the Fire Department, will allow the City to meet the coverage requirements established by the Federal Communications Commission (FCC).

CSA CAPITAL PROGRAMS

- Communications
- Municipal Improvements
- Service Yards

Recent Accomplishments

- In 2009-2010, in order to advance the City's Green Vision goals, the City contracted with a vendor to finance, engineer, install, commission, and maintain a photovoltaic (solar cell) system at the Central Service Yard for a period of 20 years. Construction for this project was completed in February 2011.
- In 2010-2011, the Public Works Department was able to obtain matching grant funding for the ECOMM project in the amount of \$2.8 million to construct the ECOMM microwave system, as well as to purchase trunking radio system equipment.

Program Highlights

Communications Capital Program

2012-2016 Adopted CIP: \$6.2 million

Communications Equipment and Upgrade: Majority of the funding is allocated to address the replacement of communications equipment based upon useful life expectancy of the equipment.

Municipal Improvements Capital Program

2012-2016 Adopted CIP: \$117.7 million

Facility Support: Provides funding for the Convention Center Expansion and Renovation and the Household Hazardous Waste Las Plumas Facility projects as well as numerous other projects. Also included is ongoing funding for HP Pavilion repairs, fuel tank monitoring/replacement, methane monitoring at closed landfills, and unanticipated maintenance and repairs of City facilities.

Service Yards Capital Program

2012-2016 Adopted CIP: \$30.2 million

City Service Yards: Provides ongoing funding for emergency repairs, parking site improvements and repaving, roof repair and replacement, and painting at the City's Service Yards.

CSA OUTCOMES

(Supported by the Capital Programs)

- ✓ Safe and Functional Public Infrastructure, Facilities and Equipment
- ✓ Effective Use of State-Of-The-Art Technology

Performance Measures

A set of consistent and comprehensive performance measurements along with targets and goals have been established for the entire capital program and adopted for each individual CSA. Measures focus on schedule (cycle time) and project delivery cost. Please see Budget Guide section narrative for additional information on capital performance measures.

Outcome: Quality CIP Projects Delivered On-Time and On-Budget

5 Year Strategic Goals		2009-2010 Actual	2010-2011 Target	2010-2011 Estimate	2011-2012 Target	5-Year Goal
Strategic Support CSA delivers quality Capital Improvement Program (CIP) projects on-time and on-budget	1. % of CIP projects delivered* within 2 months of approved baseline schedule	33% (1/3)	85%	100% (1/1)	85%	85%
	2. % of CIP projects that are completed within the approved baseline budget**	50% (1/2)	90%	NA	90%	90%

Changes to Performance Measures from 2009-2010 Adopted Budget: Yes¹

* Projects are considered to be “delivered” when they are available for their intended use.

** Projects are considered “completed” when final cost accounting has occurred and the project has been accepted; projects are considered “on budget” when the total expenditures do not exceed 101% of the baseline budget.

¹ Changes to performance measures from 2010-2011 Adopted Budget:

- ✘ “% of operations and maintenance divisions rating new or rehabilitated capital facilities as being functional and sustainable after first year of use” and “% of customers rating new or rehabilitated CIP projects as meeting established goals (4 or better of a scale of 1-5)” were deleted because the data for the surveys is often times limited or not applicable particularly if the project is not constructing or rehabilitating a facility, does not necessarily represent a sufficient sample size, or requires a substantial amount of staff time to gather data.

In 2010-2011, the Strategic Support CSA is estimated to deliver 1 of 1 (100%) project on schedule; exceeding the 85% target. The San José Environmental Innovation Center Electrical Transformer project, as part of the Household Hazardous Waste project was completed on time.

Strategic Support had one project achieve final close-out (completion) in 2010-2011. The project was the San José Environmental Innovation Center New Electrical Transformer project; however, the costs were part of a larger program and not tracked separately. Therefore, the “% of CIP projects that are completed within the approved baseline budget” is reported as not applicable.

Capital Program Summary by City Service Area

Strategic Support

	2011-2012 Budget	2012-2016 CIP Budget	Total Budget (All Years)	Start Date	End Date
<u>Communications</u>					
Capital Program and Public Works Department Support Service Costs	6,000	30,000	*	Ongoing	Ongoing
City-wide Trunking Radio System		1,050,000	1,757,000	3rd Qtr. 2014	TBD
Civic Center Broadcast Equipment Maintenance and Replacement	100,000	100,000	420,000	1st Qtr. 2011	1st Qtr. 2012
Communications Equipment Replacement and Upgrade	700,000	2,045,000	*	Ongoing	Ongoing
Communications Fault Management and Alerting System	100,000	100,000	100,000	4th Qtr. 2011	4th Qtr. 2011
Communications Maintenance	429,000	2,211,000	*	Ongoing	Ongoing
Public Art	27,000	53,000	*	Ongoing	Ongoing
Silicon Valley Regional Interoperability Project	435,000	435,000	435,000	N/A	N/A
Transfer to the City Hall Debt Service Fund	2,000	14,000	*	Ongoing	Ongoing
Transfer to the General Fund: Human Resources/Payroll System Upgrade	1,000	1,000	1,000	N/A	N/A
Transfer to the General Fund: Interest Income	10,000	24,000	*	Ongoing	Ongoing
Total: Construction/Non-Construction	1,810,000	6,063,000			
Ending Fund Balance	1,310,374	175,874 **			
Total: Communications	3,120,374	6,238,874 **			
<u>Municipal Improvements</u>					
Arena Repairs		300,000	*	Ongoing	Ongoing
Building Facilities Maintenance Backlog: 9-1-1 UPS, Comm. Air & Gen. Control, Sp. Ops Mech. Sys.	2,029,000	2,029,000	3,067,000	4th Qtr. 2008	2nd Qtr. 2012
Closed Landfill Compliance	400,000	2,000,000	*	Ongoing	Ongoing
Convention Center Expansion and Renovation Project	84,778,000	99,350,000	119,350,000	4th Qtr. 2011	2nd Qtr. 2013
Convention Center Expansion and Renovation Project - Public Art	550,000	570,000	650,000	4th Qtr. 2011	2nd Qtr. 2013
Delmas Park Housing Rehabilitation Program	33,000	33,000	53,000	2nd Qtr. 2008	TBD
Fuel Tank Monitoring	50,000	250,000	*	Ongoing	Ongoing
Household Hazardous Waste Las Plumas Facility	11,587,471	11,587,471	15,696,946	3rd Qtr. 2011	4th Qtr. 2012
New City Hall Waterproofing	65,000	65,000	92,248	1st Qtr. 2011	TBD
Project Facilitation Services	50,000	50,000	77,439	N/A	N/A

Capital Program Summary by City Service Area

Strategic Support

	2011-2012 Budget	2012-2016 CIP Budget	Total Budget (All Years)	Start Date	End Date
<u>Municipal Improvements (Cont'd.)</u>					
Transfer to the General Fund: Interest Income	3,000	3,000		*	Ongoing
Unanticipated/Emergency Maintenance	250,000	1,250,000		*	Ongoing
Underwood Multi-Family Exterior Improvement Program	27,203	27,203	29,719	4th Qtr. 2008	TBD
Washington Area Strong Neighborhoods Improvements: Alma Community Center Improvement	40,000	40,000	40,000	4th Qtr. 2011	3rd Qtr. 2013
Washington Area Strong Neighborhoods Improvements: Santa Clara University Partnership	50,000	50,000	50,000	2nd Qtr. 2012	4th Qtr. 2012
Washington Housing Rehabilitation	60,590	60,590	65,105	2nd Qtr. 2009	2nd Qtr. 2012
Total: Construction/Non-Construction	99,973,264	117,665,264			
Ending Fund Balance	14,592,000		**		
Total: Municipal Improvements	114,565,264	117,665,264	**		
<u>Service Yards</u>					
Capital Program and Public Works Department Support Service Costs	3,000	19,000		*	Ongoing
Debt Service on Phase I Bonds	1,673,000	8,349,000	43,408,000	3rd Qtr. 2003	4th Qtr. 2023
Debt Service on Phase II Bonds		1,880,000	12,000,000	4th Qtr. 2015	1st Qtr. 2045
Infrastructure Management System	75,000	385,000		*	Ongoing
Interest on Phase II Commercial Paper	641,000	2,557,000	3,260,000	2nd Qtr. 2008	2nd Qtr. 2014
Repayment of Phase II Commercial Paper		12,000,000	12,000,000	2nd Qtr. 2015	2nd Qtr. 2015
Roof Replacement, Painting and Supplemental Needs	400,000	2,000,000		*	Ongoing
Service Yards Equipment	150,000	750,000		*	Ongoing
Service Yards Management	315,000	1,639,000		*	Ongoing
Transfer to the City Hall Debt Service Fund	5,000	25,000		*	Ongoing
Transfer to the General Fund: Human Resources/Payroll System Upgrade	1,000	1,000	1,000	N/A	N/A
Transfer to the General Fund: Interest Income	4,000	32,000		*	Ongoing
Underground Fuel Tank Renovation/Replacement	59,000	295,000		*	Ongoing
VTA Property Lease	20,000	100,000		*	Ongoing

Capital Program Summary by City Service Area

Strategic Support

	2011-2012 Budget	2012-2016 CIP Budget	Total Budget (All Years)	Start Date	End Date
Service Yards (Cont'd)					
Total: Construction/Non-Construction	3,346,000	30,032,000			
Ending Fund Balance	455,913	201,913 **			
Total: Service Yards	3,801,913	30,233,913 **			
CSA Total: Construction/Non-Construction	105,129,264	153,760,264 **			
Ending Fund Balance	16,358,287	377,787 **			
CSA Total:	121,487,551	154,138,051 **			

* Total Budget information is not provided due to the ongoing nature of this project.

**The 2011-2012 through 2014-2015 Ending Balances are excluded from the FIVE-YEAR TOTAL USE OF FUNDS to avoid multiple counting of the same funds.