

Project Performance Summary

There are currently nine projects in construction and an additional fifteen projects in feasibility/development; design; bid and award; and post-construction phases. Projects in the construction phase have established cost and schedule baselines in the budget and are monitored using the City's Capital Project Management System (CPMS). Green/red icons are included in the table below to indicate whether these projects are on budget and schedule.

Project Performance – Baselined Projects (construction and post-construction)

Project Name	Phase	Beneficial Use Date ¹	Cost Performance	Schedule Performance
1. Yard Piping Improvements – Phase 1	Post-Construction	Jan 2022	●	◆
2. Digester and Thickener Facilities Upgrade	Post-Construction	Apr 2022	◆	◆
3. Advanced Facility Control & Meter Replacement - Phase 1	Post-Construction	Jul 2022	●	◆
4. Switchgear M4 Replacement and G3 & G3A Removal	Post-Construction	May 2022	●	●
5. Blower Improvements	Construction	Jan 2023	◆	◆
6. Outfall Channel and Instrumentation Improvements	Construction	Aug 2023	●	◆
7. Advanced Facility Control & Meter Replacement - Phase 2	Construction	Mar 2023	●	●
8. Headworks	Design & Construction	Jun 2023	●	●
9. Nitrification Clarifiers Rehabilitation – Phase 1	Construction	Jul 2023	●	◆
10. Storm Drain System Improvements	Construction	Dec 2023	●	●
11. Filter Rehabilitation	Construction	Jul 2024	●	●
12. Digested Sludge Dewatering Facility	Design & Construction	Oct 2025	●	●
13. Fire Life Safety Upgrades	Construction	Feb 2024	●	◆

Key:

Cost:	● On Budget	◆ >1% Over Budget	Schedule:	● On Schedule	◆ >2 months delay
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Notes

- Beneficial Use is defined as work that is sufficiently complete, in accordance with contract documents, that it can be used or occupied by the City. Beneficial Use dates are reviewed as part of project schedule reviews.



Project Performance – Pre-Baselined² Projects (not yet in construction)

Project Name	Phase	Estimated Beneficial Use Date ¹
1. Additional Digester Facility Upgrade	Feasibility/Development	Feb 2030
2. Main Guard Shack Replacement	Design	Aug 2025
3. Yard Piping Improvements – Phase 2	Bid & Award	Jan 2025
4. HVAC Improvements	Bid & Award	Jan 2026
5. Flood Protection	Design	Jun 2025
6. Plantwide Security Systems Upgrades	Feasibility/Development	Aug 2025
7. New Headworks Access Road	Feasibility/Development	May 2025
8. Yard Piping Improvements - Phase 3	Feasibility/Development	Oct 2025
9. Facility Wide Water Systems Improvements	Design	Feb 2026
10. Final Effluent Pump Station – Phase 1	Feasibility/Development	Feb 2028
11. Aeration Basin Modifications Phase 1	Feasibility/Development	Jan 2027

Notes

1. Beneficial Use is defined as work that is sufficiently complete, in accordance with contract documents, that it can be used or occupied by the City. Beneficial Use dates are reviewed as part of project schedule reviews.
2. Pre-baselined projects are CIP projects not yet in construction, whose schedule and budget information are not yet baselined in CPMS.

