

## FY 2022-2023 Program Performance Summary

Seven key performance indicators (KPIs) have been established to measure overall CIP success. Each KPI represents a metric that will be monitored on a regular basis. Through the life of the CIP, KPIs that best reflect the current program will be selected and measured. KPIs are reset each fiscal year.

### Program Key Performance Indicators – Fiscal Year 2022-2023

KPI	Target	Fiscal Year to Date			Fiscal Year End		
		Actual	Status	Trend	Forecast	Status	Trend
<b>Stage Gates</b>	90%	100%			100%		
		12/12 <sup>1</sup>			21/21 <sup>2</sup>		
Measurement: Percentage of initiated projects and studies that successfully pass each stage gate on their first attempt. Target: Green: >= 90%; Amber: 75% to 90%; Red: < 75%							
<b>Schedule</b>	90%	0%			50%		
		0/1 <sup>4</sup>			2/4 <sup>5</sup>		
Measurement: Percentage of CIP projects delivered within 2 months of approved baseline Beneficial Use Milestone. <sup>3</sup> Target: Green: >= 90%; Amber: 75% to 90%; Red: < 75%							
<b>Budget</b>	90%	100%			67%		
		1/1 <sup>6</sup>			4/6 <sup>7</sup>		
Measurement: Percentage of CIP projects that are accepted by the City within the approved baseline budget. <sup>3</sup> Target: Green: >= 90%; Amber: 75% to 90%; Red: < 75%							
<b>Expenditures</b>	\$299M	\$276M			\$304M		
Measurement: CIP FY22-23 committed costs. Target: Committed costs meet or exceed 70% of planned budget. 70% of \$428M = \$299M. Therefore Fiscal Year End Green: >=\$299M; Red: < \$299M							
<b>Safety</b>	0	0			0		
Measurement: OSHA reportable incidents associated with CIP Delivery for the fiscal year. Criteria: Green: zero injuries requiring hospitalization, zero fatalities; Amber: 1 to 2 injuries requiring hospitalization, zero fatality; Red: >2 injuries requiring hospitalization, any fatality							
<b>Environmental</b>	0	0			0		
Measurement: Number of permit violations caused by CIP delivery for the fiscal year. Target: Green: zero incidents; Amber: 1 to 2; Red: > 2							
<b>Vacancy Rate<sup>8</sup></b>	10%	13%			13%		
		10/79			10/79		
Measurement: Ratio of the number of vacant approved positions to approved positions. Target: Green: <= 10%; Amber: 10% to 20%; Red: > 20%							

#### Notes

- In November, Yard Piping Improvements Phase 2 project passed Stage Gate 4 – Authorization To Bid, Additional Digester Facility upgrade project passed Stage Gate 1 – Approve Project Scope, and Process Water (3W) System Evaluation project passed Stage Gate 1 – Approve Project Scope.
- Stage Gate forecast decreased by 1 from 22 to 21.
- The baseline Beneficial Use date and the baseline budget for each project are established at construction contract award and execution.
- Advanced Facility Control and Meter Replacement – Phase 1 reached Beneficial Use in July, but not within 2 months of the approved baseline schedule.
- Advanced Facility Control and Meter Replacement – Phase 1, Advanced Facility Control and Meter Replacement – Phase 2, Blower Improvements and Headworks projects are anticipated to reach Beneficial Use in this fiscal year. Advanced Facility Control and Meter Replacement – Phase 2 and Headworks are anticipated to reach Beneficial use within 2 months of the approved baseline schedule.
- M4 Switchgear Replacement and G3 & G3A Removal project was accepted within budget in the month of November.
- M4 Switchgear Replacement and G3 & G3A Removal, Cogeneration Facility, Advanced Facility Control and Meter Replacement Phase – 1, Advanced Facility Control and Meter Replacement Phase – 2, Digester and Thickener Facilities Upgrade, and Blower Improvements projects are anticipated to be accepted in this fiscal year. M4 Switchgear Replacement and G3 & G3A Removal, Cogeneration Facility, Advanced Facility Control and Meter Replacement Phase – 2, and Advanced Facility Control and Meter Replacement – Phase 1 projects are anticipated to be accepted by the City within the approved baseline budget.
- The vacancy rate KPI measures CIP-approved positions, including ESD, Public Works, and Program Management consultant full-time staff.

