



2023-2024

Annual Action Plan

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1. Introduction

The City of San Jose (City) is a large, diverse, and dynamic jurisdiction in transition. With a population of over 1,000,000, San Jose is the 11th largest city in the country and the 3rd largest in California and is projected to add 400,000 residents by 2040. It is a minority-majority city, where approximately one-third of its residents are Hispanic, one-third Asian/Pacific Islander, and one-third White. Once a predominantly agricultural and suburban city, San Jose is now the Capital of Silicon Valley and seeks to urbanize into the economic and cultural center of the South Bay Area.

San Jose is also one of the most expensive places in the country in which to live, with the median housing price at \$1.3M and the average rent for a 2BR apartment costing \$2,941 a month. Additionally, despite a steady economy that has produced many high-wage jobs, the impacts of the COVID19 pandemic have created a split economy. While many high-wage earners adapted to working under the constraints of working from home, a large number of the area workforce struggled with job displacement, ongoing housing cost burdens, and childcare. As the City continues to provide support to the economic and housing needs of the families impacted by the pandemic, the City also continues to increase efforts to assist the growing homeless population in San Jose and the County with housing, temporary shelter, and essential services. More than 6,700 people are homeless in San Jose.

Although the City is one of the most diverse in the country, it experiences a “segregated diversity”, with low-income communities concentrated in the east side and central industrial areas of the city; lacking access to jobs, infrastructure, and other resources and investments. This growing disparity in incomes, resources, access, and opportunities is one of the key social issues in San Jose.

The City of San Jose seeks to address these issues through strategic investment of its resources, including federal programs. As an entitlement jurisdiction, the City receives federal funding from the Department of Housing and Urban Development (HUD) to strengthen and revitalize communities through housing and neighborhood investment. The four main federal programs are the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Housing Opportunities for People with AIDS (HOPWA), and Emergency Solutions Grants (ESG) Programs.

- CDBG funding is the most flexible program and helps jurisdictions address various community development needs. These include, but are not limited to housing rehabilitation, public services, community, and economic development, capital improvement projects, public facilities/infrastructure, and code enforcement.
- HOME funding is used for various housing-related programs and activities, typically to address the housing needs of jurisdictions through the preservation or creation of affordable housing opportunities. Eligible uses include tenant-based rental assistance and new construction.
- The ESG Program supports outreach to shelters for homeless individuals and families. ESG also supports programs that prevent homelessness or rapidly re-house homeless individuals and families.
- HOPWA funding supports communities in developing affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families. HOPWA-eligible activities include direct housing, support services, information and referral, resource identification, and technical assistance.

To qualify for funding, HUD requires that entitlement jurisdictions complete a Consolidated Plan (ConPlan) every five years. The ConPlan includes an analysis of the area market, affordable housing, and community development conditions. The ConPlan provides five-year strategies and goals based on that analysis and through an extensive public participation process. Jurisdictions also submit an Annual Action Plan (AAP) to identify the yearly strategies and programs it will fund to help meet the ConPlan goals. Annual results are captured in the Consolidated Annual Performance Evaluation Report (CAPER).

Five Year Goal

The Consolidated Plan contains five-year goals based on analysis and public input. The four goals in the 2020-2025 Consolidated Plan are identified below and form the basis of the priority needs and strategies identified:

1. Increase and preserve affordable housing opportunities
2. Respond to homelessness and its impacts on the community
3. Promote fair housing
4. Strengthen and stabilize communities.

Five-Year Methodology

San Jose joined six other cities in Santa Clara County, as well as the County itself, in a regional consortium to develop the 2020-2025 Consolidated Plan in a more comprehensive yet streamlined process. This process included a regional analysis to identify shared housing and community development needs throughout the County as well as specific needs within San Jose. Public input was received through several regional community meetings as well as a needs survey administered countywide, and a collaborative working group composed of staff from various jurisdictions. This process provided a regional context that each city used to help inform the individual Consolidated Plans and Annual Action Plans of the participating cities.

Additionally, the 2020-2025 Consolidated Plan includes a quantitative Needs Assessment and Market Analysis. This data serves to inform the HUD-required Strategic Plan (found later in this document), which identifies priority needs and sets the five-year goals of the City to help guide the entitlement funding strategy. Most data utilized throughout the Needs Assessment and Market Analysis is provided by HUD for the purpose of preparing the Consolidated Plan. HUD periodically receives custom tabulations of data from the U.S. Census Bureau that are largely not available through standard Census products. Known as the "CHAS" data (Comprehensive Housing Affordability Strategy), it demonstrates the extent of housing problems and housing needs, particularly for low-income households. The CHAS data is used by local governments to plan for investing HUD funds and may also be used by HUD to distribute grant funds.

Federal Program Requirements.

Federal funds provided under the CDBG, HOME, HOPWA, and ESG programs primarily address the housing and community development needs of low-and moderate-income (LMI) households whose incomes do not exceed 80 percent of the area median family income (AMI), as established by HUD, with adjustments for smaller or larger families. HUD uses three income levels to define LMI households, subject to certain adjustments for areas with unusually high or low incomes:

- Extremely low-income: Households earning 30 percent or less than the AMI
- Very low-income: Households earning 50 percent or less than the AMI
- Low-income: Households earning 80 percent or less than the AMI.

2. Summarize the objectives and outcomes identified in the Plan.

The Annual Action Plan supports the goals and needs identified in the 5 years Plan as listed below:

- **Increased and preserve affordable housing opportunities.** Affordable Housing projects and activities that benefit low-income households such as affordable rental housing, tenant based rental subsidies, and rehabilitation of single and multi-family housing.
- **Respond to Homelessness and its impacts on the community.** Support activities to end homelessness including homeless prevention programs, case management, outreach activities and support of facilities.
- **Promote Fair Housing.** Promote Fair Housing choice through funding informational and investigative services for tenants and landlords.
- **Strengthen and Stabilize Communities.** Non-profit partners provide public services to benefit low-income households. Additionally, there are activities that will improve city infrastructure to benefit low-income neighborhoods and improve Public Facilities to provide services to low-income populations.

3. Evaluation of past performance.

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City is responsible for ensuring compliance with all rules and regulations associated with the CDBG, HOME, ESG, and HOPWA, entitlement grant programs. The Annual Action Plans and CAPERs have provided many details about the goals, projects, and programs completed by the City.

The City recognizes that the evaluation of past performance is critical to ensure the City and its subrecipients are implementing activities effectively and that those activities align with the overall strategies and goals. The City evaluates the performance of subrecipients providing public services on a quarterly basis. Subrecipients are required to submit quarterly progress reports, which include participant data, outputs/activities, as well as data on outcome, measures specific to each project. Prior to the start of the project, outcome measures are developed collaboratively by the subrecipient and the City, ensuring that they are aligned with the overall goals and strategies. Homeless project outcomes are also aligned with CoC performance measures. The City utilizes the quarterly reports to review progress toward annual goals and works with subrecipients to adjust annual goals as needed.

In addition to the quarterly review of progress reports, the City conducts an annual risk assessment for all subrecipients. Monitoring site visits are scheduled based on the level of risk. All subrecipients are monitored at least once every two years to ensure compliance with program-specific and crosscutting federal regulations. Subrecipient monitoring provides another opportunity to review progress toward overall goals and strategies and to ensure that the programs implemented by subrecipients are compliant with both federal regulations and City requirements.

The last year 2022-23's Consolidated Annual Performance Evaluation Report (CAPER). Below are the highlights of the project accomplishments reported in support of the 2020-25 Con Plan goals:

a) Affordable Housing Goals

- At least 90 low-income people living with HIV/AIDS will receive rental assistance, making their housing affordable. Households receiving rental assistance also receive housing placement assistance, medical and housing case management, and self-sufficiency services as needed.

b) Respond to Homelessness and Its Impacts on the Community

- At least 885 outreach contacts were made through ESG and CDBG-funded homeless outreach and engagement programs. These contacts include street-based case management services and participation in the CoC coordinated assessment.
- Provided temporary housing and support services to 314 individuals and emergency motel program served 189 households. Provided case management services to 210 individuals.
- All homeless services are provided with the goal of moving individuals from living on the streets into permanent housing

c) Promote Fair Housing

- 393 residents were served through outreach and education on fair housing issues; fair housing testing; and/or legal assistance. All complainants received legal services to improve access or availability of housing for their protected category.

d) Strengthening Neighborhoods

- Over 200 seniors were served with meals/nutrition, transportation, and/or shared housing services.
- Provide enhanced code enforcement services to 334 households in CDBG low-income focus areas, including inspections of multifamily apartments to increase the livability and habitability of rental apartments.
- 202 low-income residents received tenant/landlord counseling and legal services, increasing housing and neighborhood stability.

4. Summary of Citizen Participation Process and consultation process

During the development of the 2023-2024 Annual Action Plan, City staff solicited public comment to help identify community needs, and non-profit agencies that could provide services to address those identified needs.

Community Outreach. In 2023 the City was just beginning to host in-person public meetings. Between April and September 2022, the City hosted a series of five virtual homelessness workshops and listening sessions and consulted various service providers to understand the gaps and needs of unhoused residents and more specifically of HOME ARP qualified populations. In addition, the City conducted comprehensive outreach as part of the Housing Element update process. This effort included community meetings and digital survey. The meetings covered a wide range of topics regarding housing production, preservation, displacement prevention, affirmatively furthering fair housing, and the needs of seniors.

Public Hearing #1. This Public Hearing satisfies the Citizen Participation Plan requirement to hold at least one Public Hearing during the drafting phase of the Annual Action Plan. The hearing gives the public an opportunity to provide input. A public hearing was provided to hear the Funding Priorities on March 9, 2023 at the Housing and Community Development Commission (HCDC) meeting. The first Public Hearing for the 23/24 Annual Action Plan (DRAFT) was held on April 13, 2023 at the regularly scheduled Housing and Community Development Commission (HCDC)

Public Hearing #2. The second and final Public Hearing was held on April 25, 2023 during the City Council meeting. This Hearing provided a final opportunity for public comment/input. The final version of the 23/24 Annual Action Plan (FINAL) was presented. Any comments are included in the final version of the Action Plan and the Plan will submitted to HUD.

Public Noticing. The noticing follows to the Citizen Participation Plan requirements. The following information for the 23/24 Annual Action Plan was publicly noticed in The San Jose Mercury Newspaper on March 17, 2023, and also noticed via email to community non-profits, posting on the City website, and having copies accessible at libraries and City Hall:

- 1) Notice of Public Comment Period (March 24, 2023 – April 24, 2023) for the 2023-2024 Annual Action Plan (DRAFT)
- 2) Notice of Public Hearing #1 on April 13, 2023 for the 2023-2024 Annual Action Plan (DRAFT)
- 3) Notice of Public Hearing #2 on April 25, 2023 for the 2023-2024 Annual Action Plan (FINAL)

5. Summary of public comments

Public Hearing #1:

Paul Soto – Now that area is gentrifying, investments are coming. Commissioners should be brave to speak for vulnerable communities.

Pilar Furlong - BWC – RFP process is a little difficult. It is hard to get into the WebGrants system and fill out the application. Need an easy system for the City and Agencies to use. I support the draft. I am very happy that we get support from the city. Thank you to the staff.

Commissioner	Comments
Commissioner Finn	Estimate for lighting the Guadalupe Alley project is high. Is there trenching involved? <i>Public Works has not submitted their final work proposal. Costs are still estimated. Workforce training is a good pathway to construction trades. Some funding sources are easier to use than others. Work2Future does the trade training but not with HUD funds.</i>
Commissioner Wheeler	Why is there a large fund balance in HOME? <i>Housing is building the HOME fund balance to use in a future affordable housing project. Are you considering a lot of smaller grants vs. larger grants? Housing has tried to provide smaller grants but the feedback from the agencies was they could not complete some of the bigger, important tasks. It was also difficult to budget and plan with small one-time grants. HUD has a 1.5 ratio rule for CDBG. HUD requires CDBG to be spent timely.</i>
Commissioner Jackson	What services are provided in the Community Center. <i>The Community Center is not using HUD funding for services provided. CDBG is only funding the construction. It is up to Catholic Charities to fund the services. How does HMIS work? The County is the lead agency in HMIS. Each jurisdiction pays into the system. The software is Clarity. The State now mandates all programs using state funding to address homelessness to use HMIS to collect the data.</i>
Commissioner Vong	I want to understand CHDO better. Is this for services or developments. <i>At least 15% of HOME is set aside for CHDO. CHDO is a Community Housing Development Organization, CHDO is a private nonprofit, community-based organization that has staff with the capacity to develop affordable housing for the community it serves. To qualify for designation as a CHDO, the organization must meet certain requirements pertaining to their legal status, organizational structure, and capacity and experience.</i>
Commissioner Moore	Who is doing the signage and lighting at Guadalupe? <i>DOT is doing the signage and Public Works is doing the lighting. Where is the Catholic Charities Blossom Hill project located? Blossom Hill and Snell. I really appreciate including the proposed outcome. Do you look back and see how it works? Housing submits a year end Comprehensive Annual Evaluation and Performance Report.</i>
Commissioner Partida	How do neighborhood improvement plans get recognition? How does the City get funds to struggling groups? <i>Housing Element includes neighborhood strategies. I would like to see total spending projections including rollovers.</i>

Commissioner Shoor	I am impressed with the timing of the program recommendations. I have a question about the single-family home repairs, the proposed outcomes are very different. <i>Habitat for Humanity focuses on larger rehab projects and does not complete the smaller projects Rebuild completes for the City. Staff has also been encouraging Habitat to market the Home Repair program at City facilities like Community Centers and Library. This should help them build up the outcome numbers. How does Housing decide on the CDI projects? Full CDBG applications must be completed. NEPA must also be completed before a project can move forward. Housing completed a NOFA....and received proposals. Housing also receives requests from City departments. City departments must also complete full applications. Catholic Charities completed a full application for their rehabilitation request in this NOFA.</i>
Commissioner Cardoza	I question serving San Benito County using HOPWA funds. <i>Santa Cruz Cuntty does not receive HOPWA funds. San Jose supports San Benito County with HOPWA funding. The Homeless Outreach proposal...is it two separate programs? No, the program is Citywide Homeless Outreach and is being funded by both CDBG and ESG. Why does not the City prioritize the assets from top to bottom to make sure every neighborhood has investments. PRNS does have a park plan for all neighborhoods.</i>
Commissioner Dawson	I am very interested in job training. <i>Job training cannot be funded by CDBG.</i> I am also concerned about the WebGrants system the City uses. This needs to be a priority to improve. The Mayor has provided staff with direction to work on this. I used to be on the YWCA board. I believe the evaluation committee should consider the board make up when evaluating proposals. Some boards can raise funds for their agency. I am aware that Public Works has a large mark up. I understand the allocation to Planning for CEQA and NEPA and for the Housing Element.
Commissioner Oppie	I really love the proposed outcome being reported. For the Outreach application – can staff look into WebGrants? I am hearing WebGrants is difficult to use. <i>Yes...staff and the agency can look into WebGrants.</i>

30-Day Public Comment Period

None were received

Public Hearing #2.

Bao Trieu of VIVO - thanked the City Council for funding the new non-profit who service low-income Asian American seniors.

A motion by Councilmember Sergio Jimenez, seconded by Councilmember Omar Torres, and carried unanimously, Resolution No. RES2023-125 was adopted, (a) approving the Fiscal Year 2023-2024 Annual Action Plan; (b) authorizing the Director of Housing to submit the Fiscal Year 2023-2024 Annual Action Plan to Housing and Urban Development; and (c) authorizing the Director of Housing to negotiate and execute agreements with grantees for the activities identified in the Fiscal Year 2023-2024 Annual Action Plan and all related contract amendments, extensions, and changes. (11-0.)

All public comments are included in Appendix C of the Citizen Participants Comment. The document has been uploaded in AD 26.

6. Summary of comments or views not accepted and the reasons for not accepting them.

The City did not receive any public comments that were not accepted. The City attempted to incorporate all feedback received through outreach efforts into the Plan.

PR-05 Lead & Responsible Agencies – 91.200 (b)

Agency Role	Name	Department/Agency
CDBG Administrator	SAN JOSE	Department of Housing
HOPWA Administrator	SAN JOSE	Department of Housing
HOME Administrator	SAN JOSE	Department of Housing
ESG Administrator	SAN JOSE	Department of Housing

Table 1 – Responsible Agencies

The City of San Jose is the lead agency and administrator for the CDBG & HOME funds. The Consolidated Plan and Annual Action Plan Public Contact is:

Jacky Moreland-Ferrand

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Introduction

The 2023-2024 Annual Action Plan was prepared by City staff with input from a variety of local, county, and regional stakeholders including public service providers (e.g., senior services, homeless services, minor repairs services, legal services, and fair housing, and services for people with aids), and County partners. Service partners administer projects and activities that align with the goals and objectives of the Con Plan.

While coordination was limited for the 2023 Annual Action Plan, the City is implementing programs and projects consistent with the 2019 and 2020 plans that were heavily coordinated and received significant outreach. These programs and projects are all in alignment with the goals and objectives identified in the 2020-2025 Consolidated Plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies (91.215(I)).

The City of San Jose contracts with the Santa Clara County Housing Authority to administer the Housing Choice Voucher program there are no public housing units in San Jose. However, community and stakeholder meetings discussed how to enhance coordination and develop new approaches between housing providers and legal advocates, private and governmental health agencies, mental health service providers, and other stakeholders that use the funding for eligible activities, projects, and programs.

Additionally, comprehensive outreach was conducted to enhance coordination and discuss new approaches to working with public and assisted housing providers, legal advocates, private and governmental health agencies, mental health service providers, and other stakeholders that utilize funding for eligible activities, projects, and programs.

- 1) During the development of the Consolidated Plan, the City of San Jose participated in three regional public forums to identify regional housing and community development needs and priorities for the next five years. The public forums were conducted as part of a collaborative regional approach to help the participating jurisdictions make both qualitative and data-driven, place-based investment decisions for federal funds. Seventy-six (76) people attended the regional forums, including community members, service providers, nonprofit representatives, and interested stakeholders. These public forums were also intended to identify regional housing issues and that could potentially benefit from a regional, coordinated approach to addressing those issues. In addition to the regional forums, the City of San Jose© conducted public outreach independent of the regional collaborative to solicit public input on local issues, needs, and priorities.
- 2) Print newspaper display ads were posted in the *El Observador* (Spanish), the *Vietnam Daily News* (Vietnamese), the *Philippine News* (Tagalog), the *World Journal* (Chinese), and the *San Jose Mercury News* (English).

Action Plan Development

City leadership meets with the Santa Clara County Housing Authority and the County Office of Supportive Housing on a regular basis to discuss collective priorities around housing and homelessness and progress toward the strategic plans.

HOME ARP Development

The City of San Jose embarked on a two-month consultation process starting February 1, 2023, to March 28, 2023, to solicit feedback from the required organizations and public agencies about any unmet and priority needs in the City. To maximize outreach efforts, the City developed a HOME-ARP webpage serving as a one-stop shop for anyone interested in providing input. The webpage was available starting February 1, 2023. The HOME-ARP webpage included general information about HOME-ARP such as the amount of funding available to the City of San Jose, eligible activities, and a link to the HUD HOME-ARP webpage for further information; additionally, the webpage listed information about participation opportunities. Information about special accommodation, and staff contact information was also available on the webpage. Participation opportunities were promoted on the Housing Department calendar of events and via social media throughout the month of February and March 2023.

The City of San Jose developed an online multilingual survey in English, Spanish, and Vietnamese, to ensure individuals with limited time or limited language proficiency had the opportunity to provide feedback. The survey was open to the public during the entire month of February 2023. Hard copies of the surveys were available on the Housing Department Floor lobby. The survey was promoted via social media throughout the month of February, in email correspondence, and during all virtual meetings. In total 70 survey responses were received. The survey questions are available in *Appendix A: Consultation Information*.

In total, four virtual meetings were hosted to solicit feedback. All meetings focused on providing information about HOME-ARP and collecting information from stakeholders. The general workshop was open to the public and promoted through an eblast notification, on the webpage, and on social media posts. The three targeted listening sessions were intended for the required organizations and their invitation was sent for each listening session at a minimum of two-weeks before each meeting to ensure maximum attendance. If an organization could not attend, it was requested they fill out a survey to provide feedback. For all virtual meetings, the following information was discussed:

- HOME-ARP overview
- The amount of funding available for the City of San Jose and the funding term
- Information about “the qualifying populations”
- HOME-ARP eligible activities
- Data about the qualifying populations
- Staff contact information
- Discussion questions:
 - Where are the gaps in housing, shelter, homeless services and or homelessness prevention?
 - Which eligible activities below is/are most important to you and why?
 - Affordable Rental Housing
 - Tenant-Based Rental Assistance
 - Supportive Services
 - Non-Congregate Shelter

At the end of each meeting, participants were highly encouraged to visit the HOME-ARP webpage on the City website, to fill out a survey to capture further details about their opinion and, to provide data available about the qualifying populations and their unmet needs. Below is a summary table of our HOME-ARP Feedback Collection Opportunities:

Method of Gathering Input	Date and Time
Continuum of Care Board Meeting	March 28, 2022
1-Hour Virtual Listening Sessions with the required organizations/ service providers	February 2, 2023 February 9, 2023 February 16, 2023
1-Hour Virtual General Workshop	February 10, 2023
Multilingual Survey (online and in-person)	February 1- February 28, 2023
Public Comment	March 1-15, 2023
Public Hearings	March 9, 2023 & March 28, 2023

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Santa Clara County Continuum of Care (CoC) is a multi-sector group of stakeholders dedicated to ending and preventing homelessness in the County of Santa Clara (County). The CoC is considered by HUD to be a Major City CoC, and is one of 48 CoCs that cover the 50 largest cities in the U.S. The CoC primary responsibilities are to coordinate large-scale implementation of efforts to prevent and end homelessness in the County. The CoC is governed by the Santa Clara CoC Board (CoC Board), which stands as the driving force committed to supporting and promoting systems change approach to preventing and ending homelessness in the County.

The CoC Board is comprised of ex-officio members from the County of Santa Clara, City of San Jose, and Destination: Home, as well as agencies representing homeless services and housing developers in our community. A Destination: Home is a public-private partnership committed to collective impact strategies to end chronic homelessness and leads the development of community-wide strategy related to the CoC work.

The County Office of Supportive Housing serves as the Collaborative Applicant for the CoC and is responsible for implementing by-laws and protocols that govern the operations of the CoC. The Office of a Supportive Housing is also responsible for ensuring that the CoC meets the requirements outlined under the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH).

The CoC primary responsibilities are to coordinate large-scale implementation of efforts to prevent and end homelessness in the County. The CoC is governed by the Santa Clara CoC Board (CoC Board), which stands as the driving force committed to supporting and promoting a systems-change approach to preventing and ending homelessness in the County. The organization is improving how systems work together to end homelessness, as well as protect individuals and families at risk of becoming homeless.

The City supports services and capital improvement projects for agencies that assist chronically homeless individuals and families, families with children, veterans, and unaccompanied youth primarily through the ESG. HALA, HTF Program.

Participants are housed in existing apartments and homes located in San Jose. Service components of the rapid rehousing program include: 1) housing search and placement; 2) time-limited decreasing rent subsidy; 3) other temporary financial assistance, and 4) time-limited individualized case management. The three organizations assist enrolled households with rent subsidies and case management until the households are able to independently maintain stable housing. The regionally developed systemwide performance benchmark is that 83% of individuals enrolled in rapid rehousing programs will exit to permanent housing.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City utilizes Emergency Solutions Grant Program (ESG) funds to support programs aimed at ending homelessness. The City released a Request for Proposals in January 2023 prioritizing Citywide outreach and engagement. Grantee was selected to administer the ESG program and implement the programs in July 2023. San Jose, as the County recipient of ESG funds, will continue to coordinate with its public and private partners to ensure that the local Continuum of Care (CoC) meets all HEARTH requirements with respect to ESG funds, including: Coordinate with the County to assess and analyze the service needs under ESG and avoid duplication. Evaluating the outcomes of projects funded under ESG and reporting them to HUD. Operating and participating in a coordinated assessment system that provides an initial, comprehensive assessment of the needs of individuals and families for housing and services, including a policy on how its system will address the needs of survivors of domestic violence seeking shelter or services from non-victim service providers. Establishing and consistently following standards for providing CoC assistance, including policies and procedures for: Evaluating individuals and families eligibility for assistance. Determining and prioritizing which eligible individuals and families will receive transitional housing assistance. Determining and prioritizing which eligible individuals and families will receive rapid re-housing assistance. Determining what percentage or amount of rent each program participant must pay while receiving rapid re-housing assistance Determining and prioritizing which eligible individuals and families will receive permanent supportive housing assistance. Planning for the allocation of ESG funds and reporting on and evaluating the performance of ESG recipients and sub-recipients. The administration of Santa Clara County CoC HMIS transitioned to the Office of Supportive Services utilizing Clarity Human Services software. The project meets and exceeds HUD requirements for the implementation and compliance of Homeless Management Information System Standards. HMIS has an array of service provider participation and is utilized to capture information and report on special programming. The Housing Department has designated three staff members to be trained in HMIS allowing better coordination with the County and agencies.

Describe agencies, groups, organizations, and others who participated in the process and describe the jurisdiction’s consultation with housing, social service agencies and other entities.

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Destination: Home
	Agency/Group/Organization Type	Services - Housing Services-Children Services-homeless Non-profit Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.

2	Agency/Group/Organization	San Jose Downtown Association
	Agency/Group/Organization Type	Business Leaders Non-profit Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan
3	Agency/Group/Organization	Cisco Foundation
	Agency/Group/Organization Type	Services - Housing Non-profit Agency
	What section of the Plan was addressed by Consultation?	Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan
4	Agency/Group/Organization	Bill Wilson Center
	Agency/Group/Organization Type	Housing Services-Children Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Staff is consulted on improvements to the City TBRA program.
5	Agency/Group/Organization	HomeFirst (formerly EHC)
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless Services - Narrowing the Digital Divide Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan

6	Agency/Group/Organization	GILROY
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan
7	Agency/Group/Organization	Mountain View
	Agency/Group/Organization Type	Services-Elderly Persons Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan
8	Agency/Group/Organization	CommUniverCity San Jose
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Education Services-Employment Services - Narrowing the Digital Divide Non-profit Association
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Participated in Stakeholder Forum
9	Agency/Group/Organization	Rebuilding Together Silicon Valley
	Agency/Group/Organization Type	Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Health Business Leaders Civic Leaders

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan
10	Agency/Group/Organization	The Health Trust
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Health Agency Child Welfare Agency Other government - County Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Participated in Stakeholder Forum
11	Agency/Group/Organization	Abode Services
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Staff is consulted on improvements to the City TBRA program.
12	Agency/Group/Organization	East Side Union High School District
	Agency/Group/Organization Type	Services-Education Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan

13	Agency/Group/Organization	Spectrum Equity
	Agency/Group/Organization Type	Services - Narrowing the Digital Divide Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan
14	Agency/Group/Organization	County of Santa Clara Office of Supportive Housing
	Agency/Group/Organization Type	Housing Agency - Managing Flood Prone Areas Regional organization Continuum of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.
15	Agency/Group/Organization	Next Door Solutions to Domestic Violence
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Homelessness Needs – Families w/children. Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Submitted public comment at public hearings; highlighting the need for the services they provide.
16	Agency/Group/Organization	David and Lucille Packard Foundation
	Agency/Group/Organization Type	Resilience and Hazard Mitigation Foundation
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.

17	Agency/Group/Organization	Domestic Violence Advocacy Foundation
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.
18	Agency/Group/Organization	South Bay Human Trafficking Coalition
	Agency/Group/Organization Type	Services-Children Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.
19	Agency/Group/Organization	Loaves and Fishes of San Jose
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Non-profit agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.

20	Agency/Group/Organization	CHARITIES HOUSING DEVELOPMENT
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.
21	Agency/Group/Organization	HEART OF THE VALLEY
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.
22	Agency/Group/Organization	LifeMoves
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.
23	Agency/Group/Organization	Monterey Corridor Business Association
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Strategic Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Representative(s) contributed narrative and data to answer questions relevant to the Con Plan.

Identify any Agency Types not consulted and provide rationale for not consulting

All agency types were consulted during the FY 2020-25 consolidated plan. The 2023-24 Annual Action Plan goals and objectives are consistent with the previous plans and the feedback received by the various service agencies serving the City and County.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Regional Continuum of Care Council	The Continuum of Care works to alleviate the impact of homelessness in the community through the cooperation and collaboration of social service providers. This effort aligns with the Strategic Plan goal to support activities to respond to homelessness and its impacts on the community
City of San Jose Housing Element (2014-2023)	City of San Jose	The Housing Element is the State-required component of the City General Plan and provides a policy guide and implementation work plan to help the City meet its future regional housing needs. This effort aligns with the Strategic Plan goal to assist in the creation and preservation of affordable housing opportunities.
Community Plan to End Homelessness in Santa Clara	Destination Home Community	The Community Plan to End Homelessness in the County is a five-year plan to guide governmental actors, nonprofits, and other community members as they make decisions about funding, programs, priorities, and needs. This effort aligns with the Strategic Plan goal to support activities to respond to homelessness and its impacts on the community.
City of San Jose Envision 2040 General Plan	City of San Jose	The Envision 2040 General Plan provides the City seeks to create a sustainable, equitable, and economically strong city that invests in infrastructure, jobs, and housing opportunities. These goals align with the Strategic Plan goals to invest in programs and infrastructure that strengthen neighborhoods and to increase and preserve affordable housing opportunities.
Home Not Found	Economic Roundtable, Destination: Home, Santa Clara County	This report identifies the characteristics of the most vulnerable, distressed, and costly homeless residents of Santa Clara County to guide strategies for stabilizing their lives through housing and supportive services, improving their wellbeing, and reducing public costs for their care.
VTA Joint Development Policy	Valley Transportation Authority (VTA)	This policy details how the VTA will develop underutilized land surrounding transit stops in Santa Clara County. The policy includes a goal of making 20-30% of this new housing as affordable. This policy aligns with Federal Consolidated Plan goals #1 and #4.
Vision Zero	City of San Jose	The goal of Vision Zero San Jose is to create a community culture that prioritizes traffic safety and eliminates traffic deaths. Street lighting and senior citizen safety are focus areas on this Plan.
Food for Everyone	The Health Trust, City of San Jose	This is a thorough assessment of healthy food access among low-income seniors and homeless individuals in San Jose. This report provides data to drive informed decision-making while maximizing resources. It calls for the formation of a Food Access Implementation Task Force.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Santa Clara County Seniors Agenda	Santa Clara County	The report explores current and future needs of baby boomers and seniors in the County Housing Services are an integral part of the Age-Friendly Initiative supported by the City. Its main housing priorities are to provide affordable and accessible housing, funding for affordable home-safety modifications, and to require new urban development to consider the safety and access needs of seniors.
Age Friendly City	City of San Jose, Parks Recreation & Neighborhood Services	Housing Services are an integral part of the Age-Friendly Initiative supported by the City. Its main housing priorities are to provide affordable and accessible housing, funding for affordable home-safety

Table 3 – Other local / regional / federal planning efforts

On August 25, 2020, after extensive coordination with City, County, Destination: Home, and other stakeholders, the City Council endorsed an updated five-year Community Plan to end Homelessness which spans from 2020-2025. While consistent with many of the goals and strategies of the previous plan, the 2020-25 Plan identified 14 strategies that fall under three focus areas:

- Address the root causes of homelessness through system and policy change;
- Expand homelessness prevention and housing programs to meet the need; and
- Improve quality of life for unsheltered individuals and create healthy neighborhoods for all.

In addition to the city endorsement, the updated Community Plan is endorsed by the County COC and most regional partners.

The Director of Housing is the standing member (ex-officio) of the CoC Board and the Executive Committee. The city is also represented on the CoC by staff of the Housing Department Homelessness Response Team. Members of the CoC meet on a monthly or quarterly basis in various work groups to ensure successful implementation components of the Plan action steps. The entire CoC meets semi-annually.

Staff participates in the Coordinated Assessment Work Group and Performance Measures Work Group, both of which develop and implement new systems in Santa Clara County. The Coordinated Assessment Work Group implemented a community-wide intake process, using a standard triage assessment tool (the VI-SPDAT), to match people experiencing homelessness to existing community resources that are the best fit for their situation. Since 2011, we have used this type of process for people who are chronically homeless. Since 2015, we expanded to use coordinated assessment for all permanent housing programs for people who are homeless in Santa Clara County, including permanent supportive housing and rapid rehousing. Transitional housing programs launched began using coordinated assessment in early 2018. The vision is to ultimately implement coordinated assessment for shelter programs as well, but that will be a later phase due to the various challenges of such fluid programs. The Performance Measures Work Group has implemented the outcomes in which the community shall share to measure performance. Permanent housing programs, rapid rehousing, emergency, and transitional housing measures have all been finalized

AP-12 Participation – 91.105, 91.200 (c)

1. Summarize citizen participation process and how it impacted goal setting.

The City outreach efforts to obtain community input included two public hearings before City Council (one during the drafting phase of the AAP), noticing the AAP and hearings, and putting the draft AAP on the City website. The table below summarizes the results of the City efforts.

Citizen Participation Outreach

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	<p>Non-targeted/broad community</p> <p>Broad outreach to Santa Clara County stakeholders with computer and internet access</p>	<p>The City Housing Department conducted the Public hearing on the funding priorities for the Annual Action Plan.</p> <p>Announcements were posted to the City of San Jose website, the Housing Department website, and social media to promote the meetings on March 9, 2023 for HCDC during the drafting phase of the Plan.</p>	See Appendix C	All comments accepted	n/a
2	Public Hearing	Non-targeted/broad community	<p>The City Housing Department conducted the Public hearings #1 and #2 for the Annual Action Plan.</p> <p>*Announcements were posted to the City of San Jose website, the Housing Department website, and social media to promote the meetings were on April 13, 2023 for HCDC and April 25, 2023 for City Council Meeting</p>	See Appendix C	All comments accepted	n/a

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Newspaper Ad	Non-targeted/broad community	<p>The following information for the 23/24 Annual Action Plan was publicly noticed in five local newspapers of wide circulation and translated for foreign-language newspapers. on April 13, 2023 and April 25, 2023 and also noticed via email to community non-profits, posting on the city website, and having copies accessible at libraries and City Hall:</p> <p>1) Notice of Public Hearing #1 on April 13, 2023 for the 2023-2024 Annual Action Plan (DRAFT);</p> <p>2) Notice of Public Comment Period (March 24, 2023 to April 24, 2023) for the 2023-2024 Annual Action Plan (FINAL);</p> <p>3) Notice of Public Hearing #2 on April 25, 2023 for the 2023-2024 Annual Action Plan (FINAL).</p>	<p>No public comments received for 30-day comment period.</p> <p>Public hearing comments are attached.</p>	Not Applicable	n/a

	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	E-blasts	Mass emails to new and established distribution	Over 2,600 entities, organizations, agencies, and persons have been engaged through e-blast outreach efforts to inform them of opportunities to obtain draft documents, attend public hearings, and ways to give public input. Staff contacts were listed to answer questions in English, Spanish, Vietnamese and Chinese.	No Public Comments Received	Not Applicable	4
5	Website	Non-targeted/broad community Broad outreach to Santa Clara County stakeholders with computer and internet access	Meeting announcements were posted to the City of San Jose website and its social media accounts to promote public hearings. The website also carried a short news blast that automatically got sent to media outlets. Draft documents were made available on the website per the City Citizen Participation Plan.	No public comments Received	Not Applicable	www.sjhousing.org + www.sanjoseca.gov/housingconplan

AP-15 Expected Resources – 91.220 (c) (1,2)

Introduction

The City of San Jose FY 2023-24 Action Plan covers the period from July 1, 2023, to June 30, 2024 (HUD Program Year 2022). The City FY 2023-24 entitlement amount is \$14,419,141. The city will continue to leverage additional resources to successfully provide support and services to the populations in need.

	CDBG	HOME	ESG	HOPWA
Annual Entitlement Funds	\$ 8,350,201	\$ 3,380,549	\$ 743,071	\$1,797,713
Estimated Prior Year Balance	\$ 4,388,026	\$16,815,966	0	0
Estimated FY23/24 Program Income	\$ 150,000	\$ 1,000,000	0	0
TOTAL	\$12,888,227	\$21,196,515	\$ 743,071	\$1,797,713

AP-15 Table –Expected Resources Priority Table								
Prog.	Source of Funds	Uses of Funds	Expected Amount Available Year 4				Expected Amount Available Remainder of ConPlan	Narrative Description
			Annual Allocation	Program Income	Prior Year Resource	Total:		
			\$	\$	\$	\$		
CDBG	Public-Federal	Public Services; Housing Rehab; Capital Improvement Projects – Public Facilities & Public Infrastructure; Capital Improvement Projects – Community-based Organization Center Improvements; Admin./Planning.	\$8,350,201	\$150,000	\$ 4,388,026	\$12,888,227	\$8,350,201	CDBG funds may be used for: 1) Public services; 2) Minor Repair Prog. (RTSV & Habitat); 3) Public infrastructure and other public facility improvements; 4) Community-based Center Improvements; and 5) Admin. & Planning
HOME	Public-Federal	CHDO and regular HOME rental projects, such as property acquisition, new const., and/or rehabilitation; Admin. and Planning (funds for Fair Housing Activity) for HOME programs and activities.	\$3,380,549	\$1,000,000	\$16,815,966	\$21,196,515	\$3,380,549	HOME funds may be used for: 1) Rental development; 2) Fair Housing Services; and/or 3) Admin. & Planning. Approx. \$1M in PI is expected to be receipted in FY23/24. 10% (i.e., \$100,000) will be programmed in for administrative activities (PA) and drawn in FY23/24.

								If FY23/24 PI exceeds \$1,000,000, City will continue using 10% for admin. and the remaining will be programmed in FY24/25.
ESG	Public-Federal	Shelter Outreach; Homeless Prevention; Financial Assistance; Overnight shelter Rapid re-housing (rental assistance); Rental Assistance Services; Transitional housing.	\$743,071	\$0	\$0	\$743,071	\$747,341	ESG is designed to identify sheltered and unsheltered homeless persons, as well as those at risk of homelessness, and provide the services necessary to help them quickly regain stability in permanent housing.
HOPWA	Public-Federal	Tenant-based Rental Assistance; Permanent housing in facilities Permanent housing placement; Supportive services; Short-term, mortgage and rent assistance; Admin. and Planning for HOPWA programs and activities.	\$1,797,713	0	0	\$1,797,713	\$1,652,667	HOPWA is exclusively dedicated to the housing needs of people living with HIV/AIDS.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds will leverage with local funds (i.e., General Funds, State, County and other federal funds) to increase project efficiencies and benefit from economies of scale. The HOME match requirement will be met through the waiving of property taxes on past HOME-funded multi-family affordable developments.

County and Local Housing & Community Development Sources:

County-wide & local resources support housing & community development programs. These programs offer assistance to local affordable housing developers and community organizations while others provide assistance directly to individuals. These resources include:

- Housing Trust Fund (HTF): HTF provides ongoing funding for housing and support programs that seek to address homelessness, in part by creating a vehicle eligible to compete for outside funding sources. In FY 2022-23, it is anticipated that \$4M in HTF will be used to respond to the impacts of homelessness; City staffing & non-personnel costs; Destination: Home administrative and programmatic costs; direct supportive services such as essential services, case management, employment placement, and housing support; and matching funds for federal, state and regional grants.
- Local Funds: Local funding, like Measure E and General Funds, in support of ESG and HOME matching funds requirement are utilized. Agencies have also provided matching funds through fund raising.
- Low- and Moderate-Income Housing Asset Fund: Repayments from this \$675M loan portfolio, originally funded by former redevelopment affordable housing funds, are reused to finance a variety of affordable housing programs for lower-income households. The City receives approximately \$18M each year in recycled funds repaid by existing loans in its Low-Moderate Income Housing Asset Fund.

Please use following link to view rest of summary (due to character limits):

When put together, these funds are considerably more than the City receives from in formula funds from the federal government so there is sufficient leverage. Between early 2019 and February 2021, the City Council committed \$86 million in loan to eight affordable housing developments that will create 697 units of affordable housing. These developments were awarded under the City's \$100 million Notice of Funding Availability (NOFA) from late 2018. In 2021, a limited NOFA was released funding 222 units. Subsequently, on December 20, 2021, the Housing Department released a NOFA for \$150 million in additional funding. Nineteen developments submitted by fifteen developers requested a total of \$241 million in funding for 2,275 new affordable homes. Staff plans to recommend that City Council commit funding to qualifying projects in the City's managed pipeline as they progress through their predevelopment work and meet the City's readiness requirements.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

The City continues to review opportunities to purchase surplus land from other public agencies to meet its housing and community development goals.

- In 2019 the City completed the first Bridge Housing Community (BHC) at Mabury Road to provide 40 interim housing units for homeless individuals. This BHC was constructed on land leased to the City-owned by VTA. In 2020, the City completed two additional interim housing communities on land leased to the City by Caltrans. The City will continue to explore these types of partnerships throughout this Fiscal year.
- City of San Jose General Fund: The General Fund will be providing funding of approximately \$2 million for ongoing Rapid Rehousing programs for homeless people.
- The Housing Trust Silicon Valley (HTSV): This nonprofit organization combines private and public funds to support affordable housing activities in the County, including assistance to developers and homebuyers.

Discussion.

Housing Authority: Acting on behalf of the CSJ Housing Authority, the City contracts with SCC Housing Authority (SCCHA) to administer & manage the Section 8 Voucher program and public housing programs. The SCCHA receives federal funding to run the following programs:

- Section 8 Housing Choice Voucher Program: rental assistance to low-income households.
- Family Self-Sufficiency Prog: employment assistance program for Section 8 participants
- Veterans Affairs Supportive Housing (VASH): housing assistance for homeless veterans.
- The Family Unification Program: voucher assistance for families who have been separated due to a lack of adequate housing. Non-Elderly Disabled (NED) Vouchers: voucher prog to allow non-elderly disabled people to transition out of caregiving institutions.
- Mod Rehabilitation Prog: project-based rental assistance for low-income families

In January 2008, HUD designated the SCCHA as a “Moving to Work” (MTW) agency through June 30, 2018. The MTW agreement was extended through 2028 in April of 2016. The goal of the MTW program is to increase cost-effectiveness, promote self-sufficiency, and expand housing options for low-income families. The MTW designation provides more flexibility in the use of funding sources and will support the creation of more efficient programs. The City will continue to partner with the SCCHA to identify MTW activities that may benefit low-income families of the community, especially homeless households.

The SCCHA plays a direct role in developing affordable housing units. Acting as a nonprofit housing developer, the SCCHA applies for funds from the City and a variety of state, federal, & private sources for its various development projects. The City also partners with the SCCHA through project-based vouchers. Through a 2016 joint NOFA/RFP, the City teamed with the SCCHA & the County of Santa Clara to identify developments that would be eligible for both PBVs and capital awards. PBVs are critical to development feasibility for deeply affordable rental housing, as they augment tenant-paid rents. The higher rents predictably increase rental property cash flow, therefore increasing the size of permanent commercial loans that can be underwritten and, in turn, decreasing the need for public gap subsidy funding. This joint issuance of the NOFA/RFP was the first of its kind in the South Bay.

AP-20 Annual Goals and Objectives – 91.220(c)(3)& (e)

Table 1 – Annual Goals /Goal Description		
1	Goal Name	Prevent and Address Homelessness
	Goal Description	Respond to Homelessness and its Impacts on the Community, Support activities, consistent with Continuum of Care strategies, to prevent and end homelessness. This includes building affordable housing for people who are homeless or at risk of homelessness as well as the provision of support services.
2	Goal Name	Create and Preserve Affordable Housing
	Goal Description	Assist in the creation and preservation of multi-family rental housing for low income and special needs households, rehabilitation of low-income owner-occupied housing through the Neighborhood Conservation and Improvement Program, TBRA rental subsidies, new construction.
3	Goal Name	Promote Fair Housing
	Goal Description	Promote fair housing choice, through the following activities: fair housing education, fair housing testing, housing assistance hotline, and landlord-tenant mediation.
4	Goal Name	Strengthen and Stabilize Communities
	Goal Description	<p>Strengthen and stabilize community conditions and help to improve opportunities such as the ability to increase their employment prospects and grow their assets.</p> <ol style="list-style-type: none"> 1. Public Services: Support activities that provide basic needs to lower income households and special needs populations. Services would be provided to low-income households, elderly individuals, homeless persons, people with disabilities, and victims of domestic violence. 2. Make improvements to public facilities which can include City-owned facilities and/or improvements to properties owned and operated by non-profits which serve low-income clientele.
5	Goal Name	Planning & Administration
	Goal Description	Provide management, planning and implementation of the CDBG, HOME, ESG and HOPWA programs as well as monitoring of public services and housing projects.

AP-23 Annual Goals Summary

Goal	Category	Needs Addressed	Funding
Prevent and Address Homelessness	Homeless Prevention, and Outreach for homeless individuals	Homelessness	CDBG: \$400,000 ESG: \$487,341
	Start Year: 2020	End Year:	2025
	Narrative: Respond to Homelessness and its Impacts on the Community, Support activities, consistent with Continuum of Care strategies, to prevent and end homelessness. This includes building affordable housing for people who are homeless or at risk of homelessness as well as the provision of support services. 1) HF-Homeless Outreach (CDBG/\$400,000/130 persons) 2) PATH-Citywide Outreach ESG/\$487,341/190 persons)		
	Goal Outcome Indicator	Quantity	Unit of Measure
	Public service activities other than Low/Moderate Income Housing Benefit.	320	Persons Assisted
	Overnight/Emergency Shelter/Transitional Housing Beds added: Homelessness Prevention	0 0	Household Housing Unit Households Assisted

Goal	Category	Needs Addressed	Funding
Create and Preserve Affordable Housing	Affordable Housing Non-Homeless Special Needs	Affordable Housing	CDBG: \$ 2,750,000 HOME: \$20,758,461 HOPWA: \$ 1,316,210
	Start Year: 2020	End Year:	2025
	Narrative: Assist in rehabilitation of low-income owner-occupied housing through the Emergency, Urgent and Minor Repair Program, TBRA rental subsidies, new rental units constructed and provide enhanced code enforcement inspection. 1) \$1,150,000 - RTSV-Minor Repairs (CDBG/170 Housing Units), 2) \$ 500,000 - Habitat-Minor Repairs (CDBG/40 Housing Units), 3) <u>\$1,100,000</u> - Enhance Code Enforcement (CDBG/400 Household assisted) \$2,750,000 4) \$1,219,597 - Health Trust - TBRA & PHP (HOPWA/86 Household Assisted) 5) <u>\$ 96,613</u> - San Benito- TBRA & PHP (HOPWA/4 Household Assisted) \$1,316,210		
	Goal Outcome Indicator	Quantity	Unit of Measure
	Rental units constructed:	50	Household Housing Unit
	Rental units rehabilitated: Homeowner Housing Rehabilitated Tenant-based rental assistance / RRP Enhancement Code Enforcement	0 210 90 400	Household Housing Unit Household Housing Unit Household Housing Unit Household Housing Unit

Goal	Category	Needs Addressed	Funding	
Promote Fair Housing	Non-Housing Community Development	Fair Housing	CDBG: \$26,202 HOME: \$373,798	
	Start Year: 2020	End Year:	2025	
	Narrative: Promote fair housing choice and lowered barriers to housing. The activity includes: 1) Fair Housing Education and testing; 2) Housing Assistance hotline and landlord-tenant mediation; 3) Legal Assistance to comply with City Apartment Rent Ordinance, Tenant Protection Ordinance and Housing Equality Payment Ordinance Law Foundation-Fair Housing (CDBG/\$26,202 & HOME/373,798).			
	Goal Outcome Indicator		Quantity	Unit of Measure
	Other		N/A	Persons Assisted

Goal	Category	Needs Addressed	Funding	
Strengthen and Stabilize Communities	Non-Homeless Special Needs Non-Housing Community Development	Strengthen and Stabilize Communities	CDBG: \$4,975,208 HOPWA: \$ 305,530	
	Start Year: 2020	End Year:	2025	
	Narrative: Strengthen and stabilize community conditions and help to improve opportunities such as the ability to increase employment prospects and grow assets. Activities include: 1) Public Services: Support activities that provide basic needs to lower income individuals, or households, special needs populations, elderly, people with disabilities, and victims of domestic violence; 2) Improvements to public facilities which can include City-owned facilities and/or improvements to properties owned and operated by non-profits which serve low-income clientele. 1) \$ 300,000 - THT-Meals on Wheels (CDBG-PS/939 seniors assisted) 2) \$ 50,000 - VIVO-Education & Health Services (CDBG-PS/300 persons assisted) 3) \$ 150,000 - Somos Mayfair-Homegrown (CDBG-PS/188 persons assisted) 4) \$ 152,530 - POSSO-Senior Health Services (CDBG-PS/120 seniors assisted) 5) \$ 200,000 - LF-Legal Services Consortium (CDBG-PS/145 persons assisted) 6) \$3,088,808 – YWCA Child Care Ctr Improvements (CDBG/CDI-CBO/70 children assist) 7) \$ 350,000 – CCSCC-Multi-Services Ctr Improvements (CDBG/ CDI-CBO /675 persons) 8) \$ 516,000 – PRNS – Fair Swim Ctr Rehabilitate (Reported beneficiary data last FY 21-22) 9) \$ 150,000 – DOT – Guadalupe Alley Lighting & Signs (CDBG/CDI-City/3728 LMI residents) 10) \$3,080,849 – Reserve for Public Facilities and Public Infrastructure (TBD) \$8,038,187 (CDBG) 11) \$ 42,910 - SBC-Support Services (HOPWA/2 Households assisted) 12) \$ 262,620 - THT-Support Services (HOPWA/38 Household assisted) \$ 305,530 (HOPWA)			
	Goal Outcome Indicator		Quantity	Unit of Measure
	Public service activities other than Low/Moderate Income Persons assisted		CDBG/PS=1692 LMC	Person Assisted
	Public service activities other than Low/Moderate Income Households assisted		HOPWA/SS=40 LMH	Household Housing Unit
	Public Facility or Infrastructure Activities other than Low/Mod Income Housing Benefit/ Person Assisted		CDBG/CDI-CBO/745 CDBG/DOT/11,655 Reserve CDI/0 (Total:12,400)	Person Assisted

Goal	Category Needs Addressed	Needs Addressed	Funding
Administration & Planning	Other	Administration & Planning	CDBG: \$1,673,838 ESG: \$ 55,730 HOME: \$ 64,256 HOPWA: \$ 175,973
	Start Year: 2020	End Year:	2025
	Narrative: Grantee and HOPWA's Project Sponsor provide management, implementation and planning of the CDBG, ESG, HOME and HOPWA programs as well as monitoring of public services and housing projects.		
	Goal Outcome Indicator	Quantity	Unit of Measure
	Other	0	Other

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b).

210 households for Homeowner housing rehabilitation (CDBG),

- 75 Extremely low-income households
- 90 Very Low-income household
- 45 Low-income households

90 households for TBRA (HOPWA),

- 60 Extremely low-income households
- 30 Low-income households

AP-35 Projects – 91.220(d)

Introduction

The activities that the City will undertake in FY 2023-2024 using CDBG and HOME funds include: Public Services, Homeowner Rehabilitation, Tenant Based Rental Assistance, Program Administration & Planning, and Affordable Housing Improvements for low and moderate-income residents. The activities meet one or more priority needs identified in the 5-year Consolidated Action Plan.

In addition to the projects and activities funded with HUD funds as noted in table “AP-35 – Project Information Summary”, the City also funds other Public Service Activities with local funds that include:

The Consolidated Plan goals below represent high priority needs for the City of San Jose (City) and serve as the basis for the strategic actions the city will use to meet these needs. The activities that the City will undertake in FY 2023-2024 using CDBG, ESG, HOME and HOPWA funds include: Public Services, Homeowner Rehabilitation, Tenant Based Rental Assistance, Affordable Housing Improvements, Public Facilities Improvements, and Program Administration & Planning, for low and moderate-income residents. The activities meet one or more priority needs identified in the 5-year Consolidated Action Plan. The goals, listed in no particular order, are:

1. Increase and preserve affordable housing opportunities.
2. Respond to homelessness and its impacts on the community.
3. Strengthen and stabilize communities.
4. Promote fair housing choice.

In addition to the projects and activities funded with HUD funds as noted in table “AP-35 – Project Information Summary”, the City also funds other Public Service Activities with local funds that include:

Projects List

#	Project Name
1	CDBG - Public Services
2	CDBG - Citywide Outreach for Unsheltered Populations
3	CDBG - Legal Services for LI Tenants & Landlords
4	CDBG - Enhanced Code Enforcement
5	CDBG - Minor Home Repair Program
6	CDBG - Public Facilities, and Public Infrastructure/Street Improvements
7	CDBG - Community-Based Organization Center Rehabilitations
8	CDBG - Rehabilitation, Infrastructure for Public Facility and Street Improvements
9	HOME - New Rental Housing Development
10	HOPWA - The Health Trust (THT - CAH23F004)
11	HOPWA - San Benito County (SBC - CAH23F004)
12	ESG23 - City of San Jose (E-23-MC-06-0021)
13	Fair Housing (CDBG & HOME Admin)
14	CDBG - CSJ Administration/Legal & NEPA Review
15	HOME - CSJ Administration & Monitoring (M-23-MC-06-0215)
16	HOPWA - CSJ Administration & Monitoring (CAH-23-F004)

Table 4 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs:

Allocation of federal funds is based on needs and priorities identified in the 2020-25 ConPlan. The City prioritizes allocations to projects that serve the lowest income households, from 0-80% of Area Median Income.

The Annual Action plan was developed based on the goals and strategies of the 5-year Consolidated Plan. The results of the programs and projects undertaken in this second year of the 2020-2025 Consolidated Plan are also significantly influenced by the impacts of the pandemic over the past year and a half. Early in the 2019 Program Year, the City was forced to pivot resources and prioritize the needs of the community as it pertained to COVID-19 and its health and economic impacts on the community.

The following priorities were identified during the outreach process for the Consolidated Plan:

- Need to Increase Services for the Homeless and Improve Facilities Serving the Homeless Population
- Emergency and transitional housing, comprehensive services at homeless encampments (e.g., basic shelter facilities, health care referrals), and rental assistance programs for the homeless were frequently identified by participants as critical needs.
- Additionally, while the City has several rental subsidy programs for homeless individuals, there are challenges finding suitable rental housing at or below fair market rent values for individuals in these programs. The City has identified the need for project-based rental housing for homeless individuals.
- Several nonprofit facilities serving the homeless population are in need of rehabilitation and the City has provided CDBG funds in recent years to three agencies serving homeless individuals or families. Nonprofits have identified additional needs to improve other client-facing facilities. The needs of nonprofits also include accessing funds to build out tenant improvements for initial occupancy of community-serving commercial space

AP-38 Project Information Summary

1	Project Name	CDBG - Public Services
	Target Area	
	Goals Supported	Strengthen and Stabilize Communities
	Needs Addressed	Strengthen and Stabilize Communities
	Funding	CDBG: \$652,530
	Description	<p>CDBG will fund community-based organizations to provide services to low-income people as follows:</p> <p>1) Senior Meals on Wheels – Health Trust: Project provides daily home-delivered hot meals, personal connections, wellness checks, and resources for San Jose seniors who are low-income, homebound and cannot access services outside of their homes. (Budget: \$300,000/Matrix Code: 05A-Senior Services/LMC/PB: Yes);</p> <p>2) Senior Access & Health Support – POSSO: Project provides door-to-door transportation services for seniors and prepares hot meals with delivery to home-bound seniors. (Budget: \$152,530/Matrix Code: 05A-Senior Services/LMC/PB: Yes).</p> <p>3) Cultural & Health Services – VIVO: Project provides cultural, educational, and health services. (Budget: \$50,000/Matrix Code: 05Z-Other public services/LMC/PB: No); and</p> <p>4) Homegrown Talent – SOMOS: Project provides safety net to address food, housing, financial, immigration and health needs of participants. Fosters leadership development and creates viable economic opportunities that tap into the local assets of the community. (Budget: \$150,000/Matrix Code: 05Z-Other public services/LMC/PB: No)</p>
	Target Date	6/30/2024
Estimate the number and type of families that will benefit from the proposed activities	<p><u>Senior Services:</u></p> <p>THT/939 seniors; 2) POSSO/120 seniors (Tot. 1,059 senior)</p> <p><u>Neighborhood Engagements:</u></p> <p>Somos Mayfair/300 persons; 2) VIVO/188 (Tot. 488 LMC)</p>	

	Location Description	Senior Services: Citywide (various locations), Neighborhood Engagement: East SJ and Central SJ
	Planned Activities	<u>Senior Services projects:</u> 1. Meals on Wheels – The Health Trust 2. Senior Nutrition and Wellness – POSSO <u>Neighborhood Engagement projects:</u> 1. Home Grown Talent – SOMOS Mayfair 2. Cultural & Health Service – Vietnamese Voluntary Foundation (VIVO)
2	Project Name	CDBG - Citywide Outreach for Unsheltered Populations
	Target Area	
	Goals Supported	Prevent and Address Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$400,000
	Description	The City will provide CDBG funds to HomeFirst to support a Citywide Homeless Outreach, Engagement, and Shelter program. The program will focus on utilizing an integrated approach to provide a comprehensive response to addressing chronic homelessness in the City. Activities may include street outreach, emergency shelter operations, rapid re-housing and financial/case management. (Budget: \$400,000/Matrix Code: 03T/LMC/PB: Yes)
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	130 unduplicated homeless individuals will be provided shelter services
	Location Description	Citywide
	Planned Activities	HomeFirst Citywide Outreach for Unsheltered Populations
3	Project Name	CDBG - Legal Services for LI Tenants & Landlords
	Target Area	
	Goals Supported	Strengthen and Stabilize Communities
	Needs Addressed	Strengthen and Stabilize Communities
	Funding	CDBG: \$200,000

	Description	The Legal services activity for Low-Income Tenants aims to increase housing stability by providing landlord/tenant counseling, education, referrals, legal assistance to tenants facing unlawful evictions and assistance for various other landlord/tenant issues. (Budget: \$200,000/Matrix Code: 05C-Legal Services/LMC/PB: No).
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	145 persons assisted (PS)
	Location Description	Citywide (various locations)
	Planned Activities	Legal Services
4	Project Name	CDBG - Enhanced Code Enforcement
	Target Area	
	Goals Supported	Create and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$1,100,000
	Description	Enhanced Code Enforcement activities will be conducted in low-income, residential neighborhoods that meet the City definition of Deteriorated/Deteriorating Areas. Code Enforcement will focus primarily on the inspections of multifamily units. (15-Code Enforcement/LMA/Housing Units).
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	400 housing units (Households Assisted)
	Location Description	Project Hope, Santee, Mayfair, Five Wounds/Brookwood Terrace, and additional hotspots identified through the Mayor Gang Prevention Task Force.
Planned Activities	Placed Based Enhancement Code Enforcement	
5	Project Name	CDBG - Minor Home Repair Program
	Target Area	

	Goals Supported	Create and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$1,650,000
	Description	<p>This program will repair housing units to address immediate health and safety needs for extremely low-income homeowners in San Jose. The focus of repairs will address emergency and critical repair needs, as well as general accessibility and mobility needs within the home. The program also includes funding for limited rehabilitation to address more substantial safety issues in the home to ensure a safe, affordable, decent living environment for the occupants.</p> <p>1. Rebuilding Together Silicon Valley (Budget: \$1,150,000/ Matrix Code: 14A/LMH)</p> <p>2. Habitat for Humanity East Bay (Budget: \$500,000/Matrix Code: 14A/LMH)</p>
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	<p>1) RTSV: 170 low-income households</p> <p>2) Habitat: 40 low-income households</p>
	Location Description	Citywide (Various locations)
	Planned Activities	Minor Repair in the homes of the low-income homeowners
6	Project Name	CDBG – Public Facilities, and Public Infrastructure/Street Improvements
	Target Area	
	Goals Supported	Strengthen and Stabilize Communities
	Needs Addressed	Strengthen and Stabilize Communities
	Funding	CDBG: \$666,000

	Description	<p>CDBG Funds will be used to renovate public neighborhood/recreation facilities, streets and Guadalupe alleyway. Renovations include installing solar lighting in the alleyway, and other street improvements. The improvements will strengthen and stabilize communities and improve the quality of life for residents in low-income areas. The project sites will benefit the areas with at least 51% of residents with low-income status. The following projects will be allocated in 23-24 program year:</p> <p>1) Guadalupe Alley Lighting & Signage: Install lightning and signage “No Dumping” signs in multiple languages to the alleyway between Oak and Virginia Street in the Guadalupe Washington Neighborhood. (Budget: \$150,000/ Matrix Code: 03K/ LMA); and</p> <p>2) Fair Swim Center Renovation/Phase II: This project has several phases to complete. Phase 1 funding commenced last fiscal year 2022-23 and Phase 2 will start the following year (2023-24). The additional funding is \$516,000 which will be added to this Annual Action Plan to improve the Tot Lot playground designed for ages 2-5 years old. Project elements include new play equipment to improve early learning development and installation of new resilient surfacing to increase accessibility for people of varying abilities. Fencing and landscaping improvements will provide aesthetic relief and visual comfort surrounding the playground. (Budget: \$516,000/ Matrix Code: 03E/ LMA).</p>
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	<ol style="list-style-type: none"> 1. Guadalupe project will benefit 11,655 low income residents that living in census tract #5016.00, 5017.00 and 5031.12. 2. Fair Swim Center will benefit the same low-income residents as noted in the 22/23 AAP.
	Location Description	Guadalupe neighborhood areas, Fair Swim Center - 1350 Bacchus Drive
	Planned Activities	Department of Transportation and other city departments.
7	Project Name	CDBG – Community-Based Organization Center Rehabs.
	Target Area	

Goals Supported	Strengthen and Stabilize Communities
Needs Addressed	Strengthen and Stabilize Communities
Funding	CDBG: \$3,438,808
Description	<p>CDBG Funds will be used to renovate community-based organization centers that provide childcare services and multi-services to low-moderate income clients. The following projects will be funded in PY23-24 program year:</p> <ol style="list-style-type: none"> 1) Child Care Center Renovations/YWCA: CDBG funds requested to rehabilitate the city-owned site located at 1157 Taylor Street, for the relocation of their child-care program. Due to an increase in rent that the program cannot sustain, YWCA proposed to relocate the child-care program to a new location to ensure that there is no discontinuation of child-care programming for our most vulnerable families. The aim is to create continuity of care for the children. (Budget: \$350,000/ Matrix code: 03M-Child Care Center/ LMC); 2) Multi-Service Family Center/CCSCC: CDBG Funds requested to support the construction build-out of the Multi-Service Family Center space, scheduled to begin in July 2023. The center will serve senior apartment residents, neighbors and the south San Jose community. Using the Catholic Charities model of family-centered community change, the 4,750 square foot center will be a welcoming space to provide wraparound services, education and community gathering primarily for low-income populations. (Budget: \$3,088,808/ Matrix code: 03Z Other PF/LMC).
Target Date	6/30/2024
Estimate the number and type of families that will benefit from the proposed activities	<ol style="list-style-type: none"> 1) YWCA Childcare an average of 70 children will be served annually 2) Multi-Service Family Center estimated an average of 675 clients will be served annually.
Location Description	<ol style="list-style-type: none"> 1) YWCA - Blossom Valley Senior Apt. / 399 Blossom Hill 2) CCSCC – Child Care Center / 1157 Taylor Street
Planned Activities	<ol style="list-style-type: none"> 1. YWCA planned the renovation of child-care center, and 2. Catholic Charities planned the development of the Multi-Service Family Center
Project Name	CDBG - CDI -Rehabilitation, Public Facility, and Public Infrastructure

8	Target Area	
	Goals Supported	Strengthen and Stabilize Communities
	Needs Addressed	Strengthen and Stabilize Communities
	Funding	CDBG: \$3,080,849
	Description	This funding will be reserved for potential community-based organization rehabilitation, infrastructure for public facilities, and street improvements. Facility improvements will make it easier for clients to access services and will also benefit low-income people and residents in low-income areas. Thus, number of beneficiaries cannot be estimated as specific project(s) is/are not yet identified. (Budget: \$3,062,979/ Matrix code: 03A-03Z-LMC/11-Public Facilities]
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	Serving low-income residents in the City of San Jose. The low-moderate areas will be identified after the project is selected.
	Location Description	Citywide (Various locations)
	Planned Activities	City and community-based organization.
	Planned Activities	Planning, Engineering, Consultant Assessment.
9	Project Name	HOME - New Rental Housing Development
	Target Area	
	Goals Supported	Create and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$20,758,461

	Description	<p>Funds that were set aside in previous Annual Action Plans for New Rental Housing Development were not drawn down. These funds fell back into "fund balance" and the total amount will be programmed in this Annual Action Plan.</p> <p>Over the next fiscal year, the City will complete the following process to choose New Rental Development project(s):</p> <p>Phase I of this project will consist of the City prospecting for suitable rental housing projects to develop with partners. This phase includes consultation with community non-profit developers, which will incorporate Community Outreach, Program Development/Management, Engineering Evaluation Report, Engineering/Design Plans, Cost Analysis, Project Selection, Plan Check, and Development Panel Review.</p> <p>Phase II will consist of Construction Grant Application, Project Construction, Inspection, Program Management and Coordination.</p>
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	50 low and moderate-income households
	Location Description	City of San Jose
	Planned Activities	Affordable rental developments
10	Project Name	HOPWA - The Health Trust (CAH23F004)
	Target Area	
	Goals Supported	Create and Preserve Affordable Housing Strengthen and Stabilize Communities
	Needs Addressed	Affordable Housing Strengthen and Stabilize Communities
	Funding	HOPWA: \$1,593,782

	Description	The program will provide rent subsidies, permanent housing placement assistance, and supportive services to help low-income residents living with HIV/AIDS secure and maintain housing. Housing placement assistance includes working with a placement specialist and receiving security deposit assistance. Supportive services include medical and housing case management and self-sufficiency services. In addition, the project allocates 7% for the project sponsor to administer the HOPWA project. The following projects will be funded in PY 23-24: 1) Tenant-based Rental Assistance; 2) Support Services; and 3) Permanent Housing Placement.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	1) TBRA program estimated to serve 80 households; 2) PHP estimated to serve 6 households; and 3) Support Services estimated to serve 38 households.
	Location Description	Santa Clara County
	Planned Activities	The HealthTrust will provide: - TBRA - Supportive Services - Permanent Housing Placement - Project Sponsor Administration
11	Project Name	HOPWA - San Benito County (CAH23F004)
	Target Area	
	Goals Supported	Create and Preserve Affordable Housing Strengthen and Stabilize Communities
	Needs Addressed	Affordable Housing Strengthen and Stabilize Communities
	Funding	HOPWA: \$150,000

	Description	HOPWA entitlement grant to San Benito County will provide housing placement assistance, rental subsidies, and nutritional and dental assistance to low-income clients living with HIV/AIDS. In addition, the project allocates 7% for the project sponsor to administer the HOPWA project. 1) Tenant-based Rental Assistance; 2) Support Services; and 3) Permanent Housing Placement.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	1) TBRA, PHP estimated to serve 4 households 2) Support Services estimated to serve 5 households.
	Location Description	San Benito County
	Planned Activities	San Benito County will be planning the following activities: - TBRA - Supportive Services - Permanent Housing Placement - Project Sponsor Administration
12	Project Name	ESG23 - City of San Jose (E-23-MC-06-0021)
	Target Area	
	Goals Supported	Prevent and Address Homelessness
	Needs Addressed	Homelessness
	Funding	ESG: \$743,071

	Description	The City will utilize ESG funds to support a Homeless Outreach and Engagement program for homeless and at-risk individuals and families and will also support HMIS. The Homeless Outreach and Engagement Program will focus on utilizing an integrated approach to provide a comprehensive response to addressing chronic homelessness. The program aim is to provide case management services, deposit/rental assistance, and other eligible services as needed to keep individuals and families from experiencing homelessness. The City will contract with HomeFirst to provide the Outreach and Engagement services. This program is combined with the CDBG Homeless Outreach, Engagement, and Shelter program. ESG funds will be used to support the administration of the ESG program. The ESG program will provide the following activities: <ol style="list-style-type: none"> 1) Shelter Outreach (\$487,341); 2) HMIS (\$200,000); and 3) Grantee Administration (\$55,7300).
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	<ol style="list-style-type: none"> 1) Shelter Outreach: 190 homeless; 2) HMIS: N/A; 3) Grantee Admin: N/A,
	Location Description	Citywide (Various locations)
	Planned Activities	HomeFirst planned the shelter outreach program, and County of Santa Clara planned the HMIS program.
13	Project Name	Fair Housing (CDBG & HOME Admin)
	Target Area	
	Goals Supported	Promote Fair Housing
	Needs Addressed	Fair Housing
	Funding	CDBG: \$26,202 HOME: \$373,798

	Description	<p>The City will continue to program some of its CDBG Administrative funds, as well as some public service funds, and HOME Administrative Funds to support a consortium of five agencies to provide Fair Housing activities. Activities may include providing outreach and education on fair housing issues; conducting fair housing testing; enforcing fair housing laws through litigation; and providing technical assistance to the Housing Department on how to monitor City-financed developments for fair housing compliance.</p> <ol style="list-style-type: none"> 1) \$26,202 will be funded under CDBG program 20% General Admin Cap, and 2) \$373,798 will be funded under HOME program 10% Admin. Cap.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Citywide (Various locations)
	Planned Activities	Law Foundation - Fair Housing activities
14	Project Name	CDBG - CSJ Administration/Legal & NEPA Review
	Target Area	
	Goals Supported	N/A
	Needs Addressed	N/A
	Funding	CDBG: \$1,673,838
	Description	<p>A portion of the CDBG grant allocation will be used for reasonable planning and administrative costs associated with the administration of CDBG funds and other related federal requirements. Administration funds will support oversight activities of the Housing Department for monitoring, legal services from the City Attorney Office, and environmental reviews from the Planning Department.</p> <ol style="list-style-type: none"> 1) CDBG Admin. & Monitoring (Budget \$1,605,248/ Matrix code: 21A); 2) CAO/Legal Consultation (Budget: \$ 19,493/Matrix Code: 21A; and 3) PCBE/NEPA Review (Budget: \$49,097/Matrix Code: 20 Planning).

	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	200 E. Santa Clara Street San Jose, CA 95113
	Planned Activities	CDBG Planning and Administration
15	Project Name	HOME - CSJ Administration & Monitoring (M-23-MC-06-0215)
	Target Area	N/A
	Goals Supported	N/A
	Needs Addressed	N/A
	Funding	HOME: \$64,256
	Description	The city will allocate \$64,256 to administrative costs associated with managing the HOME grant.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	200 E. Santa Clara Street San Jose, CA 95113
Planned Activities	HOME Planning and Administration	
16	Project Name	HOPWA - CSJ Administration & Monitoring (CAH-23-F004)
	Target Area	N/A
	Goals Supported	N/A
	Needs Addressed	N/A
	Funding	HOPWA: \$53,931
	Description	The city will allocate \$53,931 (approximately 3 percent of the entitlement grant) to administrative costs associated with managing HOPWA-funded projects and activities.
	Target Date	6/30/2024

	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	200 E. Santa Clara Street San Jose, CA 95113
	Planned Activities	HOPWA Planning and Administration

AP-50 Geographic Distribution – 91.220 (f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Investments will be allocated citywide.

Rationale for the priorities for allocating investments geographically

The City does not have plans to prioritize investments geographically. HOME CHDO set-aside funds may be spent in a contiguous jurisdiction if a CHDO development cannot be identified within the City limits.

The Consolidated Plan allocates federal entitlement dollars according to low- and moderate-income (LMI) census tracts without target areas. However, in light of current budget limitations, San Jose recognizes the importance of a coordinated effort to invest in its neighborhoods. In its 2010-15 Consolidated Plan, San Jose initiated the first iteration of its neighborhood plan through its place-based strategy by focusing leveraged investments in the Santee/McKinley, Mayfair, and Five Wounds/ Brookwood Terrace neighborhoods to create clean, safe, and engaged places. In the 2015-2020 Consolidated Plan, the City continued to emphasize the importance of neighborhoods and to refine its approach by seeking to make high-impact, targeted investments in strategic locations and activities that advance the four goals identified. In its 2020-2025 Consolidated Plan, the City emphasized the importance of economic revitalization in neighborhoods and to make targeted investments in strategic locations and activities that advance the four goals identified. The City will continue to prioritize investments in the Place-based neighborhoods which include the three original Place-based Neighborhoods as well as four new targeted neighborhoods.

Discussion

AP-55 Affordable Housing – 91.220 (g)

Introduction

For the purpose of this section, the term “affordable housing” is defined in the HOME regulations at 24 CFR 92.252 for rental housing and 24 CFR 92.254 for homeownership. It is important to note that the City of Santa Clara intends to use “uncapped” 80% only income limits since Santa Clara is an entitlement city that is exempt from using the capped limits per HUD guidance effective June 1, 2021.

The City of Santa Clara has identified the production and maintenance of affordable housing as the primary objective for the expenditure of federal funds in the Consolidated Plan. While CDBG and HOME funds are limited, the City will continue to allocate funding to affordable housing projects, including owner-occupied rehabilitation. The City has non-federal funding sources that it will use toward the development of affordable housing during Fiscal Year 2023-2024.

AP-55A – One Year Goals for the Number of Households to be Supported (by Population Type)

Homeless – Housing assistance for units <u>reserved</u> for homeless individuals and households.	250
Non-Homeless – Housing assistance for all units NOT reserved for homeless individuals and households.	90
Special-Needs – Housing assistance for units reserved for households that are not homeless but require specialized housing or supportive services.	340
Total	340

AP-55B – One Year Goals for the Number of Households Supported Through (by PProgram Type)

Rental Assistance – Housing assistance for programs such as tenant-based rental assistance (TBRA) and one-time payments to prevent homelessness.	30
The Production of New Units – New units, including the conversion of non-residential properties.	50
Rehab of Existing Units – Rehabilitation of existing units, including reconstruction. If unit will be acquired and rehabilitated, report the unit only once.	200
Acquisition of Existing Units – Housing assistance for programs such as down payment assistance. If the unit will be acquired and rehabilitated, report the unit only once.	0
Total	340

Discussion

The goal, as it relates to Affordable Housing, is to assist in the creation and preservation of affordable housing for low income and special needs households through continuation of the Neighborhood Conservation and Improvement Program, rental habilitation of units occupied by low income tenants, TBRA rental subsidies, and new construction.

- CDBG 200 households for minor repair programs

90 Extremely low-income households
 60 Very Low-income households
 50 Low-income households

- HOPWA programs are funding outcomes that will conclude in providing TBRA for 90 total households with HIV.

30 Extremely low-income households

30 Very Low-income households

30 Low-income households

- HOME program is designated to construct 50 new rental units.

25 Very Low-income households

25 Low-income households

AP-60 Public Housing – 91.220 (h)

Introduction

SCCHA assists approximately 17,000 households through the federal Section 8. The Section 8 waiting list contains approximately 6,000 households and is estimated to be a five-year wait. SCCHA also develops, controls, and manages more than 2,700 affordable rental housing units throughout the County. SCCHA programs are targeted toward ELI and VLI households, and more than 80 percent of its client households are extremely low-income families, seniors, veterans, persons with disabilities, and formerly homeless individuals.

The agency is an active developer of affordable housing and has either constructed, rehabilitated, or assisted with the creation of housing developments that service a variety of households, including special needs households

Note: Subsidized housing is housing owned and managed by private or nonprofit owners that receive subsidies in exchange for renting to LMI tenants, while public housing is housing owned and managed by the housing authority. Public Housing is defined by HUD as “housing assisted under the provisions of the U.S. Housing Act of 1937 or under a state or local program having the same general purposes as the federal program. Distinguished from privately financed housing, regardless of whether federal subsidies or mortgage insurance are features of such housing development.” The Santa Clara County Housing Authority had 555 units of public housing in Santa Clara County including approximately 150 in the City of San Jose. Funding for the public housing program was not adequately meeting the needs for providing much-needed renovations and capital improvements to the projects and so, with HUD approval, the Housing Authority disposed of all but four of its public housing units. The units are now owned by a Housing Authority affiliate and maintain their affordability through LIHTC and Project-Based Vouchers

Actions planned during the next year to address the needs to public housing

The SCCHA has 444 tenant-based vouchers that the MTW PHA anticipates project -basing for the first time (county-wide); there are 3,245 currently. The City will continue to work closely with the SCCHA to address any needs identified during the program year.

The most immediate need is finding housing units and owners that will accept vouchers. Stakeholder interviews also identified the need for assisting families moving into affordable units with basic necessities.

SCCHA re-proposed allocating project-based vouchers to SCCHA-owned projects without competition. This activity was originally proposed and approved by HUD to allow SCCHA to issue Project Based Vouchers (PBVs) to projects owned by SCCHA or a SCCHA affiliate entity without needing to go through a competitive selection process. The re-proposal of this activity would leave the original activity in place and in addition SCCHA is adopting a Housing Opportunities Through Modernization Act (HOTMA) provision that has not yet been implemented by HUD. A modification to Activity 2010-4 will allow SCCHA, at its discretion, to enter into a HAP contract for housing to be rehabilitated or newly constructed even if construction had begun without an AHAP in place.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

While most of its public housing units have been converted to affordable housing stock, SCCHA is proactive in incorporating resident input into the policy-making process. An equitable and transparent policy-making process that

includes the opinions of residents is achieved through the involvement of two tenant commissioners, one being a senior citizen, on the SCCHA board.

SCCHA has been a Moving To Work agency since 2008, which allows it greater flexibility to meet its goals. To date, the agency has had 42 activities approved by HUD. The vast majority of its successful initiatives have been aimed at reducing administrative inefficiencies, which in turn opens up more resources for programs aimed at LMI families. The following is excerpted from the SCCHA August 2014 Board of Commissioner report:

SCCHA Family Self Sufficiency (FSS) Program is designed to provide assistance to current SCCHA Section 8 families to achieve self-sufficiency. When a family enrolls in the five-year program, HPD FSS Coordinator and LIFESteps service provider helps the family develop self-sufficiency goals and a training plan, and coordinates access to job training and other services, including childcare and transportation. Program participants are required to seek and maintain employment or attend school or job training. As participants increase their earned income and pay a larger share of the rent, SCCHA holds the amount of the tenant rent increases in an escrow account, which is then awarded to participants who successfully complete the program.

SCCHA is proactive in incorporating resident input into the policy-making process. The SCCHA board includes two tenant commissioners that provide input from the tenant perspective.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance.

Not applicable.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220 (i)

Introduction

The February 2022 homeless census and survey counted 6,650 persons experiencing homelessness in San Jose, of whom 4,975 were unsheltered. This means that 75% of the homeless population sleeps outdoors on the street, in parks, tents, encampments, vehicles, abandoned properties, and/or transit stations.

The five-year Community Plan to End Homelessness (Community Plan), endorsed by the City Council in August 2020, is a countywide roadmap guiding government, private sector, nonprofit organizations, and other community members as they make decisions about funding, priorities, and needs. The framework for the Community Plan includes three strategies:

1. Addressing the root causes of homelessness through system and policy change
2. Expanding homelessness prevention and housing programs to meet the need
3. Improving the quality of life for unsheltered individuals and creating healthy neighborhoods for all

The City is committed to aligning its funding and grants with these strategies. The Housing Department seeks to enter into and amend agreements with partners to provide crisis interventions and housing and shelter opportunities for individuals and families experiencing homelessness. All programs align with strategies two and three, respectively, of the Community Plan.

The homeless assistance program planning network is administered by the Santa Clara Continuum of Care (CoC) and governed by the CoC Board of Directors. The membership of the CoC is a collaboration of representatives from local jurisdictions comprised of community-based organizations, the Housing Authority of County of Santa Clara, governmental departments, health service agencies, homeless advocates, consumers, the faith community, and research, policy, and planning groups. The homeless services system utilized by the CoC is referred to as the Homeless Management Information System (HMIS). The HMIS monitors outcomes and performance measures for all the homeless services agencies funded by the County.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Housing and shelter opportunities provide both permanent and interim (temporary) housing opportunities to individuals and families experiencing homelessness. Services for housing and shelter opportunities include supportive services, rental subsidies and/or individualized plans to attain permanent housing. All proposed agreements are for services and operations, not the development of housing or shelter.

The table provides an overview of the housing and shelter opportunities programs proposed to begin or continue in Fiscal Year 2023-2024.

Service	Organization	Program	New or Amendment	Funding Source(s)	Award
Homelessness Prevention	Destination: Home	Homelessness Prevention System	Amendment	Measure E	\$9,500,000
	Law Foundation	Eviction Prevention Help Center	Amendment	N/A	\$0
Rapid Rehousing	HomeFirst	Rapid Rehousing	Amendment	General Fund (GF)	\$1,250,000
	LifeMoves	Rapid Rehousing	Amendment	GF	\$1,250,000
	Bill Wilson Center	Rapid Rehousing	Amendment	GF	\$1,000,000
Supportive Services	County of Santa Clara	Care Coordination Project	Amendment	Measure E	\$1,000,000
Interim Shelter	HomeFirst	Monterey/Bernal & Rue Ferrari	Amendment	ARPA	\$3,700,000
	LifeMoves	Guadalupe	Amendment	N/A	\$0
	PATH	Evans Lane	Amendment	ARPA	\$1,000,000
	HomeFirst	Mabury & Felipe	Amendment	ARPA	\$2,095,700
	Abode	Plaza	Amendment	ARPA	\$1,500,000
Motel	LifeMoves	Motel Voucher Program	Amendment	Homeless Housing Assistance and Prevention program (HHAP), HTF	\$4,400,000
	LifeMoves	Temporary Housing Access Program	Amendment	ARPA, HHAP	\$4,500,000
	YWCA	Interpersonal Violence Support Program	New	Low- and Moderate-Income Fund (LMI)	\$250,000
TOTAL					\$31,445,700

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.

Homeless outreach and engagement teams are the first responders to the unsheltered homeless population. The overall goals of outreach are to: build trust between outreach workers and the homeless; meet the basic needs of clients; refer and place individuals into a variety of shelter and housing opportunities; and conduct housing assessments. The assessments are used to populate the Homeless Management Information System (HMIS) so that unsheltered individuals have access to housing programs. The regionally developed systemwide performance benchmark is that 40% of individuals enrolled in street outreach programs will be successfully housed (includes permanent, temporary, foster care, long-term care, etc.).

The Housing Department currently operates several different homeless outreach and engagement programs that meet

both general and specific demands of the community. These programs are currently being analyzed for a strategic and holistic redesign. A Request for Proposals (RFP) for homeless outreach and engagement will be released in the summer of 2023 with new contracts beginning in January 2024. A fifth outreach agreement will provide new services to individuals living an identified stretch of encampments along Coyote Creek.

The PATH Targeted Outreach program offers basic needs resources, case management, transportation, housing assessments and shelter referrals to those residing in the downtown core of San Jose. Using ARPA funds, the six-month \$353,000 award from July 1, 2023 through December 31, 2023 supports personnel and operations costs.

The Destination: Home Homelessness Prevention System is a network of agencies working together to prevent homelessness for households across Santa Clara County. The goal of the System is to expand the ability of families with children to become quickly connected to prevention services with multiple points of entry to keep them housed. The System identifies households at risk of experiencing homelessness and provides client-centered services, including short-term rental subsidies, financial assistance, and supportive services to help them regain stability. The regionally developed systemwide performance benchmark is that 85% of individuals enrolled in prevention services will remain stably housed while receiving assistance. Using Measure E funds, the \$9,500,000 award supports personnel and operations costs from July 1, 2023 through June 30, 2024. City Council last approved this agreement on June 28, 2022.

Services Outreach Assistance and Resources (SOAR) services are currently provided by HomeFirst and PATH. Both SOAR programs will continue to provide outreach, case management, transportation, and direct referrals to housing and shelter, water, clothing, food, blankets, and hygiene supplies are also provided to individuals residing in targeted encampments across San Jose. SOAR also provides portable toilets, hand washing stations, as well as regular waste management services by BeautifySJ. SOAR continues to be one of the Roadmap Initiative Priorities: Sheltering and Enhanced Encampment Management Services. The HomeFirst and PATH agreements will be funded by American Rescue Plan Act (ARPA) funds.

HomeFirst's SOAR program would continue to provide support, outreach and housing placements to individuals residing in up to ten encampments. The six-month \$2,150,000 award supports personnel and operations costs. City Council last approved this agreement on June 28, 2022.

People Assisting the Homeless (PATH)'s SOAR program would continue to provide support, outreach and housing placements to individuals residing in up to five encampments. The six-month \$521,000 award supports personnel and operations costs. City Council last approved this agreement on June 28, 2022.

Addressing the emergency shelter and transitional housing needs of homeless persons.

The Housing Department currently operates five interim shelter facilities. Other facilities in the construction pipeline or near completion. This includes the Guadalupe Emergency Interim Housing program). These interim shelter programs are currently being analyzed for a strategic and holistic redesign. The Housing Department plans to release an RFP for interim shelter operations in the summer of 2023 with subsequent new contracts beginning in January 2024¹. Interim shelter continues to be one of the Roadmap Initiative Priorities: Emergency Housing Construction and Operations. The Housing Department requests contract authority for the Director to negotiate and execute six-month amendments of four agreements (covering six interim shelter programs) from July 1, 2023 through December 31, 2023.

Summary of Interim Shelter Programs

Program	Council District	# of Units	# of Beds	Target Population
Monterey/Bernal Emergency Interim Housing	2	78	78	Individuals
Rue Ferrari Emergency Interim Housing	2	82	124	Individuals/Couples
Guadalupe Emergency Interim Housing	3	96	96	Individuals
Evans Lane Emergency Interim Housing	6	48	121	Families
Mabury Bridge Housing Community	3	40	40	Individuals
Felipe Bridge Housing Community	7	40	40	Individuals
Plaza	3	43	43	Individuals
Total		427	542	

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

The City uses the Coordinated Assessment System to match homeless households to appropriate housing. Other primary goals include working with property owners and managers to educate them on the social benefits of renting to extremely low income and formerly homeless individuals and families. Another main strategy, due to its effectiveness, is increasing the number of units of permanent supportive housing, a housing type available to homeless people that includes a wraparound services component offering services such as case management to assist in keeping them housed. San Jose currently has 1,013 supportive housing units in the City. One example is Second Street Studios. Completed, 2019 for formerly homeless households, it has 134 units with on-site mental health and medical services, and opportunities for social connection and involvement in community life through on-site gardens, inviting community spaces, and other programming.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Housing Department has agreements with HomeFirst, LifeMoves, and Bill Wilson Center to provide time-limited rental assistance and supportive services through rapid rehousing programs. The goal of rapid rehousing is to provide time-limited rental assistance and individualized supportive services for individuals, families, and youth experiencing homelessness as identified through the Continuum of Care coordinated entry system. Participants are housed in existing apartments and homes located in San Jose. Service components of the rapid rehousing program include: 1) housing search and placement; 2) time-limited decreasing rent subsidy; 3) other temporary financial assistance, and 4) time-limited individualized case management. The three organizations assist enrolled households with rent subsidies and case management until the households are able to independently maintain stable housing. The regionally developed systemwide performance benchmark is that 83% of individuals enrolled in rapid rehousing programs will exit to permanent housing. City Council last approved all three agreements on June 28, 2022.

The HomeFirst rapid rehousing program will continue to assist individuals and families with rental subsidies and supportive services to remain stably housed. The one-year contribution of \$1,250,000 will support personnel and operations costs from July 1, 2023 through June 30, 2024.

The Life Moves rapid rehousing program will continue to assist individuals, families, and youth with rental subsidies and support to remain stably housed. The one-year \$1,250,000 award will support personnel and operations costs from July 1, 2023 through June 30, 2024.

The Bill Wilson Center rapid rehousing program will continue to assist individuals, families, and youth with rental subsidies and support to remain stably housed. The one-year \$1,000,000 award will support personnel and operations costs from July 1, 2023 through June 30, 2024.

The Housing Department will execute a one-year agreement with the County of Santa Clara to continue the implementation of the Care Coordination Project. The Care Coordination Project is a community-wide effort centralizing the care of the most vulnerable and long-term homeless residents by bringing together all the services needed to obtain and maintain housing. This includes drug and alcohol rehabilitation, mental health services, government benefits and housing resources. The \$1,000,000 award from Measure E funds supports personnel to provide supportive services to enrolled participants from July 1, 2023 through June 30, 2024. City Council last approved this agreement on June 28, 2022.

Discussion

AP-70 HOPWA Goals - 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	0
Tenant-based rental assistance	90
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	90

AP-75 Barriers to Affordable Housing – 91.220 (j)

Introduction

The incorporated & unincorporated jurisdictions within the County face barriers to affordable housing that are common throughout the Bay. Governmental barriers may include the following, as identified in the State-mandated 2014-2023 Housing Element update:

- Restrictive General Plan land-use policies that limit the feasibility and add to the cost of housing development.
- Zoning regulations, including but not limited to design standards such as parking requirements, height limits, minimum lot sizes, setbacks, widths, & densities, & building and landscape coverage.
- California Building Standards Code, which apply to any application for a structural building permit.
- Development review procedures/processing time can increase the carrying costs of property under consideration for residential development.
- Fees, taxes, & other exactions add to the cost of housing development. These include fees for land use approval and environmental clearance, construction fess, impact/capacity fees that mitigate the costs that new development imposes on community infrastructure, & development taxes to finance capital projects.
- Reduction/depletion/elimination of affordable housing programs at the State & federal levels.
- Lack of regional/interagency coordination to respond to the regional impacts of the lack of affordable housing. This includes cities that are not producing their fair share of housing, requiring other cities to provide homes for the jobs created in under-housed cities.

In addition to potential governmental constraints to affordable housing, it is equally important to recognize and be aware of the non-governmental barriers to affordable housing. These may include but are not limited to the following:

- Land cost and availability.
- Speculation, which further drives up the cost & makes it more difficult for nonprofits and government agencies to compete with private developers for land.
- Increase in cost of construction.
- Cost and availability of financing.
- Structure of the financial system that does not create capital to help meets public purpose needs.
- Environmental hazards and limitations, such as seismic hazards, water supply, etc.

Market forces/failures that lead to:

- Displacement—efforts to maximize investment returns by replacing lower-value land uses with higher-value ones cause increasing redevelopment pressures. This natural, profit-seeking behavior on the part of individual property owners can result in the steady elimination of existing affordable housing and, as a consequence, displacement of lower-income households.
- Product Uniformity—specialized housing types are designed to match the unique needs of persons comprising a relatively small share of the overall market. As a result, these housing types carry higher investment risks making

them more difficult to finance. Product uniformity is the outcome, at least until demographic trends or changing preferences alter supply/demand & the associated risk profile.

- Overcrowding—the inability of lower-income households to afford to house can result in overcrowding as multiple or extended families are forced to live together. This overcrowding increase health & safety concerns and stresses the condition of the housing stock & infrastructure. As well, overcrowding stifles household formation and thus market demand that would otherwise trigger increasing supply.
- Labor/Housing Imbalances—the labor and housing markets operate somewhat differently, and as a result, communities can become imbalanced & inequitable. While both markets seek to maximize profits, the (private) housing market does so by pricing homes according to what the market will bear.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

Strategy to Remove or Ameliorate the Barriers to Affordable Housing

The City is addressing the barriers that hinder affordable housing and residential investment with the key programs and policies below. These programs and policies are aimed at maximizing the ability to promote and encourage affordable housing development in San Jose, and to mitigate barriers to affordable housing:

Implement the amended Inclusionary Housing Ordinance that adds flexibility in the ways that new rental and ownership housing developments can comply and monitor its effectiveness in producing affordable homes.

Actively seek opportunities to access existing and new local, state, and federal funding resources for housing affordable to low- and moderate-income households. These include State funding sources funded by SB 1 dollars, Federal Opportunity Zones, and sources funded by philanthropy including Chan Zuckerberg, SF Foundation, and the TECH Fund supported by tech companies such as Cisco and LinkedIn.

Monitor and support state and federal legislation and ballot measures to create additional sources of funding for affordable housing creation, rehabilitation, and preservation, including 0-30% AMI units.

Monitor and advocate legislation at the state and federal level for housing, community development, and homeless response funding and tools.

Continue to apply for the State Affordable Housing and Sustainable Communities Grant Program (AHSC), which provides funding for transit-oriented affordable housing and greenhouse gas-reducing transportation infrastructure. The City regularly submits applications for projects and will continue to use this source to leverage its affordable housing investments.

Allocate resources for the most vulnerable households by:

- Partnering with Santa Clara County and the Housing Authority to build new supportive housing with rental

vouchers and wrap around services for the homeless.

- Partnering with service providers to better target and provide needed services to 0-30% AMI households
- Integrating 0-30% AMI units with various types and income levels within developments
- Seeking to appropriately leverage all funds to receive the greatest number of 30% AMI units
- Spending 45% of City subsidy on ELI units, per City Council direction
- Maximizing other, outside, funding resources to deepen affordability.

Implement the Urban Village strategy and develop policies, mechanisms, and finance strategies to incorporate affordable housing in Urban Villages and other priority development areas such as near transit stations/corridors. Policy IP 5.12 allows 100% affordable housing developments to proceed within an Urban Village before an approved Village Plan if it meets certain criteria.

The City identified multiple barriers to affordable housing, including income and wages that are not consistent with the rising cost of housing, a competitive rental and home market, and diminishing public funds. The City has identified multiple constraints or barriers to the affordable housing and residential investment in its draft 2023-2031 Housing Element Update, including:

- Land use controls that limit the density of housing production;
- Parking requirements increase the cost of housing.

Generally, the City faces the same affordable housing barriers as the rest of the Bay Area, including:

- High cost of development constrains the development of affordable housing units in favor of higher end units;
- Lack of developable land prevents housing development and increases the price of land; and
- Local opposition prevents affordable housing from being built in high-resource areas; and
- Insufficient subsidies and vouchers for deeply affordable units.

Additionally, the Assessment of Fair Housing identified the following contributing factors to fair housing issues, including affordable housing, through analysis of data and community engagement feedback:

- Displacement of residents due to economic pressures
- Land use and zoning laws
- Source of income discrimination
- Community opposition
- Availability of affordable units in a range of sizes
- Availability, type, frequency, and reliability of public transportation
- Lack of access to opportunity due to high housing costs
- Lack of affordable, accessible housing in a range of unit sizes
- Lack of affordable housing for individuals who need supportive services
- Lack of assistance for housing accessibility modifications
- Lack of resources for fair housing agencies and organizations
- Location and type of affordable housing
- Loss of affordable housing
- Private discrimination

The Housing Element includes the following actions to remove or ameliorate barriers: Work with nonprofits to acquire and rehabilitate distressed multi-family housing and convert it to low income housing, update the City zoning ordinance to comply with state laws on reasonable accommodations, emergency shelters, transitional and supportive housing and density bonuses, accommodation of the Regional Housing Needs Assessment for the 2015 Housing Element to maintain an inventory of housing sites appropriate for a range of income levels and for supportive housing for persons with physical and developmental disabilities, analysis of impact fees, promote construction of accessory units and low income housing types such as Single Room Occupancy units, continue to require developers of 10 or more homeowner units to provide Below Market Rate units, consider establishing an affordable housing mitigation fee for large office and industrial developments, consider a local source of affordable housing funds.

Discussion:

The Analysis of Impediments to Fair Housing Choice (AI) describes a the fair housing needs and provides strategies to address those needs.

The most recent Assessment of Fair Housing is found here:

<https://www.sanjoseca.gov/home/showpublisheddocument/88089/637941041956670000>

assessing the housing, demographic, and economic factors and how those elements affect Fair Housing beyond 2023-2024:

AP-85 Other Actions – 91.220 (k)

Introduction

This section discusses the efforts in addressing the underserved needs, expanding, and preserving affordable housing, reducing lead-based paint hazards, and developing an institutional structure for delivering housing and community development activities.

Actions planned to address obstacles to meeting underserved needs

Please see activities in AP-20 and AP-35 to address the housing and community development needs in the City. Also, please see AP-75 regarding potential actions to address barriers to meet the affordable housing needs.

Actions planned to foster and maintain affordable housing

The City funds Rebuilding Together Silicon Valley to administer a portion of its Homeowner Housing Rehabilitation program. The program addresses building/housing code deficiencies, abatement of hazardous conditions, repair/rehabilitation of deteriorated conditions, and accessibility for persons with disabilities, all to improve the habitability, use and occupancy of owner-occupied housing. Financial assistance is provided in the form of grants.

Please see AP-15 for actual and potential housing resources available, and AP-20 and AP-35 for activities that will be funded to address the housing and community development needs in the City. Also, see AP-75 regarding potential actions to address barriers to meet affordable housing needs.

Additionally, San Jose was an active participant in the Bay Area Regional Prosperity Plan, which was led by MTC and the Association of Bay Area Governments and funded through a \$5 million grant from the HUD Sustainable Communities Development Program. The three-year initiative explored an integrated approach to planning for housing, transportation, and jobs in the region. Three working groups oversaw a sub-grant program that funded more than 50 pilot projects at the local and subregional level in three categories: economic opportunity initiative projects, equity initiative projects and housing the workforce initiative projects. The City had a variety of opportunities to learn about key findings from the RPP learn and explore potential programs and policies to implement to achieve housing, economic development, and transit-oriented development goals in San Jose.

The City has a Below Market Purchase Program (BMP). This program requires developers to set aside 15% of newly constructed units for housing affordable to moderate income homebuyers. The Program created an additional source of revenue to augment future housing and community objectives – the City Affordable Housing Fund (CAHF). After five years, a BMP housing unit can convert from a restricted sales price to a market price. If a BMP unit is sold after the initial 5-year period, the City recaptures the value of the affordable purchase price discount. Proceeds are deposited in the CAHF. Use of CAHF funds is not subject to federal or state restrictions. The CAHF funds will be used for activities that benefit low and moderate-income persons and address one or more of the housing and community goals set forth in the ConPlan and the City Housing Element.

Actions planned to reduce lead-based paint hazards.

The Department of Housing continues to provide Lead Based Paint (LBP) testing and assessment services on all dwelling units built prior to 1978, and that receive rehabilitation assistance. Along with the trained and lead-certified Housing Department staff, the City maintains a contract with a private environmental consultant to provide LBP testing and assessment services. The City also requires that:

Properties that use CDBG or HOME rehabilitation funds conduct testing for LBP and LBP hazard reduction. As discussed

in the Market Analysis, there are approximately 199,733 housing units that have a potential LBP hazard. With 38 percent of City households being LMI, there are approximately 75,899 units occupied by a LMI household that have an LBP risk

Contractors are trained and certified in an effort to decrease the risk of potential use of LBP in new units. All services provided for LBP hazard reduction are in compliance with Federal regulations 1012 and 1013 of Title X.

Actions planned to reduce the number of poverty-level families

The City, in its continuing effort to reduce poverty, will prioritize funding to agencies that provide direct assistance to the homeless and those in danger of becoming homeless. Additionally, the City has made a commitment to improve the communication and service delivery capabilities of agencies and organizations that provided programs to assist the homeless. This includes a job training program for homeless individuals. The City-supported homeless programs also work with individuals and families to increase their self-sufficiency by providing employment readiness assistance or help with applying for state or federal benefits.

The City also utilizes CDBG funding to support the Home-Grown Talent project in East San Jose, which provides safety net services and economic development opportunities for low-income residents. The services include referrals and support to meet food, housing, financial, immigration and health needs of participants, as well as viable economic opportunities that tap into the local assets of the community. Economic opportunities include childcare owner/provider training, artist training, and urban agriculture training.

Work2Future, the local administrative arm of the Workforce Innovation and Opportunity Act of 2013 (WIOA), is a key component in the efforts to reduce the number of poverty-level families is the City, Work2Future operates one-stop centers that serve the areas of San Jose, Campbell, Morgan Hill, Los Altos Hills, Gilroy, Los Gatos, Saratoga, Monte Sereno, and the unincorporated areas of the County. The Department of Labor is the main funding stream for the centers. Other sources include state, local, and federal grants, and corporate support. Strategically positioned within the Office of Economic Development, Work2Future addresses the workforce and economic development needs of the local

Actions planned to develop institutional structure.

The City is striving to improve intergovernmental and private sector cooperation to synergize efforts and resources and develop new revenues for community service needs and the production of affordable housing. Collaborative Efforts Include:

- Regular quarterly meetings between entitlement jurisdictions at the CDBG Coordinators Meeting and Regional Housing Working Group
- Developing joint jurisdiction RFPs and project review committees, to take advantages of cost and operational efficiency as a result of economy of scales.
- Coordination on project management for projects funded by multiple jurisdictions.
- The Director of the Housing Department meets with her counterpart in the City of Oakland and the City/County of San Francisco on a regular basis to coordinate policy initiatives and program implementation.

Actions planned to enhance coordination between public and private housing and social service agencies

The City benefits from a strong jurisdictional network of housing and community development partners, such as the Regional Housing Working Group, the CoC, and the San Jose Silicon Valley Workforce Investment Network. To improve intergovernmental and private sector cooperation, the City will continue to participate with other local jurisdictions and developers in sharing information and resources.

The City will continue its efforts to encourage consortium-building among housing developers, public service providers, and governmental and non-governmental entities. The City has achieved proven results in using federal funds to leverage private funds. The City participates in the quarterly meetings of the Supportive Housing Roundtable, which includes government agencies, housing developers, service providers, legal services, and private funders.

Discussion

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AP-90 Program Specific Requirements – 91.220 (I) (1,2,4)

Introduction

The following provides additional information about the CDBG program income and program requirements for entitlement funds.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	150,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	\$150,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(I)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Not Applicable

**Emergency Solutions Grant (ESG)
Reference 91.220(I)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

The City written standards are an attached document in Appendix C.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

In the past year, the Continuum of Care has continued to conduct coordinated assessments utilizing the VI-SPDAT screening process to identify vulnerability of homeless people screened. The City was actively involved in the planning, development, and implementation of the screening process. The City requires all homeless service providers funded with ESG and CDBG funds to utilize the coordinated assessment system.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Approximately every 3 years, the City develops an RFP based on the needs identified in the Consolidated Plan and the Annual Action Plan and the needs identified by the Continuum of Care. The City selects and awards funds to subrecipients based on the following factors:

- Project eligibility under the ESG program
- Goals and outcomes
- Project relevance in meeting the need identified
- Organizational capacity and experience
- Budget and fee structure

The City utilizes Emergency Solutions Grant Program (ESG) funds to support programs aimed at ending homelessness. The City will release a Request for Proposals in January 2023 prioritizing Citywide outreach and engagement and will implement the program in July 2023.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The Action Plan is distributed to the CoC applicant for review. The Board of the CoC applicant is the Destination: Home Board, which includes representation from the homeless community nominated and elected by the

Collaborative nonprofit agencies. Services funded with ESG have aligned with CoC and Destination: Home strategic plans. The City solicits comments through the public comment process noted in the Action Plan.

5. Describe performance standards for evaluating ESG.

The CoC has developed performance standards for community-wide use and the City and its ESG recipients participate in the collection of performance data for the CoC and utilize the same standards to evaluate the performance of each individual ESG grantee. The grant agreements with all three agencies incorporated the CoC performance standards.

These performance standards include:

- Street Outreach - Change in placements to permanent housing destinations, temporary destinations (ES or TH), and some institutional destinations (e.g., foster care, long-term care facility).
- Homeless Prevention – Number of persons prevented from experiencing homelessness.

Additional CDBG Information

Overall Benefit – A consecutive period of one, two, or three years may be used to determine that a minimum overall benefit of 70 percent of CDBG funds is used to benefit persons of low- and moderate- income.

Additional HOME Information

Eligible applicants/beneficiaries for programs funded with HOME dollars vary based on program type.

TBRA: Applicants must be a part of the targeted population defined in the Annual Action Plan: Homeless. “Homelessness” is defined using the HUD definition. Each household/individual must have an income of less than or equal to 60% AMI. Income is determined using the Part 5 income determination.

TBRA applicants are taken from HMIS and paired with appropriate case management. Case management is funded from the general fund.

Additional HOPWA Information

HOPWA project sponsors are chosen through a competitive Request for Proposals process. Proposals are rated on factors such as program design, organizational capacity and experience, performance measurement, and budget.

Please see added Text for Full Resale/Recapture Provisions.